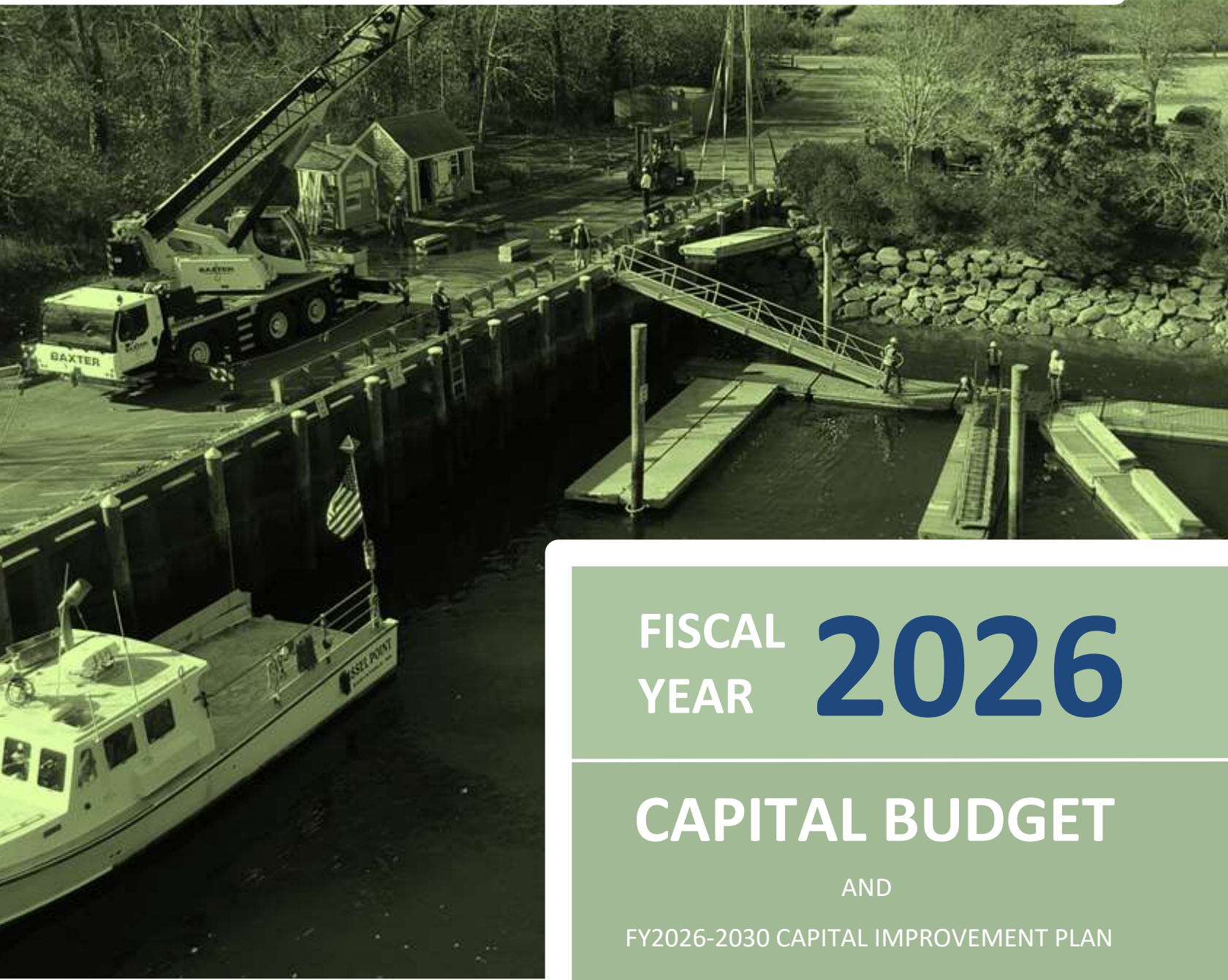


Town of Barnstable



FISCAL
YEAR **2026**

CAPITAL BUDGET

AND

FY2026-2030 CAPITAL IMPROVEMENT PLAN



Prepared by:
Town of Barnstable
Administrative Services - Finance Division



GOVERNMENT FINANCE OFFICERS ASSOCIATION

*Distinguished
Budget Presentation
Award*

PRESENTED TO

**Town of Barnstable
Massachusetts**

For the Fiscal Year Beginning

July 01, 2024

Christopher P. Morill
Executive Director

*The Government Finance Officers Association of the United States and Canada (GFOA) has presented a Distinguished Budget Award to the Town of Barnstable for the fiscal year beginning July 1, 2024. The award is the highest form of recognition in governmental budgeting. In order to receive this award, a government unit must publish a budget document that meets program criteria as a policy document, as an operations guide, as a financial plan, and as a communications device. The Town of Barnstable has been presented with this prestigious award for the **fifteenth consecutive year**.*

The criterion on which the award for fiscal year 2025 was based will be used as a guide in preparing the budget for fiscal year 2026. Therefore, it is my belief that the Capital and Operating budgets presented for fiscal year 2026 conform to program requirements, and I will submit them to GFOA to determine their eligibility for another award. My Staff, Mark Milne, Finance Director, and Gareth Markwell, Assistant Finance Director are to be congratulated for their parts in this and the previous awards.

Mark S. Ells
Town Manager

ELECTED OFFICIALS

BARNSTABLE TOWN COUNCIL

Craig A. Tamash, Council President, Precinct 4
Kristine Clark, Council Vice President, Precinct 11
Gordon Starr, Precinct 1
Kristin E. Terkelsen, Precinct 2
Betty Ludtke, Precinct 3
John R. Crow, Precinct 5
Paul C. Neary, Precinct 6
Seth W. Burdick, Precinct 7
Jeffrey Mendes, Precinct 8
Charles R. Bloom, Precinct 9
Mathew P. Levesque, Precinct 10
Paula K. Schnepf, Precinct 12
Felicia R. Penn, Precinct 13

BARNSTABLE SCHOOL COMMITTEE

Kathy Bent, Chair
Mike Judge, Vice Chair
Jennifer Cullum
Peter Goode
Andrew King

TOWN CLERK

Ann M. Quirk, CMC

TOWN ADMINISTRATION

Mark S. Ells	Town Manager
Andrew M. Clyburn	Assistant Town Manager
Katie Servis	Barnstable Cape Cod Gateway Airport Manager
Cynthia A. Lovell	Town Council Administrator
Jean Challies	Interim Chief of Police
James Kupfer	Director of Planning & Development
Chris Gonnella	Director of Community Services
Derek Lawson	Director of Marine & Environmental Affairs
Daniel W. Santos, P.E.	Director of Public Works
Brian Florence	Director of Inspectional Services/Building Commissioner

SCHOOL ADMINISTRATION

Sara Ahern	Superintendent of Schools
Kristen Harmon	Assistant Superintendent of Schools

OTHER TOWN OFFICIALS

Karen Nober, Esq.	Town Attorney
Mark A. Milne, C.P.A.	Director of Finance
Sean O'Brien	Treasurer/Collector
John Curran	Director of Assessing
William E. Cole	Director of Human Resources
James A. Benoit	Director of Information Technology
Greg Quilty	Director of Veterans Services

AIRPORT COMMISSION

John Flores. - Chair
Mark A. Guidod - Vice Chair
Norman Weill - Clerk
Wendy Bierwith - Commissioner
Bradley Bailey - Commissioner
Joe DiGeorge - Commissioner

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Front Cover Photo: Dock Removal, Barnstable Harbor, November 2024

Back Cover Photo: Bismore Park, Hyannis

Editors: Mark A. Milne, CPA Director of Finance

Gareth Markwell, Assistant Director of Finance

PART I – CAPITAL IMPROVEMENT PLAN SUBMISSIONS

Cost and Fiscal Year Summary

The capital projects identified by departments in this year’s capital improvement plan process represent a total of \$141 million of requests for FY 2026 and a combined total of \$770 million over a five-year period. Of the \$770 million, \$125 million represents Enterprise Funds, \$312 million are General Fund requests and \$332 million are Comprehensive Wastewater Management Plan (CWMP) requests.

Fiscal Year	Enterprise Funds	General Fund	Comprehensive Wastewater Mgt. Plan (CWMP)	Total
2026	10,087,268	65,216,495	66,075,000	141,378,763
2027	43,425,911	100,139,568	60,015,000	203,580,479
2028	55,275,000	66,362,093	47,900,000	169,537,093
2029	10,230,000	58,625,878	114,850,000	183,705,878
2030	6,908,000	21,690,815	43,500,000	72,098,815
Totals	125,926,179	312,034,849	332,340,000	770,301,028

Projects for the Enterprise Funds distributed by fund are as follows:

Enterprise Fund	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	Totals
Airport	990,000	9,425,000	24,100,000	650,000	-	35,165,000
Marina	200,000	6,450,000	1,130,000	4,500,000	153,000	12,433,000
HYCC	3,019,868	4,296,911	615,000	-	-	7,931,779
Golf	512,400	7,864,000	-	-	-	8,376,400
Water Pollution	3,465,000	13,500,000	1,400,000	3,325,000	5,000,000	26,690,000
Water Supply	1,700,000	1,700,000	27,700,000	1,700,000	1,700,000	34,500,000
Solid Waste	285,000	105,000	330,000	55,000	55,000	830,000
Totals	10,172,268	43,340,911	55,275,000	10,230,000	6,908,000	125,926,179

General Fund projects identified by department are as follows:

General Fund Department	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	Totals
Admin Services	417,000	150,000	150,000	150,000	-	867,000
Police	3,352,504	2,690,000	-	-	-	6,042,504
Marine & Environmental Affairs	4,657,181	9,775,000	4,350,000	6,800,000	2,600,000	28,182,181
Community Services	11,223,000	11,851,684	2,263,000	16,622,353	35,000	41,995,037
Public Works	35,223,010	41,769,484	45,787,093	29,215,525	10,857,815	162,852,927
School	10,760,800	34,053,400	13,962,000	5,988,000	8,198,000	72,962,200
Totals	65,633,495	100,289,568	66,512,093	58,775,878	21,690,815	312,034,849

Detailed Project Listing

The description and justification for each project listed on the following tables are included in Part V and Part VI of this document. Part V contains projects recommended for funding in the FY 2026 program while Part VI includes those projects that will be addressed in subsequent years.

Project Submissions for Enterprise Funds

DEPT	PRIORITY	PROJECT TITLE	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	TOTALS
BMA	1	Design & Construct Aircraft Hardstands for Terminal Apron / ACDBE Plan Update	990,000					990,000
BMA	2	Design & Construct Terminal Bldg. Seasonal Structure		6,500,000				6,500,000
BMA	3	Runway 15-33 Aeronautical Study / Airspace Analysis		325,000				325,000
BMA	4	HVAC Upgrades to Terminal & Tower		2,500,000				2,500,000
BMA	5	Replace SRE Equipment - Airport #38 (ASV Skid Steer Plow)		100,000				100,000
BMA	6	Runway 15-33 Design & Reconstruction			24,100,000			24,100,000
BMA	7	Permitting for Taxiway 'D' & RW15 Extension				650,000		650,000
		TOTAL AIRPORT	\$ 990,000	\$ 9,425,000	\$ 24,100,000	\$ 650,000	\$ -	\$ 35,165,000
MAR	1	Bismore Park Marina Facility Improvements	-	6,200,000	-	-	-	6,200,000
MAR	2	Prince Cove Marina Site Improvements	-	250,000	-	4,500,000	-	4,750,000
MAR	3	Prince Cove Marina Building Improvements	200,000	-	200,000	-	153,000	553,000
MAR	4	Barnstable Harbor Marina Revetment	-	-	930,000	-	-	930,000
		TOTAL MARINA	\$ 200,000	\$ 6,450,000	\$ 1,130,000	\$ 4,500,000	\$ 153,000	\$ 12,433,000
HYCC	1	HYCC Facility Mechanical Improvements	1,820,000	1,700,000	615,000	-	-	4,135,000
HYCC	2	HYCC Combined Heat and Power Plant	653,892	-	-	-	-	653,892
HYCC	3	HYCC Recreational Master Planning	290,000	TBD	-	-	-	290,000
HYCC	4	HYCC Rink Slab Design	255,976	2,596,911	-	-	-	2,852,887
		TOTAL HYCC	\$ 3,019,868	\$ 4,296,911	\$ 615,000	\$ -	\$ -	\$ 7,931,779
GOLF	1	Hyannis Golf Course Rehabilitation & Restoration Project	65,000	7,864,000	-	-	-	7,929,000
GOLF	2	Old Barnstable Fairgrounds Maintenance Building	447,400	-	-	-	-	447,400
		TOTAL GOLF	\$ 512,400	\$ 7,864,000	\$ -	\$ -	\$ -	\$ 8,376,400
WPC	1	Pump Station Rehabilitation Program	3,300,000	400,000	400,000	2,000,000	1,000,000	7,100,000
WPC	2	Fence Replacement - Bearses Way	165,000	-	-	-	-	165,000
WPC	3	91 South Street Pump Station Demolition	-	200,000	-	-	-	200,000
WPC	4	Downtown Hyannis Force Main Replacement	-	12,800,000	-	-	-	12,800,000
WPC	5	Kubota Tractor Replacement	-	100,000	-	-	-	100,000
WPC	6	Sewer System Rehabilitation	-	-	1,000,000	1,000,000	1,000,000	3,000,000
WPC	7	Tow Behind Generator	-	-	-	150,000	-	150,000
WPC	8	Crane Truck 246 Replacement	-	-	-	175,000	-	175,000
WPC	9	New Garage Building	-	-	-	-	3,000,000	3,000,000
		TOTAL WATER POLLUTION CONTROL	\$ 3,465,000	\$ 13,500,000	\$ 1,400,000	\$ 3,325,000	\$ 5,000,000	\$ 26,690,000

Project Submissions for the Enterprise Funds – Continued

DEPT	PRIORITY	PROJECT TITLE	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	TOTALS
WS	1	Pipe Replacement and Upgrade Program	1,500,000	1,500,000	1,500,000	1,500,000	1,500,000	7,500,000
WS	2	Wells, Pump Stations, Treatment Plant Repair and Upgrade Program	200,000	200,000	200,000	200,000	200,000	1,000,000
WS	3	Mary Dunn Filtration Plant, Design	-	-	26,000,000	-	-	26,000,000
TOTAL WATER SUPPLY			\$ 1,700,000	\$ 1,700,000	\$ 27,700,000	\$ 1,700,000	\$ 1,700,000	\$ 34,500,000
SW	1	Compactor Unit Replacement Program	150,000	55,000	-	-	-	205,000
SW	2	Container Replacement Program	50,000	50,000	55,000	55,000	55,000	265,000
SW	3	Truck 401 Replacement	85,000	-	-	-	-	85,000
SW	4	2014 Mack Roll-Off Truck #414 Replacement	-	-	275,000	-	-	275,000
TOTAL SOLID WASTE			\$ 285,000	\$ 105,000	\$ 330,000	\$ 55,000	\$ 55,000	\$ 830,000
TOTAL ENTERPRISE FUNDS			\$ 10,172,268	\$ 43,340,911	\$ 55,275,000	\$ 10,230,000	\$ 6,908,000	\$ 125,926,179

Project Submissions for the Comprehensive Wastewater Management Plan (CWMP)

DEPT	PRIORITY	PROJECT TITLE	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	TOTALS
CWMP	1	Centerville Village Sewer Expansion Project - South Phase - Construction	16,000,000	-	-	-	-	16,000,000
CWMP	2	Phinney's Lane Neighborhoods Sewer Expansion Project - Construction	45,600,000	-	-	-	-	45,600,000
CWMP	3	Municipal Property Sewer Connections - Design and Permitting	125,000	765,000	-	-	-	890,000
CWMP	4	Long Pond Centerville Area Sewer Expansion- Construction	750,000	39,500,000	-	-	-	40,250,000
CWMP	5	Prince Cove Sewer Expansion - Preliminary Design and Survey	1,000,000	2,250,000	-	38,200,000	-	41,450,000
CWMP	6	Great Marsh Road Sewer Expansion - Design and Permitting	2,250,000	-	35,000,000	-	-	37,250,000
CWMP	7	Huckins Neck Road Sewer Expansion - Preliminary Design and Survey	350,000	750,000	-	10,500,000	-	11,600,000
CWMP	8	Warren's Cove Aquaculture Project	-	300,000	-	TBD	TBD	300,000
CWMP	9	Mill Pond Dredging Project	-	5,000,000	150,000	-	-	5,150,000
CWMP	10	Long Beach Sewer Expansion - Design and Permitting	-	11,000,000	-	-	-	11,000,000
CWMP	11	Osterville Woods Sewer Expansion - Preliminary Design and Survey	-	450,000	-	1,150,000	16,000,000	17,600,000
CWMP	12	Old Yarmouth Road Sewer Expansion - Construction	-	-	12,750,000	-	-	12,750,000
CWMP	13	Effluent Disposal Alternatives - Design and Permitting	-	TBD	-	TBD	-	-
CWMP	14	Nitrogen Removal Improvements and Water Pollution Control Facility Upgrade - RO System	-	-	-	65,000,000	-	65,000,000
CWMP	15	Old Craigville Road Sewer Expansion - Construction	-	-	-	-	27,500,000	27,500,000
TOTAL COMPREHENSIVE WASTEWATER MANAGEMENT			\$ 66,075,000	\$ 60,015,000	\$ 47,900,000	\$ 114,850,000	\$ 43,500,000	\$ 332,340,000

Project Submissions for the General Fund

DEPT	PRIORITY	PROJECT TITLE	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	TOTALS
ASD	1	IT Network Infrastructure Upgrades	150,000	150,000	150,000	150,000	-	600,000
ASD	2	IT Server Replacement	95,000	-	-	-	-	95,000
ASD	3	Phone System Upgrades	TBD	-	-	-	-	-
ASD	4	Security Camera Upgrade - MEA	172,000	-	-	-	-	172,000
TOTAL ADMINISTRATIVE SERVICES			\$ 417,000	\$ 150,000	\$ 150,000	\$ 150,000	\$ -	\$ 867,000
BPD	1	Barnstable Police Department Armored Vehicle (Bearcat)	355,504	-	-	-	-	355,504
BPD	2	Barnstable Police Department Security Modernization	189,000	-	-	-	-	189,000
BPD	3	Barnstable Police Department Boiler Replacement	258,000	-	-	-	-	258,000
BPD	4	Barnstable Police Department Improvements	2,550,000	2,690,000	-	-	-	5,240,000
TOTAL POLICE			\$ 3,352,504	\$ 2,690,000	\$ -	\$ -	\$ -	\$ 6,042,504
MEA	1	Patrol Vessel	400,681	-	-	-	-	400,681
MEA	2	MEA Exterior Restoration	-	100,000	-	-	-	100,000
MEA	3	MEA Building Mechanical Improvements	144,000	-	-	-	-	144,000
MEA	4	Channel Dredging Program	3,230,000	1,250,000	2,100,000	1,900,000	2,600,000	11,080,000
MEA	5	Mill Pond Fishway	-	2,620,000	-	-	-	2,620,000
MEA	6	MEA Parking Lot Improvements - Construction	375,000	-	-	-	-	375,000
MEA	7	Little River Fish Passage Restoration	-	750,000	TBD	-	-	750,000
MEA	8	MEA Storage Facility - Design	170,000	1,140,000	-	-	-	1,310,000
MEA	9	Bulkhead Improvements	-	490,000	-	-	-	490,000
MEA	10	Cotuit Town Dock Replacement and Structural Improvements	337,500	-	2,250,000	-	-	2,587,500
MEA	11	Bay Shore Road Boat Ramp	-	750,000	-	-	-	750,000
MEA	12	West Bay Breakwater Improvements - Evaluation	-	350,000	-	4,900,000	-	5,250,000
MEA	13	Hyannis Breakwater Improvements - Evaluation, Design and Permitting	-	325,000	-	TBD	-	325,000
MEA	14	Blish Point Construction for Long Term Solution - Design and Permitting	-	2,000,000	-	-	-	2,000,000
TOTAL MARINE & ENVIRONMENTAL AFFAIRS			\$ 4,657,181	\$ 9,775,000	\$ 4,350,000	\$ 6,800,000	\$ 2,600,000	\$ 28,182,181
CSD	1	Barnstable Adult Community Center Exterior Restoration	530,000	400,000	-	-	-	930,000
CSD	2	Barnstable Adult Community Center Mechanical Upgrades	394,000	-	-	-	-	394,000
CSD	3	Centerville Recreation Field Improvements	588,000	-	-	-	-	588,000
CSD	4	Osterville Comfort Station	1,639,000	-	-	-	-	1,639,000
CSD	5	Revitalization of the John F. Kennedy Memorial	2,400,000	-	-	-	-	2,400,000
CSD	6	Town Recreation Field Improvements - Bay Lane Ball Field	760,000	2,985,950	979,000	440,550	TBD	5,165,500
CSD	7	Covells Beach House Improvements	148,000	147,000	-	-	-	295,000
CSD	8	Joshua's Pond Site Improvements	-	1,670,000	-	-	-	1,670,000
CSD	9	Centerville Recreation Mechanical Improvements	1,162,000	1,100,000	740,000	400,000	35,000	3,437,000
CSD	10	Centerville Recreation Building Exterior Restoration	338,000	-	-	-	-	338,000
CSD	11	Kalmus Beach House Improvements	92,000	-	544,000	-	-	636,000
CSD	12	Saltwater Beach House Improvements	240,000	-	-	-	-	240,000
CSD	13	Hathaway's Pond Bathhouse and Site Improvements - Construction	-	2,044,734	-	-	-	2,044,734
CSD	14	Vererans Beach Lifeguard Beach house Improvements	459,000	-	-	-	-	459,000
CSD	15	Vererans Beach Bathhouse Improvements	-	-	-	459,000	-	459,000
CSD	16	Hamblin Pond Bathhouse and Site Improvements - Design and Permitting	325,000	1,630,000	-	-	-	1,955,000
CSD	17	Marston's Mills Playground Project	684,000	-	-	-	-	684,000
CSD	18	Cotuit Playground Project	-	1,362,000	-	-	-	1,362,000
CSD	19	West Barnstable & Centerville Recreation Community Buildings Security System	243,000	-	-	-	-	243,000
CSD	20	Emergency Generator Implementation Plan - HYCC	1,221,000	512,000	-	-	-	1,733,000
CSD	21	Osterville Recreation Building - Construction	-	-	-	15,322,803	-	15,322,803
TOTAL COMMUNITY SERVICES			\$ 11,223,000	\$ 11,851,684	\$ 2,263,000	\$ 16,622,353	\$ 35,000	\$ 41,995,037

Project Submissions for the General Fund – Continued

DEPT	PRIORITY	PROJECT TITLE	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	TOTALS
DPW	1	Town Hall Elevator Replacement	1,250,000	-	-	-	-	1,250,000
DPW	2	Oyster Harbor Bridge Improvements - Construction	3,000,000	-	3,000,000	-	-	6,000,000
DPW	3	Public Roads Maintenance	3,950,000	4,050,000	4,150,000	4,250,000	4,350,000	20,750,000
DPW	4	Hawes Avenue Culvert Reconstruction	1,700,000	-	-	-	-	1,700,000
DPW	5	Public Bridge Maintenance and Repairs	1,484,000	1,312,000	876,000	652,000	-	4,324,000
DPW	6	West Main Street and Pine Street Intersection - Design and Permitting	1,500,000	-	-	-	-	1,500,000
DPW	7	Mosswood Cemetery Columbarium Project	295,500	-	-	-	-	295,500
DPW	8	Freshwater Ponds Monitoring and Management Plan -FY26 Hamblin Pond	150,000	145,000	200,000	80,000	160,000	735,000
DPW	9	Armory Building Improvements - Construction	3,100,000	TBD	TBD	TBD	-	3,100,000
DPW	10	Fleet Maintenance Building Improvements	471,500	276,500	-	-	-	748,000
DPW	11	Guardrail Replacement and Installation Program	192,500	196,796	206,636	216,967	227,815	1,040,714
DPW	12	North Street Sidewalk Extension - Construction	925,000	-	-	-	-	925,000
DPW	13	Curb Ramp and Sidewalk ADA Transition Plan	368,000	385,000	405,000	426,000	445,000	2,029,000
DPW	14	Public Bridge Replacement Studies	500,000	500,000	500,000	-	-	1,500,000
DPW	15	Lincoln Road Improvements - Design and Permitting	550,000	-	6,000,000	-	-	6,550,000
DPW	16	DPW Salt Storage Facility Immediate Improvements - Design and Construction	556,000	-	-	-	-	556,000
DPW	17	Asa Meigs Road - Private Road Repairs	635,000	-	-	-	-	635,000
DPW	18	Ponds Solution - Permit & Implementation - Long Pond Centerville	TBD	TBD	TBD	TBD	-	-
DPW	19	Cape Cod Airfield Hanger Repair - Design	105,076	470,000	-	-	-	575,076
DPW	20	Intersection Improvements - South Main Street at Main Street (Centerville) / Craigville Beach Road	750,000	-	-	-	-	750,000
DPW	21	Barnstable Road Corridor Improvements - Design and Permitting	2,150,000	-	-	12,850,000	-	15,000,000
DPW	22	Freezer Road Culvert Replacement - Evaluation, Design, and Permitting	125,000	800,000	-	-	-	925,000
DPW	23	Phinneys Lane and Old Strawberry Hill Road Intersection Improvements - Design and Permitting	190,000	-	1,200,000	-	-	1,390,000
DPW	24	Old Stage Road Roundabouts - Design and Permitting	460,000	-	3,600,000	-	-	4,060,000
DPW	25	Pitcher's Way Shared Use Path (Bearses Way to Smith St.) - Design	432,000	-	-	3,176,000	-	3,608,000
DPW	26	Hyannis West End Rotary Improvements - Design and Permitting	500,000	-	-	3,600,000	-	4,100,000
DPW	27	Maraspin Creek Culvert Replacements (Indian Trail and Swallow Hill Drive)	285,000	-	1,900,000	-	-	2,185,000
DPW	28	Attucks Lane Streetlights	98,000	760,000	-	-	-	858,000
DPW	29	Cotuit Memorial Park Restoration	520,434	-	-	-	-	520,434
DPW	30	East Bay Road and Wianno Avenue Pedestrian Improvements - Design and Permitting	75,000	365,000	-	-	-	440,000
DPW	31	South Main Street Pedestrian Improvements - Design	100,000	1,710,000	-	-	-	1,810,000
DPW	32	Old Town Hall - JFK Museum Improvements	1,900,000	1,610,000	-	-	-	3,510,000
DPW	33	Town Hall Parking Lot Improvements - Design	-	95,000	-	930,000	-	1,025,000
DPW	34	Town Hall & School Admin Building Security Improvements	-	409,600	1,021,480	-	-	1,431,080
DPW	35	Bismore Park Improvements - Design and Permitting	233,000	991,000	-	-	-	1,224,000
DPW	36	Structures and Grounds Parking Lot Expansion	-	-	787,000	-	-	787,000
DPW	37	Old Stage Road Pedestrian Improvements - Design and Permitting	125,000	1,560,000	-	-	-	1,685,000
DPW	38	Old Strawberry Hill Road Pedestrian Improvements - Design and Permitting	175,000	1,725,000	-	-	-	1,900,000
DPW	39	Phinney's Lane (Rt 28 to Main Street) Pedestrian Improvements - Design and Permitting	75,000	1,460,000	-	-	-	1,535,000
DPW	40	Pine Street (Mothers Park to Strawberry Hill Road) Pedestrian Improvements - Design and Permitting	200,000	1,985,000	-	-	-	2,185,000
DPW	41	DPW 382 Falmouth Rd Facility Parking Lot Repairs	-	-	600,000	-	-	600,000
DPW	42	West Main Street Corridor Pedestrian Improvements - Design and Permitting	-	750,000	-	-	5,675,000	6,425,000
DPW	43	Bay Lane Sidewalk Extension	-	-	305,000	2,400,000	-	2,705,000
DPW	44	Shootflying Hill Road Pedestrian Improvements - Design and Permitting	250,000	3,560,000	-	-	-	3,810,000
DPW	45	Bumps River Road and Osterville West Barnstable Road Pedestrian Improvements - Design and Permitting	150,000	2,760,000	-	-	-	2,910,000
DPW	46	Main Street Centerville Pedestrian Improvements	250,000	2,450,000	-	-	-	2,700,000
DPW	47	Craigville Beach Road Pedestrian Improvements	200,000	1,700,000	-	-	-	1,900,000

Project Submissions for the General Fund – Continued

DEPT	PRIORITY	PROJECT TITLE	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	TOTALS
DPW	48	South Street Pedestrian Improvements - Design	468,000	-	4,200,000	-	-	4,668,000
DPW	49	Phinneys Lane and Wequaquet Lane Sidewalk Extensions	1,500,000	-	-	-	-	1,500,000
DPW	50	Sheriff's Youth Ranch Riding Arena Improvements	340,000	-	-	-	-	340,000
DPW	51	West Barnstable Railroad Depot Restoration - Design	982,000	-	-	-	-	982,000
DPW	52	Stewarts Creek Restoration Study	275,000	-	TBD	-	TBD	275,000
DPW	53	Mosswood Cemetery Building Improvements	-	-	300,000	-	-	300,000
DPW	54	Commerce Road Sidewalks - Construction	-	1,230,000	-	-	-	1,230,000
DPW	55	Commerce Road Resiliency Improvements and Culvert Replacement - Construction	-	5,250,000	-	-	-	5,250,000
DPW	56	US Customs House Interior Building Improvements	-	763,882	-	-	-	763,882
DPW	57	50 Pearl Street Repairs	485,000	195,000	-	-	-	680,000
DPW	58	46 Pearl Street Repairs	489,000	250,900	-	-	-	739,900
DPW	59	Guyer Barn Improvements	375,000	-	-	-	-	375,000
DPW	60	Town Green Bandstand Improvements	-	105,500	-	-	-	105,500
DPW	61	US Customs House Site Improvements	-	223,269	604,785	-	-	828,054
DPW	62	Burgess Barn Improvements - Design	-	91,070	641,770	-	-	732,840
DPW	63	Town Hall Campus Parking Garage - Design	-	1,242,967	15,289,422	-	-	16,532,389
DPW	64	Old Jail Repairs - Design	105,000	391,000	-	-	-	496,000
DPW	65	Old Town Hall Basement Storage	-	-	-	634,558	-	634,558
DPW	66	Marstons Mills Hearse House Improvements	228,000	-	-	-	-	228,000
TOTAL PUBLIC WORKS			\$ 35,223,010	\$ 41,769,484	\$ 45,787,093	\$ 29,215,525	\$ 10,857,815	\$ 162,852,927

SCH	1	BUE HVAC Repair	1,000,000	8,000,000	-	-	-	9,000,000
SCH	2	BHS Gym Floor Replacement	500,000	-	-	-	-	500,000
SCH	3	BHS Culinary Kitchen Phase II	550,000	-	-	-	-	550,000
SCH	4	Performing Arts Center Upgrades / Repairs	3,000,000	-	-	-	-	3,000,000
SCH	5	BWB Gymnasium Floor	200,000	-	-	-	-	200,000
SCH	6	Mechanical Upgrades	250,000	250,000	-	-	-	500,000
SCH	7	Districtwide HVAC Repairs	350,000	250,000	250,000	-	-	850,000
SCH	8	BIS Gym Floor	250,000	-	-	-	-	250,000
SCH	9	BIS Library Carpet Remove & Replace	162,700	-	-	-	-	162,700
SCH	10	BIS Rooftop Unit Replacement	2,100,000	-	-	-	-	2,100,000
SCH	11	Demolition of Old Portables	80,000	-	-	-	-	80,000
SCH	12	BHS Exhaust Fan Replacement / Upgrades	507,600	-	-	-	-	507,600
SCH	13	BUE Building Envelope, Masonry, and Gutters	900,000	-	-	-	-	900,000
SCH	14	BHS Locker Room Design	50,000	300,000	-	-	-	350,000
SCH	15	IT Network Infrastructure Replacement and Upgrades	160,000	165,000	170,000	175,000	-	670,000
SCH	16	IT Security Camera Upgrades and Maintenance	200,000	225,000	250,000	250,000	-	925,000
SCH	17	BWB Replace Membrane Roof	500,500	-	-	-	-	500,500
SCH	18	BHS Replace & Repaint Interior Doors	-	150,000	-	-	-	150,000
SCH	19	BUE Acoustical Ceiling Tile Replacement	-	900,000	-	-	-	900,000
SCH	20	Field House Improvements	-	273,000	-	-	-	273,000
SCH	21	Centerville Roof Replacement (Membrane and Shingle)	-	1,401,400	-	-	-	1,401,400
SCH	22	BHS Masonry Repair and Repoint	-	234,000	200,000	100,000	-	534,000
SCH	23	Direct Digital Controls Upgrades HVAC	-	850,000	850,000	-	-	1,700,000
SCH	24	BHS Roof Replacement - Final Design & Construction	-	13,763,000	-	-	-	13,763,000

Project Submissions for the General Fund – Continued

DEPT	PRIORITY	PROJECT TITLE	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	TOTALS
SCH	25	BIS Primary /Secondary Pumps	-	62,400	-	-	-	62,400
SCH	26	HYW HVAC Conversion	-	2,633,400	-	-	-	2,633,400
SCH	27	BHS Gym & Field House Windows	-	537,800	-	-	-	537,800
SCH	28	BUE Upgrade to 4 pipe system	-	1,142,000	-	-	-	1,142,000
SCH	29	BUE Interior door replacement	-	720,000	-	-	-	720,000
SCH	30	HYW Masonry Repairs	-	142,000	-	-	-	142,000
SCH	31	BHS Patch Parking/Drives	-	703,000	-	-	-	703,000
SCH	32	WVE Playground Paving	-	96,000	-	-	-	96,000
SCH	33	HYW Parking Mill repave & stripe	-	245,700	-	-	-	245,700
SCH	34	HYW Roadways Mill repave	-	259,700	-	-	-	259,700
SCH	35	Cape Cod Collaborative Window Replacement	-	750,000	-	-	-	750,000
SCH	36	BHS/BIS Gen/ Co Gen Install	-	-	-	1,000,000	-	1,000,000
SCH	37	HYW HVAC energy recover to offices add cooling	-	-	351,000	-	-	351,000
SCH	38	BHS Lintel Repair	-	-	78,000	-	-	78,000
SCH	39	BHS Accoustical Ceiling	-	-	\$1,734,000	-	-	1,734,000
SCH	40	BHS Kitchen Epoxy	-	-	97,000	-	-	97,000
SCH	41	BHS Gymnasium Floor and Painting	-	-	80,000	-	-	80,000
SCH	42	BHS Café Floor	-	-	107,000	-	-	107,000
SCH	43	BHS 1600s Floor	-	-	184,000	-	-	184,000
SCH	44	BHS 1300+2300 Floor	-	-	136,000	-	-	136,000
SCH	45	BHS 1500's Floor	-	-	92,000	-	-	92,000
SCH	46	BHS 1700's Floor	-	-	384,000	-	-	384,000
SCH	47	BHS Boiler Room Make up Air	-	-	71,000	-	-	71,000
SCH	48	BHS Electrical Distribution Upgrade	-	-	-	-	4,104,000	4,104,000
SCH	49	BHS Replace DHW Mixing Valves throughout	-	-	78,000	-	-	78,000
SCH	50	BHS Security Hardware on Classroom doors	-	-	243,000	-	-	243,000
SCH	51	BIS Roof Replacement	-	-	4,410,000	-	-	4,410,000
SCH	52	BIS Rubber floor in stairs	-	-	80,000	-	-	80,000
SCH	53	BIS Replace movable Partition in classrooms	-	-	200,000	-	-	200,000
SCH	54	BIS Locker Rm Reno	-	-	-	234,000	-	234,000
SCH	55	BIS Boiler/ Pump room effcient upgrade	-	-	-	550,000	-	550,000
SCH	56	BIS Sprinklers under exterior overhangs	-	-	60,000	-	-	60,000
SCH	57	BUE Gym Floor Replacement	-	-	144,000	-	-	144,000
SCH	58	BUE Classroom Casework	-	-	370,000	-	-	370,000
SCH	59	BUE Power distribution upgrade	-	-	666,000	-	-	666,000
SCH	60	BUE Parking Mill repave	-	-	470,000	-	-	470,000
SCH	61	BUE Roadways Mill repave	-	-	424,000	-	-	424,000
SCH	62	BWB Closed walkway to modular	-	-	-	195,000	-	195,000
SCH	63	BWB Replace flooring throughout	-	-	-	\$240,000	-	240,000
SCH	64	BWB Bathroom Reno	-	-	340,000	-	-	340,000
SCH	65	BWB Classroom closets	-	-	-	-	72,000	72,000
SCH	66	BWB Café and Gym Air handlers	-	-	-	-	247,000	247,000
SCH	67	BWB Boiler conversion Steam/HW	-	-	-	-	780,000	780,000

Project Submissions for the General Fund – Continued

DEPT	PRIORITY	PROJECT TITLE	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	TOTALS
SCH	68	BWB Kitchen exhaust hood	-	-	-	-	71,000	71,000
SCH	69	BWB Clock system throughout	-	-	98,000	-	-	98,000
SCH	70	BWB Install Sprinklers	-	-	-	\$383,000	-	383,000
SCH	71	BWB Fire alarm upgrade	-	-	-	\$151,000	-	151,000
SCH	72	Cent Ceiling tiles throughout new wing	-	-	149,000	-	-	149,000
SCH	73	Cent Boiler upgrade	-	-	-	\$455,000	-	455,000
SCH	74	Cent Clock system throughout	-	-	141,000	-	-	141,000
SCH	75	Cent Fire alarm upgrade	-	-	-	\$218,000	-	218,000
SCH	76	BCIS Ceiling tiles	-	-	98,000	-	-	98,000
SCH	77	BCIS Bathroom Reno	-	-	-	\$450,000	-	450,000
SCH	78	BCIS Clock system throughout	-	-	-	-	142,000	142,000
SCH	79	BCIS Piping throughout	-	-	-	-	219,000	219,000
SCH	80	HYW Roof Replacement	-	-	-	\$1,002,000	-	1,002,000
SCH	81	HYW Ceiling throughout	-	-	-	-	262,000	262,000
SCH	82	HYW Classroom closets refinish wood	-	-	120,000	-	-	120,000
SCH	83	HYW Electrical Distribution Upgrade	-	-	-	-	1,053,000	1,053,000
SCH	84	WVE Roof replacement	-	-	-	-	1,248,000	1,248,000
SCH	85	WVE Ceiling throughout	-	-	414,000	-	-	414,000
SCH	86	WVE Gym AHU	-	-	-	\$97,000	-	97,000
SCH	87	WVE Boiler Upgrade	-	-	-	\$390,000	-	390,000
SCH	88	WVE Paving/restriping	-	-	423,000	-	-	423,000
SCH	89	ECELCL Flooring Throughout	-	-	-	\$98,000	-	98,000
TOTAL SCHOOL			\$ 10,760,800	\$ 34,053,400	\$ 13,962,000	\$ 5,988,000	\$ 8,198,000	\$ 72,962,200
TOTAL GENERAL FUND			\$ 65,216,495	\$ 100,139,568	\$ 66,362,093	\$ 58,625,878	\$ 21,690,815	\$ 312,034,849

PART II – CAPITAL SUBMISSION REVIEW PROCESS

The Town Administration has implemented a review process for capital submissions, in which projects are scored and then averaged to determine an overall ranking. A task force composed of senior-level managers from all departments is responsible for reviewing and scoring the submissions based on criteria established by the Town Council’s strategic plan. Project reviews are conducted both collaboratively and individually. While project rankings do not necessarily determine which projects will receive funding in the immediate fiscal year, they serve as an objective measure to assess a project’s priority relative to other submissions.

Evaluation Criteria

Task force members evaluate all project submissions against ten criteria: **Public Health and Safety, Education, Economic Development, Infrastructure and Protection of Assets, Environmental and Natural Resources, Quality of Life, Financing, Operating Budget Impact, Planning and Relationship to Existing Plans, and Usage and Service Demand.** A total of 247 projects were submitted, of which 106 were selected for review and scoring based on the proposed funding source and funding year. The scores assigned by task force members are then averaged, and project submissions are ranked from highest to lowest.

CRITERIA AND STRATEGIC PLAN AREA	HIGHEST IMPACT (Score of 4)	MEDIUM IMPACT (Score of 3)	LOW IMPACT (Score of 2)	NO IMPACT OR NOT APPLICABLE (Score of 0)
PUBLIC HEALTH AND SAFETY -- degree to which project meets public health and safety needs/issues.	<p>Project is necessary to <u>alleviate</u> a significant, <u>existing</u>, <u>documented</u> health or safety hazard. This could include:</p> <p>Proposed project meets the minimum requirements/mandates of a local, state or federal law pertaining to health and safety of the community.</p> <p>Project directly pertains to the delivery of public safety through police protection.</p> <p>Project required to achieve adopted LOS for health or safety standards</p>	<p>Project is necessary to <u>prevent</u> the onset of a likely health and safety hazard or <u>alleviate an existing, minor</u> hazard. If problem does not currently exist, failure to act would result in hazard being present within one-two years. May include:</p> <p>Enhancement of current health and safety programs or projects;</p> <p>Related to, but not exclusive impact on traffic control on town’s public ways;</p> <p>Addresses local, state or federal laws pertaining to health and safety, but goes beyond minimum requirements to additional enhancements.</p>	<p>Project is needed to <u>maintain the current level</u> of health and safety services provided to residents. Failure to complete project may result in appearance of hazard within 2-5 years. May include:</p> <p>Repair or regular maintenance of facilities in order to maintain a healthy and/or safe condition.</p> <p>Maintains existing traffic LOS and/or prevents formation of a safety problem.</p>	<p>Project <u>does not relate to, nor have any impact on</u> public health and safety issues within the town.</p>
EDUCATION -- applicability of project to educational priorities of the town.	<p>Project is intended <u>directly</u> for the purpose of educating the town’s children and is <u>essential</u> in order to meet state and local educational standards.</p> <p>This includes repair/maintenance of, as well as new buildings and structures used for classrooms, school-sponsored recreational activities, administrative support to schools, and other related projects</p>	<p>Project will be used <u>primarily</u> for education of the town’s children, but may include other ancillary uses.</p> <p>Project is important, but not required in meeting minimum educational standards.</p>	<p>Project will be used <u>minimally</u> for direct education of the town’s children.</p> <p>Primary use of the project will be other than education purposes.</p> <p>This project is not required toward meeting any educational standards, but may enhance existing programs/facilities.</p>	<p>Project is <u>not intended</u> to be used for educational purposes.</p>

CRITERIA AND STRATEGIC PLAN AREA	HIGHEST IMPACT (Score of 4)	MEDIUM IMPACT (Score of 3)	LOW IMPACT (Score of 2)	NO IMPACT OR NOT APPLICABLE (Score of 0)
<p>ECONOMIC DEVELOPMENT -- degree to which project meets economic development objectives of Town Council and other town plans.</p>	<p>Project would have <u>significant impact</u> on the ability to retain and expand business within the town. May include:</p> <p>Significant impact on increasing year-round job opportunities, particularly high-paying jobs;</p> <p>Strong contribution to retaining existing and attracting new businesses to the town;</p> <p>Significant private contributions to project's future development;</p> <p>Substantially increases attraction for additional tourists to the town.</p>	<p>Project would make a <u>major contribution</u> to the Town's ability to retain and expand business. May include:</p> <p>Create expanded job opportunities, year-round and seasonal;</p> <p>Measurable retention of existing business and/or possible attraction of new business to the town.</p> <p>May involve private contributions to the project directly or indirectly;</p> <p>Increases attraction of additional tourists to the town.</p>	<p>Project would have <u>some contribution</u> to the Town's ability to retain and expand businesses. May include:</p> <p>Minimal impact on expanded job opportunities, or preventing loss of jobs;</p> <p>Some potential for attraction of new business to town.</p> <p>Little to no private contributions to the project directly or indirectly;</p> <p>May have some slight impact on attracting additional tourists to town.</p>	<p>Project <u>does not have any impact</u> on the Town's ability to retain and expand businesses, create jobs, tourism or the tax base.</p>
<p>INFRASTRUCTURE AND PROTECTION OF CAPITAL ASSETS -- degree to which project maintains and protects existing capital assets of the town.</p>	<p>Project is critical to save structural integrity of existing asset or repair significant structural deterioration.</p> <p>Failure to act would result in complete loss of the asset or would require significantly more funds if repairs are delayed.</p> <p>Project would meet the needs of the community for a minimum of 20 years.</p>	<p>Project is necessary to repair or replace assets before a partial loss of structural integrity causes the need for significant repairs.</p> <p>Project would last a minimum of 10 years.</p> <p>Project would meet the needs of the community for a minimum of 10 years.</p>	<p>Project will improve appearance, public accessibility and/or deter future maintenance of this type for a minimum of 5 years.</p> <p>Project would meet the needs of the community for a minimum of 5 years.</p>	<p>Project does not improve or protect existing capital assets.</p>
<p>ENVIRONMENT AND NATURAL RESOURCES -- degree to which project conserves and protects natural and historical resources of the town.</p>	<p>Project is critical to preservation of a well-documented natural or historic town resource. Other applicable criteria may include:</p> <p>Failure to approve project would result in damage or deterioration of key natural resource/environment in the near future.</p> <p>If not approved, project would have long-lasting negative impacts on the town's water supply or coastal resources.</p> <p>Failure to approve project would result in a loss of critical resources</p> <p>Project significantly impacts an ACEC, WP or GP designated area.</p> <p>Project is critical to protect / stabilize a town-owned significant historic resource;</p>	<p>Project will have substantial impacts on the ability to preserve or maintain a key natural or historic resource for the town. Other applicable criteria may include:</p> <p>Project may repair natural ecological deterioration and may result in improved access by residents to enjoy resource.</p> <p>Maintains or improves the ecology of freshwater ponds, wetlands, or natural habitats.</p> <p>Project impacts GP designated district or other significant areas of concern.</p> <p>Project will improve / restore a historic resource as a physical record.</p>	<p>Project will improve, but is not necessary for the maintenance of a key natural or historic resource for the town. Other applicable criteria may include:</p> <p>May improve access by the public to enjoy the resource.</p> <p>May add and/or expand the greenbelt system within the Town; or otherwise expand the amount of natural habitat.</p> <p>Project is necessary to conserve / retain existing historic materials and/or features.</p>	<p>Project does not relate to or have any impact on preservation or maintenance of natural or historic resources.</p>

CRITERIA AND STRATEGIC PLAN AREA	HIGHEST IMPACT (Score of 4)	MEDIUM IMPACT (Score of 3)	LOW IMPACT (Score of 2)	NO IMPACT OR NOT APPLICABLE (Score of 0)
<p>QUALITY OF LIFE-- degree to which project addresses town-wide quality of life for its residents.</p>	<p>Project is critical to the continuation or needed expansion of an existing cultural and/or human service.</p> <p>Project is required to respond to a documented health, cultural and/or human service need.</p> <p>Project significantly expands the quality of life for the residents of the town.</p>	<p>Project maintains or enhances the ability to deliver cultural and/or human services.</p> <p>Project enhances the existing quality of life within the town.</p>	<p>Project supports the delivery of cultural and/or human services.</p> <p>Project supports the existing quality of life within the town.</p>	<p>Project is not related to the delivery of cultural and/or human services.</p> <p>Project does not impact the quality of life within the town.</p>
<p>FINANCING -- availability of non-general fund financing overall financial feasibility.</p>	<p>Project has a highly positive fiscal impact due to the following:</p> <p>Implementing project would result in significant increased revenues to the town or significantly expands the non-residential tax base;</p> <p>Non-general fund revenues sufficient to support 75-100% of project expense; and have been identified and applied for.</p>	<p>Project has a generally positive fiscal impact due to the following:</p> <p>Project would result some increased revenue to the town or increases the non-residential tax base somewhat;</p> <p>Non-general fund revenues sufficient to support 25-74% of project expense have been identified.</p>	<p>Project has a neutral to slightly positive fiscal impact due to the following:</p> <p>Additional revenues would not offset additional costs.</p> <p>Project supported by 1-25% of non-general fund revenues.</p>	<p>Project has a negative fiscal impact due to the following:</p> <p>None of the cost of the project will be funded by non-general funds.</p> <p>Project would not bring in additional revenues.</p>
<p>OPERATING BUDGET IMPACT -- degree to which project is required to reduce or eliminate short-term operating costs; and its impact on future operating budget.</p>	<p>Project has a highly positive impact on the operating budget due to:</p> <p>Implementing project would substantially decrease current operating fund expenditures due to current excessive maintenance, patching, etc. costing more than 50% of the cost of the project, prorated over 3 years;</p> <p>100% of future operating costs can be absorbed within existing budgets once project is completed.</p> <p>Not doing project would result in significant increased operating costs to the town in the near future (i.e. major repair versus complete replacement).</p>	<p>Project has a generally positive impact on the operating budget due to:</p> <p>Implementing project may moderately decrease current operating fund expenditures due to on-going repairs, maintenance, etc. costing between 25-50% of cost of the project prorated over 3 years;</p> <p>Project would result in minimal increase in future operating costs for the benefits gained;</p> <p>Not doing project would result in a noticeable, but not significant increase in expenditure of operating funds to repair or make asset usable in the short term.</p>	<p>Project has a neutral to slightly positive impact on the operating budget due to:</p> <p>Implementing project may decrease or have a neutral effect on current operating fund expenditures due to on-going repair, maintenance, etc. costing up to 25% of the cost of the project prorated over 3 years;</p> <p>Project would increase future operating costs with only minimal benefits received;</p> <p>Not doing project would result in the need for minimal additional operating funds for repair / maintenance of current assets.</p>	<p>Projects has a negative impact on the operating budget due to:</p> <p>Significant increase in current operating fund expenditures required maintaining, repairing, or otherwise operating project.</p> <p>Project requires significant increase in future operating fund expenditures without documented benefits</p>

CRITERIA AND STRATEGIC PLAN AREA	HIGHEST IMPACT (Score of 4)	MEDIUM IMPACT (Score of 3)	LOW IMPACT (Score of 2)	NO IMPACT OR NOT APPLICABLE (Score of 0)
<p>PLANNING AND RELATIONSHIP TO EXISTING PLANS -- how the project addresses implementation of previously developed plans of the town to protect and enhance human and physical assets.</p>	<p>Project is specifically included in a plan adopted by a State, Regional or Local Legislative body, such as:</p> <p>Specifically listed in the annual Town Council Strategic Plan.</p> <p>Included within the prior 5 year Capital Improvement Program</p> <p>Listed as a priority in the 5 Year Capital Improvements Plan of the LCP (once adopted).</p> <p>Project included in a State Bond Bill</p> <p>Project is specifically listed in a plan adopted by the Town Council.</p>	<p>Project is part of an Executive Order or Plan of Action adopted by the School Board and/or the Town Manager, such as:</p> <p>Project generally supports the policies and/or resolves adopted by the Town Council</p> <p>Project is included in the current year Transportation Improvement Program (TIP).</p> <p>Project specifically included in a plan adopted by the School Board and/or the Town Manager</p>	<p>Project is included as part of a Town Departmental Work Plan, or part of a functional service delivery system such as.</p> <p>Project supports the Departmental Mission and prioritizes needed action</p> <p>Project needed to accomplish a major service effort</p> <p>Project supports a plan adopted by the School Board and/or the Town Manager</p>	<p>Project is not related to the plans, policies or resolves adopted by the Town Council or other agencies of the town.</p>
<p>USAGE AND SERVICE DEMAND -- degree to which project is used by population and manner in which it is used.</p>	<p>Project will be in continuous usage or will be used year round.</p> <p>Project will serve 50 to 100% of the population of the town.</p> <p>Project serves three or more functions and/or needs of the town.</p>	<p>Project will be used the majority of the year.</p> <p>Project will serve 25 to 75% of the population of the town or is designed for a village or other sub-area of the town.</p> <p>Project serves at least two functions and/or needs of the town.</p>	<p>Project will be used seasonally.</p> <p>Project will serve less than 25%, but more than 5% of the population of the town or is designed for a limited service area.</p> <p>Project serves a single service and/or need of the town.</p>	<p>Project will be only intermittently used.</p> <p>Project will provide limited services to a very limited service area.</p>

Project Ranking Results

The scores from the evaluations were used to rank the projects by priority using the average ranking. The projects are listed by the average rank from highest to lowest. Many of the highest-ranking projects are recommended for funding in FY 2026. Projects that did not receive funding in FY 2026 may be a result of the project not being ready for the construction phase, the cost or approach requires further evaluation, funding is not available, or the department submitted the project with a request for funding in a subsequent year.

DEPT	DEPT PRIORITY	PROJECT TITLE	PRIORITY BY AVERAGE SCORE	AVERAGE SCORE	FY 2026
DPW	3	Public Roads Maintenance	1	25.78	3,950,000
SCH	1	BUE HVAC Equipment Replacement	2	24.29	1,000,000
CSD	5	Revitalization of the John F. Kennedy Memorial	3	24.00	2,400,000
DPW	5	Public Bridge Maintenance and Repairs	4	23.44	1,484,000
HYCC	1	HYCC Facility Mechanical Improvements	5	23.00	1,820,000
SCH	4	Performing Arts Center Upgrades / Repairs	6	22.89	3,000,000
MEA	10	Cotuit Town Dock Replacement and Structural Improvements	7	22.13	337,500
HYCC	2	HYCC Combined Heat and Power Plant	9	22.00	653,892
DPW	8	Freshwater Ponds Monitoring and Management Plan -FY26 Hamblin Pond	9	22.00	150,000
DPW	9	Armory Building Improvements - Construction	10	21.89	3,100,000
CSD	3	Centerville Recreation Field Improvements	12	21.67	588,000
DPW	1	Town Hall Elevator Replacement	12	21.67	1,250,000
SCH	18	IT Security Camera Upgrades and Maintenance	12	21.67	200,000
DPW	14	Public Bridge Replacement Studies	15	21.56	500,000
SCH	3	Direct Digital Controls Upgrades HVAC	15	21.56	850,000
MEA	4	Channel Dredging Program	16	21.44	3,230,000
SCH	19	Centerville Roof Replacement (Membrane and Shingle)	17	21.33	1,401,400
MEA	1	Patrol Vessel	18	21.11	400,681
DPW	13	Curb Ramp and Sidewalk ADA Transition Plan	19	21.00	368,000
DPW	2	Oyster Harbor Bridge Improvements - Construction	21	20.89	3,000,000
SCH	17	IT Network Infrastructure Replacement and Upgrades	21	20.89	160,000
DPW	4	Hawes Avenue Culvert Reconstruction	23	20.67	1,700,000
SCH	14	BHS Exhaust Fan Replacement / Upgrades	23	20.67	507,600
SCH	20	BWB Replace Membrane Roof	23	20.67	500,500
SCH	7	HVAC Efficiency Upgrades	25	20.57	350,000
ASD	1	IT Network Infrastructure Upgrades	27	20.56	150,000
SCH	6	Mechanical Upgrades	27	20.56	250,000
SCH	2	BHS Remove and Replace Gym Floor	28	20.43	500,000
CSD	2	Barnstable Adult Community Center Mechanical Upgrades	30	20.33	394,000
DPW	6	West Main Street and Pine Street Intersection - Design and Permitting	30	20.33	1,500,000
SCH	5	BWB Gymnasium Floor	30	20.33	170,000
CSD	1	Barnstable Adult Community Center Exterior Restoration	33	20.22	530,000
DPW	21	Barnstable Road Corridor Improvements - Design and Permitting	33	20.22	2,150,000
SCH	9	BIS Library Carpet Remove & Replace	34	20.11	162,700
CSD	6	Town Recreation Field Improvements - Bay Lane Ball Field	37	20.00	760,000
DPW	32	Old Town Hall - JFK Museum Improvements	37	20.00	1,900,000
DPW	35	Bismore Park Improvements - Design and Permitting	37	20.00	233,000
SCH	12	Field House Improvements	37	20.00	273,000
SCH	15	BUE Acoustical Ceiling Tile Replacement	39	19.78	900,000

DEPT	DEPT PRIORITY	PROJECT TITLE	PRIORITY BY AVERAGE SCORE	AVERAGE SCORE	FY 2026
DPW	20	Intersection Improvements - South Main Street at Main Street (Centerville) / Craigville	40	19.67	750,000
HYCC	3	HYCC Recreational Master Planning	41	19.56	290,000
CSD	9	Centerville Recreation Mechanical Improvements	42	19.50	1,162,000
ASD	4	Security Camera Upgrade - MEA	43	19.44	172,000
DPW	11	Guardrail Replacement and Installation Program	45	19.33	192,500
DPW	26	Hyannis West End Rotary Improvements - Design and Permitting	45	19.33	500,000
DPW	48	South Street Pedestrian Improvements - Design	46	19.22	468,000
ASD	2	IT Server Replacement	49	19.11	95,000
CSD	10	Centerville Recreation Building Exterior Restoration	49	19.11	338,000
SCH	8	BIS Gym Floor	49	19.11	140,000
SCH	16	BHS Locker Room Renovations	49	19.11	250,000
CSD	20	Emergency Generator Implementation Plan - HYCC	52	19.00	1,221,000
DPW	15	Lincoln Road Improvements - Design and Permitting	52	19.00	550,000
SCH	10	BHS Replace & Repaint Interior Doors	53	18.78	150,000
DPW	12	North Street Sidewalk Extension - Construction	54	18.67	925,000
DPW	42	West Main Street Corridor Pedestrian Improvements - Design and Permitting	55	18.57	-
DPW	29	Cotuit Memorial Park Restoration	57	18.56	520,434
DPW	47	Craigville Beach Road Pedestrian Improvements	57	18.56	200,000
CSD	4	Osterville Comfort Station	59	18.33	1,639,000
DPW	17	Asa Meigs Road - Private Road Repairs	59	18.33	635,000
DPW	46	Main Street Centerville Pedestrian Improvements	60	18.00	250,000
HYCC	4	HYCC Rink Slab Design	61	17.89	255,976
DPW	23	Phinneys Lane and Old Strawberry Hill Road Intersection Improvements - Design and Pe	63	17.78	190,000
DPW	24	Old Stage Road Roundabouts - Design and Permitting	63	17.78	460,000
CSD	7	Covells Beach House Improvements	65	17.44	148,000
DPW	27	Maraspin Creek Culvert Replacements (Indian Trail and Swallow Hill Drive)	65	17.44	285,000
DPW	16	DPW Salt Storage Facility Immediate Improvements - Design and Construction	67	17.33	556,000
DPW	49	Phinneys Lane and Wequaquet Lane Sidewalk Extensions	67	17.33	1,500,000
DPW	10	Fleet Maintenance Building Improvements	68	17.22	471,500
MEA	6	MEA Parking Lot Improvements - Construction	69	17.13	375,000
BPD	2	Barnstable Police Department Security Modernization	73	17.11	189,000
BPD	4	Barnstable Police Department Improvements	73	17.11	2,550,000
CSD	11	Kalmus Beach House Improvements	73	17.11	92,000
DPW	22	Freezer Road Culvert Replacement - Evaluation, Design, and Permitting	73	17.11	125,000
DPW	51	West Barnstable Railroad Depot Restoration - Design	73	17.11	982,000
SCH	11	BHS Masonry Repair and Repoint	73	17.11	234,000
CSD	12	Saltwater Beach House Improvements	77	16.89	240,000
DPW	25	Pitcher's Way Shared Use Path (Bearses Way to Smith St.) - Design	77	16.89	432,000
DPW	19	Cape Cod Airfield Hanger Repair - Design	79	16.78	105,076
DPW	31	South Main Street Pedestrian Improvements - Design	79	16.78	100,000
DPW	38	Old Strawberry Hill Road Pedestrian Improvements - Design and Permitting	79	16.78	175,000
BPD	3	Barnstable Police Department Boiler Replacement	82	16.67	258,000
CSD	17	Marston's Mills Playground Project	82	16.67	684,000
DPW	39	Phinney's Lane (Rt 28 to Main Street) Pedestrian Improvements - Design and Permitting	84	16.56	75,000
DPW	52	Stewarts Creek Restoration Study	84	16.56	275,000
DPW	40	Pine Street (Mothers Park to Strawberry Hil Road) Pedestrian Improvements - Design an	85	16.44	200,000
DPW	45	Bumps River Road and Osterville West Barnstable Road Pedestrian Improvements - Desi	86	16.38	150,000
DPW	28	Attucks Lane Streetlights	87	16.33	98,000
CSD	14	Vererans Beach Lifeguard Beach house Improvements	88	16.29	459,000
DPW	44	Shootflying Hill Road Pedestrian Improvements - Design and Permitting	89	16.25	250,000
DPW	7	Mosswood Cemetery Columbarium Project	90	16.11	295,500
MEA	3	MEA Building Mechanical Improvements	92	15.88	144,000
CSD	16	Hamblin Pond Bathhouse and Site Improvements - Design and Permitting	92	15.88	325,000

DEPT	DEPT PRIORITY	PROJECT TITLE	PRIORITY BY AVERAGE SCORE	AVERAGE SCORE	FY 2026
DPW	50	Sheriff's Youth Ranch Riding Arena Improvements	93	15.78	340,000
SCH	13	Demolition of Old Portables	94	15.56	80,000
BPD	1	Barnstable Police Department Armored Vehicle (Bearcat)	95	15.00	355,504
CSD	19	West Barnstable & Centerville Recreation Community Buildings Security System	96	14.63	243,000
DPW	30	East Bay Road and Wianno Avenue Pedestrian Improvements - Design and Permitting	97	14.33	75,000
DPW	58	46 Pearl Street Repairs	99	14.25	489,000
DPW	64	Old Jail Repairs - Design	99	14.25	105,000
MEA	8	MEA Storage Facility - Design	102	14.13	170,000
DPW	37	Old Stage Road Pedestrian Improvements - Design and Permitting	102	14.13	125,000
DPW	57	50 Pearl Street Repairs	102	14.13	485,000
DPW	59	Guyer Barn Improvements	102	14.13	375,000
DPW	18	Ponds Solution - Permit & Implementation - Long Pond Centerville	104	13.67	TBD
DPW	60	Town Green Bandstand Improvements	105	12.00	105,500
DPW	66	Marstons Mills Hearse House Improvements	106	10.50	228,000

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PART III – STATUS OF EXISTING CAPITAL APPROPRIATIONS

Active Prior Year Capital Appropriations (Balances as of 2/25/2025)

Part of the annual Capital Improvement Plan development process is to review the status of all previously approved projects. The list on the following pages comprise the active capital projects. Some of these projects are near completion and some have yet to be implemented. The projects highlighted in yellow have been completed and the remaining balances will be utilized to fund a portion of the FY 2026 proposed capital plan. The projects highlighted in orange have been reevaluated and the borrowing authorizations will be rescinded and directed to new projects in FY 2026.

COUNCIL ORDER #	PROJECT DESCRIPTION	APPROPRIATION	EXPENDED	ENCUMBRANCES	BALANCE	
MUNICIPAL PROJECTS						
2010-111	WEST BAY BRIDGE REP	\$ 650,000.00	\$ 634,000.00	\$ -	\$ 16,000.00	Balance used for 2025-118
2013-116	FY14 TOWN HALL INTERIOR	150,000.00	137,853.37	2,780.00	9,366.63	Work is on-going
2014-108	FY15 MARSTONS MILLS FISH	2,072,833.00	200,995.12	234,404.20	1,637,433.68	Work is on-going
2014-111	VETERANS' PARK PLAN	50,000.00	40,256.85	-	9,743.15	Balance used for 2025-100
2015-101	FY16 TOWN HALL IMPROVEME	939,000.00	282,230.34	46,387.50	610,382.16	Work is on-going
2015-103	FY16 JFK MEMORIAL RESTOR	87,000.00	55,721.60	29,600.00	1,678.40	Work is on-going
2016-112	OSTERVILLE BAY ELM	900,444.00	882,281.50	-	18,162.50	Balance used for 2025-098
2017-069	TOWN HALL RESTROOM RENOV	1,260,220.47	1,254,760.23	-	5,460.24	Balance used for 2025-101
2017-073	SIDEWALK/GUARDRAIL	314,000.00	312,354.60	-	1,645.40	Balance used for 2025-116
2017-074	SHOOTING RANGE ASSESSMENT	350,000.00	29,076.50	-	320,923.50	Balance used for 2025-116
2017-086	OSTERVILLE REC BLDG DESI	675,000.00	382,832.02	232,138.00	60,029.98	Work is on-going
2018-055	MILL POND DREDGING	250,000.00	170,053.93	47,141.32	32,804.75	Work is on-going
2018-075	CRAIGVILLE BATHHOUSE IMP	315,116.00	103,658.05	211,457.95	-	Work is on-going
2018-076	18076 SENIOR CTR RENOVATIONS	727,247.00	699,047.47	-	28,199.53	Balance used for 2025-098
2018-090	DESIGN PHASE III DPW OFF	103,500.00	39,680.00	63,820.00	-	Work is on-going
2018-092	SAB MECHANICAL UPGRADES	285,000.00	256,987.23	522.50	27,490.27	Work is on-going
2018-093	BUMPS RIVER BRIDGE REPAI	100,000.00	91,344.09	-	8,655.91	Balance used for 2025-118
2018-095	OCEAN ST SIDEWALK DESIGN	45,000.00	29,042.15	-	15,957.85	Balance used for 2025-116
2018-096	ARMORY BLDG-HAZMAT REMOV	667,000.00	641,199.89	19,294.50	6,505.61	Work is on-going
2019-046	BLISH POINT-STORM DAMAGE	120,000.00	51,500.00	-	68,500.00	Balance used for 2025-114
2019-113	AERIAL FLYOVER & MAPPING	100,000.00	24,649.00	-	75,351.00	Plan to repurpose for new phone system
2019-114	AERIAL FLYOVER OF WATERW	50,000.00	45,765.00	-	4,235.00	Plan to repurpose for new phone system
2019-116	CRAIGVILLE BATH HOUSE/PR	415,000.00	173,671.82	193,203.05	48,125.13	Work is on-going
2019-117	MARSTONS MILLS TENNIS COURTS	620,000.00	589,283.35	-	30,716.65	Balance used for 2025-114

COUNCIL ORDER #	PROJECT DESCRIPTION	APPROPRIATION	EXPENDED	ENCUMBRANCES	BALANCE	
MUNICIPAL PROJECTS						
2019-119	FY20 CHANNEL DREDGING	1,730,000.00	1,603,068.77	12,050.70	114,880.53	Work is on-going
2019-123	BEARSES WAY BIKE PATH DE	125,000.00	34,765.58	8,644.94	81,589.48	Work is on-going
2019-124	BUMPS RIVER BRIDGE REPAI	900,000.00	774,760.41	-	125,239.59	Balance used for 2025-114
2019-125	SIDEWALK/GUARDRAIL	314,000.00	310,748.92	-	3,251.08	Balance used for 2025-114
2019-126	MAIN ST HY TREE LIGHTING	114,000.00	97,450.07	-	16,549.93	Balance used for 2025-114
2019-127	STORM SEWER MS4 PROGRAM	150,000.00	116,707.21	28,890.73	4,402.06	Work is on-going
2019-128	CROSSWALK IMPROVMT	300,000.00	51,042.16	103,004.13	145,953.71	Work is on-going
2019-129	TOWN HALL SECURITY IMPRO	480,000.00	116,311.58	-	363,688.42	Work is on-going
2019-146	OSTERVILLE FIELD CONST	797,000.00	774,054.53	10,958.04	11,987.43	Work is on-going
2020-002	CONSTRUCTION OF ROADWAY	275,000.00	-	232,620.35	42,379.65	Work is on-going
2020-015	PAINE BLACK HOUSE RESTOR	242,822.00	21,257.08	906.27	220,658.65	Work is on-going
2020-089	VOIP-UNIFIED COMMUNICATI	342,000.00	105,109.13	-	236,890.87	Work is on-going
2020-100	FY21 RADIO IMPROVEMENT P	121,115.00	116,504.38	-	4,610.62	Work is on-going
2020-101	FY21 DATA STORAGE-POLICE	125,000.00	114,011.28	-	10,988.72	Work is on-going
2020-108	FY21 CHANNEL DREDGING PR	2,555,000.00	2,155,600.11	61,314.89	338,085.00	Work is on-going
2021-098	POLICE FACILITIES IMPROV	806,432.00	164,354.00	6,206.00	635,872.00	Work is on-going
2021-099	POLICE SECURITY FENCE	340,032.00	158,839.09	17,060.79	164,132.12	Work is on-going
2021-102	FY22 CHANNEL DREDGING	1,850,000.00	1,320,604.14	320,917.36	208,478.50	Work is on-going
2021-104	SCUDDER'S LANE BOAT RAMP	150,000.00	116,099.13	17,217.50	16,683.37	Work is on-going
2021-105	MEA FACILITY IMPROVEMEN	120,960.00	4,397.25	40,702.75	75,860.00	Work is on-going
2021-107	TOWN REC FIELD IMPROVEME	155,000.00	1,400.00	-	153,600.00	Project in design
2021-108	PUBLIC ROADS MAINTENANCE	3,650,000.00	3,629,386.00	-	20,614.00	Balance used for 2025-113
2021-109	FRESH WATER PONDS MANAGE	165,000.00	139,167.16	14,784.00	11,048.84	Balance used for 2025-115
2021-111	FY22 PUBLIC BRIDGE MAINT	500,000.00	338,800.24	138,381.28	22,818.48	Work is on-going
2021-112	EMERGENCY GENERATOR	615,250.00	226,040.22	389,209.78	-	Work is on-going
2021-113	MM SCHOOL DEMOLITION	995,096.00	967,597.14	-	27,498.86	Balance used for 2025-101
2021-114	TOWN HALL MECHANICAL IMP	1,908,596.00	163,085.81	419,169.49	1,326,340.70	Work is on-going
2021-115	CULVERT IMPROVEMENTS	245,000.00	4,295.00	-	240,705.00	Project in design
2021-116	SIDEWALKS OCEAN STREET	50,000.00	24,943.85	-	25,056.15	Work is on-going
2021-117	KALMUS BEACH PARKING LOT	50,000.00	124.76	-	49,875.24	Balance used for 2025-100
2021-184	SNOW'S CREEK CULVERT REP	150,000.00	62,148.30	-	87,851.70	Work is on-going
2022-039	SURVEY WORK FOR PROPOSED SIDEWALK	39,600.00	36,000.00	-	3,600.00	Balance used for 2025-116
2022-100	FY23 PUBLIC ROADS MAINTEN	3,750,000.00	3,582,292.37	167,707.63	-	Work is on-going
2022-101	FY23 FRESHWATER POND MON	136,400.00	8,200.00	116,933.00	11,267.00	Work is on-going

COUNCIL ORDER #	PROJECT DESCRIPTION	APPROPRIATION	EXPENDED	ENCUMBRANCES	BALANCE	
MUNICIPAL PROJECTS						
2022-102	FY23 STORMWATER IMPROVEM	350,000.00	-	-	350,000.00	Project in design
2022-103	OCEAN STREET SIDEWALKS/K	2,950,000.00	611,987.66	991,700.69	1,346,311.65	Work is on-going
2022-104	PUBLIC WORKS OFFICE EXPA	283,989.00	112,080.00	156,632.00	15,277.00	Work is on-going
2022-105	SNOWS CREEK CULVERT REPL	1,400,000.00	-	-	1,400,000.00	Project in design
2022-106	EMERGENCY GENERATOR PLAN	431,313.00	20,000.00	179,453.22	231,859.78	Work is on-going
2022-107	TOWN HALL MECHANICAL IMP	2,025,852.00	87,961.30	121,714.48	1,816,176.22	Work is on-going
2022-108	SAB MECHANICAL COOLING U	1,906,100.00	83,741.47	87,293.25	1,735,065.28	Work is on-going
2022-109	CAPE COD AIRFIELD TANK	231,000.00	20,000.00	16,000.00	195,000.00	Work is on-going
2022-110	FY23 POLICE FACILITY IMP	1,167,321.00	123,290.32	212,548.39	831,482.29	Work is on-going
2022-112	CENTERVILLE RECREATION S	827,376.00	38,392.00	6,258.00	782,726.00	Work is on-going
2022-113	HATHAWAY'S POND BATHHOUS	450,000.00	21,985.72	500.00	427,514.28	Work is on-going
2022-114	KEYES MEMORIAL PARKING L	290,000.00	473.10	-	289,526.90	Project in design
2022-115	MEA FACILITY IMPROVEMENT	289,604.00	14,397.25	40,702.75	234,504.00	Work is on-going
2022-116	LONG POND FISHWAY DESIGN	432,000.00	104.72	-	431,895.28	Project in design
2022-117	MCCARTHY'S LANDING DOCK	65,000.00	58,212.47	6,747.53	40.00	Balance used for 2025-100
2022-118	MILL POND FISHWAY DESIGN	220,000.00	75,909.50	15,156.77	128,933.73	Work is on-going
2022-119	TOWN WIDE BULKHEAD ASSES	150,000.00	102,400.00	47,600.00	-	Work is on-going
2022-140	BLISH POINT DUNE STORM D	295,000.00	133,320.00	16,035.00	145,645.00	Work is on-going
2022-158	FLEET MAINT GARAGE IMPRO	185,000.00	24,792.80	-	160,207.20	Work is on-going
2023-024	OLD SHORE RD-STORMWATER	275,000.00	41,226.08	22,313.92	211,460.00	Work is on-going
2023-025	SHUBAEL POND-STORMWATER	145,000.00	300.00	-	144,700.00	Project in design
2023-026	ALUM TREATMENT-SHUBAEL P	95,000.00	32,422.12	31,314.00	31,263.88	Work is on-going
2023-075	BARN HARBOR MARINA REVET	172,000.00	-	22,500.00	149,500.00	Project in design
2023-076	SCUDDER'S LANE BOAT RAMP	496,000.00	-	-	496,000.00	Project in design
2023-077	LITTLE RIVER FISH PASSAG	90,000.00	-	-	90,000.00	Project in design
2023-078	ROSA LANE FISH PASSAGE C	225,000.00	-	-	225,000.00	Project in design
2023-079	LAKE ELIZABETH FISH RUN	880,000.00	-	-	880,000.00	Project in design
2023-080	MCCARTHY'S LANDING DINGH	295,000.00	646.00	-	294,354.00	Project in design
2023-081	COTUIT TOWN DOCK IMPROV	100,000.00	-	-	100,000.00	Project in design
2023-098	TOWN HALL ROOF	185,235.00	68.48	-	185,166.52	Project in design
2023-099	SAB MECHANICAL COOLING U	1,141,929.00	415.48	9,980.00	1,131,533.52	Project in design
2023-101	DPW ADMIN BUILDING EXPAN	400,000.00	20,562.69	3,156.00	376,281.31	Work is on-going
2023-102	FY24 PUBLIC ROADS MAINT	3,750,000.00	2,029,879.83	1,720,120.17	-	Work is on-going
2023-103	FY24 FRESHWATER PONDS MG	270,000.00	48,400.00	196,188.00	25,412.00	Work is on-going

COUNCIL ORDER #	PROJECT DESCRIPTION	APPROPRIATION	EXPENDED	ENCUMBRANCES	BALANCE	
MUNICIPAL PROJECTS						
2023-104	MYSTIC LAKE ALUM TREATME	270,000.00	253,754.23	5,409.81	10,835.96	Work is on-going
2023-105	FY24 MS4 SEWER PROJECT	95,000.00	-	-	95,000.00	Project in design
2023-106	RAISED CROSSWALKS COTUIT	175,000.00	-	-	175,000.00	Project in design
2023-107	HAWES AVE CULVER RECON	131,500.00	56,425.00	47,075.00	28,000.00	Work is on-going
2023-127	FLOATING TREATMENT WETLA	90,000.00	44,383.07	21,840.00	23,776.93	Work is on-going
2024-025	OSTERVILLE REC BLDG DEMO	141,655.00	140,695.03	-	959.97	Work is on-going
2024-115	PRIVATE RD REPAIR SCHOOL	1,520,000.00	-	-	1,520,000.00	Project in design
2024-116	FY25 PUBLIC ROADS MAINT	2,850,000.00	334,480.25	1,005,182.88	1,510,336.87	Work is on-going
2024-117	FY25 CURB RAMPS/SIDEWALK	350,000.00	27.73	-	349,972.27	Project in design
2024-118	FRESH WATER PONDS MANAGE	135,000.00	-	113,815.00	21,185.00	Work is on-going
2024-119	RAISED CROSSWALKS OSTERV	685,000.00	110.90	-	684,889.10	Project in design
2024-120	FY25 CHANNEL DREDGING	1,750,000.00	-	-	1,750,000.00	Project in design
2024-121	BULKHEAD IMPROVMENTS	580,000.00	-	28,200.00	551,800.00	Project in design
2024-122	BAY SHORE BOAT RAMP	256,000.00	-	-	256,000.00	Project in design
2024-123	WEST BAY BREAKWATER PROJ	50,000.00	-	-	50,000.00	Project in design
2024-124	BLISH POINT LONG TERM SO	150,000.00	-	-	150,000.00	Project in design
2024-125	AUTOMATIC BEACH GATE	240,000.00	-	-	240,000.00	Project in design
2024-126	TOWN HALL ELEVATOR REPLA	250,000.00	-	78,000.00	172,000.00	Project in design
2024-127	SAB MECHANICAL UPGRADES	619,000.00	-	-	619,000.00	Project in design
2024-128	MEA BLDG MECHANICAL UPGR	51,000.00	12,000.00	36,000.00	3,000.00	Work is on-going
2024-129	BACC MECHANICAL UPGRADES	72,000.00	-	2,000.00	70,000.00	Project in design
2024-130	OLD SELECTMAN'S BLDG HAN	89,000.00	-	-	89,000.00	Project in design
2024-131	MOSSWOOD CEMETERY BLDG I	90,300.00	-	-	90,300.00	Project in design
2024-132	TOWN OFFICE RELOCATION P	618,759.00	-	-	618,759.00	Project in design
2024-133	POLICE FACILITY IMPROVEM	370,000.00	44,934.69	135,165.31	189,900.00	Work is on-going
2024-134	MEA EXTERIOR RESTORATION	359,623.00	10,500.00	3,500.00	345,623.00	Project in design
2024-135	BACC EXTERIOR RESTORATIO	48,000.00	16,466.04	18,375.00	13,158.96	Work is on-going
2024-139	JOSHUA POND HANDICAP ACC	305,000.00	-	-	305,000.00	Project in design
2024-140	CENTERVILLE RECREATION M	243,000.00	-	-	243,000.00	Project in design
2024-141	NETWORK INFRASTRUCTURE U	175,000.00	-	-	175,000.00	Project in design
2025-044	ACQUISITION-304 PITNAM A	2,600,000.00	-	-	2,600,000.00	Acquisition is scheduled
	TOTAL	\$ 73,324,219.47	\$ 29,084,155.71	\$ 8,585,905.82	\$ 35,654,157.94	
	TOTAL FUNDS IDENTIFIED FOR FY 2026 CAPITAL PROGRAM				\$ 781,682.27	

COUNCIL ORDER #	PROJECT DESCRIPTION	APPROPRIATION	EXPENDED	ENCUMBRANCES	BALANCE	
SCHOOL PROJECTS						
2017-066	BPS ASBESTOS ABATEMENT	\$ 300,000.00	\$ 222,462.14	\$ 12,543.25	\$ 64,994.61	Work is on-going
2019-093	PHASE 2 FIELD IMPROVEMEN	250,000.00	111,034.28	-	138,965.72	Work is on-going
2019-098	BHS/BIS ROOF TOP VENTILA	1,500,000.00	1,470,200.00	29,800.00	-	Work is on-going
2019-099	CENTERVILLE ELEM UNIT VE	500,000.00	454,053.31	3,957.32	41,989.37	Work is on-going
2019-100	SCHOOL FACILITIES ASSMT	150,000.00	134,718.06	15,281.94	-	Work is on-going
2021-084	BHS/BIS ROOFTOP VENTILAT	3,752,550.00	2,678,981.56	176,014.71	897,553.73	Work is on-going
2021-086	BHS TURF REPLACEMENT/TRA	1,423,500.00	1,149,374.67	146,401.22	127,724.11	Work is on-going
2022-01S	SCHOOL PORTABLE BCIS/HY	730,000.00	255,893.46	17,779.60	456,326.94	Work is on-going
2022-121	BHS/BIS ROOFTOP VENTILAT	4,156,984.00	160,530.00	-	3,996,454.00	Project in design
2022-122	BPS DOOR/WINDOW REPLACEM	1,000,000.00	174,057.39	75,758.00	750,184.61	Work is on-going
2022-123	BPS GENERATORS-VARIOUS	650,000.00	469,576.12	180,423.88	-	Work is on-going
2022-124	BHS TENNIS COURT REPLACE	1,622,000.00	59,338.42	89,579.60	1,473,081.98	Work is on-going
2022-126	BPS CAMPUS WIDE PAVING/S	350,000.00	129,074.05	2,793.16	218,132.79	Work is on-going
2022-127	BPS MECHANICAL UPGRADES	250,000.00	240,133.00	9,867.00	-	Work is on-going
2022-128	BPS FLOOR REPLACEMENT	100,000.00	81,114.86	-	18,885.14	Work is on-going
2022-129	ELECTRIC UTILITY TRANSFO	300,000.00	214,255.64	85,744.36	-	Work is on-going
2023-111	EIFS WALL REPLACEMENT-CO	400,000.00	328,463.20	9,727.80	61,809.00	Work is on-going
2023-112	BPS DOOR/WINDOW REPLACEM	1,000,000.00	95,677.65	59,100.00	845,222.35	Work is on-going
2023-113	BPS PAVING/SIDEWALKS REP	350,000.00	49,632.82	2,327.18	298,040.00	Work is on-going
2023-114	BHS CULINARY ARTS KITCHE	500,000.00	-	100,000.00	400,000.00	Work is on-going
2023-115	BPS MECHANICAL UPGRADES	250,000.00	213,752.15	2,164.26	34,083.59	Work is on-going
2023-116	KNIGHT HALL CHILLER REPL	410,530.00	194,868.63	165,846.50	49,814.87	Work is on-going
2023-117	BHS PHASE II SOFTBALL FI	1,000,000.00	-	-	1,000,000.00	Project in design
2023-118	WEST VILLAGES ELEM CARPE	750,000.00	633,660.49	-	116,339.51	Work is on-going
2023-130	BPS LIGHT REPLACEMENT PR	1,444,398.00	567,044.14	14,211.61	863,142.25	Work is on-going
2023-200	PORTABLE CLASSROOMS BCIS	3,500,000.00	3,200,432.20	299,567.80	-	Work is on-going
2024-142	BCIS ELEVATOR INSTALLATI	900,000.00	-	-	900,000.00	Project in design
2024-143	PLAYGROUND SAFETY PROJEC	550,000.00	-	-	550,000.00	Project in design
2024-144	PAGING SYSTEM UPGRADE	85,000.00	385.00	-	84,615.00	Project in design
2024-145	BIS SCHOOL EXTERIOR DOOR	344,000.00	-	-	344,000.00	Project in design
2024-146	UNIT VENTILATOR REPLACEM	3,353,700.00	-	-	3,353,700.00	Project will be rescinded
2024-147	AUDITORIUM RTU REPLACEME	650,000.00	-	-	650,000.00	Project will be rescinded
2024-148	HYANNIS WEST PARKING PRO	78,000.00	-	-	78,000.00	Project in design
2024-149	BIS NETWORK BASED PA SYS	757,700.00	-	-	757,700.00	Project in design

COUNCIL ORDER #	PROJECT DESCRIPTION	APPROPRIATION	EXPENDED	ENCUMBRANCES	BALANCE	
SCHOOL PROJECTS						
2024-150	HYANNIS WEST LOCKER ROOM	160,000.00	-	-	160,000.00	Project in design
2024-151	PLUMBING FIXTURE REPLACE	200,000.00	9,887.10	-	190,112.90	Project in design
2024-152	BHS BATHROOM RENOVATION	1,110,000.00	-	-	1,110,000.00	Project in design
2024-153	BHS ROOF REPLACEMENT	350,000.00	-	-	350,000.00	Project in design
2024-154	BUE LIBRARY CARPET	63,800.00	-	-	63,800.00	Project in design
2024-155	HYANNIS WEST BATHROOM RE	318,000.00	-	-	318,000.00	Project in design
2024-156	HVAC DIRECT DIGITAL CONT	1,000,000.00	-	-	1,000,000.00	Project in design
	TOTAL	36,560,162.00	13,298,600.34	1,498,889.19	21,762,672.47	
	BORROWING AUTHORIZATIONS TO BE RESCINDED				\$ 4,003,700.00	
AIRPORT ENTERPRISE FUND						
2014-090	TERMINAL & BLDG IMPROVEM	\$ 99,000.00	\$ 28,380.00	\$ -	\$ 70,620.00	To be used for HVAC improvements
2017-094	RUNWAY/TAXIWAY MARKING P	75,000.00	58,173.12	-	16,826.88	Work is on-going
2019-109	ACCESS RD EAST SIDE IMPR	1,000,000.00	-	-	1,000,000.00	Project planning on-going
2020-097	ENVIRONMENTAL REVIEW	1,150,000.00	1,071,278.45	2,684.87	76,036.68	Work is on-going
2020-172	FIXED BASE OPERATIONS	172,938.00	45,922.98	-	127,015.02	Work is on-going
2021-087	REPLACE RUNWAY 6-24 EMAS	7,500,000.00	6,120,940.90	336,767.70	1,042,291.40	Work is on-going
2021-088	RUNWAY 6-24 RECONSTRUCT	19,052,000.00	17,924,256.69	786,140.73	341,602.58	Work is on-going
2022-130	ARFF EQUIPMENT REPLACEME	978,000.00	-	954,526.00	23,474.00	Work is on-going
2022-132	PFAS MITIGATION DESIGN	1,004,000.00	120,239.13	54,645.87	829,115.00	Work is on-going
2022-133	MO-GAS/DIESEL FUEL CON-V	1,200,000.00	-	-	1,200,000.00	Project planning on-going
2023-119	HVAC UPGRADES TERMINAL/T	1,015,864.00	9,000.00	-	1,006,864.00	Project planning on-going
2023-120	MASTER PLAN UPDATES	525,000.00	-	-	525,000.00	Project planning on-going
2023-121	SECURITY CAMERA UPGRADES	689,000.00	-	-	689,000.00	Project planning on-going
2023-122	SNOW REMOVAL EQUIPMENT-#	383,000.00	-	386.98	382,613.02	Project planning on-going
2023-123	SRE STORAGE FACILITY	1,120,580.00	-	-	1,120,580.00	Project planning on-going
2023-124	ELECTRIC AIRCRAFT SUPPOR	505,000.00	-	-	505,000.00	Project planning on-going
2023-125	JET A FUEL STORAGE TANK	355,000.00	-	-	355,000.00	Project planning on-going
2024-157	HVAC UPGRADES PROJECT	2,082,400.00	287,903.28	250,940.00	1,543,556.72	Work is on-going
2024-159	ELECTRIC AIRCRAFT CHARGI	550,000.00	-	-	550,000.00	Project planning on-going
	TOTAL	\$ 39,456,782.00	\$ 25,666,094.55	\$ 2,386,092.15	\$ 11,404,595.30	

COUNCIL ORDER #	PROJECT DESCRIPTION	APPROPRIATION	EXPENDED	ENCUMBRANCES	BALANCE	
GOLF ENTERPRISE FUND						
2023-108	HGC TURF MAINT EQUIPMENT	\$ 492,270.00	\$ 460,146.22	\$ 32,123.20	\$ 0.58	Work is on-going
2023-109	OBF IRRIGATION SPRINKER	82,561.00	80,057.60	-	2,503.40	Work is on-going
2023-110	OBF CART BARN ROOF REPLA	161,757.00	-	-	161,757.00	Work is on-going
2024-138	HYANNIS GOLF CLUB HOUSE	2,950,000.00	211.31	2,082,446.11	867,342.58	Work is on-going
	TOTAL	\$ 3,686,588.00	\$ 540,415.13	\$ 2,114,569.31	\$ 1,031,603.56	
SOLID WASTE ENTERPRISE FUND						
2022-098	GENERATOR REPLACEMENT	\$ 130,000.00	\$ -	\$ 130,000.00	\$ -	Work is on-going
2022-099	TRANSFER STATION MAINT B	242,347.00	191,013.39	3,865.85	47,467.76	Work is on-going
2023-083	CONTAINER REPLACEMENT PR	50,000.00	36,822.00	-	13,178.00	Work is on-going
2024-104	TRACTOR BRUSH-MOWER	90,000.00	72,765.00	-	17,235.00	Work is on-going
2024-106	COMPACTOR UNIT REPLACEME	125,000.00	93,508.00	-	31,492.00	Work is on-going
2024-107	CONTAINER REPLACEMENT	50,000.00	-	-	50,000.00	Work is on-going
2025-035	SWD FACILITY LANDFILL IN	80,000.00	-	-	80,000.00	Work is on-going
	TOTAL	\$ 767,347.00	\$ 394,108.39	\$ 133,865.85	\$ 239,372.76	
SEWER ENTERPRISE FUND						
2019-131	SEWER SYSTEM EVAL SURVEY	\$ 380,000.00	\$ 304,340.57	\$ 28,246.00	\$ 47,413.43	Work is on-going
2019-133	BEARSE'S WAY VACUUM SEWE	1,895,000.00	501,439.79	1,071,328.31	322,231.90	Work is on-going
2020-175	FY21 PUMP STATION REHAB	1,502,803.66	1,477,455.42	25,348.24	-	Work is on-going
2021-009	WPC SOLIDS HANDLING PROJ	11,350,000.00	11,287,922.65	736.32	61,341.03	Work is on-going
2021-037	DENITRIFICATION EVAL AT	200,000.00	98,685.18	-	101,314.82	Work is on-going
2021-123	WPC FACILITY STUDY	250,000.00	160,000.00	-	90,000.00	Work is on-going
2021-124	PUMP STATION REHAB	2,795,000.00	2,743,308.72	51,691.28	(0.00)	Work is on-going
2021-125	720 MAIN ST PUMP STATION	365,000.00	21,774.66	90,955.00	252,270.34	Work is on-going
2021-127	WPC FACILITY SECURITY SY	75,000.00	-	-	75,000.00	Project planning on-going
2022-086	PUMP STATION REHAB	2,860,000.00	18,456.49	2,841,543.51	-	Work is on-going
2022-087	720 MAIN ST PUMP STATION	11,000,000.00	6,995,760.98	3,729,071.16	275,167.86	Work is on-going
2022-088	WPC FACILITY IMPROVMTS	330,000.00	6,500.00	-	323,500.00	Project planning on-going
2022-089	SEWER SYSTEM REHAB INFIL	760,000.00	-	-	760,000.00	Project in design
2023-084	PUMP STATION REHAB	1,750,000.00	129,402.27	564,924.26	1,055,673.47	Work is on-going
2023-086	DOWNTOWN HYANNIS FORCE M	800,000.00	28,727.00	100,051.60	671,221.40	Work is on-going
2024-108	FY25 PUMP STATION REHAB	1,000,000.00	-	-	1,000,000.00	Project planning on-going
2024-109	EFFLUENT SAND BED VALVE	600,000.00	-	-	600,000.00	Project planning on-going

COUNCIL ORDER #	PROJECT DESCRIPTION	APPROPRIATION	EXPENDED	ENCUMBRANCES	BALANCE	
SEWER ENTERPRISE FUND						
2024-110	SYSTEM REHAB & ELVALUATI	150,000.00	-	-	150,000.00	Project planning on-going
2024-111	BYPASS PUMP PROJECT	115,000.00	-	92,557.33	22,442.67	Work is on-going
	TOTAL	\$ 38,342,803.66	\$ 23,932,839.73	\$ 8,596,453.01	\$ 5,813,510.92	
COMPREHENSIVE WASTEWATER MANAGEMENT						
2018-086	LONG POND SWR EXPANSION	\$ 402,000.00	\$ 306,791.27	\$ -	\$ 95,208.73	Work is on-going
2018-087	PHINNEY'S SWR EXPANSION	315,000.00	172,019.89	142,980.11	-	Work is on-going
2019-068	JBCC FEASIBILITY STUDY	250,000.00	112,671.38	107,328.62	30,000.00	Work is on-going
2019-069	ROADWAY DESIGN/UTILITY W	735,000.00	418,651.29	-	316,348.71	Work is on-going
2019-071	COTUIT-DESIGN SWR EXPANS	250,000.00	-	-	250,000.00	Project planning on-going
2019-143	LONG POND SEWER EXP DESI	938,000.00	-	-	938,000.00	Project planning on-going
2019-145	PHINNEY'S LANE SEWER EXP	1,535,000.00	-	1,337,019.89	197,980.11	Work is on-going
2019-14B	MM RIVER TREATMENT SYSTE	612,000.00	19,580.52	369,350.00	223,069.48	Work is on-going
2019-213	SEWER INFRASTRUCT/STAWBE	13,275,023.00	12,442,457.25	44,609.87	787,955.88	Work is on-going
2020-002	CONSTRUCTION OF ROADWAY	1,775,000.00	643,036.23	698,172.02	433,791.75	Work is on-going
2020-030	RTE 28 EAST SEWER EXP/PU	800,000.00	789,345.44	-	10,654.56	Work is on-going
2021-180	RT 28 EAST SEWER EXPANSI	22,000,000.00	20,051,288.01	681,065.16	1,267,646.83	Work is on-going
2022-044	VINEYARD WIND 2 ROUTE SE	2,750,000.00	2,180,197.91	406,447.25	163,354.84	Work is on-going
2022-045	ROUTE 28WEST SEWER EXPAN	3,500,000.00	2,202,347.73	529,072.41	768,579.86	Work is on-going
2022-081	EFFLUENT DISPOSAL ALTERN	1,000,000.00	141,789.30	123,210.70	735,000.00	Work is on-going
2022-082	CRAIGVILLE RD SWR EXPAN	600,000.00	237,600.00	-	362,400.00	Work is on-going
2022-083	SHOOTFLYING HILL SWR EXP	375,000.00	163,590.00	70,110.00	141,300.00	Work is on-going
2022-084	OLD YARMOUTH RD SWR EXP	275,000.00	38,679.65	-	236,320.35	Work is on-going
2023-090	OLD YARMOUTH RD SWR EXPA	650,000.00	-	-	650,000.00	Project planning on-going
2023-052	HEADWORKS IMPROVEMENT PR	2,850,000.00	907,728.52	254,879.26	1,687,392.22	Work is on-going
2023-088	OLD CRAIGVILLE RD SEWER	1,500,000.00	-	-	1,500,000.00	Project planning on-going
2023-089	LONG BEACH SEWER EXPANSI	350,000.00	-	350,000.00	-	Project in design
2023-091	WARREN'S COVE AQUACULTUR	150,000.00	-	-	150,000.00	Project planning on-going
2024-003	LATERAL RISER-STRAWBERRY	850,000.00	822,480.64	268.19	27,251.17	Work is on-going
2024-093	CENTERVILLE VILLAGE SWR	30,900,000.00	433,316.44	20,890,592.05	9,576,091.51	Work is on-going
2024-112	WPC FACILITY UPGRADES	109,330,000.00	-	9,212,674.00	100,117,326.00	Work is on-going
2024-113	RT. 28 WEST SEWER EXPANS	59,650,000.00	-	-	59,650,000.00	Project planning on-going
2024-114	LONG BEACH SEWER EXPANSI	750,000.00	-	440,000.00	310,000.00	Project in design
	TOTAL	\$ 258,367,023.00	\$ 42,083,571.47	\$ 35,657,779.53	\$ 180,625,672.00	

COUNCIL ORDER #	PROJECT DESCRIPTION	APPROPRIATION	EXPENDED	ENCUMBRANCES	BALANCE	
WATER SUPPLY ENTERPRISE FUND						
2013-087	WELL EXPLORATION PROGRAM	\$ 489,500.00	\$ 338,946.86	\$ 150,553.14	\$ -	Work is on-going
2014-073	NEW WELL EXPLORATION 201	583,000.00	238,795.30	165,735.36	178,469.34	Work is on-going
2018-081	FY19 PIPE REPLACEMENT	1,050,000.00	1,040,942.98	-	9,057.02	Work is on-going
2018-083	NEW WELL EXPLORATION	555,000.00	324,169.75	9,145.04	221,685.21	Work is on-going
2019-059	MARY DUNN WELL #4 REACTI	571,000.00	565,313.84	5,686.16	0.00	Work is on-going
2019-069	ROADWAY DESIGN/UTILITY W	100,000.00	35,375.00	-	64,625.00	Work is on-going
2019-135	FY20 PIPE REPLACEMENT UP	1,050,000.00	921,522.95	8,153.51	120,323.54	Work is on-going
2019-212	PHINNEY'S LANE WATER INF	1,000,000.00	866,605.96	-	133,394.04	Work is on-going
2020-120	FY21 PIPE REPLACEMT/UPGR	750,000.00	680,312.92	-	69,687.08	Work is on-going
2020-122	AIRPORT/MARY DUNN WELL S	300,000.00	233,729.10	18,432.90	47,838.00	Work is on-going
2021-119	FY22 PIPE REPLACEMENT UP	1,050,000.00	952,929.34	80,189.51	16,881.15	Work is on-going
2021-121	WELLS, PUMP STATION UGRA	200,000.00	140,029.72	25,743.65	34,226.63	Work is on-going
2022-092	FY23 PIPE REPLACEMENT &	1,050,000.00	361,387.66	61,945.17	626,667.17	Work is on-going
2022-093	STRAIGHTWAY FILTRATION P	1,000,000.00	999,904.37	95.63	0.00	Work is on-going
2022-094	OCEAN ST WATER MAIN CONS	480,000.00	199,642.00	200,358.00	80,000.00	Work is on-going
2022-095	WELLS, PUMP STATION UPGR	200,000.00	169,231.14	24,076.04	6,692.82	Work is on-going
2022-096	MARY DUNN 1 TANK REPAINT	65,000.00	54,535.25	7,845.00	2,619.75	Work is on-going
2023-035	LEAD SERVICE LINE INVENT	400,000.00	173,120.98	120,103.47	106,775.55	Work is on-going
2023-092	FY24 PIPE REPLACEMENT AN	1,500,000.00	228.86	-	1,499,771.14	Project planning on-going
2023-093	FY24 WELLS, PUMP STATION	200,000.00	48,141.86	9,469.89	142,388.25	Work is on-going
2023-094	MARY DUNN 1 WATER TANK	927,000.00	-	-	927,000.00	Project planning on-going
2023-095	NEW WELL EXPLORATION PRO	620,000.00	100.12	-	619,899.88	Project planning on-going
2023-096	MARY DUNN 4 WELL BUILDIN	1,000,000.00	95,785.07	878,225.37	25,989.56	Work is on-going
2023-097	MARY DUNN RD WATER MAIN	3,000,000.00	-	-	3,000,000.00	Project planning on-going
2024-100	FY25 PIPE REPLACEMENT &	1,500,000.00	-	-	1,500,000.00	Project planning on-going
2024-101	FY25 WELLS, PUMP STATION	200,000.00	4,752.85	-	195,247.15	Work is on-going
2024-102	STRAIGHTWAY FILTRATION P	35,500,000.00	252,846.11	691,647.01	34,555,506.88	Work is on-going
2024-103	FY25 MARY DUNN FILTRATIO	2,600,000.00	-	-	2,600,000.00	Project planning on-going
2024-211	MAHER WELLS PFAS REMEDIA	477,887.00	-	-	477,887.00	Project planning on-going
	TOTAL	\$ 58,418,387.00	\$ 8,698,349.99	\$ 2,457,404.85	\$ 47,262,632.16	

COUNCIL ORDER #	PROJECT DESCRIPTION	APPROPRIATION	EXPENDED	ENCUMBRANCES	BALANCE	
MARINA ENTERPRISE FUND						
2015-110	HYANNIS HARBOR BULKHEAD-	\$ 158,000.00	\$ 89,565.19	\$ 68,434.81	\$ -	Work is on-going
2021-101	DESIGN BISMORE PARK BULK	375,000.00	6,210.13	78,865.38	289,924.49	Work is on-going
2023-074	PRINCE COVE IMPROV DESIG	195,000.00	1,000.00	-	194,000.00	Project planning on-going
	TOTAL	\$ 728,000.00	\$ 96,775.32	\$ 147,300.19	\$ 483,924.49	
SANDY NECK ENTERPRISE FUND						
2021-100	SANDY NECK PARKING LOT R	\$ 225,000.00	\$ 219,974.09	\$ 5,025.91	\$ -	Work is on-going
2023-073	SANDY NECK FACILITY	50,000.00	16,172.84	12,468.03	21,359.13	Work is on-going
2025-027	FY25-SNB FACILITY COASTA	6,660,176.00	663.58	109,875.16	6,549,637.26	Project planning on-going
	TOTAL	\$ 6,935,176.00	\$ 236,810.51	\$ 127,369.10	\$ 6,570,996.39	
HYCC ENTERPRISE FUND						
2019-115	HYCC ROOF/HVAC/SECURITY	\$ 589,944.48	\$ 469,804.23	\$ 120,140.25	\$ -	Work is on-going
2021-106	HYCC FACILITY IMPROVEMEN	1,644,600.00	1,584,813.19	59,786.81	0.00	Work is on-going
2022-111	HYCC MECHANICALS IMPROV	1,770,000.00	1,106,393.46	239,535.98	424,070.56	Work is on-going
2023-100	HYCC MECHANICALS IMPROVM	1,752,400.00	70,540.31	-	1,681,859.69	Work is on-going
2024-136	HYCC MECHANICAL IMPROVMT	300,000.00	73,156.25	70,965.30	155,878.45	Work is on-going
2024-137	HYCC SECURITY SYSTEM	285,059.00	53.75	-	285,005.25	Project planning on-going
	TOTAL	\$ 6,342,003.48	\$ 3,304,761.19	\$ 490,428.34	\$ 2,546,813.95	

PART IV – FIVE YEAR FUNDING CAPACITY EVALUATION

A total of 262 projects amounting to \$770 million were submitted for requests over the next 5 years. This includes General Fund, Comprehensive Wastewater Management Plan (CWMP), and all Enterprise Funds. The town has several funding sources to finance its capital program: the Capital Trust Fund, which is used to finance General Fund capital, General Fund reserves, each individual Enterprise Fund, and two Stabilization Funds.

The Capital Trust Fund is a mechanism that allows the town to accumulate funds from various sources to finance its General Fund supported capital program. A transfer is made annually by the General Fund with a projected transfer for FY 2026 of \$17.4 million. This transfer will be part of the annual operating budget.

A funding tool was created several years ago to help the town finance the Comprehensive Wastewater Management Plan. Through special legislation, a Sewer Construction & Private Way Maintenance and Improvement Fund was created. The state legislature approved a home rule petition that allows the town to credit 100% of the local meals tax and 1/3 of the local room's tax on traditional lodging to this fund. The town may appropriate monies in the fund for planning, designing, and construction of sewers and other means of comprehensive wastewater management and maintenance and improvement of private ways. This will be used to fund a portion of the Comprehensive Wastewater Management Plan (CWMP). In addition, the state legislature implemented a law change that requires the room occupancy tax to be applied to short-term rental property. The town has dedicated 100% of this to a Stabilization Fund called the Comprehensive Management of Water and Wastewater, which supports the Comprehensive Wastewater Management Plan (CWMP) and the Water Supply capital program.

Most of the Enterprise Funds' capital improvements are financed by the respective enterprise fund operation through a combination of user fees and grant funding. The Hyannis Youth & Community Center (HYCC) is the exception because it is unable to cover the cost of operations and capital needs through its user fees. Furthermore, some future Enterprise Fund projects may require General Fund subsidies as the impact to user fees may be too significant due to the cost of the projects.

The schedules on the following pages illustrate the funding capacity of the Capital Trust Fund and the Comprehensive Wastewater Management Program. A limited number of the projects that were submitted for the next five years can be funded. Town can anticipate funding \$170 million in General Fund capital projects through the Capital Trust Fund. This includes \$56 million directed towards the Comprehensive Wastewater Management Plan. General Fund reserves and Community Preservation Fund resources will supplement the capital program depending upon the amounts available in the future as well as any grant opportunities that arise. The Town also anticipates receiving \$3 million annually under the state's Chapter 90 program which helps maintain and improve public road infrastructure.

All projects submitted for the CWMP in FY 2026 through FY 2030 can be provided for using the assumptions as listed on the following page. These assumptions are continuously monitored and adjustments are made to the program's financing as major changes take place.

The \$126 million submitted for enterprise funds will need to be financed through rates charged by those operations. Rates charged by the enterprise funds will need to be adjusted annually to provide the resources necessary to implement.

Comprehensive Wastewater Management Plan Fund Cash Flow Analysis

Chapter 355 of the Acts of 2014 enacted by the General Court allows the Town of Barnstable to establish a Special Revenue Fund that may be used for planning, designing, and construction of sewers and other means of comprehensive wastewater management and maintenance and improvement of qualifying private ways. Dedicated revenue sources for this fund include 100% of the local meals excise tax and lodging taxes on short-term rentals as well as one-third of the local rooms excise tax on traditional lodging. In addition, the town has adopted a sewer assessment ordinance which caps assessments at \$10,000 for properties that will be required to tie into the public sewer system. Other dedicated revenue streams for this program include an annual General Fund contribution and one-half of the new sewer utility charge revenue generated from the new connections. The Cape Cod & Islands Water Protection Fund also provides subsidies of 25% on project costs. A model has been created to assist the town with its 5-year financial planning and assess the programs financial viability. The major assumptions included in the model are as follows:

- Rooms and meals tax revenue will grow 1.25% per year;
- Earnings on investments will average 2% to 2.5%;
- A General Fund subsidy will be provided to fund the Comprehensive Wastewater Management Plan that grows to \$6,750,000 by FY 2031;
- Sewer assessments of \$10,000 will be applied to new sewer customers;
- Sewer assessments will be amortized over 15 years;
- Sewer assessments will begin to be collected one year after the project's completion;
- New sewer customers will be phased in over a 2 year period once project is complete;
- The town adopts a flow-neutral policy which qualifies it for 0% financing with the SRF;
- Interest rate on sewer assessments (2%) will be 2% higher than the Town's borrowing rate (0%);
- 50% of the user rate revenue collected from new customers will be directed towards the debt service for the new infrastructure;
- Project costs for FY 2026 to FY 2030 totaling \$332 million are included and inflation is projected at 3%
- Preliminary design costs will be financed with cash reserves;
- Principal subsidies on project costs are 25% and loans issued through the SRF receive an additional 3.3% subsidy;
- Loan amortization on bond issues will be 20 and 30 years for construction;
- Interest rates on SRF borrowings are 0.2% and G.O.B. rate is 3.7%;
- The first loan payments on borrowing authorizations are expected to occur 3 years after the appropriation is authorized;
- The Federal government will not make any changes, and the tax advantages of municipal bonds will remain intact;
- No other major changes will take place in the municipal bond market;
- Project management staff will increase over time as more infrastructure projects are implemented.

Using these assumptions, all projects included in the 5-year plan for FY 2026 to FY 2030 can be provided for. The town must have sufficient available resources on hand at the end of the fiscal year to cover all program costs; including staff salaries and benefits, operating expenses and debt service on loans issued. This only includes the program’s estimated projects through FY 2030. As more projects come forward in 2031 and beyond, additional funding sources will need to be identified. Also, the assumptions include an increasing General Fund contribution which will direct resources away from the operating side of the town’s budget.

The chart below illustrates all available resources versus the program commitments in the subsequent year. So long as the available resources (red line) stay above the subsequent year’s commitments (green line), the program remains solvent. They come very close to one another in FY 2053 meaning a slight negative deviation in any assumption can result in the program needing more resources to cover the commitments made through FY 2030. The orange line represents annual revenue for the program. As the commitments (green line) exceed the annual revenue beginning in FY 2030, accumulated resources decline every year until they almost equal the subsequent year’s commitments in FY 2053.

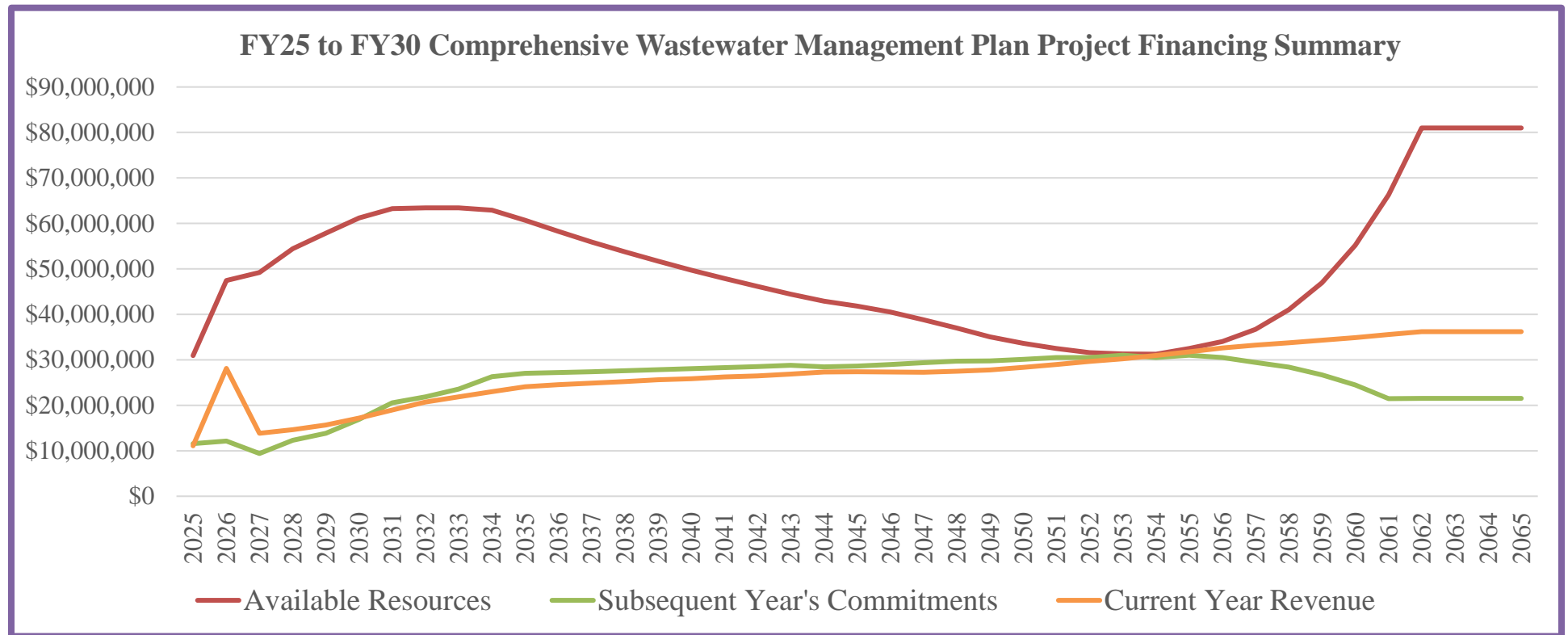


TABLE A – Estimated Comprehensive Wastewater Management Plan Cash Flow

	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034
Resources:										
Rooms Tax - Traditional Lodging	1,081,753.00	\$ 1,095,274.91	\$ 1,108,965.85	\$ 1,122,827.92	\$ 1,136,863.27	\$ 1,151,074.06	\$ 1,165,462.49	\$ 1,180,030.77	\$ 1,194,781.15	\$ 1,209,715.92
Meals Tax	2,223,662.00	2,323,726.79	2,428,294.50	2,537,567.75	2,651,758.30	2,771,087.42	2,895,786.35	3,026,096.74	3,162,271.09	3,304,573.29
Short-term Rental Tax	2,547,761.00	2,636,932.64	2,729,225.28	2,824,748.16	2,923,614.35	3,025,940.85	3,131,848.78	3,241,463.49	3,354,914.71	3,472,336.72
General Fund Contribution	4,250,000.00	5,000,000.00	5,750,000.00	5,750,000.00	6,000,000.00	6,250,000.00	6,500,000.00	6,500,000.00	6,500,000.00	6,500,000.00
New England Wind 1 Contribution		16,000,000.00	-	-	-	-				
Existing Sewer Assessments	75,685.02	55,000.00	55,000.00	55,000.00	55,000.00	55,000.00	55,000.00	55,000.00	55,000.00	-
New Sewer Assessments	111,575.49	154,236.70	318,787.11	387,701.38	387,701.38	843,523.67	1,368,332.36	1,985,566.18	2,299,708.70	2,579,880.40
New User Charge Revenue	-	56,227.50	81,612.56	177,116.63	226,175.33	237,484.09	439,919.90	681,318.02	955,064.14	1,125,333.49
Investment Earnings	800,000.00	773,192.65	1,138,841.77	1,131,596.25	1,198,110.71	1,214,333.29	1,224,228.70	1,264,723.38	1,268,175.65	1,268,761.20
CC&IWPf Subsidies (A&U Debt)	-	-	257,500.00	674,166.67	924,166.67	1,215,833.33	1,299,166.67	1,415,666.67	1,415,666.67	1,415,666.67
CC&IWPf Subsidies (Future Debt)	-	-	-	-	166,666.67	450,458.33	879,625.00	1,399,316.46	1,685,733.13	2,147,566.46
Total Resources	11,090,436.50	28,094,591.19	13,868,227.06	14,660,724.76	15,670,056.67	17,214,735.05	18,959,370.25	20,749,181.70	21,891,315.23	23,023,834.14
Commitments:										
Staff Salaries	1,872,346.00	2,511,988.00	2,612,467.52	2,716,966.22	2,852,814.53	2,966,927.11	3,094,504.98	3,227,568.69	3,366,354.15	3,511,107.38
Health Insurance	122,576.00	180,543.44	192,278.76	204,776.88	218,087.38	232,263.06	247,360.16	263,438.57	280,562.08	298,798.61
Medicare Tax	25,371.67	33,805.95	35,092.74	36,426.75	38,203.54	39,652.63	41,283.60	42,979.89	44,743.99	46,578.48
Retirement	220,488.00	262,173.86	276,069.08	290,700.74	306,107.88	322,331.60	339,415.17	357,404.18	376,346.60	396,292.97
Life Insurance	228.00	250.00	250.00	250.00	250.00	250.00	250.00	250.00	250.00	250.00
Operating Expenses	276,575.00	316,106.50	322,428.63	328,877.20	335,454.75	342,163.84	349,007.12	355,987.26	363,107.01	370,369.15
Operating Capital	70,000.00	240,000.00	120,000.00	122,400.00	124,848.00	127,344.96	129,891.86	132,489.70	135,139.49	137,842.28
Issued Debt	2,824,665.63	2,736,647.14	2,704,866.89	2,673,113.95	2,641,389.54	2,604,694.64	2,573,682.05	2,344,179.72	2,315,226.82	1,984,009.02
Authorized & Unissued Debt	-	179,042.07	1,206,226.54	2,868,337.32	3,865,603.79	5,029,081.34	5,361,503.50	5,826,229.68	5,826,229.68	5,826,229.68
Future Debt	-	-	-	-	664,844.31	2,163,985.34	4,797,738.09	8,026,040.51	9,154,077.83	10,996,361.42
Cash Funded Projects	2,270,000.00	5,110,000.00	4,650,450.00	159,135.00	1,256,636.05	-	-	-	-	-
Total Commitments	7,682,250.30	11,570,556.96	12,120,130.16	9,400,984.07	12,304,239.78	13,828,694.52	16,934,636.53	20,576,568.19	21,862,037.62	23,567,838.97
Net Resources Over (Under) Commitments	3,408,186.21	16,524,034.23	1,748,096.90	5,259,740.69	3,365,816.89	3,386,040.53	2,024,733.72	172,613.51	29,277.60	(544,004.83)
Available Resources - Beginning of Year	27,519,519.78	30,927,705.99	47,451,740.22	49,199,837.12	54,459,577.81	57,825,394.70	61,211,435.22	63,236,168.94	63,408,782.45	63,438,060.06
Available Resources - End of Year	\$ 30,927,705.99	\$ 47,451,740.22	\$ 49,199,837.12	\$ 54,459,577.81	\$ 57,825,394.70	\$ 61,211,435.22	\$ 63,236,168.94	\$ 63,408,782.45	\$ 63,438,060.06	\$ 62,894,055.23

TABLE A – Estimated Comprehensive Wastewater Management Plan Cash Flow (Continued)

	2035	2036	2037	2038	2039	2040	2041	2042	2043	2044
Resources:										
Rooms Tax - Traditional Lodging	\$ 1,224,837.37	\$ 1,240,147.83	\$ 1,255,649.68	\$ 1,271,345.30	\$ 1,287,237.12	\$ 1,303,327.58	\$ 1,319,619.18	\$ 1,336,114.42	\$ 1,352,815.85	\$ 1,369,726.05
Meals Tax	3,453,279.09	3,608,676.65	3,771,067.10	3,940,765.12	4,118,099.55	4,303,414.03	4,497,067.66	4,699,435.70	4,910,910.31	5,131,901.27
Short-term Rental Tax	3,593,868.51	3,719,653.91	3,849,841.79	3,984,586.26	4,124,046.78	4,268,388.41	4,417,782.01	4,572,404.38	4,732,438.53	4,898,073.88
General Fund Contribution	6,500,000.00	6,500,000.00	6,500,000.00	6,500,000.00	6,500,000.00	6,500,000.00	6,500,000.00	6,500,000.00	6,500,000.00	6,500,000.00
New England Wind 1 Contribution										
Existing Sewer Assessments	-	-	-	-	-	-	-	-	-	-
New Sewer Assessments	2,579,880.40	2,579,880.40	2,579,880.40	2,579,880.40	2,579,880.40	2,468,304.91	2,425,643.69	2,261,093.29	2,192,179.02	2,192,179.02
New User Charge Revenue	1,291,550.55	1,356,128.08	1,423,934.48	1,495,131.20	1,569,887.77	1,648,382.15	1,730,801.26	1,817,341.32	1,908,208.39	2,003,618.81
Investment Earnings	1,257,881.10	1,214,362.98	1,165,247.58	1,118,899.95	1,075,382.38	1,034,749.27	994,943.54	958,179.85	922,289.52	888,515.10
CC&IWPf Subsidies (A&U Debt)	1,415,666.67	1,415,666.67	1,415,666.67	1,415,666.67	1,415,666.67	1,415,666.67	1,415,666.67	1,415,666.67	1,415,666.67	1,415,666.67
CC&IWPf Subsidies (Future Debt)	2,782,374.29	2,920,755.57	2,920,755.57	2,920,755.57	2,920,755.57	2,920,755.57	2,920,755.57	2,920,755.57	2,920,755.57	2,920,755.57
Total Resources	24,099,337.98	24,555,272.08	24,882,043.27	25,227,030.46	25,590,956.21	25,862,988.59	26,222,279.57	26,480,991.19	26,855,263.85	27,320,436.36
Commitments:										
Staff Salaries	3,662,084.99	3,819,554.65	3,983,795.50	4,155,098.70	4,333,767.95	4,520,119.97	4,714,485.13	4,917,207.99	5,128,647.93	5,349,179.79
Health Insurance	318,220.52	338,904.86	360,933.67	384,394.36	409,379.99	435,989.69	464,329.02	494,510.41	526,653.59	560,886.07
Medicare Tax	48,486.03	50,469.42	52,531.50	54,675.21	56,903.63	59,219.89	61,627.26	64,129.11	66,728.92	69,430.26
Retirement	417,296.49	439,413.21	462,702.11	487,225.32	513,048.26	540,239.82	568,872.53	599,022.77	630,770.98	664,201.84
Life Insurance	250.00	250.00	250.00	250.00	250.00	250.00	250.00	250.00	250.00	250.00
Operating Expenses	377,776.53	385,332.06	393,038.70	400,899.47	408,917.46	417,095.81	425,437.73	433,946.48	442,625.41	451,477.92
Operating Capital	140,599.13	143,411.11	146,279.33	149,204.92	152,189.02	155,232.80	158,337.45	161,504.20	164,734.28	168,028.97
Issued Debt	1,955,649.08	1,926,813.42	1,893,000.66	1,864,267.74	1,841,261.88	1,818,233.76	1,760,231.60	1,698,043.18	1,676,680.14	1,655,343.66
Authorized & Unissued Debt	5,826,229.68	5,826,229.68	5,826,229.68	5,826,229.68	5,826,229.68	5,826,229.68	5,826,229.68	5,826,229.68	5,826,229.68	5,826,229.68
Future Debt	13,528,651.69	14,080,663.72	14,080,663.72	14,080,663.72	14,080,663.72	14,080,663.72	14,080,663.72	14,080,663.72	14,080,663.72	14,080,663.72
Cash Funded Projects	-	-	-	-	-	-	-	-	-	-
Total Commitments	26,275,244.15	27,011,042.11	27,199,424.86	27,402,909.12	27,622,611.58	27,853,275.13	28,060,464.12	28,275,507.55	28,543,984.65	28,825,691.91
Net Resources Over (Under) Commitments	(2,175,906.17)	(2,455,770.03)	(2,317,381.59)	(2,175,878.66)	(2,031,655.37)	(1,990,286.54)	(1,838,184.55)	(1,794,516.35)	(1,688,720.80)	(1,505,255.55)
Available Resources - Beginning of Year	62,894,055.23	60,718,149.06	58,262,379.02	55,944,997.43	53,769,118.77	51,737,463.41	49,747,176.86	47,908,992.31	46,114,475.96	44,425,755.16
Available Resources - End of Year	\$ 60,718,149.06	\$ 58,262,379.02	\$ 55,944,997.43	\$ 53,769,118.77	\$ 51,737,463.41	\$ 49,747,176.86	\$ 47,908,992.31	\$ 46,114,475.96	\$ 44,425,755.16	\$ 42,920,499.62

TABLE A – Estimated Comprehensive Wastewater Management Plan Cash Flow (Continued)

	2045	2046	2047	2048	2049	2050	2051	2052	2053	2054
Resources:										
Rooms Tax - Traditional Lodging	\$ 1,386,847.62	\$ 1,404,183.22	\$ 1,421,735.51	\$ 1,439,507.20	\$ 1,457,501.04	\$ 1,475,719.80	\$ 1,494,166.30	\$ 1,512,843.38	\$ 1,531,753.92	\$ 1,550,900.85
Meals Tax	5,362,836.83	5,604,164.49	5,856,351.89	6,119,887.73	6,395,282.67	6,683,070.39	6,983,808.56	7,298,079.95	7,626,493.55	7,969,685.75
Short-term Rental Tax	5,069,506.46	5,246,939.19	5,430,582.06	5,620,652.43	5,817,375.27	6,020,983.40	6,231,717.82	6,449,827.95	6,675,571.93	6,909,216.94
General Fund Contribution	6,500,000.00	6,500,000.00	6,500,000.00	6,500,000.00	6,500,000.00	6,500,000.00	6,500,000.00	6,500,000.00	6,500,000.00	6,500,000.00
New England Wind 1 Contribution										
Existing Sewer Assessments	-	-	-	-	-	-	-	-	-	-
New Sewer Assessments	1,736,356.73	1,211,548.04	594,314.22	280,171.70	-	-	-	-	-	-
New User Charge Revenue	2,103,799.75	2,208,989.74	2,319,439.22	2,435,411.19	2,557,181.75	2,685,040.83	2,819,292.87	2,960,257.52	3,108,270.39	3,263,683.91
Investment Earnings	858,409.99	835,938.19	810,272.27	776,066.01	739,362.45	700,948.20	672,646.43	649,918.60	631,866.93	625,633.09
CC&IWPf Subsidies (A&U Debt)	1,415,666.67	1,415,666.67	1,415,666.67	1,415,666.67	1,415,666.67	1,415,666.67	1,415,666.67	1,415,666.67	1,415,666.67	1,415,666.67
CC&IWPf Subsidies (Future Debt)	2,920,755.57	2,920,755.57	2,920,755.57	2,920,755.57	2,920,755.57	2,856,380.57	2,843,880.57	2,843,880.57	2,724,130.57	2,724,130.57
Total Resources	27,354,179.62	27,348,185.10	27,269,117.41	27,508,118.49	27,803,125.42	28,337,809.87	28,961,179.22	29,630,474.63	30,213,753.95	30,958,917.78
Commitments:										
Staff Salaries	5,579,194.52	5,819,099.89	6,069,321.18	6,330,301.99	6,602,504.98	6,886,412.69	7,182,528.44	7,491,377.16	7,813,506.38	8,149,487.16
Health Insurance	597,343.66	636,171.00	677,522.12	721,561.05	768,462.52	818,412.59	871,609.40	928,264.02	988,601.18	1,052,860.25
Medicare Tax	72,236.84	75,152.47	78,181.09	81,326.74	84,593.62	87,986.00	91,508.33	95,165.14	98,961.13	102,901.09
Retirement	699,404.54	736,472.98	775,506.05	816,607.87	859,888.09	905,462.16	953,451.65	1,003,984.59	1,057,195.77	1,113,227.15
Life Insurance	250.00	250.00	250.00	250.00	250.00	250.00	250.00	250.00	250.00	250.00
Operating Expenses	460,507.48	469,717.63	479,111.98	488,694.22	498,468.11	508,437.47	518,606.22	528,978.34	539,557.91	550,349.07
Operating Capital	171,389.55	174,817.34	178,313.69	181,879.96	185,517.56	189,227.91	193,012.47	196,872.72	200,810.17	204,826.38
Issued Debt	990,549.70	991,948.52	993,373.00	994,823.14	996,301.98	997,806.32	999,340.94	1,000,903.50	1,002,493.58	1,004,115.62
Authorized & Unissued Debt	5,826,229.68	5,647,187.60	5,647,187.60	5,647,187.60	5,647,187.60	5,647,187.60	5,647,187.60	5,647,187.60	5,647,187.60	5,647,187.60
Future Debt	14,080,663.72	14,080,663.72	14,080,663.72	14,080,663.72	14,080,663.72	13,711,715.68	13,640,075.28	13,640,075.28	13,176,882.28	13,176,882.28
Cash Funded Projects	-	-	-	-	-	-	-	-	-	-
Total Commitments	28,477,769.69	28,631,481.15	28,979,430.43	29,343,296.31	29,723,838.17	29,752,898.42	30,097,570.33	30,533,058.35	30,525,446.00	31,002,086.59
Net Resources Over (Under) Commitments	(1,123,590.07)	(1,283,296.05)	(1,710,313.02)	(1,835,177.81)	(1,920,712.76)	(1,415,088.55)	(1,136,391.11)	(902,583.72)	(311,692.05)	(43,168.81)
Available Resources - Beginning of Year	42,920,499.62	41,796,909.55	40,513,613.49	38,803,300.48	36,968,122.66	35,047,409.91	33,632,321.36	32,495,930.25	31,593,346.53	31,281,654.48
Available Resources - End of Year	\$ 41,796,909.55	\$ 40,513,613.49	\$ 38,803,300.48	\$ 36,968,122.66	\$ 35,047,409.91	\$ 33,632,321.36	\$ 32,495,930.25	\$ 31,593,346.53	\$ 31,281,654.48	\$ 31,238,485.66

TABLE A – Estimated Comprehensive Wastewater Management Plan Cash Flow (Continued)

	2055	2056	2057	2058	2059	2060	2061	2062	2063	2064
Resources:										
Rooms Tax - Traditional Lodging	\$ 1,570,287.11	\$ 1,589,915.70	\$ 1,609,789.64	\$ 1,629,912.01	\$ 1,650,285.91	\$ 1,670,914.49	\$ 1,691,800.92	\$ 1,712,948.43	\$ 1,734,360.28	\$ 1,756,039.79
Meals Tax	8,328,321.61	8,703,096.09	9,094,735.41	9,503,998.50	9,931,678.44	10,378,603.97	10,845,641.14	11,333,695.00	11,843,711.27	12,376,678.28
Short-term Rental Tax	7,151,039.54	7,401,325.92	7,660,372.33	7,928,485.36	8,205,982.35	8,493,191.73	8,790,453.44	9,098,119.31	9,416,553.48	9,746,132.86
General Fund Contribution	6,500,000.00	6,500,000.00	6,500,000.00	6,500,000.00	6,500,000.00	6,500,000.00	6,500,000.00	6,500,000.00	6,500,000.00	6,500,000.00
New England Wind 1 Contribution										
Existing Sewer Assessments	-	-	-	-	-	-	-	-	-	-
New Sewer Assessments	-	-	-	-	-	-	-	-	-	-
New User Charge Revenue	3,426,868.11	3,598,211.51	3,778,122.09	3,967,028.19	4,165,379.60	4,373,648.58	4,592,331.01	4,821,947.56	5,063,044.94	5,316,197.19
Investment Earnings	624,769.71	649,690.81	681,027.85	734,507.30	820,298.22	939,264.55	1,103,037.23	1,324,982.90	1,619,749.79	1,937,867.18
CC&IWPF Subsidies (A&U Debt)	1,415,666.67	1,415,666.67	1,158,166.67	741,500.00	491,500.00	199,833.33	116,500.00	-	-	-
CC&IWPF Subsidies (Future Debt)	2,724,130.57	2,724,130.57	2,724,130.57	2,724,130.57	2,557,463.90	2,338,047.23	1,921,380.57	1,401,689.11	1,235,022.44	773,189.11
Total Resources	31,741,083.31	32,582,037.27	33,206,344.56	33,729,561.94	34,322,588.42	34,893,503.89	35,561,144.31	36,193,382.30	37,412,442.22	38,406,104.40
Commitments:										
Staff Salaries	8,499,915.10	8,865,411.45	9,246,624.15	9,644,228.98	10,058,930.83	10,491,464.86	10,942,597.84	11,413,129.55	11,903,894.12	12,415,761.57
Health Insurance	1,121,296.17	1,194,180.42	1,271,802.15	1,354,469.29	1,442,509.79	1,536,272.93	1,636,130.67	1,742,479.16	1,855,740.31	1,976,363.43
Medicare Tax	106,989.97	111,232.85	115,634.92	120,201.52	124,938.11	129,850.28	134,943.77	140,224.43	145,698.23	151,371.27
Retirement	1,172,228.18	1,234,356.28	1,299,777.16	1,368,665.35	1,441,204.61	1,517,588.46	1,598,020.65	1,682,715.74	1,771,899.68	1,865,810.36
Life Insurance	250.00	250.00	250.00	250.00	250.00	250.00	250.00	250.00	250.00	250.00
Operating Expenses	561,356.05	572,583.17	584,034.83	595,715.53	607,629.84	619,782.44	632,178.09	644,821.65	657,718.08	670,872.44
Operating Capital	208,922.90	213,101.36	217,363.39	221,710.66	226,144.87	230,667.77	235,281.12	239,986.75	244,786.48	249,682.21
Issued Debt	-	-	-	-	-	-	-	-	-	-
Authorized & Unissued Debt	5,647,187.60	5,647,187.60	4,620,003.14	2,957,892.35	1,960,625.88	797,148.33	464,726.18	-	-	-
Future Debt	13,176,882.28	13,176,882.28	13,176,882.28	13,176,882.28	12,512,037.97	11,381,844.98	8,819,732.63	5,591,430.21	4,926,585.89	3,084,302.30
Cash Funded Projects	-	-	-	-	-	-	-	-	-	-
Total Commitments	30,495,028.27	31,015,185.42	30,532,372.02	29,440,015.96	28,374,271.90	26,704,870.05	24,463,860.95	21,455,037.49	21,506,572.79	20,414,413.58
Net Resources Over (Under) Commitments	1,246,055.04	1,566,851.85	2,673,972.54	4,289,545.98	5,948,316.52	8,188,633.84	11,097,283.36	14,738,344.82	15,905,869.43	17,991,690.82
Available Resources - Beginning of Year	31,238,485.66	32,484,540.71	34,051,392.55	36,725,365.09	41,014,911.07	46,963,227.59	55,151,861.43	66,249,144.80	80,987,489.61	96,893,359.04
Available Resources - End of Year	\$ 32,484,540.71	\$ 34,051,392.55	\$ 36,725,365.09	\$ 41,014,911.07	\$ 46,963,227.59	\$ 55,151,861.43	\$ 66,249,144.80	\$ 80,987,489.61	\$ 96,893,359.04	\$ 114,885,049.86

Capital Trust Fund (CTF) Cash Flow Analysis

The Capital Trust Fund (CTF) is used as a mechanism to finance the Town's General Fund Capital Improvement Program within the limitations of Proposition 2½. Annually, the Town transfers a sum of money from the General Fund into the CTF. The resources within the CTF are then used to make the annual loan payments on the bonds issued to finance the Town's capital program. The loan payments are part of the General Fund operating budget. The CTF operates similar to a debt service fund. Some of the Town's capital appropriations are financed using the reserves within the CTF as opposed to bond issues. Annually, the Town reviews the projected cash flow of the CTF for the prospective 10-year period in order to measure the capacity level of the fund.

For the most part, this fund is not the funding source for Enterprise Fund capital improvements. Most Enterprise Funds pay one hundred percent of their capital cost, which is recovered through their respective user fees. However, some Enterprise Fund capital improvements may be funded by CTF, which is a policy decision. The two current exceptions are the bond issues for the construction of and improvements to the Hyannis Youth & Community Center (HYCC) and the Barnstable Harbor Marina bulkhead replacement. Some future project costs for other Enterprise Funds may need General Fund support and these are evaluated every year. An example would be the Bismore Park Bulkhead Improvements project and possibly the Sandy Neck Parking Lot and Gatehouse Relocation project. The increase in user fees may be too great, resulting in customer loss and they may need to be supplemented with a General Fund contribution.

The FY 2026 General Fund Capital Improvement Plan includes a combination of "pay-as-you-go" or cash financing, and new bond issues. The cash-financing portion of the program is funded from the CTF reserves. This "pay-as-you-go" financing approach saves the Town thousands of dollars in the form of bond issuance and interest cost. It also provides flexibility within the budget because with just a debt service program, the CTF can become saturated with loan payments and prohibit the approval of any new projects until the debt service from other projects expire. This would also reduce the Town's flexibility in its resource allocation as future cash flows are committed to fixed annual loan payments.

In the event of absolute necessity, the cash portion of the program could be converted to a debt program to allow for a larger capital program up front. For example, the Town could allocate \$1 million in cash per year for capital improvements over ten years or allocate \$10 million towards a bond issue in the first year. A \$10 million bond issue could incur \$1.6 million in interest cost amortized over a period of 10-years. The \$1.6 million in interest cost is the opportunity cost that could have been used for existing project needs, but this is all based on available reserves.

Furthermore, the cash program portion, if reduced or eliminated, could decrease the annual contribution from the General Fund to the CTF, if the need for funding General Fund operations is determined to be greater than the need for capital expenditures. Countless scenarios can be created to allocate the annual cash flow of the CTF between cash and borrowing programs.

The annual contribution to the CTF has grown from \$7.4 to \$17.4 million over the last ten years. This amount is projected to increase by more than \$5 million over the next ten years in order to allocate more funds to the capital program. Even as more funds are allocated to the capital program, the Town's capital needs require a higher contribution level. Opportunities to increase this contribution are examined every year.

The table on the next page illustrates the CTF's capacity over the next ten years.

Estimated Capital Trust Fund Cash Flow FY 2026 – FY 2035

	FY2026	FY2027	FY2028	FY2029	FY2030	FY2031	FY2032	FY2033	FY2034	FY2035
1 Beginning Trust Fund Balance	\$ 15,316,202	\$ 15,903,673	\$ 15,187,629	\$ 14,423,808	\$ 13,286,391	\$ 11,399,054	\$ 9,289,474	\$ 8,140,193	\$ 7,969,938	\$ 8,650,187
Resources:										
2 Investment Earnings	306,324	318,073	303,753	288,476	265,728	227,981	185,789	162,804	159,399	173,004
3a New Growth Commitment for CWMP	750,000	750,000	-	-	-	-	-	-	-	-
3b Base General Fund Transfer	16,654,927	17,840,050	19,054,801	19,531,171	20,019,450	20,519,936	21,032,934	21,558,757	22,097,726	22,650,169
3c Transfer From General Fund (3a + 3b)	17,404,927	18,590,050	19,054,801	19,531,171	20,019,450	20,519,936	21,032,934	21,558,757	22,097,726	22,650,169
4 Total Current Year Resources (2 + 3c)	17,711,251	18,908,123	19,358,554	19,819,647	20,285,178	20,747,917	21,218,723	21,721,561	22,257,125	22,823,173
5 Total Available Resources (1 + 4)	33,027,453	34,811,797	34,546,182	34,243,455	33,571,569	32,146,971	30,508,198	29,861,754	30,227,063	31,473,360
Commitments:										
6a Existing Debt Service Payments General Fund	(7,029,195)	(6,353,170)	(5,862,165)	(5,551,815)	(5,343,359)	(5,025,709)	(4,723,869)	(4,358,119)	(4,153,069)	(3,617,056)
6b Existing Debt Service Payments Enterprise Funds	(1,477,075)	(1,426,495)	(887,950)	(548,275)	(530,050)	(482,675)	(462,225)	(449,125)	(436,575)	(425,125)
6c Existing Debt Service (6a + 6b)	(8,506,270)	(7,779,665)	(6,750,115)	(6,100,090)	(5,873,409)	(5,508,384)	(5,186,094)	(4,807,244)	(4,589,644)	(4,042,181)
7a Authorized Unissued Debt Prior Years CIP (\$9.9MM)	(1,213,123)	(1,181,582)	(1,150,041)	(1,118,499)	(1,086,958)	(705,416)	(687,000)	(668,583)	(650,167)	(631,750)
7b Estimated Debt Service on FY26 CIP (\$20MM)	-	(1,883,535)	(1,841,666)	(1,799,798)	(1,757,929)	(1,716,060)	(1,606,692)	(1,567,186)	(1,527,680)	(1,488,174)
7c Estimated Debt Service on FY27 CIP (\$15MM)	-	-	(1,501,167)	(1,465,625)	(1,430,083)	(1,394,542)	(1,359,000)	(1,323,458)	(1,287,917)	(1,252,375)
7d Estimated Debt Service on FY28 CIP (\$15MM)	-	-	-	(1,493,667)	(1,458,583)	(1,423,500)	(1,388,417)	(1,353,333)	(1,318,250)	(1,283,167)
7e Estimated Debt Service on FY29 CIP (\$15MM)	-	-	-	-	(1,486,167)	(1,451,542)	(1,416,917)	(1,382,292)	(1,347,667)	(1,313,042)
7f Estimated Debt Service on FY30 CIP (\$15MM)	-	-	-	-	-	(1,478,667)	(1,444,500)	(1,410,333)	(1,376,167)	(1,342,000)
7g Total Estimated Debt Service (7a to 7f)	(1,213,123)	(3,065,117)	(4,492,873)	(5,877,588)	(7,219,720)	(8,169,727)	(7,902,525)	(7,705,186)	(7,507,846)	(7,310,507)
8 Commitment to the CWMP	(4,475,000)	(5,750,000)	(5,750,000)	(5,750,000)	(5,750,000)	(5,750,000)	(5,750,000)	(5,750,000)	(5,750,000)	(5,750,000)
9 Cash Program (Public Roads)	(2,929,386)	(3,029,386)	(3,129,386)	(3,229,386)	(3,329,386)	(3,429,386)	(3,529,386)	(3,629,386)	(3,729,386)	(3,829,386)
10 Cash Program (8 + 9)	(7,404,386)	(8,779,386)	(8,879,386)	(8,979,386)	(9,079,386)	(9,179,386)	(9,279,386)	(9,379,386)	(9,479,386)	(9,579,386)
11 Total Current Year Commitments (6c + 7g + 10)	(17,123,779)	(19,624,168)	(20,122,374)	(20,957,064)	(22,172,515)	(22,857,497)	(22,368,005)	(21,891,816)	(21,576,876)	(20,932,074)
12 Net Increase (Decrease) in Trust Fund Balance (4 - 11)	587,472	(716,044)	(763,821)	(1,137,417)	(1,887,337)	(2,109,579)	(1,149,281)	(170,255)	680,248	1,891,099
13 Ending Trust Fund Balance (1 + 12)	\$ 15,903,673	\$ 15,187,629	\$ 14,423,808	\$ 13,286,391	\$ 11,399,054	\$ 9,289,474	\$ 8,140,193	\$ 7,969,938	\$ 8,650,187	\$ 10,541,285
14 Commitments as a % of Available Resources (13 ÷ 5)	52%	56%	58%	61%	66%	71%	73%	73%	71%	67%
15 Debt Service Increase (Drop-off)	\$ 835,787	\$ 1,125,388	\$ 398,207	\$ 734,690	\$ 1,115,451	\$ 584,982	\$ (589,492)	\$ (576,189)	\$ (414,939)	\$ (744,802)

This table illustrates the Capital Trust Fund's (CTF) cash flow incorporating all existing loan payments on previously authorized projects (lines 6c and 7a) and the recommended projects for FY26 (7b). Cash funded projects in FY26 total \$7.4 million (lines 8 and 9) and bond funded projects total \$20 million (line 7b). The bonds will be issued in FY26 and the first estimated loan payment of \$1.9 million is anticipated to be made in FY27. Lines 7c through 7f illustrate the estimated loan payments on a \$15 million bond issue for projects to be authorized in outer years. The percentage of the trust fund's current year resources that are committed in any year are less than the Administrative Code limit of 80% (line 14) indicating that the fund has the capacity to absorb \$80 million in new debt service over the next 5 years (\$20 million in FY26 and \$15 million for FY27 through FY30).

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DEBT POSITION ANALYSIS

A. Type And Purpose of Debt

The Town sells bonds to finance major capital improvements that require large cash outlays. General Obligation Bonds (GOB) have been sold to fund capital improvements managed by various municipal operations such as schools, public works, marine, recreation, conservation, and the Town's Enterprise Fund operations. General Obligation Bonds are supported by the full faith and credit of the Town and are repaid from property taxes collected from both current and future property owners throughout the term of the debt, except for the bonds issued to fund most capital improvements for Enterprise Fund operations. Although property taxes are pledged as collateral for Enterprise Funds, most of the GOB's are repaid with revenue generated by the Enterprise Funds and not property taxes. This arrangement provides for a more favorable borrowing rate on Enterprise Fund debt. Alternatively, Enterprise Funds would have to issue what are referred to as "Revenue Bonds", which would typically carry much higher interest rates because the collateral is Enterprise Fund revenue as opposed to property taxes.

Properly structured municipal debt is tax exempt. This feature is attractive to many investors who, in turn, require less interest than they would from non-tax-exempt investments. Typical rates for municipal bonds over the past several years have been in the 1.5% to 3.5% range. Rates have climbed as the economy is experiencing extraordinary inflation. The Federal Reserve has increased interest the federal funds target rate several times which translates into higher borrowing costs for all including the interest incurred on municipal bonds. However, when netted out against inflation, municipal borrowing costs, especially for strong credit worthy Towns such as Barnstable is desirable form of investment for many due to its income tax advantages.

The Town operates several Enterprise Funds that include an airport, two golf courses, wastewater treatment facility, solid waste transfer station, water supply operations, four marinas, Sandy Neck Beach Park, the Hyannis Youth & Community Center, and the Public, Educational and Government Access channels. These funds are expected to repay their debt from the revenues they generate unless it is determined that a General Fund contribution is necessary to provide for some fee mitigation. In addition, the Town has borrowed on behalf of the Community Preservation Fund (CPF), which was created by general legislation to enable towns in the Commonwealth to acquire open space and to finance recreation, community housing, and historic preservation projects. The CPF, a special revenue fund, is funded with 3% surtax on each real estate tax bill. The Commonwealth provides a partial matching program for the local surtax billed from a state trust account, which is funded by real estate transfer taxes. The matching program is expected to decline as more communities adopt the CPF.

Finally, the Town conducts borrowing from the State Revolving Fund (SRF) on qualifying clean water (sewer) and drinking water projects. This fund is managed by the Massachusetts Clean Water Trust (MCWT). Borrowing from this source as opposed to the GOB market offers significant interest savings. To qualify for borrowing from the SRF the town's sewer or water project must be listed on the Department of Environmental Protection's Intended Use Plan (IUP). Interest rates on these loans can vary from 0% to 2% savings the town millions of dollars. The town has been successful in the past on qualifying for loans through the SRF and plans to continue to participate in this program in the future.

B. Current Debt Position

As of June 30, 2024, the Town of Barnstable had total bonded debt outstanding of \$165.3 million. The Town issued a general obligation municipal purpose loan totaling \$31,785,000 in FY 2024 and \$32,872,480 in loans from the State Revolving Fund. Long-term debt issued for governmental funds totaled \$12,040,000. Long-term debt issued for business-type activities (enterprise funds) totaled \$52,617,480 of which \$45,164,480 was for sewer improvements and \$7,453,000 water supply improvements.

Outstanding Debt by Issue Date

The following table illustrates the town’s outstanding debt by issue date. As one can see, the town routinely issues new debt almost every year. The town issued \$64 million in new debt in FY 2024 and paid back \$11 million resulting in an increase of \$53 million in outstanding debt.

Description	June 30, 2023	Issued	Redeemed	June 30, 2024
<i>Totals By Issue Date:</i>				
11/16/2005	\$ 60,000.00	\$ -	\$ 20,000.00	\$ 40,000.00
12/14/2006	\$ 195,000.00	\$ -	\$ 165,000.00	\$ 30,000.00
12/15/2009	\$ 1,554,378.46	\$ -	\$ 298,566.02	\$ 1,255,812.44
7/8/2010	\$ 2,724,351.00	\$ -	\$ 317,187.00	\$ 2,407,164.00
3/15/2011	\$ 235,420.80	\$ -	\$ 37,301.70	\$ 198,119.10
4/18/2012	\$ -	\$ -	\$ -	\$ -
6/6/2012	\$ 510,185.35	\$ -	\$ 98,022.80	\$ 412,162.55
5/22/2013	\$ 310,406.00	\$ -	\$ 28,124.00	\$ 282,282.00
11/22/2013	\$ 500,000.00	\$ -	\$ 500,000.00	\$ -
2/17/2015	\$ 8,490,000.00	\$ -	\$ 2,085,000.00	\$ 6,405,000.00
5/14/2015	\$ 3,568,206.56	\$ -	\$ 323,296.92	\$ 3,244,909.64
2/25/2016	\$ 8,810,000.00	\$ -	\$ 940,000.00	\$ 7,870,000.00
6/21/2016	\$ 1,800,000.00	\$ -	\$ 370,000.00	\$ 1,430,000.00
2/23/2017	\$ 6,595,000.00	\$ -	\$ 580,000.00	\$ 6,015,000.00
4/13/2017	\$ 1,091,289.00	\$ -	\$ 67,528.00	\$ 1,023,761.00
2/27/2018	\$ 6,670,000.00	\$ -	\$ 565,000.00	\$ 6,105,000.00
2/26/2019	\$ 8,668,355.51	\$ -	\$ 898,231.10	\$ 7,770,124.41
2/25/2020	\$ 8,655,000.00	\$ -	\$ 720,000.00	\$ 7,935,000.00
9/25/2020	\$ 2,202,675.93	\$ -	\$ 116,592.29	\$ 2,086,083.64
2/25/2021	\$ 2,285,000.00	\$ -	\$ 230,000.00	\$ 2,055,000.00
3/15/2021	\$ 10,255,000.00	\$ -	\$ 935,000.00	\$ 9,320,000.00
3/15/2022	\$ 10,655,000.00	\$ -	\$ 775,000.00	\$ 9,880,000.00
12/14/2022	\$ 547,542.00	\$ -	\$ 26,922.00	\$ 520,620.00
3/15/2023	\$ 14,550,000.00	\$ -	\$ 865,000.00	\$ 13,685,000.00
5/10/2023	\$ 11,113,948.00	\$ -	\$ 418,960.63	\$ 10,694,987.37
11/21/2023	\$ -	\$ 32,872,480.20	\$ -	\$ 32,872,480.20
6/6/2024	\$ -	\$ 31,785,000.00	\$ -	\$ 31,785,000.00
Totals By Issue Date:	\$ 112,046,758.61	\$ 64,657,480.20	\$ 11,380,732.46	\$ 165,323,506.35

Debt by Fund and Issue Type

As of June 30, 2024, the town’s General Fund had \$57 million in outstanding debt, Special Revenue Fund debt was \$70,000, Private Road Repair debt was \$2,450,000, Community Preservation Fund debt was \$631,500 and Enterprise Fund debt was \$104,413,928. Debt issued for the HYCC Enterprise Fund is projected to be paid back by the General Fund. The Sewer and Water Enterprise Fund debt are the largest of all enterprise funds as significant capital improvements to drinking water and sewer expansion have been made.

GOB debt as of June 30, 2024 totals \$108,965,000 and loans issued through the State Revolving Fund total \$56,358,506. SRF loans are projected to grow as the town continues to invest in water and sewer capital.

Description	June 30, 2023	Issued	Redeemed	June 30, 2024
<u>Totals By Fund:</u>				
General	\$ 52,547,500.00	\$ 10,376,578.00	\$ 5,166,000.00	\$ 57,758,078.00
Special Revenue	\$ 100,000.00	\$ -	\$ 30,000.00	\$ 70,000.00
Road Betterment	\$ 2,750,000.00	\$ -	\$ 300,000.00	\$ 2,450,000.00
CPF	\$ 968,000.00	\$ -	\$ 336,500.00	\$ 631,500.00
Airport	\$ 1,625,000.00	\$ -	\$ 105,000.00	\$ 1,520,000.00
Golf	\$ 1,741,500.00	\$ -	\$ 407,500.00	\$ 1,334,000.00
Solid Waste	\$ 112,000.00	\$ -	\$ 28,000.00	\$ 84,000.00
Sewer	\$ 12,482,047.38	\$ 45,164,480.20	\$ 1,481,292.17	\$ 56,165,235.41
Water	\$ 30,135,711.23	\$ 7,453,000.00	\$ 2,235,440.29	\$ 35,353,270.94
Marina	\$ 1,300,000.00	\$ -	\$ 167,500.00	\$ 1,132,500.00
Sandy Neck	\$ 485,000.00	\$ -	\$ 51,500.00	\$ 433,500.00
HYCC	\$ 7,800,000.00	\$ 1,663,422.00	\$ 1,072,000.00	\$ 8,391,422.00
Totals By Fund:	\$ 112,046,758.61	\$ 64,657,480.20	\$ 11,380,732.46	\$ 165,323,506.35
<u>Totals By Issue Type:</u>				
GOB	\$ 86,550,000.00	\$ 31,785,000.00	\$ 9,370,000.00	\$ 108,965,000.00
MCWT	\$ 25,496,758.61	\$ 32,872,480.20	\$ 2,010,732.46	\$ 56,358,506.35
Totals By Issue Type:	\$ 112,046,758.61	\$ 64,657,480.20	\$ 11,380,732.46	\$ 165,323,506.35
GOB = General Obligation Bonds				
MCWT = Mass Clean Water Trust				

C. General Obligation Debt – Credit Ratings

Several factors determine the amount of debt the Town can afford to maintain. These include the strength of the local economy, the wealth of the community, and the amount of debt sold by overlapping jurisdictions (Barnstable County Government, Cape Cod Regional Transit Authority, and Cape Cod Regional Technical High School), future capital needs, the local economy as well as the Town's financial position, administrative capabilities, and level of planning. These factors, as well as many others, influence the Town's bond rating - an evaluation of the Town's ability to repay debt as determined by the rating agencies. System improvements such as programmatic budgeting, an administrative code, policy planning based on a five-year forecast, and financial fund management have helped the Town's position.

In May 2024, the Town Treasurer conducted a \$31.78 million bond sale, which required a rating to be assigned to it prior to the sale. In their most recent bond rating analysis dated March 17, 2024 Standard & Poor's (S&P) affirmed the 'AAA' rating on the Town's outstanding debt with a stable outlook. S&P cited the following reasons for their rating and stable outlook:

“Barnstable benefits from its central location on Cape Cod, and over several years has seen robust tax base growth and economic development, providing it the flexibility to invest in capital projects and manage long-term liabilities. Budgetary performance remains strong with the town reporting its tenth consecutive general fund operating surplus, and available reserves are at their highest and on a percentage basis well above the median for 'AAA' rated communities in the commonwealth. It is anticipating balanced operations for fiscal 2024, with revenue and expenditures again outperforming budgetary estimates. Although we think Barnstable's debt plans, along with its long-term retirement liabilities, will result in higher costs over time, the town has ample operating flexibility given its strong growth prospects and wealthy tax base. In addition, it maintains strong financial management policies, and planning is robust.”

The descriptor used by S&P for this rating is “Prime Investment Grade”. Strong bond ratings generally reduce interest expense to service the debt as well as bond insurance costs. Additionally, strong bond ratings enhance the prestige of the community within the financial markets and are a vote of confidence by the rating agency that the municipality is pursuing a sound financial course. This AAA rating reflects sound credit quality with associated very low risk and should result in future low borrowing costs for the Town.

The Town of Barnstable has maintained its bond rating from Standard & Poor's of AAA which was upgraded in June of 2007.

It is important to understand that no single ratio or factor determines a General Obligation Bond rating or fully encompasses the fiscal health of a municipality. The factors must be taken as a group. Other debt ratios, as well as economic and administrative factors account for the differences in ratings. A growing community can afford more debt than a non-growth community, and a community with more income wealth can afford more debt than a poorer community can.

Generally, bond ratings do not change suddenly but respond more to long-range trends. The stable outlook reflects S&P's view of the town's very strong budgetary flexibility and liquidity, further supported by a strong economy. As such, they do not expect to change the rating in the next two years. However, dramatic changes are key indicators of fiscal health and can result in an immediate rating change. In projecting bond ratios, it is important to review the sensitivity of the ratios to changes in the economy.

D. General Obligation Debt - Limitations

There are legal limitations that govern the issuance of municipal debt. Under Massachusetts statutes, the debt limit of the Town of Barnstable is 5 percent of the valuation of taxable property as last equalized by the State Department of Revenue. The Town can authorize debt up to this amount without State approval. The current debt limitation for the Town of Barnstable is \$911 million, which is significantly higher than the Town's outstanding general obligation debt that is subject to this limitation. It should be pointed out that much of the existing Town debt does not factor into this limitation. There are categories of general obligation debt that are exempt from, and do not count against the debt limit such as certain school bonds, water bonds, solid waste disposal facility bonds, and water pollution abatement revenue bonds.

Town's Equalized Valuation (EQV)	<u>\$26,295,649,400</u>
Debt Limit – 5% of EQV	\$1,314,782,470
Less:	
Outstanding Debt Applicable to Limit	\$165,323,506
Authorized and Unissued Debt	<u>\$323,243,754</u>
Legal Debt Margin	<u>\$826,215,210</u>
% of debt applicable to the limit	38%

E. General Obligation Debt - Affordability

Debt analysis, future debt projections, and general obligation bond ratios help determine the amount of general obligation debt the Town can afford to issue and support. The table on the following page illustrates the various debt ratios compared to national medians reported by Standard and Poor's. As shown, Barnstable's ratios show moderate amounts of debt. However, there are a number of factors not directly under the control of the Town, which can influence key General Obligation (G.O.) bond ratios. Several of the G.O. bond ratios are very sensitive to these uncontrollable factors, and the assumptions used to project their growth can play an important role in future debt policy. Some of these factors are:

Overlapping Debt. Overlapping debt is the G.O. debt that is issued by other government entities whose jurisdictions include the citizens of Barnstable. The Town also has to be aware of the debt management practices of overlapping jurisdictions. The primary entities that have an impact on the Town are Barnstable County, Cape Cod Regional Vocational Technical School District, fire districts, and the regional transportation authority. Overlapping debt combined with the Town's own direct debt is a true measure of the G.O. debt burden placed on the citizens. To determine an issuer's overall G.O. debt burden, overlapping debt is added to the issuer's own outstanding G.O. debt. If other overlapping jurisdictions pursue aggressive capital improvements programs, some of the Town's debt ratios will increase. Therefore, it is important to be aware of not only our G.O. debt issuance plans, but also those of other surrounding jurisdictions.

Direct and Overlapping Governmental Activities Debt As of June 30, 2023

Town of Barnstable, Massachusetts	Debt Outstanding	Percentage Applicable (1), (2)	Share of Overlapping Debt
Debt repaid with property taxes and user charges:			
Barnstable County	\$17,153,680	16.98%	\$2,912,695
Cape Cod Regional Technical High School	59,245,000	28.48%	16,872,976
Barnstable Fire District	1,625,000	100.00%	1,625,000
Centerville-Osterville-Marston Mills Fire District	1,190,630	100.00%	1,190,630
Cotuit Fire District	3,016,840	100.00%	3,016,840
Hyannis Fire District	15,165,000	100.00%	15,165,000
Subtotal, overlapping debt			40,783,141

Town direct debt

60,551,388

Total direct and overlapping debt

\$ 101,334,529

- (1) County expenses, including debt service, are assessed upon the towns within the county in proportion to their taxable valuation.
- (2) The fire districts are special governmental units. The Town serves as a collecting agent for taxes and transfers funds directly to the fire districts on a weekly basis.

Property Assessments. Several key debt ratios use property valuations in the calculation of debt burden. If the Town's property values were to rise, debt ratios will continue to improve.

Town of Barnstable Debt Ratios

Current Status

Criteria

0.63%

Direct Debt - General Fund Debt as a % of the Town's Equalized Property Valuation as calculated by the state.
Formula – Total Government Obligation Bonds Debt Service ÷ Equalized Valuation

Standard & Poor's rates this as Low (Less than 3%)

3.90%

Municipal Debt Burden – Current Year
Formula - Total Government Obligation Bonds Debt Service ÷ Total General Fund Expenditures

Standard & Poor's rates this as Low (Below 8%)

\$302

Net Debt Per Capita
Formula – Governmental Fund Debt (Short + Long Term Debt- Cash & Cash Equivalents) ÷ Town population

Standard & Poor's rates this as Low (below \$2,000)

\$553,713

Per Capita Market Value
Formula – Equalized Valuation ÷ Population
Standard & Poor's rates this as Extremely Strong (Above \$100,000)

F. Administrative Policies in Relation To Debt

This section provides policies governing the management of debt for the Town that are included in the Town's Administrative Code.

Debt Refinancing

Refunding (or refinancing) bonds are characterized as either current refunding's or advance refunding's. A current refunding is one in which the outstanding (refunded) bonds are redeemed within 90 days of the date the refunding bonds are issued. In an advance refunding, the refunded bonds are redeemed more than 90 days from the date the refunding bonds are issued. Changes to federal tax law in late 2017 eliminated the ability of governments to issue tax-exempt advance refunding bonds. Taxable advance refunding's of tax-exempt or taxable bonds are still permitted. However, if this opportunity is reintroduced, an advance refunding of outstanding debt shall only be considered when present value savings of at least 3% of the principal amount of the refunded bonds are produced, unless: (1) a debt restructuring is necessary or (2) bond covenant revisions are necessary in order to facilitate the ability to provide services or to issue additional debt. The Town, in collaboration with its Financial Advisor, will continually monitor the municipal bond market

conditions to identify refinancing opportunities. An analysis shall be conducted when necessary to determine whether debt financing, cash purchase, or leasing is the most cost effective method of financing for the Town.

General Obligation Debt

1. All debt shall be financed within the limitations of Proposition 2½ with the exception of debt related to Enterprise Funds, gifts, and betterments. The requirements for such financing shall be an expenditure of at least \$250,000 and a useful life in excess of five years.

2. The term of long-term debt generally shall not exceed the expected useful life of the capital asset being financed and, in no case, shall it exceed twenty years.

3. The ratio of Net Debt (Total outstanding Town of Barnstable General Obligation debt less reimbursements) to Total Assessed Valuation shall not exceed 1.5%. This excludes debt of overlapping jurisdictions.

The debt-to- assessed value ratio for the Town of Barnstable is 0.63%.

4. The ratio of Debt Service to Total Expenditures (operating expenditures and debt service combined) shall not exceed 15%.

The Town's debt coverage ratio is 3.90%.

5. The Town shall target a debt to income ratio of 8%. The S&P ratio is calculated by dividing Overall Net Debt per Capita by Income per Capita.

The Town's debt-to-income per capita ratio is 4.9%.

6. Current revenue should be committed annually to provide sufficient "Pay-as-you-go" financing so that at the end of five years, annual contributions from current revenues amount to 10% of new debt to be issued.

The Town currently exceeds this requirement by a significant margin. The Town intends to spend over \$28 million in the next five years as "pay-as-you-go" and anticipates financing about \$87 million in capital with new debt issues resulting in a 35/65 ratio.

7. Excess appropriated bond issues shall be placed into a "bond repayment fund account" at the end of a project completion. The only purpose of the "bond repayment fund account" shall be 1) to make bulk principal pay-downs against general bond debt, or 2) to be used to pay down the principal on any bond issue at the time of refinancing as provided for in Section 1.04C herein.

The Town currently has no balance in this fund. Unspent bond proceeds are redirected to new eligible projects.

Capital Trust Fund

A Capital Trust Fund has been established for the purpose of financing debt service for recommended Capital Improvements Program projects, as contained within the Town's five-year capital improvements plan.

1. The Capital Trust Fund will be funded through a general operation set aside of at least \$1.9 million annually. The estimated commitment for FY 2025 is approximately \$17 million. This is expected to increase by 2.5% for the next 5 years.

2. The Capital Trust Fund shall not be utilized for any purpose other than that stated herein.

3. The criteria for reviewing capital project eligibility for Capital Trust Fund borrowing include the following:
 - a. The capital project shall have a financing term of 20 years or less,
 - b. The capital project shall have a minimum project cost of \$250,000,
 - c. The capital project is approved by the Town Council for funding through an appropriation and loan order submitted by the Town Manager.
4. The Capital Trust Fund will have a commitment restriction on the fund, such that obligated estimates from authorized orders shall not exceed, at any one time, more than 80% of the amount in the fund as of the close of the fiscal year prior to the next debt service authorization, unless recommended by the Town Manager.
5. The Capital Trust Fund shall otherwise function in accordance with related financial policies of the Town.

G. Debt Summarized

A responsible debt management program is an integral part of municipal finance. A Town's debt must be structured to reflect the underlying, long-term economic prospects of the community. There are statutory requirements and market forces at work to regulate a community's ability to borrow. Continuing disclosure, as required on an annual basis to the bond markets, provides a powerful incentive for a municipality to keep its financial house in order. This analysis has emphasized the importance of credit ratings because, in effect, these are municipal finance report cards. A good credit rating should be guarded jealously, since it is not easily obtained, but can be lost quickly without vigilance and sound financial management.

PART V – TOWN MANAGER RECOMMENDATIONS

Project Recommendation Rationale

Several factors were taken into consideration when determining which projects to recommend for funding in Fiscal Year 2026. In addition to the scoring by the senior staff, funding considerations are directed towards projects that had received previous funding, and therefore, are ready for the next stage of development; projects that would contribute to the economic development of the Town; projects that would preserve important infrastructure components of the Town; projects that improve high usage assets; projects that have outside funding available to offset the costs or can be covered by user fees; and projects that have an important public safety component associated with them. The recommended projects total \$100.6 million. The General Fund totals \$25.8 million, the Enterprise Funds total \$8.6 million, and the CWMP totals \$66 million. Funding for the Enterprise Funds’ program consists of using \$0.6 million of Enterprise Fund reserves; and \$8.0 million in new borrowing authorizations. Grant funds from the Federal Aviation Administration and the Massachusetts Department of Transportation are expected to offset the borrowing authorization for the Airport Enterprise Fund project. Once received, this will allow the town to rescind this borrowing authorization. Funding for the General Fund portion of the program consists of \$2.9 million in General Fund reserves, \$4 million in other reserves, \$18.2 million in new borrowing authorizations, and \$781,674 in remaining balances on completed capital projects. Lastly, it is recommended to use \$4.4 million in reserves and \$61.6 million in new borrowing authorizations under the Comprehensive Wastewater Management Plan (CWMP).

Enterprise Funds Recommendations

Council Order Number	Project Name	Funding Source				
		Reserves	Grants / Other	Bond Issue	Transfers	Total
2025-085	Design & Construct Aircraft Hardstands for Terminal Apron /	24,750	-	965,250	-	990,000
Total Airport Enterprise Fund Projects		24,750	-	965,250	-	990,000
2025-094	Old Barnstable Fairgrounds Maintenance Building	-	-	447,400	-	447,400
Total Golf Course Enterprise Fund Projects		-	-	447,400	-	447,400
2025-093	Prince Cove Marina Building Improvements	200,000	-	-	-	200,000
Total Marina Enterprise Fund Projects		200,000	-	-	-	200,000
2025-097	HYCC Facility Mechanical Improvements	-	-	1,820,000	-	1,820,000
Total Hyannis Youth & Community Center Enterprise Fund Projects		-	-	1,820,000	-	1,820,000
2025-089	Pipe Replacement and Upgrade Program	-	-	1,500,000	-	1,500,000
2025-090	Wells, Pump Stations, Treatment Plant Upgrades	200,000	-	-	-	200,000
Total Water Supply Enterprise Fund Projects		200,000	-	1,500,000	-	1,700,000
2025-091	Pump Station Rehabilitation Program	-	-	3,300,000	-	3,300,000
2025-092	Fence Replacement - Bearses Way	165,000	-	-	-	165,000
Total Water Pollution Control Enterprise Fund Projects		165,000	-	3,300,000	-	3,465,000
Total All Enterprise Funds		589,750	-	8,032,650	-	8,622,400

General Fund Recommendations

Council Order Number	Project Name	Funding Source				
		Reserves	Grants	Bond Issue	Other	Total
2025-086	IT Network Infrastructure Upgrades	150,000	-	-	-	150,000
2025-087	IT Server Replacement	95,000	-	-	-	95,000
2025-110	Asa Meigs Road - Private Road Repairs	635,000	-	-	-	635,000
2025-111	Cotuit Town Dock Replacement and Structural Improvements	-	-	337,500	-	337,500
2025-112	Oyster Harbor Bridge Improvements - Construction	-	-	3,000,000	-	3,000,000
2025-113	Public Roads Maintenance	2,929,386	-	-	20,614	2,950,000
2025-114	Hawes Avenue Culvert Reconstruction	-	-	1,455,745	244,255	1,700,000
2025-116	North Street Sidewalk Extension - Construction	-	-	582,875	342,125	925,000
2025-117	Curb Ramp and Sidewalk ADA Transition Plan	-	-	368,000	-	368,000
2025-118	Public Bridge Replacement Studies	475,345	-	-	24,655	500,000

Council Order Number	Project Name	Funding Source				
		Reserves	Grants	Bond Issue	Other	Total
2025-119	Intersection Improvements - South Main Street at Main Street (Centerville) / Craigville Beach Road	-	-	750,000	-	750,000
2025-120	Old Stage Road Pedestrian Improvements - Design and Permitting	125,000	-	-	-	125,000
2025-121	Main Street Centerville Pedestrian Improvements	250,000	-	-	-	250,000
2025-122	Craigville Beach Road Pedestrian Improvements	200,000	-	-	-	200,000
Total Infrastructure Projects		4,859,731	-	6,494,120	631,649	11,985,500
2025-095	Barnstable Police Department Security Modernization	189,000	-	-	-	189,000
2025-096	Barnstable Police Department Boiler Replacement	-	-	258,000	-	258,000
2025-098	Barnstable Adult Community Center Mechanical Upgrades	-	-	347,639	46,361	394,000
2025-099	Covells Beach House Improvements	148,000	-	-	-	148,000
2025-100	Saltwater Beach House Improvements	180,342	-	-	59,658	240,000
2025-101	Town Hall Elevator Replacement	-	-	1,217,042	32,958	1,250,000
2025-102	Cape Cod Airfield Hanger Repair - Design	105,076	-	-	-	105,076
Total Municipal Facilities Projects		622,418	-	1,822,681	138,977	2,584,076
2025-088	Patrol Vessel	-	-	-	416,000	416,000
Total Waterways Projects		-	-	-	416,000	416,000
2025-115	Freshwater Ponds Monitoring and Management Plan -FY26	138,952	-	-	11,048	150,000
Total Water Quality Projects		138,952	-	-	11,048	150,000
2025-123	BUE HVAC Equipment Replacement Design	-	-	1,000,000	-	1,000,000
2025-124	BHS Remove and Replace Gym Floor	-	-	500,000	-	500,000
2025-125	BHS Culinary Kitchen Phase II	-	-	550,000	-	550,000
2025-126	Performing Arts Center Upgrades / Repairs	-	-	3,000,000	-	3,000,000
2025-127	BWB Gymnasium Floor	200,000	-	-	-	200,000
2025-128	Mechanical Upgrades	-	-	250,000	-	250,000
2025-129	District Wide HVAC Repairs	-	-	350,000	-	350,000
2025-130	BIS Gym Floor	-	-	250,000	-	250,000
2025-131	BIS Library Carpet Remove & Replace	162,700	-	-	-	162,700
2025-132	BIS Rooftop Unit Replacement	-	-	2,100,000	-	2,100,000
2025-133	Demolition of Old Portables	80,000	-	-	-	80,000
2025-134	BHS Exhaust Fan Replacement / Upgrades	-	-	507,600	-	507,600
2025-135	BUE Building Envelope, Masonry & Gutters	-	-	900,000	-	900,000
2025-136	BHS Locker Room Renovations	50,000	-	-	-	50,000
2025-137	IT Network Infrastructure Replacement and Upgrades	160,000	-	-	-	160,000
2025-138	IT Security Camera Upgrades and Maintenance	200,000	-	-	-	200,000
2025-139	BWB Replace Membrane Roof	-	-	500,500	-	500,500
Total School Facilities Projects		852,700	-	9,908,100	-	10,760,800
Total General Fund Projects		6,473,801	-	18,224,901	1,197,674	25,896,376

Comprehensive Wastewater Management Plan Recommendations

Council Order Number	Project Name	Funding Source				
		Fund Reserves	Grants	Bond Issue	Transfers	Total
Comprehensive Wastewater Management Plan						
2025-103	Centerville Village Sewer Expansion Project - South Phase Construction	-	-	16,000,000	-	16,000,000
2025-104	Phinney's Lane Neighborhoods Sewer Expansion Project - Construction	-	-	45,600,000	-	45,600,000
2025-105	Municipal Property Sewer Connections - Design and Permitting	125,000	-	-	-	125,000
2025-106	Long Pond Centerville Area Sewer Expansion- Construction	750,000	-	-	-	750,000
2025-107	Prince Cove Sewer Expansion - Preliminary Design and Survey	1,000,000	-	-	-	1,000,000
2025-108	Great Marsh Road Sewer Expansion - Design and Permitting	2,250,000	-	-	-	2,250,000
2025-109	Huckins Neck Road Sewer Expansion - Preliminary Design and Survey	350,000	-	-	-	350,000
Total Comprehensive Wastewater Management Plan		4,475,000	-	61,600,000	-	66,075,000
Grand Total Capital Improvement Plan		11,538,551	-	87,890,509	1,164,716	100,593,776

Additional Project Recommendations

Additional projects are recommended where the funding is outside of the annual Capital Program funding process. This includes Chapter 90 Funds (State grant funds), Kirkman Trust Fund or the Community Preservation Fund.

Several projects are expected to be submitted to the Community Preservation Committee for consideration of funding from the Community Preservation Fund. Once the Community Preservation Committee has acted upon the request, an appropriation order will be presented to the Town Council for its consideration. These funding requests will fall outside of the Capital Program funding cycle.

Alternatively Funded Projects							
DEPT	PRIORITY	PROJECT TITLE	CHAPTER 90.	GENERAL FUND	KIRKMAN	CPC	TOTAL
CSD	3	Centerville Recreation Field Improvements	-	-	-	588,000	\$ 588,000
CSD	4	Osterville Comfort Station	-	-	-	1,639,000	\$ 1,639,000
CSD	5	Revitalization of the John F. Kennedy Memorial	-	-	-	2,400,000	\$ 2,400,000
CSD	6	Town Recreation Field Improvements - Bay Lane Ball Field	-	-	-	760,000	\$ 760,000
CSD	10	Centerville Recreation Building Exterior Restoration	-	-	-	338,000	\$ 338,000
CSD	17	Marston's Mills Playground Project	-	-	-	684,000	\$ 684,000
DPW	3	Public Roads Maintenance	1,000,000	-	-	-	\$ 1,000,000
DPW	7	Mosswood Cemetery Columbarium Project	-	-	295,500	-	\$ 295,500
DPW	9	Armory Building Improvements - Construction	-	-	-	3,100,000	\$ 3,100,000
TOTAL CPC MATCHED PROJECTS			1,000,000	-	295,500	9,509,000	\$ 10,804,500

Town Manager Recommended Projects - Description

PROJECT: AIR – 26

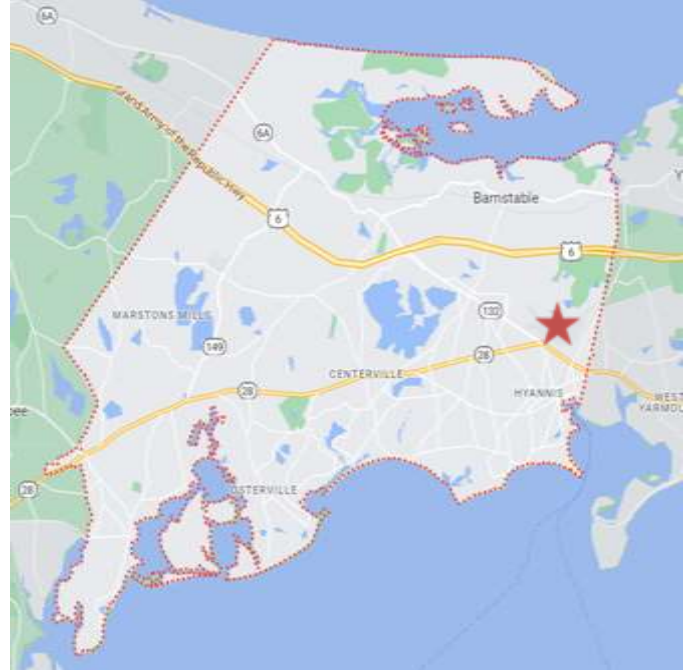
DEPARTMENT PRIORITY: 1 of 7

2025-085

Project Working Title: Design & Construct Aircraft Hardstands for Terminal Apron / ACDBE Plan Update

Project Location: 480 Barnstable Road, Hyannis, MA 02601

Project Description: As part of the increased operations by JetBlue and American Airlines, Cape Cod Gateway Airport’s main terminal ramp is seeing depressions in the pavement caused by the heavy aircraft. The pavement in this area is about 4” thick and should be 9” in depth for the size aircraft using the facility. This apron was installed in 2014. As an initial fix, the Airport proposes to place hardstands within the typical layout of the wheel base for the parking areas that these aircraft use rather than reconstruct the entire apron at this time.



Project Justification: The pavement in this area will continue to deteriorate, especially with increased operations expected for the summer of 2025 as American Airlines adds to their daily service (LGA and DCA started in the 2024 season and PHL and ORD are planned to be added in the 2025 season).

There are concerns that if left alone, the aircraft could further sink into the pavement on hot summer days and cause significant damage to the aircraft.

Impact of Denial/Postponement: To deny or postpone funding of this capital project will not allow the Airport to adequately accommodate the aircraft using the facility for air transportation needs. The pavement in this area will continue to deteriorate, especially with increased operations expected for the summer of 2025 as American Airlines adds to their daily service (LGA and DCA started in the 2024 season and PHL and ORD are planned to be added in the 2025 season).

There are concerns that if left alone, the aircraft could further sink into the pavement on hot summer days and cause significant damage to the aircraft.

Project Cost Estimates:	FY 2026	Future FY
Design & Permitting	\$485,000	-
Construction or Acquisition	\$500,000	-
Construction Contingency	-	-
Project Management	-	-
Project Contingency	-	-
All Other Costs	\$5,000	-
Total Project Cost	\$990,000	-

Basis for Cost Estimates: An estimation of fees was developed on 8/26/2024 and are based on 2024 design, bid specification development, construction material and labor using prevailing wage rates. A more refined Scope of Work (SOW) and fees will need to be developed. The SOW and fees will undergo an Independent Fee Estimate (IFE) as required by the Federal Aviation Administration (FAA). The project will be bid through the Town of Barnstable’s Chief Procurement Office.

Project Estimated Completion Date: 2025		Design & Permit (months)	2-6	Construction (months)	1
Cost/Description FY 2025 and Follow-On Years:					
Fiscal Year	Cost	Project Description/Components			
2026	\$900,000	Design & Construct Aircraft Hardstands for Terminal Apron / ACDBE Plan Update			
2027	-	-			
2028	-	-			
2029	-	-			
2030	-	-			

Source of Funding: The FAA has increased funding share for FFY2026 and FFY2027 projects as follows: Funding from FAA (95%), MassDOT Aeronautics (2.5%) and local share (2.5%). This funding source is not always guaranteed. Current project = **2.5% Airport share is \$24,750.00.**

Project Working Title: IT Network Infrastructure Upgrades

Project Location: 18 sites located within Town buildings across the Town.

Project Description: The Town's IT network infrastructure consists of roughly 45 network "switches" installed within Town buildings, as well as the wiring that connects them all together. This network forms the backbone for all data flowing to and from the PCs, servers, printers, and other electronic devices located across Town facilities.

Most of the network switches have now reached the end of their service life and are due for replacement. Several of these devices have failed in recent years, and obtaining replacement parts has become increasingly difficult. Were a critical piece of equipment to fail, an extended network outage could result if replacement parts were not readily available. This risk is continually increasing the longer that the outdated equipment is left in service.

This project would be a continuation of a multi-year effort to replace the outdated networking equipment with modern devices that have improved performance, better security, lower power consumption, and that would be fully supported by the manufacturer.

In addition to replacing the aging equipment, this project would also reconfigure and modernize the Town's overall network architecture. The Town's current network has been built upon, and added onto over the years, resulting in a mixture of configurations with some inefficiencies in how data flows between the various Town facilities. There is an opportunity to make significant improvements to the overall design of the network, which would result in enhanced security, improved performance, simplified central management, and adherence to modern industry best practices. These improvements would be accomplished by developing a new overall network design for how data flows between locations and then implementing that design by configuring the networking equipment across Town facilities.

Project Justification: The current networking equipment has been in place for many years, in most cases for more than 10 years. While much of this equipment still functions, most of it has reached end-of-life status with the manufacturer. It will become increasingly difficult to service this equipment and to obtain replacement parts. As the equipment continues to age, we have experienced more frequent failures, and this trend will likely continue. If a critical piece of equipment were to fail and replacement parts were not readily available, a significant network outage could occur disrupting Town operations. In addition to higher reliability, the new networking equipment would also offer better performance, better network security, and reduced power consumption.

Aside from the replacement of outdated equipment, this project would also reconfigure the overall design of how data flows through the network. This would allow us to better adhere to industry best practices while improving network security, performance, and simplified central management.

Impact of Denial/Postponement: If this project is denied or postponed, we will continue to use the existing end-of-life networking equipment. As more time passes, this equipment will have increasingly higher failure rates due to its age. When equipment breaks, it will become increasingly difficult to make repairs or obtain replacement parts. If a critical piece of equipment were to fail, a significant network outage could occur disrupting Town operations.



Also with the existing network design, we are not taking advantage of the current best practices, which leaves us with reduced network performance, increased security risk, and more effort needed to manage and maintain the system.

Project Cost Estimates:		FY 2026	Future FY
	Design & Permitting	-	-
	Construction or Acquisition	\$ 140,000	\$420,000
	Construction Contingency	-	-
	Project Management	\$ 10,000	\$30,000
	Project Contingency	-	-
	All Other Costs	-	-
	Total Project Cost	\$150,000	\$450,000

Basis for Cost Estimates: In FY2024 a comprehensive assessment of the Town’s networking infrastructure was completed. This assessment included physical inspection of all network equipment, as well as a review of the overall network architecture based on adherence to industry best practices for security, performance, and reliability. A remediation plan and cost estimate were then developed to address the findings of the assessment.

Project Estimated Completion Date: 2029		Design & Permit (months)	-	Construction (months)	48
Cost/Description FY 2026 and Follow-On Years:					
Fiscal Year	Cost	Project Description/Components			
2026	\$ 150,000	Replace network switches at 4 locations			
2027	\$ 150,000	Replace network switches at 3 locations			
2028	\$ 150,000	Replace network switches at 7 locations			
2029	\$ 150,000	Replace network switches at 4 locations			
2030					

Source of Funding: General Fund Reserves

Operating Budget Impact now or in future: None



Example of Outdated Network Switch in Town Hall

Project Working Title: IT Server Replacement**Project Location:** Town Hall, 367 Main Street, Hyannis

Project Description: The Town IT Department currently operates approximately 30 “virtual” servers that run software and systems used for daily operations throughout Town departments. These servers run everything from centralized file and document management servers to database servers and web servers, to specialized servers used for Assessing, GIS, Golf, DPW, and other specific departmental functions.

In the past before “virtual” servers were common, a single server such as a file server, would generally require its own dedicated physical hardware device to operate. So, in the old days, operating 30 servers would have required 30 separate physical computers, each with its own hardware, resources, and power consumption.

For the past 10 years or so, the Town has operated on a more efficient system known as virtualized servers. With such a system, multiple servers can run on a single hardware device. Resources such as memory and processing power can be dynamically allocated on-the-fly to specific servers as needed. The result is a much more efficient system where resources can be shifted and allocated as workloads and needs change.

The current hardware running the Town’s virtualized server environment is approaching 10 years old and is expected to reach the end of its service life in early 2026. If funded, this project would replace the existing, outdated physical hardware that runs the Town’s IT systems with new, modern, and supported hardware.

Project Justification: The physical hardware that runs the Town’s current virtualized server environment has been in place since 2016. While this system has served us well for many years, as with any computer hardware, it is showing its age and is becoming increasingly outdated. As software increases in complexity over time, the corresponding computing power needed to run this software increases as well. Over time, the existing hardware is becoming less able to meet the demands of current IT systems.

More importantly, this hardware will reach its “end of service life” in early 2026. After this time, updates and support will no longer be available from the manufacturer.

Given the critical nature of the systems running on this hardware, it is vital that we maintain a stable, up-to-date, and supported system to ensure the continued reliability of the Town’s IT systems.

Impact of Denial/Postponement: If this project is denied or postponed, the Town will have to rely on an aging hardware system to run the critical IT systems that power daily operations of Town departments. As this hardware reaches its end of life in early 2026, any failures or problems will become more difficult and costly to fix since the manufacturer will no longer support this equipment. As time goes on, the risk of hardware failure will increase, putting the Town at greater risk of system outages with the many critical IT systems that operate on this hardware.



Project Cost Estimates:		FY 2026	Future FY
	Design & Permitting	-	-
	Construction or Acquisition	\$ 90,000	-
	Construction Contingency	-	-
	Project Management	-	-
	Project Contingency	\$5,000	-
	All Other Costs	-	-
	Total Project Cost	\$ 95,000	-

Basis for Cost Estimates: Project cost estimates received from vendor under Massachusetts State contract.

Project Estimated Completion Date: Dec 2025		Design & Permit (months)	2	Construction (months)	4
Cost/Description FY 2026 and Follow-On Years:					
Fiscal Year	Cost	Project Description/Components			
2026	\$ 95,000	Purchase and installation of new server hardware			
2027					
2028					
2029					
2030					

Source of Funding: General Fund Reserves

Operating Budget Impact now or in future: There will be a recurring annual maintenance fee with the new hardware, but the IT budget already includes recurring maintenance on the existing system. It's anticipated that the current IT operating budget can absorb the recurring maintenance costs of the new hardware.

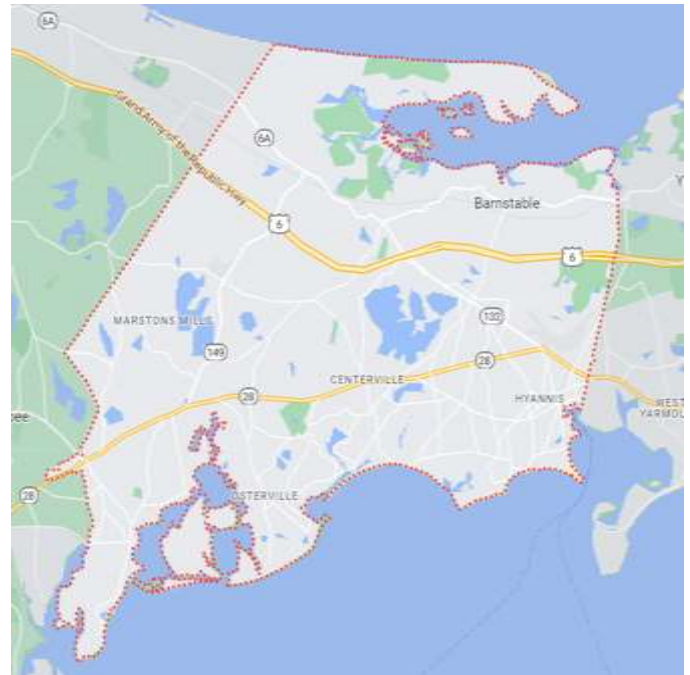


Project Working Title: Patrol Vessel

Project Location: Town of Barnstable- Coastline

Project Description: Requesting one time funding to purchase new Harbormaster patrol vessel

Project Justification: The Harbormaster Division responded to 392 calls for service in 2024 (as of 09/27/2024). These responses require specialized equipment capable of operating in various sea states to ensure public and staff safety while also enforcing state and local laws. The requested vessel, if funded, will be equipped with state-of-the-art technology to effectively handle emergency calls for service within three (3) nautical miles offshore surrounding the Town of Barnstable coastline. The vessels' advanced capabilities will allow for safe and efficient operations even in challenging conditions, such as inclement weather, rough seas, expanded search and rescue operations and nighttime operations.



The new vessel will also help to enhance oversight of the Harbormaster Division programs, including the Waterways and Mooring programs by re-purposing an existing patrol vessel. Our existing Transient Mooring Program, which supports tourism and contributes to local economic development, is continuing to grow, we need ample staff and assets to continue monitoring and operating this program efficiently.

The vessel requested is manufactured by SafeBoat International- a leading provider of high-quality vessels for law enforcement, military, and search and rescue operations. Its design has a v-style metal hull allowing for safer navigation in all weather conditions.

The acquisition of this vessel will be funded outside of the General Fund, through the Waterways Improvement Fund, ensuring it does not have an impact on other essential Town of Barnstable Capital Improvement Projects and services. This vessel will be a vital investment in public safety, staff safety and help enhance our maritime services.

Impact of Denial/Postponement: If the requested vessel is not funded, the Harbormaster Division's ability to respond effectively and safely to emergency calls for service may be compromised, partially in challenging conditions such as rough seas and inclement weather. Our current equipment may not provide sufficient response time to emergency calls for service that are nautical miles away. Impacting public safety.

Additionally, the oversight and management of other expanding programs such as Waterways and the Mooring Programs, could be less efficient. The lack of multiple patrol vessels throughout the town waterways may have an impact on the vital support needed to respond to emergencies and monitor the increased usage of the Transient Mooring Program which is vital for supporting tourism and local economic development.

In short, without this added vessel, the Harbormaster Division may face reduced operational effectiveness, increase public safety risks, and miss opportunities to improve and expand on key programs that benefit the Town of Barnstable and the public.

Project Cost Estimates:		FY 2026	Future FY
	Design & Permitting	-	-
	Construction or Acquisition	\$ 401,000	-
	Construction Contingency	-	-
	Project Management	-	-
	Project Contingency	-	-
	All Other Costs	\$15,000	-
	Total Project Cost	\$416,000	-

Basis for Cost Estimates: Quote from SafeBoat International, General Services Administration, joint purchasing program.

Project Estimated Completion Date: June 2026		Design & Permit (months)	-	Construction (months)	11
Cost/Description FY 2026 and Follow-On Years:					
Fiscal Year	Cost	Project Description/Components			
2026	\$ 416,000	Purchase / Equipment Build			
2027					
2028					
2029					
2030					

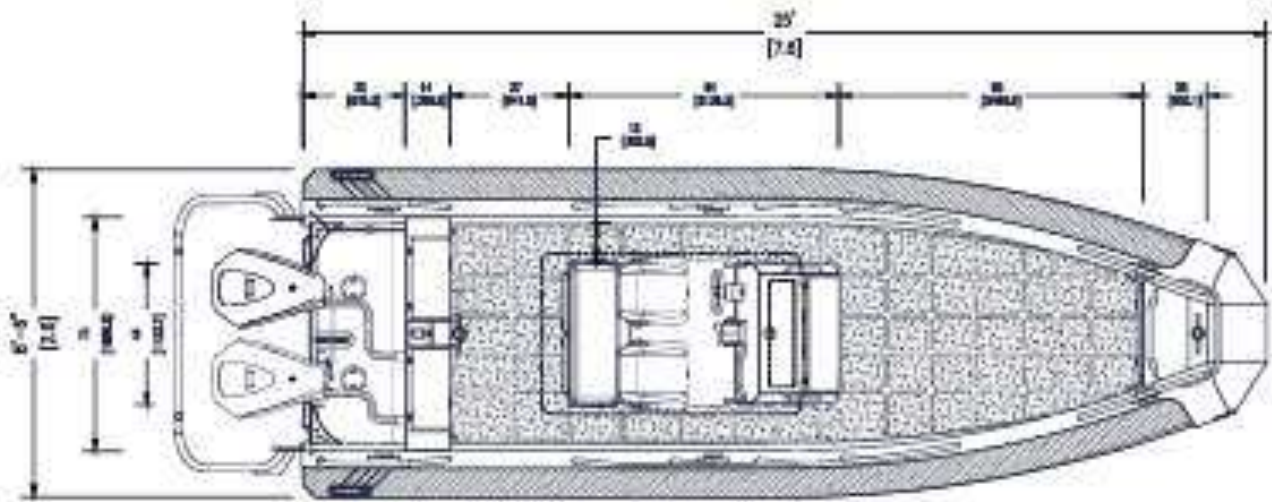
Source of Funding: Waterways Improvement Fund

Operating Budget Impact now or in future: Annual increase of \$2,000 for fuel beginning FY2027. Existing vessel will remain in service.





SAFE 25 CENTER CONSOLE
VISUAL REFERENCE + SPECIFICATIONS

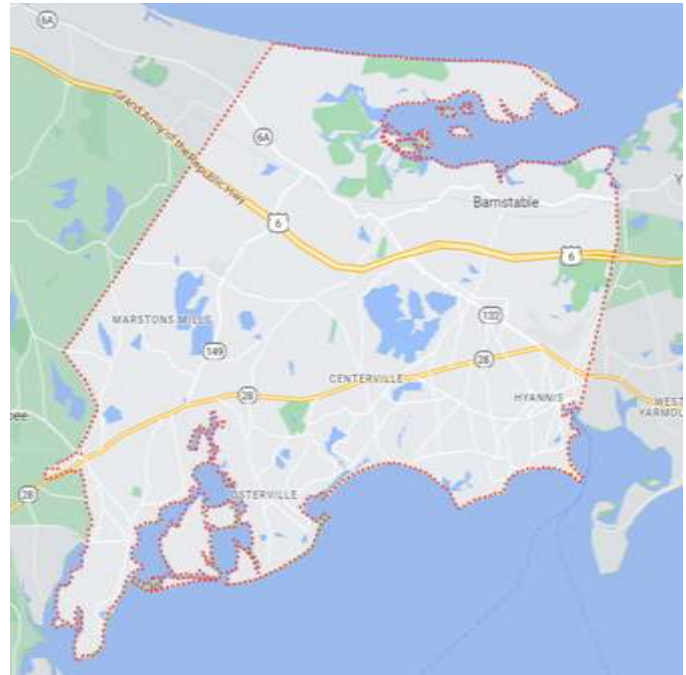


Project Working Title: Pipe Replacement and Upgrade Program

Project Location: The drinking water distribution system for Hyannis, Hyannis Port and West Hyannis Port.

Project Description: This is a continuation of a 30-year, phased, pipe replacement and upgrade program for the Hyannis Water System; as recommended by Weston & Sampson Engineering, Inc. in their April 2007 Master Plan.

Project Justification: It is important to implement a structured program to replace and upgrade the water pipes in the distribution system, some of which are over 100 years old. This program is in addition to the routine maintenance and repair program to be performed by the contracted water system operator. The proposed capital budget for this pipe replacement and upgrade program is \$1,500,000 per year and includes a capially funded water works project manager to oversee and implement this program. This continuing project will ensure the long-term ability of the Hyannis Water System to provide sufficient drinking water and fire readiness protection for all its customers.



Impact of Denial/Postponement: Water distribution capacity will continue to be less reliable over time, which would limit water supply availability during emergencies, for existing customers, and preclude the ability for economic growth.

Project Cost Estimates:		FY 2026	Future FY
	Design & Permitting	\$75,000	\$300,000
	Construction or Acquisition	\$1,325,000	\$5,300,000
	Project Management	\$100,000	\$400,000
	Project Contingency	-	-
	All Other Cost	-	-
	Total Project Cost	\$1,500,000	\$6,000,000

Basis for Cost Estimates: Previous years' experience.

Project Estimated Completion Date: 2027		Design & Permit (months)	4	Construction (months)	8
Cost/Description FY 2026 and Follow-On Years:					
Fiscal Year	Cost	Project Description/Components			
2026	\$1,500,000	Design & Construction			
2027	\$1,500,000	Design & Construction			
2028	\$1,500,000	Design & Construction			
2029	\$1,500,000	Design & Construction			
2030	\$1,500,000	Design & Construction			

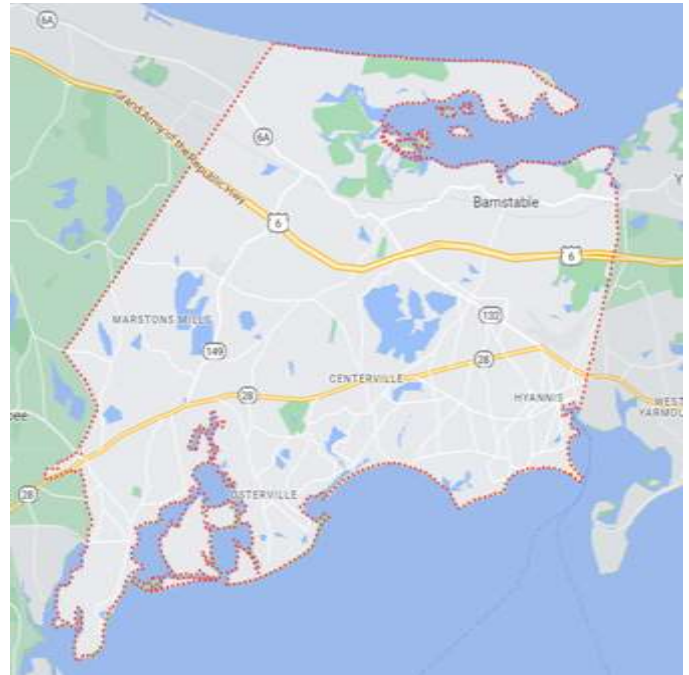
Source of Funding: Enterprise Fund Bond Issue



Project Working Title: Wells, Pump Stations, Treatment Plant Repair and Upgrade Program

Project Location: Existing wells, pumping stations, water-treatment and other facilities in the Hyannis Water System.

Project Description: This CIP is a continuation of the repairs and upgrades program started in FY2007. With the exception of the Straightway well #2, all of the wells were constructed in the early to mid-1970. Starting in FY2014 the Hyannis Water Board approved the recommendation to implement a structured rehabilitation program dealing with major facility components needing upgrades or replacements. These facility components and cost allocations are: \$45,000 for buildings, \$40,000 for process control equipment, \$40,000 for safety and security components and \$45,000 for electrical equipment. Project management and oversight will be provided by a project engineer, partially funded out of this program in the amount of approximately \$30,000. The prior year’s monies were used to install emergency generators, lighting, and fencing and implement paving improvements.



Project Justification: It is appropriate to implement a structured program to repair and upgrade the wells, pump stations, treatment plants and other Hyannis Water System facilities as many of these components are approximately 50 years old. This program is in addition to, and may supplement, the routine maintenance program to be performed by the contracted water system operator.

Impact of Denial/Postponement: Water supply and pumping capacity will become less reliable over time, thus limiting water supply availability for all customers, and during emergencies.

Project Cost Estimates:		FY 2026	Future FY
	Design & Permitting		\$20,000
Construction or Acquisition		\$141,500	\$566,000
Project Management		\$30,000	\$120,000
Project Contingency		\$8,500	\$34,000
All Other Cost		-	-
Total Project Cost		\$200,000	\$800,000

Basis for Cost Estimates: Previous years’ experience.

Project Estimated Completion Date: 2026		Design & Permit (months)	2	Construction (months)	10
Cost/Description FY 2026 and Follow-On Years:					
Fiscal Year	Cost	Project Description/Components			
2026	\$200,000	Design & Construction			
2027	\$200,000	Design & Construction			
2028	\$200,000	Design & Construction			
2029	\$200,000	Design & Construction			
2030	\$200,000	Design & Construction			

Source of Funding: Enterprise Fund Reserves

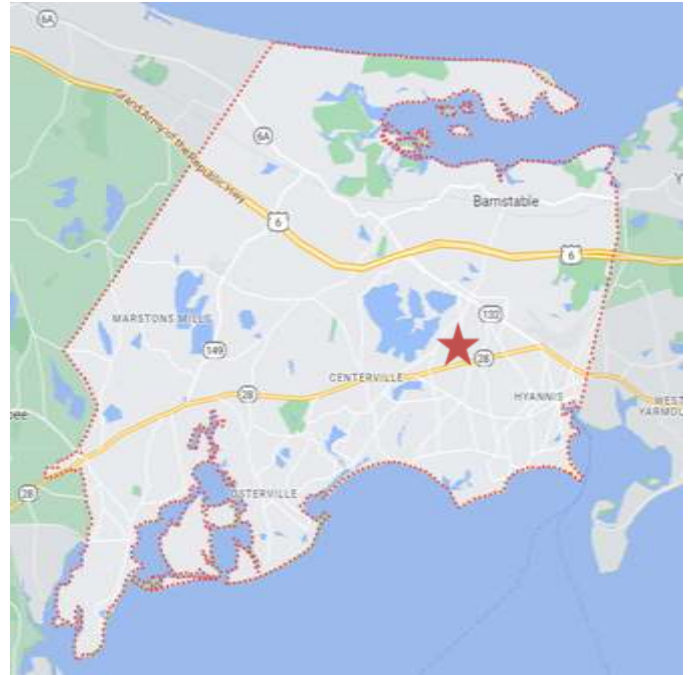
Operating Budget Impact now or in future: None



Project Working Title: Pump Station Rehabilitation Program

Project Location: WPCD Pump Stations in Hyannis and Barnstable Village. The focus for the FY26 request is the Marks Path Pump Station on Falmouth Road in Hyannis.

Project Description: The purpose of this project is to carry out repairs to the Town’s sewage pump stations as identified in the Town’s 2019 Wastewater Pump Station Asset Management Plan. The FY26 Pump Station Rehabilitation request will cover the replacement of the Marks Path Pump Station in order to address concerns with the condition and capacity of the station. This project includes the construction of gravity sewers on Marks Path and the demolition of the existing Marks Path Pump Station. This request may cover the cost of design and construction or repairs to other WPCD pump stations as immediate needs arise.



Project Justification: The 2019 Wastewater Pump Station Asset Management Plan evaluated 27 Town-owned sewage pump stations and prioritized the necessary improvements over a 20-year planning cycle. The pump stations were evaluated based on equipment condition, age, capacity, coastal resiliency, and energy efficiency. Repairs were prioritized based on the likelihood and consequence of pump station equipment failure. Year 7 of the Pump Station Rehabilitation Program focuses on the replacement of the Marks Path Pump Station. The Marks Path Pump Station was constructed in 1989, and its components are at the end of their design life. The 2019 Wastewater Pump Station Asset Management Plan determined that the pump station is at capacity and no new flows can be accepted without increasing the size of the wet well. The Town’s Comprehensive Wastewater Management plan calls for more flow to be added to this pump station. The Marks Path Pump Station sits on a small lot with poor access and without adequate space for replacing the pump station on the existing site. In 2023, the Town hired a consultant to evaluate alternative locations and to design a new pump station. The consultant has recommended that a new pump station be constructed on Town-owned land at 767 Falmouth Road, the Barnstable Adult Community Center. The new pump station will be sized to accommodate all future flows called for in the Towns Comprehensive Wastewater Management Plan.

Impact of Denial/Postponement: If this project is not funded, pump stations will operate at an increased risk of failure. Pump station failure could result in sanitary sewer overflowing into Town roadways, waterways, or private properties, putting public health at risk. Future flows called for in the Town’s CWMP will not be able to be tied into the Marks Path Pump Station.

Project Cost Estimates:		FY 2026	Future FY
	Design & Permitting	-	\$290,000
	Construction or Acquisition	\$2,700,000	\$2,900,000
	Project Management	\$260,000	\$290,000
	Project Contingency	\$260,000	\$290,000
	All Other Cost	\$80,000	\$30,000
	Total Project Cost	\$3,300,000	\$3,800,000

Basis for Cost Estimates: Project engineer’s cost estimate.

Project Estimated Completion Date: 2027		Design & Permit (months)	3	Construction (months)	24
Cost/Description FY 2026 and Follow-On Years:					
Fiscal Year	Cost	Project Description/Components			
2026	\$3,300,000	Pump Station Rehabilitation			
2027	\$400,000	Pump Station Rehabilitation			
2028	\$400,000	Pump Station Rehabilitation			
2029	\$2,000,000	Pump Station Rehabilitation			
2030	\$1,000,000	Pump Station Rehabilitation			

Source of Funding: Enterprise Fund Bond Issue

Operating Budget Impact now or in future: None



Photo 1: Marks Path Pump Station



Photo 2: Poor access to existing station



Photo 3: Existing pump control panel

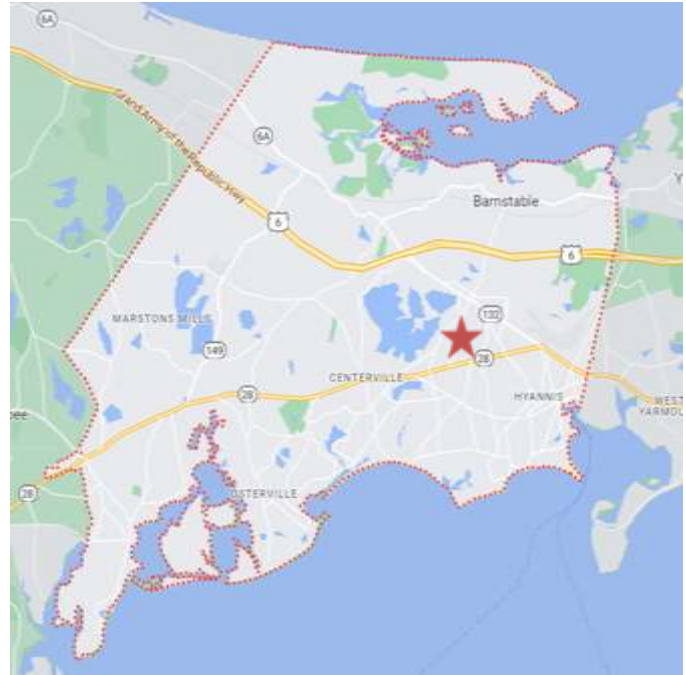


Photo 4: Pump Station Site

Project Working Title: Water Pollution Control Facility Fence Replacement

Project Location: Barnstable Water Pollution Control Facility (WPCF) fence along Bearses Way.

Project Description: This project involves the replacement of approximately 1,500 feet of fence along the Bearses Way Shared use path at the Barnstable Water Pollution Control Facility. The fence will include privacy slats for screening and barbed wire along the top of the fence for security. This project includes the replacement of three gates along the project path. This request covers the cost of disposal for the existing fence and for tree work along the fence line, as needed.



Project Justification: The construction of the new shared use path along Bearses Way involves a significant amount of tree clearing. While replanting efforts are expected upon the completion of this project, there is still a need to add additional screening for the Water Pollution Control Facility. The condition of the existing fence varies in this area, but much of the fence is due for replacement. Typically, fence along the WPCF perimeter is replaced in smaller sections through the WPCD’s annual operating budget. However, the length of fence being replaced and the material being used for this project (chain link fence with privacy slats), requires a capital appropriation. This fence will be installed after the shared use path project is complete. This project will improve the aesthetics along the shared use path by screening the wastewater treatment facility from view.

Impact of Denial/Postponement: If this project is not funded, the existing fence will remain in place for the time being. It would likely be replaced in smaller sections over a multi-year timeframe through the WPCD annual operating budget.

Project Cost Estimates:		FY 2026	Future FY
	Design & Permitting	-	-
	Construction or Acquisition	\$165,000	-
	Project Management	-	-
	Project Contingency	-	-
	All Other Cost	-	-
Total Project Cost		\$165,000	-

Basis for Cost Estimates: Budgetary cost estimates were solicited from contractors.

Project Estimated Completion Date: 2025		Design & Permit (months)	-	Construction (months)	3
Cost/Description FY 2026 and Follow-On Years:					
Fiscal Year	Cost	Project Description/Components			
2026	\$165,000	Construction			
2027	-	-			
2028	-	-			
2029	-	-			
2030	-	-			

Source of Funding: Enterprise Fund Reserves

Operating Budget Impact now or in future: None

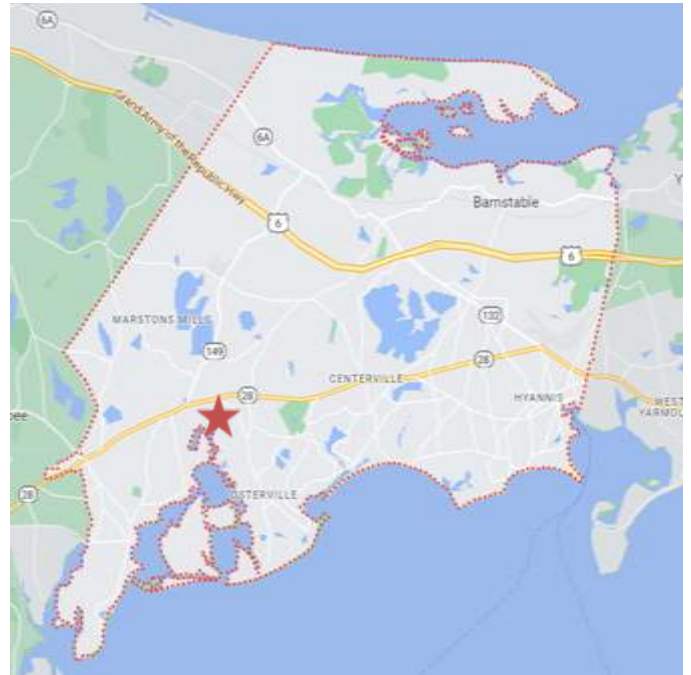


Photo 1: Vegetation removal has opened the facility up to public view

Project Working Title: Prince Cove Marina Building Improvements

Project Location: 235 Cedar Tree Neck Road, Marston’s Mills

Project Description: This project aims to revitalize the existing marina building at Prince Cove Marina. Due to its location within a floodplain, building improvements must proceed in phases. Under current regulations, phased upgrades completed within each 3-year period must not exceed 50% of the building's assessed value, which is currently \$262,000. Consequently, each phase of construction can only include improvements valued up to \$131,000 to avoid triggering a full replacement requirement for the structure. Note, contingency, project management and other costs are not included against this \$131,000 limit.



Notably, this 50% cap applies only to direct construction costs (building improvements). Soft costs, such as project management, design, testing, advertising, and printing, are exempt and are requested as part of the total project funding beyond the construction limit for each qualified phase.

The completed project will include new accessible restrooms, creation of office space, window and door replacements, roofing, trim, and siding work. Mechanical systems will be installed for the office and restroom areas to make them usable again.

Phase one will expand and restore the office area back to a usable condition. This will include limited window replacement, mechanical, electrical and interior finish upgrades. The existing restrooms will continue to be utilized.

Phase two will upgrade the restrooms with associated mechanical and electrical upgrades.

Phase three will upgrade the rest of the building including remaining windows, doors, trim, and roof.

Septic system / sewer connection solutions are planned under another capital improvement plan for improvements to the marina.

As much work will be accomplished per phase as allowed by the budget and permitting constraints.

Project Justification: Constructed in 1965 the building has been used for storage and maintenance for some time. The Marine and Environmental Department would like to better utilize this building for operations at the marina. The building is underutilized due to its condition. The old wood windows, doors and trim are rotting. The roof is old and needs replacement. The existing office area is not habitable and needs improvement. Because the existing building is below the flood plain the building can only be improved in increments.

Impact of Denial/Postponement: The building will continue to decay and will not be salvageable.

Project Cost Estimates:		FY 2026	Future FY
	Design & Permitting	-	-
	Construction or Acquisition	\$123,000	\$250,000

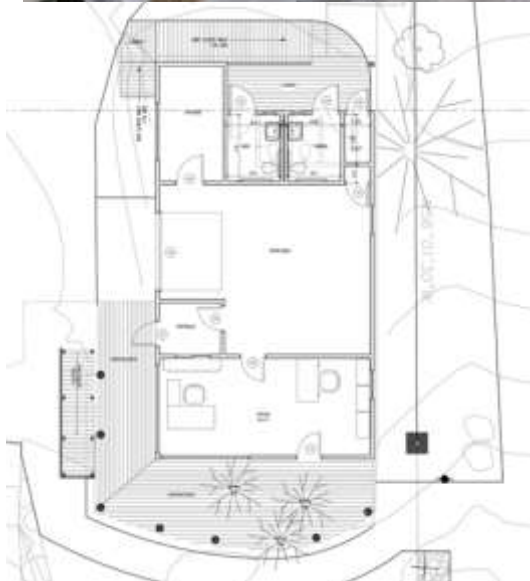
	Project Management	\$20,000	\$40,000
	Project Contingency	\$15,000	\$23,000
	All Other Cost	\$42,000	\$40,000
	Total Project Cost	\$200,000	\$353,000

Basis for Cost Estimates: In-house estimate DPW Engineering Department.

Project Estimated Completion Date: 2026		Design & Permit (months)	8	Construction (months)	8
Cost/Description FY 2026 and Follow-On Years:					
Fiscal Year	Cost	Project Description/Components			
2026	\$200,000	Design and Construction - Office			
2027	-	-			
2028	\$200,000	Design and Construction - Restrooms			
2029	-	-			
2030	\$153,000	Construction – Remaining building elements			

Source of Funding: Marina Enterprise Fund Reserves.

Operating Budget Impact now or in future: N/A

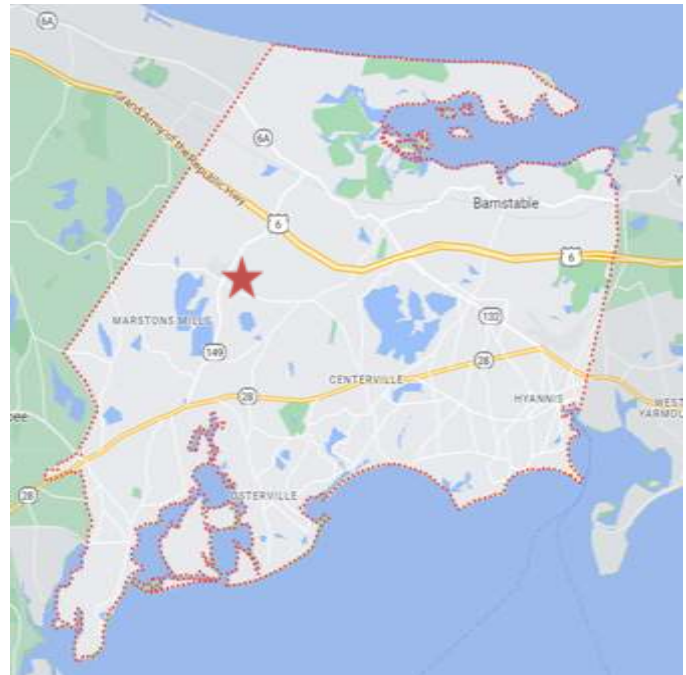


Project Working Title: Old Barnstable Fairgrounds Maintenance Building

Project Location: 1500 RTE 149, Marstons Mills

Project Description: Installation of a new 30' x 80' metal maintenance/storage building at the Old Barnstable Fairgrounds Golf course. The project scope includes, site preparation, concrete building foundation and slab, metal building system, electric service and distribution, exterior hinged and overhead doors, and windows.

Project Justification: Equipment and supplies are currently stored in 8 large metal Conex boxes. These storage boxes are costing Golf operations approximately \$8,000 per year to rent. The storage is inefficient and difficult to work within. The narrow width of the boxes makes it difficult and hazardous to access items stored at the back of the box. This project would replace those storage boxes with a new metal storage building.



Impact of Denial/Postponement:

Project Cost Estimates:		FY 2026	Future FY
	Design & Permitting	\$40,500	-
	Construction or Acquisition	\$337,500	-
	Project Management	\$33,700	-
	Project Contingency	\$33,700	-
	All Other Cost	\$2,000	-
	Total Project Cost	\$447,400	-

Basis for Cost Estimates: In-house estimate

Project Estimated Completion Date: 2026		Design & Permit (months)	8	Construction (months)	18
Cost/Description FY 2026 and Follow-On Years:					
Fiscal Year	Cost	Project Description/Components			
2026	\$447,400	Design and Construction			
2027	-	-			
2028	-	-			
2029	-	-			
2030	-	-			

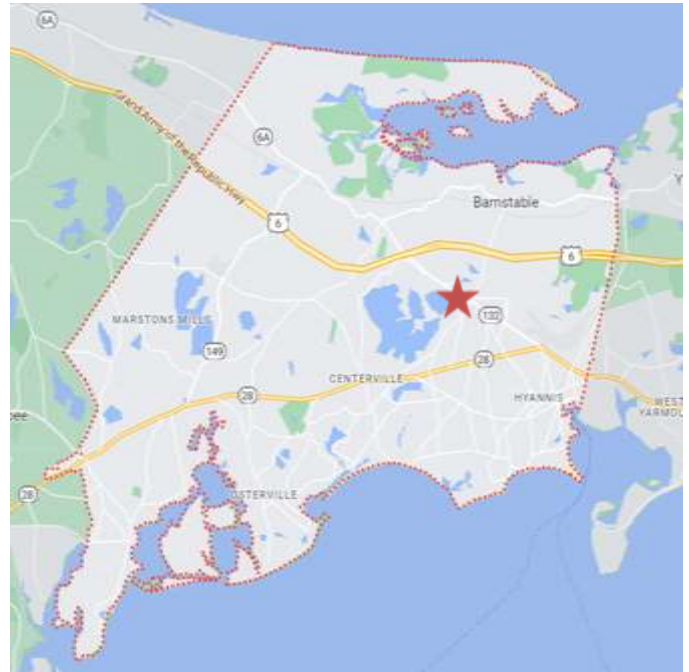
Source of Funding: Golf Enterprise Bond Funding



Project Working Title: Security Modernization Project

Project Location: 1200 Phinney’s Lane, Hyannis, MA 02601

Project Description: Upgrade and consolidate BPD’s security cameras located at the police facility at 1200 Phinney’s Lane. Current analog cameras will be replaced with digital cameras and new cameras will be added to cover areas of the property that are currently not covered at all by a security system. Due to this lack of adequate coverage areas of the property and building are not being recorded or monitored by camera systems. We do have digital cameras installed in portions of the property, but there are still significant areas that lack security camera feed. Furthermore, the old analog cameras produce a non-discernable image quality when viewing the camera feed within the security software (see examples in attached photos).



Project Justification: The camera system is outdated, has blind spots and uses analog cameras which are obsolete and produce very poor-quality images. It is vital that the police facility has a high level of security technology in place due to the presence of weapons, property and operating as a 24/7/365 facility. Most importantly, the safety of all personnel, both sworn and civilian, working in the building as well as visitors commands a level of security that provides a safe environment and working conditions. The current status of the feed from the security cameras is so poor that facial images cannot be used to determine who it is in the camera picture.

Impact of Denial/Postponement: The police facility will continue to have significant concerns with building security, which puts the employees and visitors at risk.

Project Cost Estimates:		FY 2026	Future FY
	Design & Permitting	-	-
	Construction or Acquisition	\$189,000	-
	Project Management	-	-
	Project Contingency	-	-
	All Other Cost	-	-
	Total Project Cost	\$189,000	-

Basis for Cost Estimates: Ockers Technologies Security Division completed a site inspection with staff and generated a cost estimate for budgeting purposes.

Project Estimated Completion Date: Dec 2025		Design & Permit (months)	0	Construction (months)	6
Cost/Description FY 2026 and Follow-On Years:					
Fiscal Year	Cost	Project Description/Components			
2026	\$189,000	Purchase of digital camera system upgrades			
2027	-	-			
2028	-	-			
2029	-	-			
2030	-	-			

Source of Funding: General Fund Reserves



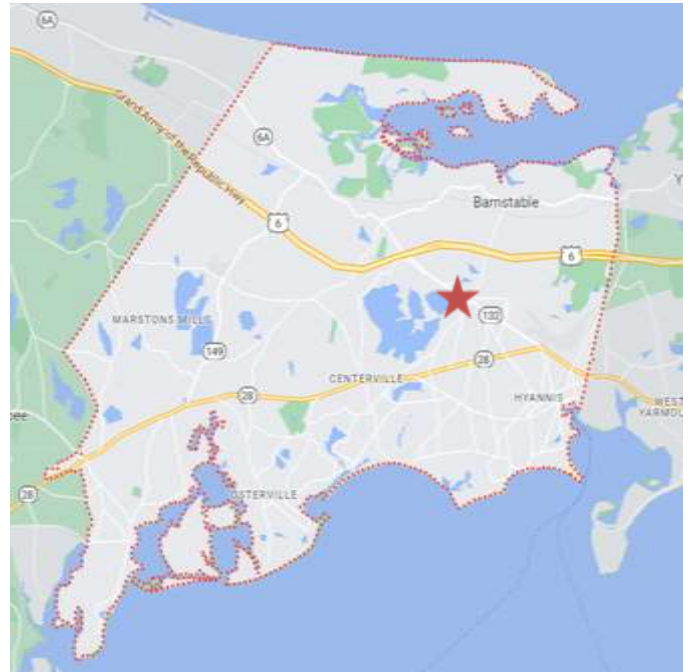
Project Working Title: Barnstable Police Department Boiler Replacement

Project Location: 1200 Phinney’s Lane, Hyannis, MA 02601

Project Description: The two boilers at the Barnstable police station need to be replaced

Project Justification: Ten years ago, two boilers were repurposed from Town Hall to be used at the Police Station. Those two units were not designed for the heating load at the police station. They are worn now out and need to be replaced with units designed for that location.

Impact of Denial/Postponement: Boilers could fail



Project Cost Estimates:		FY 2026	Future FY
	Design & Permitting	\$26,000	-
	Construction or Acquisition	\$175,000	-
	Project Management	\$20,000	-
	Project Contingency	\$17,000	-
	All Other Cost	\$20,000	-
	Total Project Cost	\$258,000	-

Basis for Cost Estimates: In-house estimate

Project Estimated Completion Date: 2027		Design & Permit (months)	8	Construction (months)	6
Cost/Description FY 2026 and Follow-On Years:					
Fiscal Year	Cost	Project Description/Components			
2026	\$258,000	Design and Construction			
2027	-	-			
2028	-	-			
2029	-	-			
2030	-	-			

Source of Funding: General Fund Bond Issue



Project Working Title: Hyannis Youth and Community Center Facility Mechanical Improvements**Project Location:** 141 Bassett Ln, Hyannis

Project Description: This project will replace mechanical units MAU1, DH1, and ERV3 which provide heat, dehumidification, and air-conditioning for the Kennedy Rink and other parts of the building. MAU1 provides makeup air for the kitchen area. DH1 (Munters unit) provides dehumidification of the Kennedy Rink. DH1 interfaces with ERV3 (energy recovery ventilator) which assists DH1 with recovering air temperature.

Currently these units do not provide adequate services to the building due to their age and failing condition. Past failures of DH1 have created mold conditions in the rink causing the expenditure of funds to remediate. It is the intent of this project to create redundancy in the mechanical system of the Kennedy rink to guard against repeated failure of the rink mechanical system.

Funding was approved in FY25 for architectural and engineering designs to replace MAU1, DH1, and ERV3. Design work for these unit replacements is currently underway.

This funding requested (FY26) will be used for the physical replacement of these units.

Any remaining project funds will be used to implement improvements scheduled for the following years as deemed appropriate.

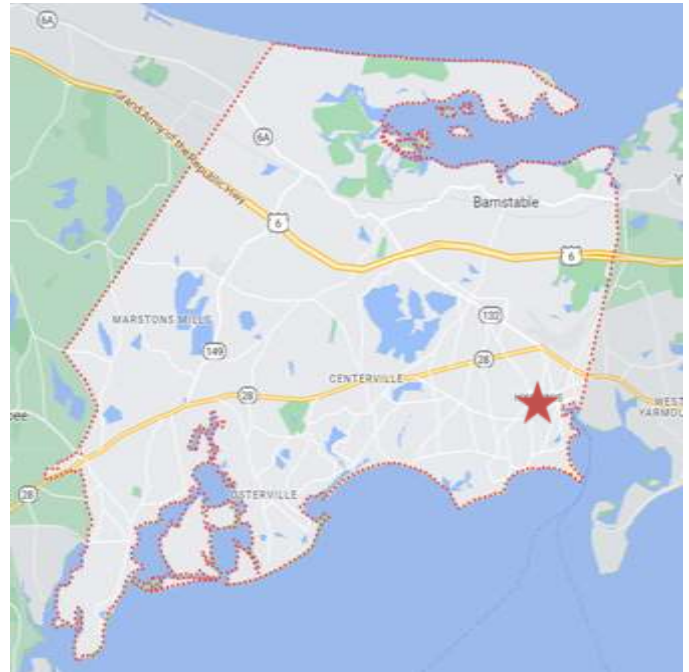
FY27 funding will upgrade the Alerton mechanical control system.

FY28 funding will address mechanical issues in the Butler Rink.

FY29 funding will address interior finish and life safety element replacements as outlined in the facility management plan funded in 2018, and add Air-conditioning to the Rink 2.

Project Justification: The MAU1 unit provides makeup air for the kitchen and concessions areas. It is not interlocked with the kitchen vent hood. This creates a condition that when the kitchen is used, makeup air is not properly drawn into the building. In addition, the unit does not condition the air it brings into the building, resulting in moist summer air being brought into the cooler interior spaces creating moisture issues. This unit needs to be replaced with a unit that conditions outside air prior to drawing it into the building.

The DH1 unit (Munters Unit), which conditions air in the Kennedy Rink, has been a source of ongoing problems for years and has now surpassed its useful life. The unit's malfunctioning causes condensation to drip onto the ice, leading to uneven ice surfaces. When the unit fails, it also compromises air quality throughout the rink, resulting in excess moisture and condensation. This damp environment promotes mold growth on ceilings and walls. Additionally, the DH1 interfaces with ERV3, which was installed as a retrofit during initial building construction. These two units have never worked adequately together. To prevent future failures and ensure consistent air quality and ice conditions, both the DH1 and ERV3 units will be replaced with reliable, redundant systems that can maintain optimal environmental control.



The Zamboni ice melting pit equipment is heavily corroded and needs to be replaced. This equipment is critical for ice making operations.

Impact of Denial/Postponement: Continued deterioration of indoor air quality, temperature, and humidity control.

Project Cost Estimates:		FY 2026	Future FY
	Design & Permitting	-	\$220,000
	Construction or Acquisition	\$1,600,000	\$1,750,000
	Project Management	\$50,000	\$150,000
	Project Contingency	\$160,000	\$175,000
	All Other Cost	\$10,000	\$20,000
	Total Project Cost	\$1,820,000	\$2,315,000

Basis for Cost Estimates: Facilities Management Report. Mechanical engineer evaluation.

Project Estimated Completion Date: 2026	Design & Permit (months)	6	Construction (months)	10
Cost/Description FY 2026 and Follow-On Years:				
Fiscal Year	Cost	Project Description/Components		
2026	\$1,820,000	MAU1, DH1, ERV3, Ice Pit Equipment Replacement		
2027	\$1,700,000	Control system upgrades, Butler rink mechanical improvements		
2028	\$ 615,000	Interior improvements per facility management plan.		
2029	-	-		
2030	-	-		

Source of Funding: General Fund Bond Issue

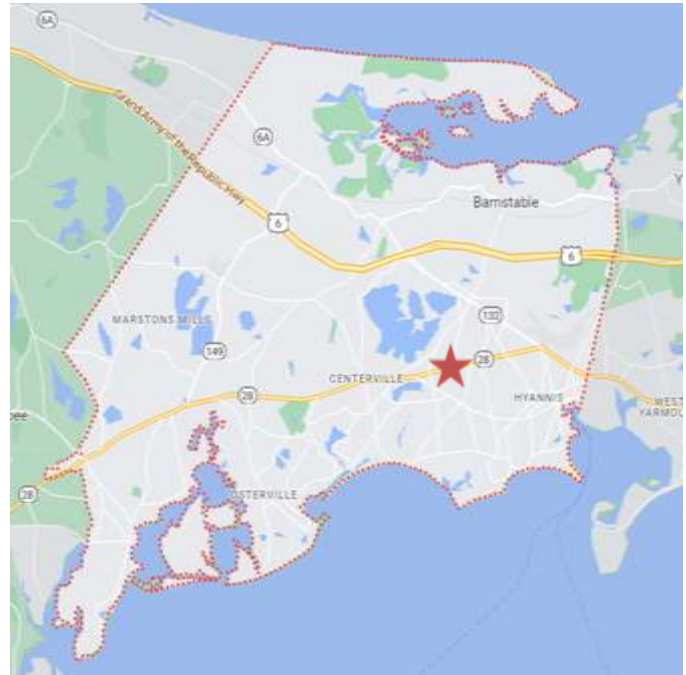


Project Working Title: Barnstable Adult Community Center Mechanical Upgrades

Project Location: 825 Falmouth Road, Hyannis

Project Description: This project involves replacing the existing natural gas-fired furnaces with a state-of-the-art Variable Refrigerant Flow (VRF) electric heating system, along with comprehensive ductwork upgrades and insulation. Additionally, the project includes replacing the existing Mitsubishi ductless mechanical system for improved heating and cooling performance.

Project Justification: The Barnstable Adult Community Center plays a crucial role in enhancing the quality of life for the residents of Barnstable. However, the existing natural gas-fired furnaces have reached the end of their useful life and it's time for the heating system to be replaced with a VRF Electric Heating system. Duct upgrades and duct insulation will be part of the work. The adoption of a Variable Refrigerant Flow (VRF) electric heating system offers improved energy performance, reduced carbon footprint, and long-term energy costs savings.



FY25 funding was appropriated for the design of the new system.

FY26 funding will be used for installation of the new mechanical system and related duct work.

Impact of Denial/Postponement: The mechanical system will continue to degrade increasing chances of stopping services provided by the facility.

Project Cost Estimates:		FY 2026	Future FY
	Design & Permitting	-	-
	Construction or Acquisition	\$330,000	-
	Project Management	\$30,000	-
	Project Contingency	\$32,000	-
	All Other Cost	\$2,000	-
	Total Project Cost	\$394,000	-

Basis for Cost Estimates: In-House Cost Estimate

Project Estimated Completion Date: 2026		Design & Permit (months)	-	Construction (months)	10
Cost/Description FY 2026 and Follow-On Years:					
Fiscal Year	Cost	Project Description/Components			
2026	\$394,000	Construction			
2027	-	-			
2028	-	-			
2029	-	-			
2030	-	-			

Source of Funding: General Fund Bond Issue and remaining balances in Town Council Orders 2016-112 and 2018-076.



Project Working Title: Covells Beach House Improvements

Project Location: 859 Craigville Beach Road

Project Description: Covells beach house was constructed in 1960. This project continues efforts to upgrade the building by making handicapped accessible, updating plumbing, water heaters, plumbing fixtures, doors, windows, and interior finishes. Funding acquired in FY24 is currently being used to create an accessible path to the building.

Project Justification: Constructed in 1960, the 64-year-old building now requires significant improvements to comply with current accessibility and floodplain regulations.

The structure sits below the floodplain, and according to FEMA regulations (P-758), if the cost of repairs equals or exceeds 50% of the building’s market value, it is considered "Substantially Damaged" and must be brought up to current floodplain management standards. However, the building can be upgraded incrementally. By implementing a series of improvements, each costing less than 50% of the building's value, and allowing a 3-year gap between projects, full compliance can be achieved over time without triggering Substantial Damage status.



Currently, a project is underway to create an accessible path to the building, which includes upgrading the existing women’s restroom. A subsequent phase will focus on upgrading the men's restroom.

Impact of Denial/Postponement:

Project Cost Estimates:		FY 2026	Future FY
	Design & Permitting		\$20,000
Construction or Acquisition		\$78,000	\$77,000
Project Management		\$20,000	\$20,000
Project Contingency		\$8,000	\$8,000
All Other Cost		\$22,000	\$22,000
Total Project Cost		\$148,000	\$147,000

Basis for Cost Estimates: In-House Cost Estimate

Project Estimated Completion Date: 2026		Design & Permit (months)	-	Construction (months)	10
Cost/Description FY 2026 and Follow-On Years:					
Fiscal Year	Cost	Project Description/Components			
2026	\$148,000	Design and construction of women’s restroom			
2027	\$147,000	Design and construction men’s restroom			
2028	-	-			
2029	-	-			
2030	-	-			

Source of Funding: General Fund Reserves



Project Working Title: Saltwater Beach Bathhouse Improvements – Evaluation and Preliminary Design

Project Location: Dowses, Sea Street, Covell’s, & Loops, Kalmus beaches

Project Description: This project will conduct a thorough evaluation of the existing beach houses at Dowses, Sea Street, Covell's, Loops, and Kalmus beaches to assess their functionality, safety, accessibility, and overall condition. The evaluation will determine whether the beach houses should be improved or replaced.

Project Justification: The Town's Saltwater Beach Houses have played a central role in our community, providing a place of solace and enjoyment for both residents and visitors. With the passage of time, these beach houses have undergone numerous repairs and cosmetic enhancements. This project is essential not only for the preservation of cherished community assets but also to significantly improve accessibility and safety for both residents and visitors.



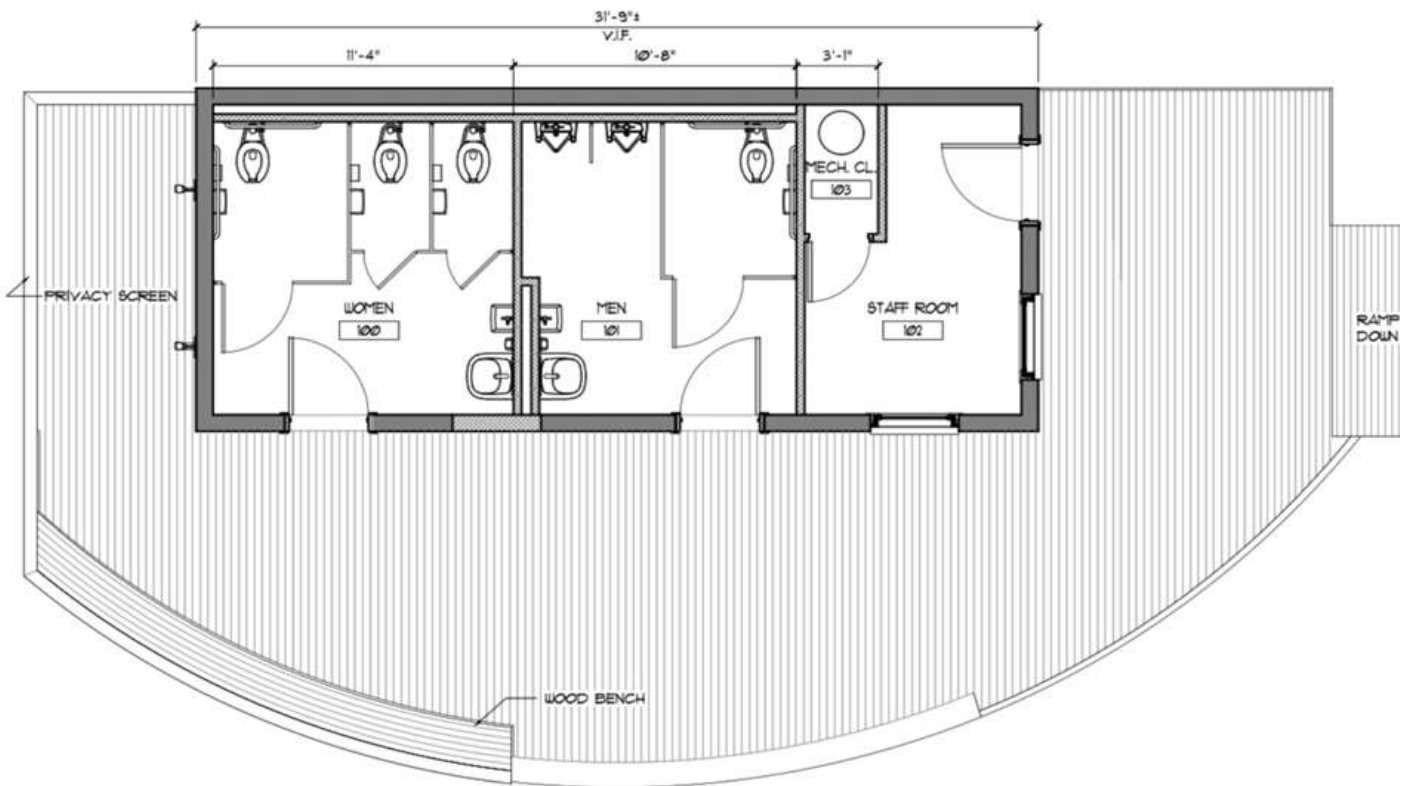
Impact of Denial/Postponement: Continued deferred maintenance of these facilities will contribute to their deterioration. Replacement of worn facilities with new ones will insure the high standard of recreational use in our town.

Project Cost Estimates:		FY 2026	Future FY
	Design & Permitting	\$170,000	TBD
	Construction or Acquisition	-	TBD
	Project Management	\$40,000	TBD
	Project Contingency	-	TBD
	All Other Cost	\$30,000	TBD
	Total Project Cost	\$240,000	TBD

Basis for Cost Estimates: In-House Cost Estimate

Project Estimated Completion Date: 2026		Design & Permit (months)	12	Construction (months)	-
Cost/Description FY 2026 and Follow-On Years:					
Fiscal Year	Cost	Project Description/Components			
2026	\$240,000	Evaluation & Design			
2027	TBD	Dowses Beach House Improvements			
2028	TBD	Sea Street Beach House Improvements			
2029	TBD	Covell’s Beach House Improvements			
2030	TBD	Loops Beach House Improvements			

Source of Funding: General Fund Reserves and remaining balances in Town Council Orders 2014-111, 2021-117 and 2022-117.



Project Working Title: Town Hall Elevator Replacement

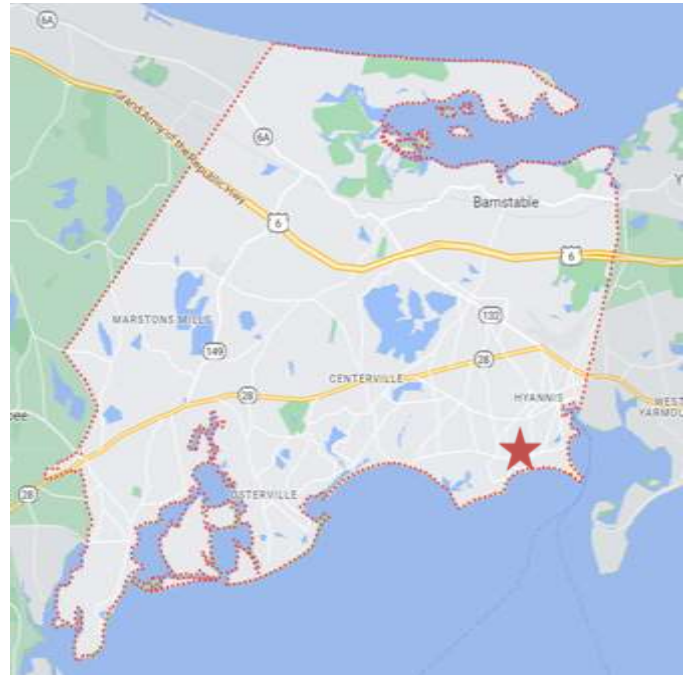
Project Location: 367 Main Street, Hyannis

Project Description: This project will install a new elevator system at Barnstable Town Hall. In addition to the elevator installation, this project will make improvements to the interior office layouts within the Town Hall. Specifically, Planning and Development, Legal Department, and Town Manager's offices will be reconfigured to optimize space utilization and enhance workflow efficiency.

In FY25 funding was appropriated for design of a replacement elevator.

FY26 funding will replace the elevator.

The installation of this elevator is based on the recommendation of a recent elevator evaluation by Syska Hennessy Group.



Project Justification: : This project will ensure compliance with the national elevator code, which mandates the use of Polyvinyl Chloride (PVC) for new elevator installations and replacements. This requirement was introduced in 2003 to enhance safety and durability of hydraulic cylinder elevators. Adhering to the national elevator code is not only a best practice but also a legal requirement. Failure to comply with these safety standards poses significant liabilities and risks. By proactively implementing these standards, we mitigate potential legal issues and ensure the safety of our residents and visitors.

The hydraulic cylinder on the Town Hall elevator cannot be inspected. There is concern that the underground environment surrounding the Town Hall presents several potential problems, particularly related to hydraulic cylinders. The presence of alkalines, sulfur, salt, electric current, and other chemical agents in the soil and groundwater can lead to cylinder corrosion. To mitigate this issue, the project will incorporate modern methods and devices designed to control cylinder corrosion.

Impact of Denial/Postponement: Postponement of improvements will result in increased replacement costs. This project continues a phased approach to interior building improvements.

Project Cost Estimates:		FY 2026	Future FY
	Design & Permitting		-
Construction or Acquisition		\$1,000,000	-
Project Management		\$50,000	-
Project Contingency		\$150,000	-
All Other Cost		\$50,000	-
Total Project Cost		\$1,250,000	-

Basis for Cost Estimates: Engineer-assisted DPW cost estimate.

Project Estimated Completion Date: Fall 2027	Design & Permit (months)	8	Construction (months)	10
Cost/Description FY 2026 and Follow-On Years:				

Fiscal Year	Cost	Project Description/Components
2026	\$1,250,000	Elevator replacement and interior upgrades
2027	-	-
2028	-	-
2029	-	-
2030	-	-

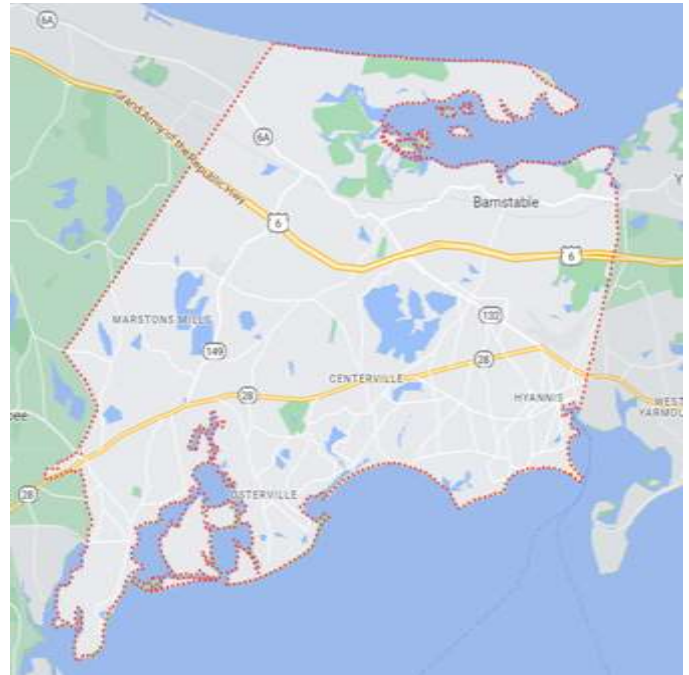
Source of Funding: General Fund Bond Issue and remaining balances in Town Council Orders 2017-069 and 2021-113.



Project Working Title: Cape Cod Airfield Hangar Repair - Design

Project Location: 1000 Race Lane West Barnstable, MA 02668

Project Description: This project is aimed at preserving and revitalizing a historic 1920’s hangar building located at the Cape Cod Airfield. This project seeks to address critical structural, exterior, and hangar door issues, ensuring the hangar’s longevity and functionality while preserving its rich historical significance.



This project will include:

- Repair and reinforcement of deteriorated structural elements, including columns and metal roof trusses, to enhance safety and stability.
- Replacement or repair of damaged metal roof and siding panels to protect the hangar from further deterioration and restore its original appearance.
- Cleaning, repair, and painting of corroded interior structural steel to extend the hangar’s lifespan.
- Addressing issues with the existing hangar door to ensure efficient and secure operation.

FY26 funding will be utilized for design.

FY27 funding will be utilized for construction / restoration work.

Project Justification: Originally constructed in the early 1920’s, the hangar building has been used extensively for 100 years. Roof leaks have caused structural deterioration of columns and metal roof trusses. Metal roof and siding panels are deteriorated and, in some cases, missing. A structural assessment of the building was conducted in 2008. The assessment revealed extensive deterioration of structural elements along with additional issues. Temporary repairs and patching will no longer protect the building contents.

Impact of Denial/Postponement: Continued deferred maintenance of this facility will contribute to its inevitable loss.

Project Cost Estimates:		FY 2026	Future FY
	Design & Permitting		\$65,000
Construction or Acquisition		-	\$390,000
Project Management		\$30,076	\$30,000
Project Contingency		-	\$40,000
All Other Cost		\$10,000	\$10,000
Total Project Cost		\$105,076	\$470,000

Basis for Cost Estimates: In-house Estimate

Project Estimated Completion Date: 2026		Design & Permit (months)	6	Construction (months)	8
Cost/Description FY 2026 and Follow-On Years:					
Fiscal Year	Cost	Project Description/Components			
2026	\$105,076	Design and testing			

2027	\$470,000	Construction
2028	-	-
2029	-	-
2030	-	-

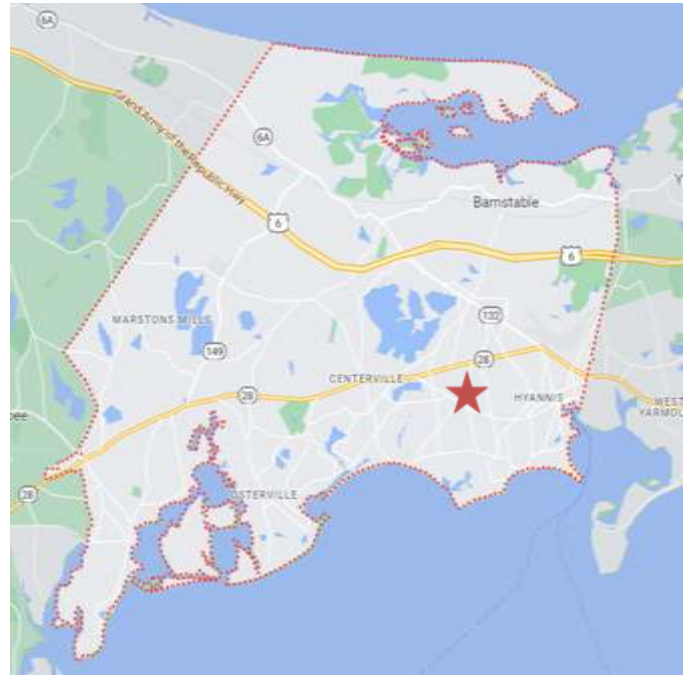
Source of Funding: General Fund Reserves



Project Working Title: Centerville Village Sewer Expansion Project – South Phase - Construction

Project Location: Portions of Main Street (Centerville), Old Stage Road, Craigville Beach Road, South Main Street and Church Hill Road

Project Description: This project will extend sewer along the southern section of the proposed New England Wind 1 project’s onshore duct bank route. It will include sewer expansion along the following roadways: Main Street (Centerville) from Old Stage Road to South Main Street; Craigville Beach Road from the Centerville River Bridge to Covells Beach; Old Stage Road from Route 28 to Main Street (Centerville); South Main Street from Craigville Beach Road to Church Hill Road; and Church Hill Road. The project is anticipated to be a combination of gravity sewers and low-pressure sewers with grinder pumps. Two sewer pump stations are anticipated to be constructed as part of this project. This project will install approximately 2.5 miles of sewers, connect approximately 150 properties to municipal sewer, collect approximately 30,000 gallons per day of wastewater and remove approximately 3 kg/day of nitrogen from the Centerville River Watershed.



Project Justification: The project area was identified in the CWMP as a needs area for nitrogen removal within the Centerville River Watershed. The project will install sewer infrastructure in roadways that are scheduled to have large duct banks installed as part of a proposed off-shore wind energy project. It is necessary to install the sewers along the proposed duct bank route in order to minimize technical conflicts, reduce construction duration along the corridor and to take advantage of the off-shore wind energy projects requirement to pave the roads upon completion of construction. The wind energy project is anticipated to commence construction in 2025.

Impact of Denial/Postponement: If this project is not approved, homes in this area will have to continue to rely on on-site wastewater systems. As a result, Lake Wequaquet and the Centerville River will continue to receive nutrients at higher than recommended levels.

Project Cost Estimates:		FY 2026	Future FY
	Design & Permitting		-
Construction or Acquisition		\$11,500,000	-
Project Management		\$1,000,000	-
Project Contingency		\$2,000,000	-
All Other Cost		\$1,500,000	-
Total Project Cost		\$16,000,000	-

Basis for Cost Estimates: DPW Engineering

Project Estimated Completion Date: 2027		Design & Permit (months)	-	Construction (months)	24
Cost/Description FY 2026 and Follow-On Years:					
Fiscal Year	Cost	Project Description/Components			
2026	\$16,000,000	Construction			
2027	-	-			

2028	-	-
2029	-	-
2030	-	-

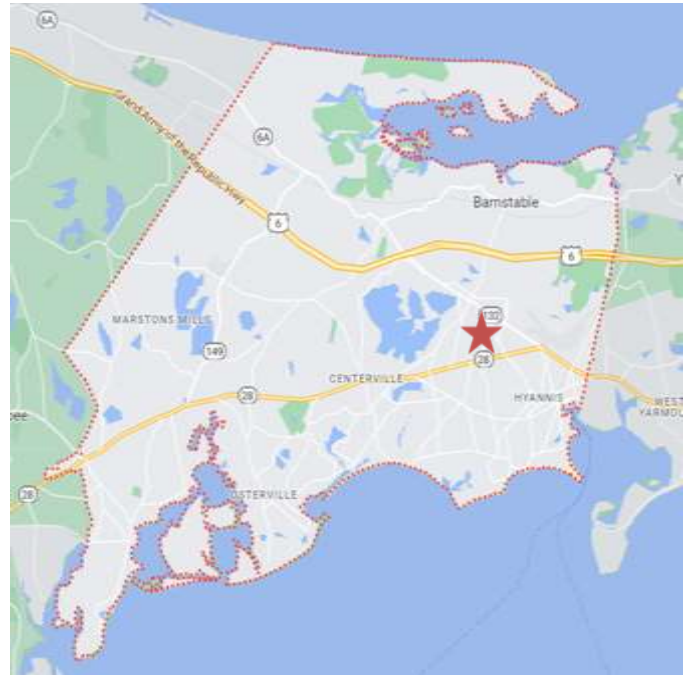
Source of Funding: CWMP Bond Issue



Project Working Title: Phinney’s Lane Neighborhoods Sewer Expansion Project - Construction

Project Location: Neighborhoods to the west and east of Phinney’s Lane between Route 28 and Route 132

Project Description: Sewer expansion into neighborhoods on the west and east side of Phinney’s Lane between Route 28 and Route 132. The project will include a combination of gravity sewer and low-pressure sewer and multiple pump stations. This project will install approximately 8 miles of sewers, connect approximately 630 properties to municipal sewer, collect approximately 80,000 gallons per day of wastewater and remove approximately 8 kg/day of nitrogen from the Centerville River Watershed.



Project Justification: The project area was identified in the CWMP as a needs area for nitrogen removal within the Centerville River Watershed, protection of Lake Wequaquet and Long Pond Centerville, and water supply protection for the COMM water supply wells that are down gradient of a portion of the project. The project will utilize the sewer infrastructure being installed as part of the Strawberry Hill Road Sewer Expansion and the Route 28 East Sewer Expansion, further utilizing the investment in those assets. The CWMP has identified this project in Phase 1.

Impact of Denial/Postponement: If this project is not approved, homes in this area will have to continue to rely on on-site wastewater systems. As a result, Lake Wequaquet and the Centerville River will continue to receive nutrients at higher than recommended levels.

Project Cost Estimates:		FY 2026	Future FY
	Design & Permitting		-
Construction or Acquisition		\$36,000,000	-
Project Management		\$3,000,000	-
Project Contingency		\$4,600,000	-
All Other Cost		\$2,000,000	-
Total Project Cost		\$45,600,000	-

Basis for Cost Estimates: DPW Engineering

Project Estimated Completion Date: 2028		Design & Permit (months)	-	Construction (months)	36
Cost/Description FY 2026 and Follow-On Years:					
Fiscal Year	Cost	Project Description/Components			
2026	\$45,600,000	Construction			
2027	-	-			
2028	-	-			
2029	-	-			
2030	-	-			

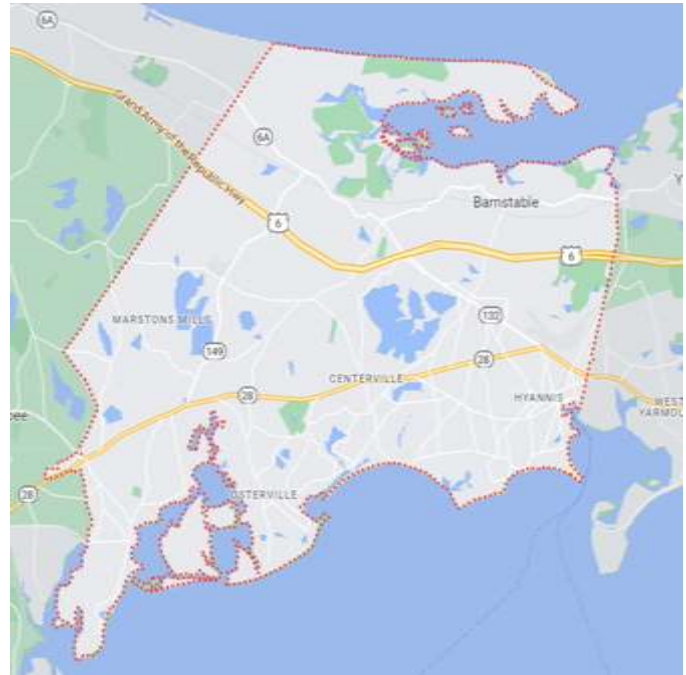
Source of Funding: CWMP Bond Issue

Project Working Title: Municipal Property Sewer Connections – Design and Permitting

Project Location: Various Town owned properties

Project Description: This project will be fund through the capital cost of connecting municipal properties to recently completed sewer expansion projects. The properties included in this request are located along the Centerville Village Sewer Expansion Project (North and South Phase) and the Route 28 West Sewer Expansion Project. These projects are anticipated to be completed in FY27. This request is for design funds for the sewer connections for the following properties:

- 310 Main Street, Centerville
- 460 Shootflying Hill Road (Wequaquet Lake Bathhouse)
- 524 Main Street (Centerville Recreation)
- 857 Craigville Beach Road (Covell’s Beach Bathhouse)
- 997 Craigville Beach Road (Craigville Beach Bathhouse)
- 45 Flint Street (Solid Waste Facility, Buildings only)
- 418 Bumps River Road (Cape Cod Collaborative)



Project Justification: As the Town executes the sewer expansion program required by the CWMP, municipally owned properties will need to be connected to the new sewer system. The Board of Health has established a policy requiring property owners to connect within 6 months of sewer availability. This funding will allow the DPW to ensure that the municipally owned properties are able to comply with the connection requirements in a timely manner.

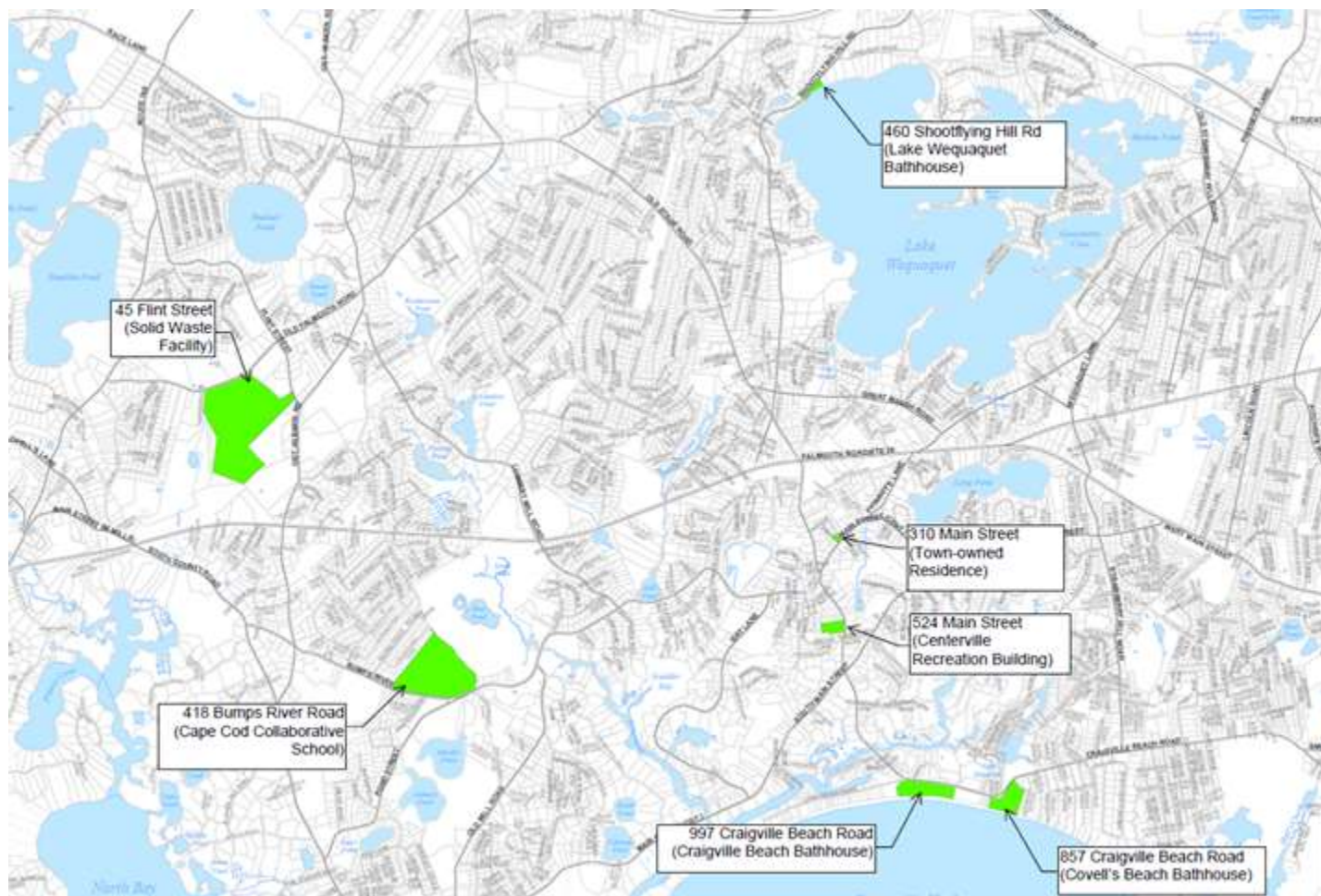
Impact of Denial/Postponement: The Town will be unable to connect municipally owned properties to the new sewer expansion in a timely manner and will not comply with the Board of Health’s policy.

Project Cost Estimates:		FY 2026	Future FY
	Design & Permitting		\$115,000
Construction or Acquisition		-	\$650,000
Project Management		\$10,000	\$50,000
Project Contingency		-	\$65,000
All Other Cost		-	-
Total Project Cost		\$125,000	\$765,000

Basis for Cost Estimates: DPW Engineering

Project Estimated Completion Date: 2028		Design & Permit (months)	-	Construction (months)	36
Cost/Description FY 2026 and Follow-On Years:					
Fiscal Year	Cost	Project Description/Components			
2026	\$125,000	Design and Permitting			
2027	\$765,000	Construction			
2028	-	-			
2029	-	-			
2030	-	-			

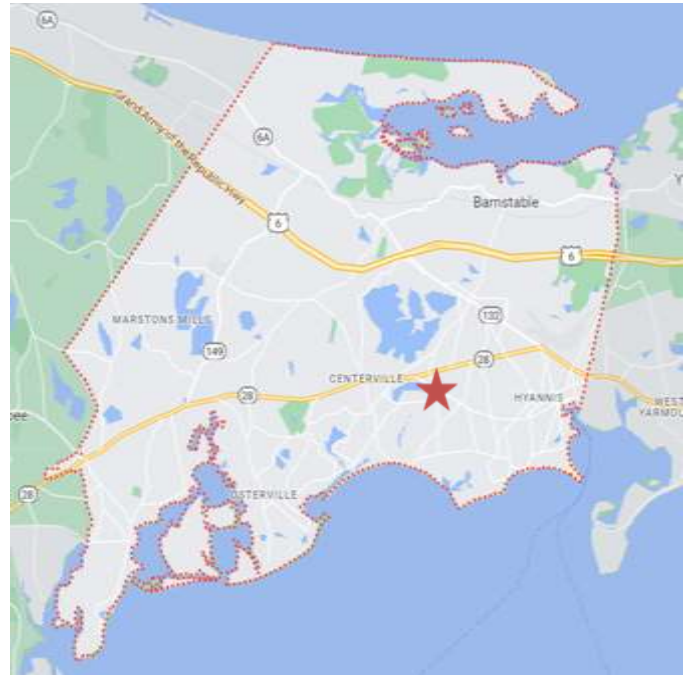
Source of Funding: Capital Trust Fund Reserves



Project Working Title: Long Pond Area Sewer Expansion Project – Final Design

Project Location: Long Pond Area, Centerville

Project Description: Sewer expansion to the south of Route 28 around Long Pond in Centerville. The project will include gravity sewer, low-pressure sewer, and multiple pump stations. This project will also extend sewer to the Centerville Elementary School, where the school department has expressed concerns with the condition of the existing septic system. This project will install approximately 9.7 miles of sewers, connect approximately 550 properties to municipal sewer, collect approximately 100,000 gallons per day of wastewater and remove approximately 10.2 kg/day of nitrogen from the Centerville River Watershed. This request is for additional final design funds to support the increase in project scope since the original funding requested in FY19 & FY20.



Project Justification: Businesses and residences in this area are completely dependent on on-site solutions to address their wastewater, which has had a deleterious effect on Long Pond and the Centerville River. As a result, the project is identified in Phase 1 of the Comprehensive Wastewater Management Plan. Additionally, extending sewer to the Centerville Elementary School as soon as possible will prevent the need for significant investment in repairs to the septic system. The extension to the Centerville Elementary School is anticipated to include a proposed sewer pump station which will service the school as well as surrounding properties.

Impact of Denial/Postponement: Homes and businesses will continue to have to rely on on-site wastewater solutions. Long Pond and Centerville River will continue to receive unhealthy levels of nutrients. The Town ultimately may find that it is forced into this work by regulators or lawsuits due to the Centerville River TMDL.

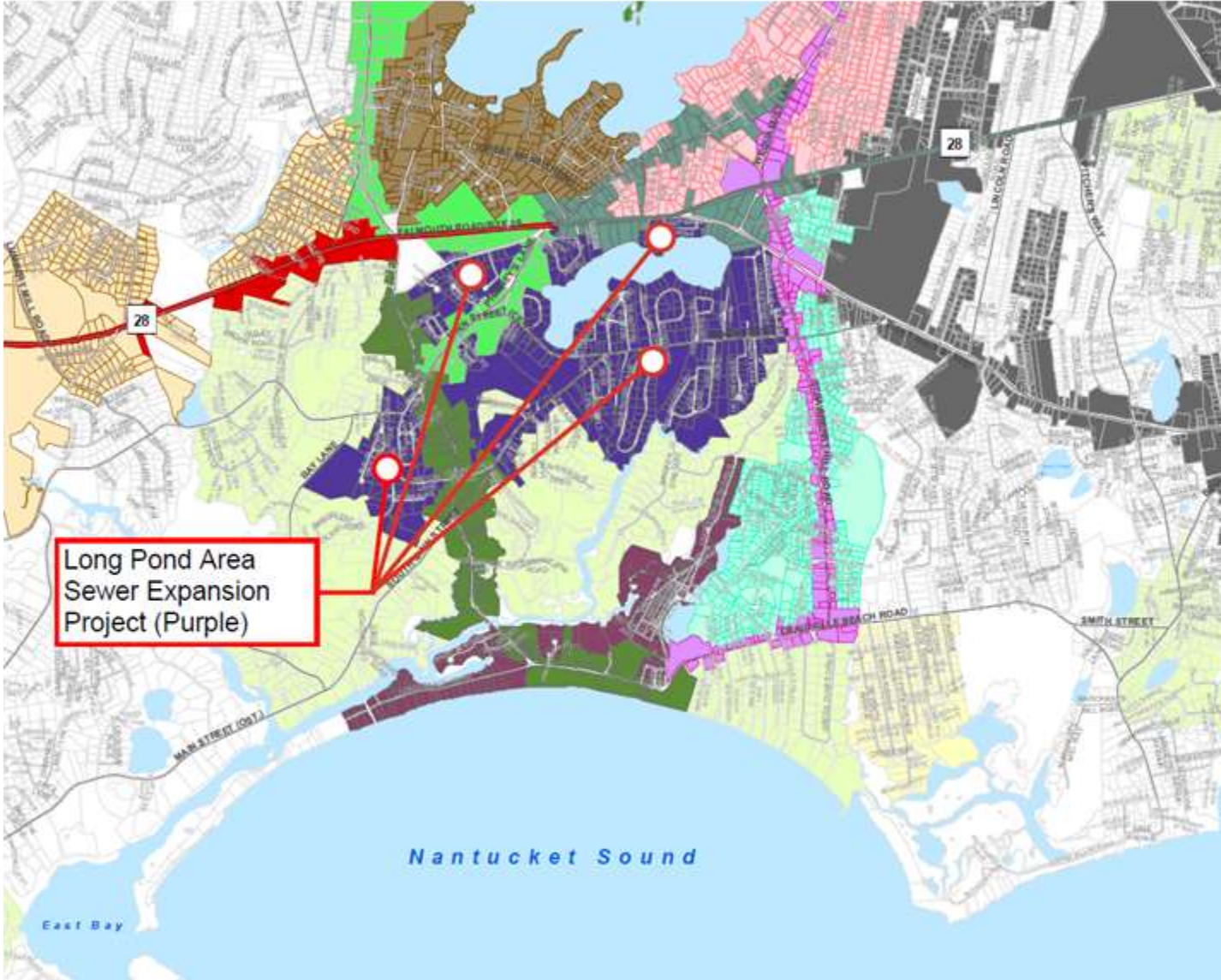
Project Cost Estimates:	FY 2026	Future FY
Design & Permitting	\$750,000	-
Construction or Acquisition	-	\$30,000,000
Project Management	-	\$3,000,000
Project Contingency	-	\$4,500,000
All Other Cost	-	\$2,000,000
Total Project Cost	\$750,000	\$39,500,000

Basis for Cost Estimates: DPW Engineering

Project	Estimated	Completion	Date:	Design & Permit (months)	48	Construction (months)	48
2026/2028							
Cost/Description FY 2026 and Follow-On Years:							
Fiscal Year	Cost	Project Description/Components					
2026	\$750,000	Final Design					
2027	\$39,500,000	Construction					
2028	-	-					
2029	-	-					

2030	-	-
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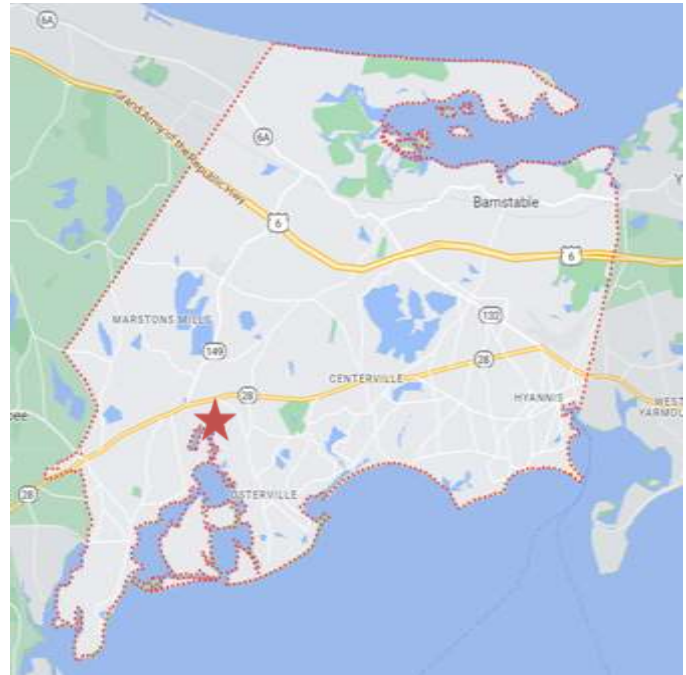
Source of Funding: Capital Trust Fund Reserves



Project Working Title: Prince Cove Sewer Expansion – Preliminary Design & Survey

Project Location: Properties on the north, west and east side of Prince Cove, Marstons Mills

Project Description: The project will expand municipal sewer to the properties located on the north and east side of Prince Cove. This year’s request has expanded the project area to incorporate the area formerly identified as the South County Road Sewer Expansion Project to improve efficiency of implementation. This project will install approximately 7.5 miles of sewers, connect approximately 330 properties to municipal sewers, collect approximately 80,000 gallons per day of wastewater and remove approximately 8.0 kg/day of nitrogen from the Three Bays Watershed. Construction is anticipated to begin in FY2029.



Project Justification: The project area has been identified as a needs area for nitrogen removal within the Three Bays Watershed by Massachusetts Estuaries Program (MEP) modeling. As a result, the project area has been identified in Phase 1 of the CWMP.

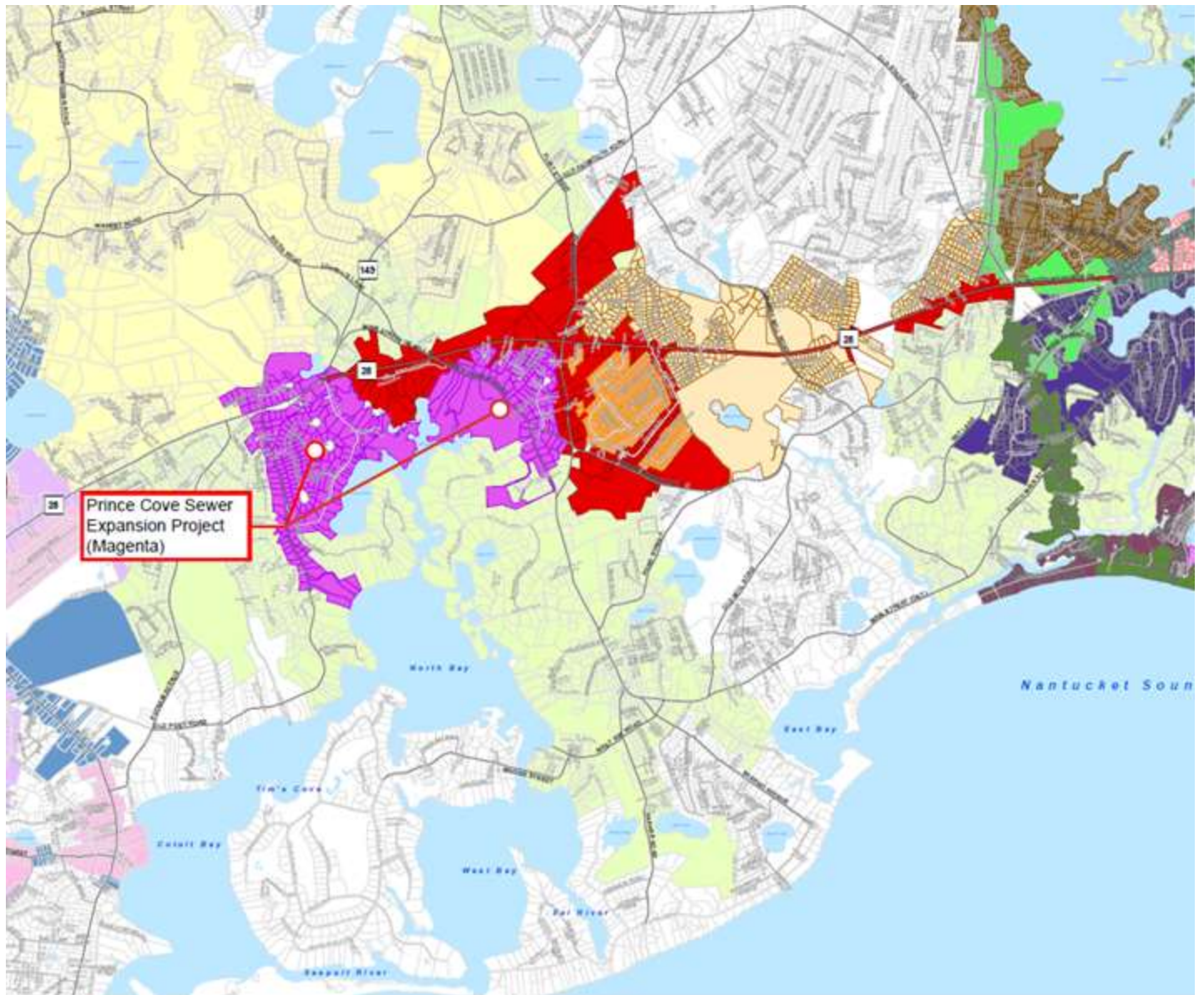
Impact of Denial/Postponement: The area would remain unsewered and the Three Bays Watershed would continue to receive nutrients and pollutants from septic systems.

Project Cost Estimates:		FY 2026	Future FY
	Design & Permitting		\$1,000,000
Construction or Acquisition		-	\$30,000,000
Project Management		-	\$2,000,000
Project Contingency		-	\$4,500,000
All Other Cost		-	\$1,700,000
Total Project Cost		\$1,000,000	\$40,450,000

Basis for Cost Estimates: DPW Engineering

Project	Estimated	Completion	Date:	Design & Permit (months)	36	Construction (months)	36
2028/2031							
Cost/Description FY 2026 and Follow-On Years:							
Fiscal Year	Cost	Project Description/Components					
2026	\$1,000,000	Survey and Preliminary Design					
2027	\$2,250,000	Final Design and Permitting					
2028	-	-					
2029	\$38,200,000	Construction					
2030	-	-					

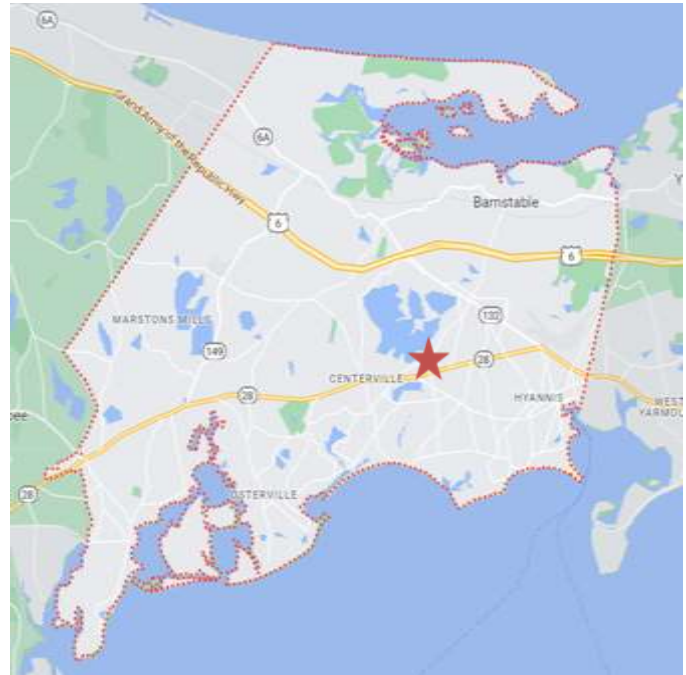
Source of Funding: Capital Trust Fund Reserves



Project Working Title: Great Marsh Road Sewer Expansion – Design and Permitting

Project Location: Great Marsh Road and adjacent neighborhoods, Centerville

Project Description: The project will expand municipal sewer to properties located on Great Marsh Road and adjacent neighborhoods. In addition, neighborhoods located off Shootflying Hill Road which were previously identified in the “Shootflying Hill Road Sewer Expansion” have been added/combined into this project to improve implementation efficiency. This project will include the installation of mostly gravity sewer, some low pressure sewer and multiple municipal pump stations. This project will install approximately 7 miles of sewers, connect approximately 460 properties to municipal sewer, collect approximately 60,000 gallons per day of wastewater and remove approximately 6.0 kg/day of nitrogen from the Centerville River Watershed. Construction is anticipated to begin in FY2028.



Project Justification: The project area has been identified as a needs area for nitrogen removal within the Centerville River Watershed by Massachusetts Estuaries Program (MEP) modeling. Residences in this area are located in very close proximity to Lake Wequaquet and are completely dependent on on-site solutions to address their wastewater and as a result the project area has also been identified as a needs area for pond protection. Most properties close to the lake have high groundwater, making replacing on-site septic systems very expensive. In recent years, Lake Wequaquet has experienced declining water quality. As a result, the project area was identified as a needs area for nitrogen removal and pond protection and the project was identified in Phase 1 of the CWMP.

Impact of Denial/Postponement: The area would remain unsewered, the Centerville River Watershed and Lake Wequaquet would continue to receive nutrients and pollutants from septic systems, and residents adjacent to the lake would be subject to high costs to replace failed septic systems.

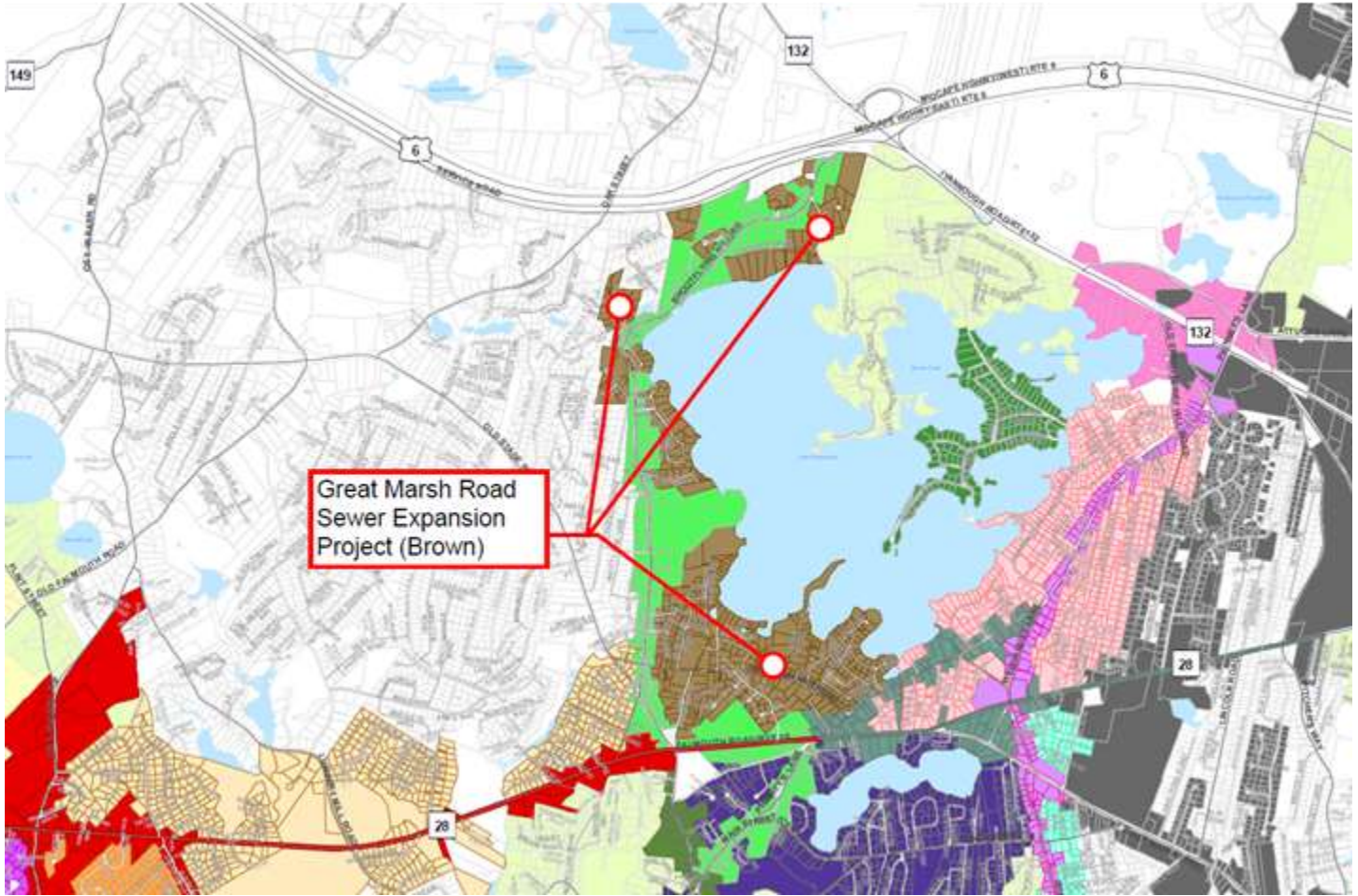
Project Cost Estimates:		FY 2026	Future FY
	Design & Permitting	\$2,250,000	-
	Construction or Acquisition	-	\$27,500,000
	Project Management	-	\$2,750,000
	Project Contingency	-	\$3,750,000
	All Other Cost	-	\$1,000,000
	Total Project Cost	\$2,250,000	\$35,000,000

Basis for Cost Estimates: DPW Engineering

Project	Estimated	Completion	Date:	Design & Permit (months)	36	Construction (months)	30
2027/2030							
Cost/Description FY 2026 and Follow-On Years:							
Fiscal Year	Cost	Project Description/Components					
2026	\$2,250,000	Final Design and Permitting					
2027	-	-					

2028	\$35,000,000	Construction
2029	-	-
2030	-	-

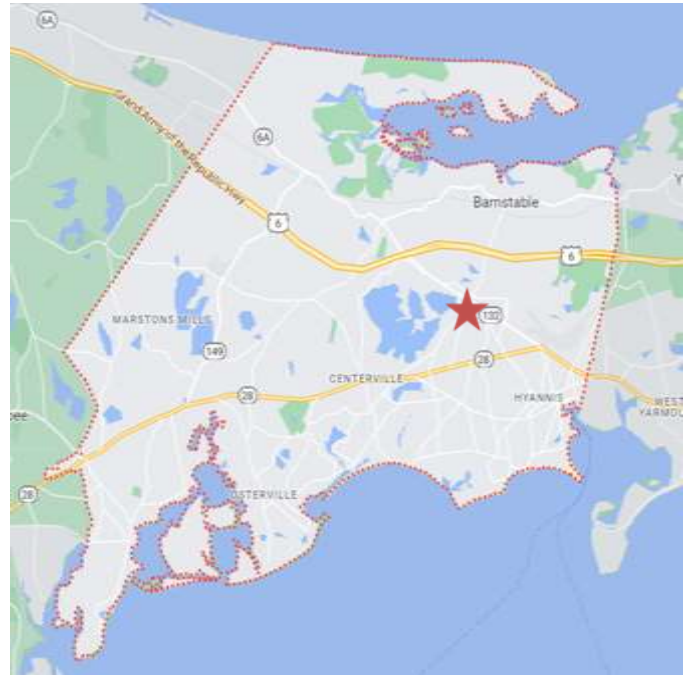
Source of Funding: Capital Trust Fund Reserves



Project Working Title: Huckins Neck Road Sewer Expansion - Preliminary Design & Survey

Project Location: Huckins Neck, Centerville

Project Description: The project will expand municipal sewer to properties located on Huckins Neck Road, adjacent to Lake Wequaquet, Shallow Pond, and Bearse Pond. This project will include the installation of gravity sewer, some low pressure sewer, and at least one municipal pump station. This project will install approximately 2.0 miles of sewers, connect approximately 150 properties to municipal sewer, collect approximately 21,500 gallons per day of wastewater and remove approximately 2.1 kg/day of nitrogen from the Centerville River Watershed. Construction is anticipated to begin in FY2030.



Project Justification: Residences in this area are located in very close proximity to Lake Wequaquet, Shallow Pond, and Bearse Pond and are completely dependent upon on-site solutions to address their wastewater. Additionally, most properties in this area have high groundwater, making replacing on-site septic systems very expensive. In recent years, Lake Wequaquet, Shallow Pond, and Bearse Pond have experienced declining water quality. As a result, the project area was identified as a needs area for pond protection and the project was identified in Phase 1 of the CWMP.

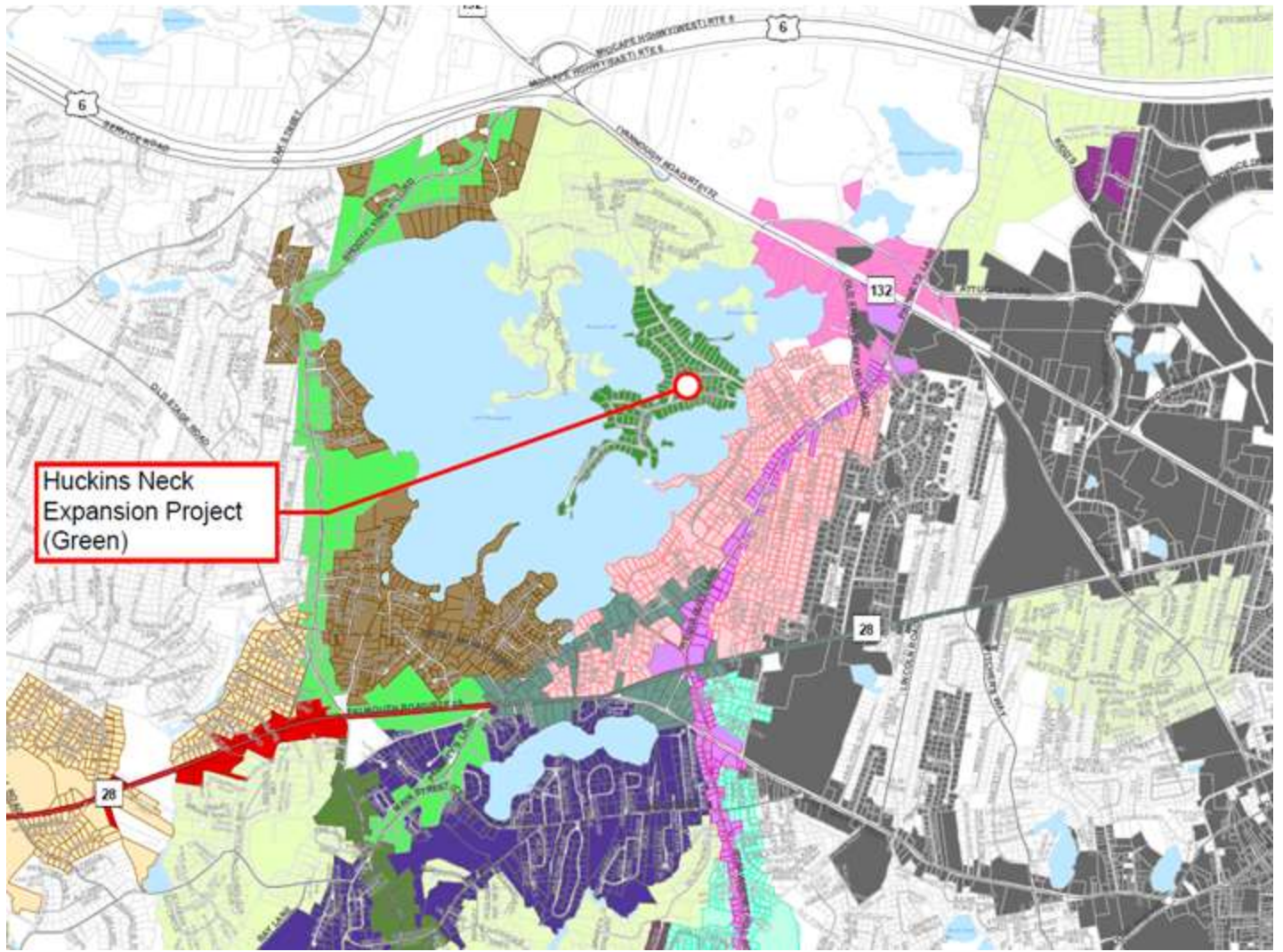
Impact of Denial/Postponement: The area would remain unsewered.

Project Cost Estimates:		FY 2026	Future FY
	Design & Permitting		\$350,000
Construction or Acquisition		-	\$8,000,000
Project Management		-	\$350,000
Project Contingency		-	\$1,150,000
All Other Cost		-	\$1,000,000
Total Project Cost		\$350,000	\$11,250,000

Basis for Cost Estimates: DPW Engineering

Project	Estimated	Completion	Date:	Design & Permit (months)	36	Construction (months)	24
2028/2030							
Cost/Description FY 2026 and Follow-On Years:							
Fiscal Year	Cost	Project Description/Components					
2026	\$350,000	Survey and Preliminary Design					
2027	\$750,000	Final Design and Permitting					
2028	-	-					
2029	\$10,500,000	Construction					
2030	-	-					

Source of Funding: Capital Trust Fund Reserves

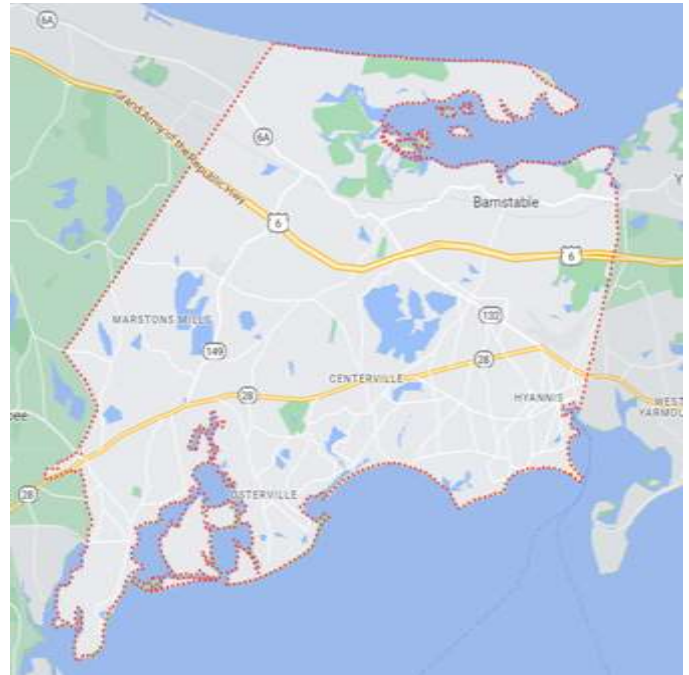


Huckins Neck
Expansion Project
(Green)

Project Working Title: Private Road Repairs – Asa Meigs Road in Marstons Mills

Project Location: Asa Meigs Road, Marstons Mills

Project Description: : Legislation passed in 2014 (Chapter 339 of the Acts of 2014 - signed by the Governor on 10/3/2014) allows that "the Town of Barnstable may from time to time, for the purpose of ensuring the safety of the general public, enter and make expenditures for undertaking maintenance and improvements within the layout, or any portion thereof, of one or more private ways within the Town". To do this the Town must make "a declaration of common usage of such private way by the general public by vote of the Town Council". Common usage is defined as "a road or any portion thereof that has been commonly used by the general public for a period of at least 20 consecutive years of travel directly from 1 public road or area to another public road or area."



The FY26 request would address Asa Meigs Road in Marstons Mills. This road has degraded to the point where it requires frequent maintenance and causes safety concerns for vehicles and pedestrians traveling on the street. In addition, drainage improvements are necessary on this roadway. This project does not include the costs of accepting the private roads.

Project Justification: The road in question is in common usage, in need of repair, and are heavily traveled. All proposed roads will be reclaimed and repaved. In addition to surface repairs, projects typically include installation or upgrading of drainage systems. Traffic calming and ADA accessibility will also be incorporated where possible and as appropriate.

Impact of Denial/Postponement: The area would remain unsewered.

Project Cost Estimates:		FY 2026	Future FY
	Design & Permitting	\$75,000	-
	Construction or Acquisition	\$450,000	-
	Project Management	\$20,000	-
	Project Contingency	\$65,000	-
	All Other Cost	\$25,000	-
	Total Project Cost	\$635,000	-

Basis for Cost Estimates: DPW Engineering

Project Estimated Completion Date: 2027		Design & Permit (months)	6	Construction (months)	6
Cost/Description FY 2026 and Follow-On Years:					
Fiscal Year	Cost	Project Description/Components			
2026	\$ 635,000	Construction – Asa Meigs Road, Marstons Mills			
2027	-	-			
2028	-	-			
2029	-	-			
2030	-	-			

Source of Funding: Sewer Construction and Private Way Fund Reserves



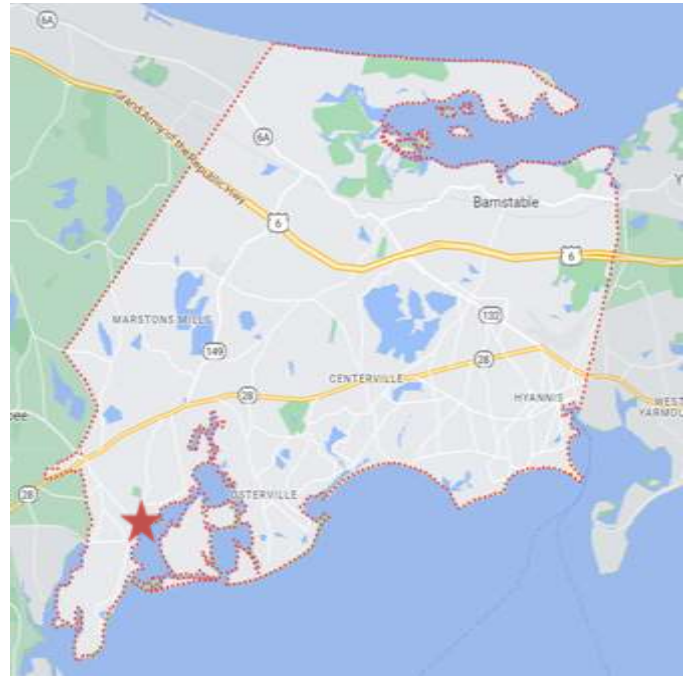
Project Working Title: Cotuit Town Dock Replacement and Resiliency Improvements – Design and Permitting

Project Location: 37 Oyster Place Rd, Cotuit

Project Description: This project would fund design and permitting of a replacement of the Cotuit Town Dock and resiliency improvements to the dock and parking area.

Project Justification: A 2021 assessment concluded that the dock should be rehabilitated or replaced within 3-5 years. In addition, the dock and parking area frequently flood during coastal storm events. The Regional Low Lying Roads tool predicts that the dock and much of the parking area will experience “sunny day flooding”, or flooding during normal high tide cycles, prior to 2050.

Impact of Denial/Postponement: Without funding, the docks condition would continue to deteriorate and it would remain susceptible to coastal storm flooding.



Project Cost Estimates:		FY 2026	Future FY
	Design & Permitting	\$337,500	-
	Construction or Acquisition	-	\$1,950,000
	Project Management	-	\$25,000
	Project Contingency	-	\$275,000
	All Other Cost	-	-
	Total Project Cost	\$337,500	\$2,250,000

Basis for Cost Estimates: DPW Engineering

Project Estimated Completion Date: 2028		Design & Permit (months)	18	Construction (months)	TB D
Cost/Description FY 2026 and Follow-On Years:					
Fiscal Year	Cost	Project Description/Components			
2026	\$337,500	Design and Permitting			
2027	-	-			
2028	\$2,250,000	Construction			
2029	-	-			
2030	-	-			

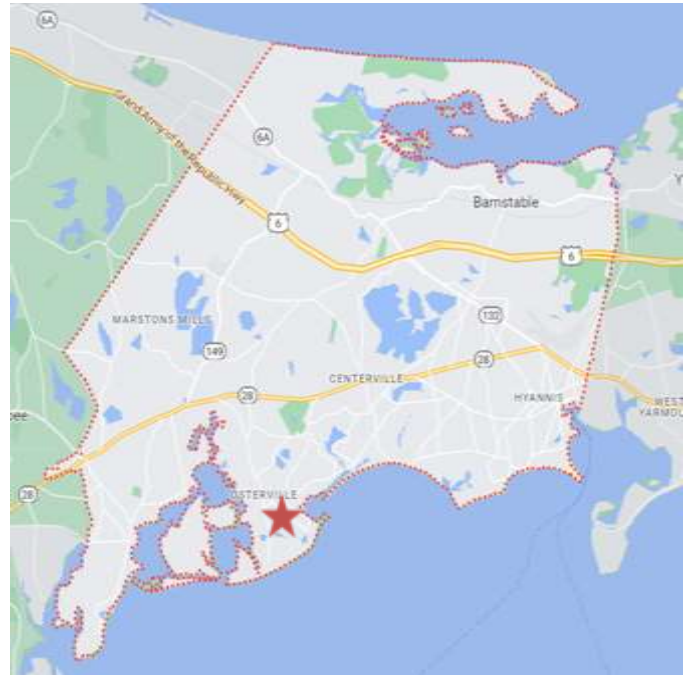
Source of Funding: General Fund Bond Issue



Project Working Title: Oyster Harbors Bridge Improvements – Construction

Project Location: Bridge Street at North Bay, Osterville

Project Description: The existing Oyster Harbors Bridge is a three-span draw bridge which is the sole access to Grand Island. The bridge was constructed in 1946 and requires significant repairs in order to remain operational. This project will include the construction of repairs/rehabilitations to the bridge in order to extend its useful life. These repairs/rehabilitations include, but are not limited to, significant improvements to structural, mechanical, and electrical systems; painting of the bridge superstructure; and pedestrian accommodations including sidewalks, railings, ADA compliance, etc.



Project Justification: Federal regulations (33 CFR 117.622) require that the draw span of the Oyster Harbors Bridge remain operational in order to maintain navigation. Each year the bridge requires significant maintenance in order to be functional during the busy summer months. Even with significant investment and attention, each year the bridge encounters operational issues which are a direct result of the age of the infrastructure. Every two years MassDOT inspects the bridge and provides inspect reports listing dozens of necessary repairs. In addition, in 2020 the Town commissioned a more detailed inspection by a bridge engineer consultant which identified over 115 defects, totaling millions of dollars in necessary repairs. In 2021, the Town invested over \$1,000,000 to address the most immediate and critical structural and safety issues. However, there remain significant defects that require capital investment to keep the bridge operational.

Impact of Denial/Postponement: The bridge will have more regular operational failures, resulting in inconvenience to those reliant on the bridge. Continued postponement of these repairs risks significant failure of the bridge systems, which would ultimately result in isolation of Grand Island from the mainland.

Project Cost Estimates:		FY 2026	Future FY
	Design & Permitting	-	-
	Construction or Acquisition	\$2,500,000	\$2,500,000
	Project Management	\$50,000	\$50,000
	Project Contingency	\$400,000	\$400,000
	All Other Cost	\$50,000	\$50,000
	Total Project Cost	\$3,000,000	\$3,000,000

Basis for Cost Estimates: DPW Engineering

Project Estimated Completion Date: 2028		Design & Permit (months)	-	Construction (months)	18
Cost/Description FY 2026 and Follow-On Years:					
Fiscal Year	Cost	Project Description/Components			
2026	\$ 3,000,000	Construction (Rehab Project #1)			
2027	-	-			
2028	\$ 3,000,000	Construction (Rehab Project #2)			
2029	-	-			

Source of Funding: General Fund Bond Issue



Project Working Title: Public Roads Maintenance

Project Location: This year’s program anticipates repairs to the following roadways: Eel River Road, Osterville; Ocean Avenue, Hyannis; Nantucket Rd, Hyannis; Old Falmouth Road, Marstons Mills; Bay Lane, Centerville; Dale Avenue, Hyannis and Parker Road in Osterville. Other roads may be substituted if necessary due to accelerated deterioration rates, unexpected damage, opportunities to address certain roads with other funding, or other factors. Drainage projects (approx. 25 locations), chip sealing and preventive maintenance are also planned for various roads town-wide (approx. 6-10 miles) to extend their service life. Associated costs, including personnel, are included in this project.



Project Description: Road rehabilitation work, milling, reclaiming, reconstructing and/or repaving of Town roadways. Repairs may include one of several different approaches including full depth reconstruction, reclamation, asphalt overlay, milling and overlay, applying a chipseal surface layer or crack sealing. In addition to surface repairs, projects typically include installation or upgrading of drainage systems, curbing and sidewalks wherever practicable. Traffic calming and ADA accessibility will also be incorporated where possible and as appropriate.

Project Justification: The Pavement Management Program’s current backlog is approximately \$23 million for public road repairs. The Town also has a backlog of approximately 140 locations where drainage improvements are required. The DPW receives numerous requests for speed evaluations on public roads, and traffic calming investigations which take resources to assess. There are numerous locations where pedestrian safety and ADA accessibility improvements are warranted. Continued investment in roadway maintenance projects prevents accelerated deterioration of the roadway network, which would otherwise result in costly repairs and future reconstruction of roadways.

Impact of Denial/Postponement: The impact of denial or postponement will be accelerated deterioration of our public roadway network resulting in public safety hazards and liability, potential damage to private property, and increased repair costs.

Project Cost Estimates:		FY 2026	Future FY
	Design & Permitting		\$75,000
Construction or Acquisition		\$3,000,000	\$13,000,000
Project Management		\$450,000	\$1,800,000
Project Contingency		\$350,000	\$1,400,000
All Other Cost		\$75,000	\$300,000
Total Project Cost		\$3,950,000	\$16,800,000

Basis for Cost Estimates: DPW Engineering

Project Estimated Completion Date: 2026		Design & Permit (months)	6	Construction (months)	12
Cost/Description FY 2026 and Follow-On Years:					
Fiscal Year	Cost	Project Description/Components			
2026	\$ 3,950,000	Design and Construction			

2027	\$ 4,050,000	Design and Construction
2028	\$ 4,150,000	Design and Construction
2029	\$ 4,250,000	Design and Construction
2030	\$ 4,350,000	Design and Construction

Source of Funding: Capital Trust Fund Reserves and remaining funds in Town Council Order 2021-108.



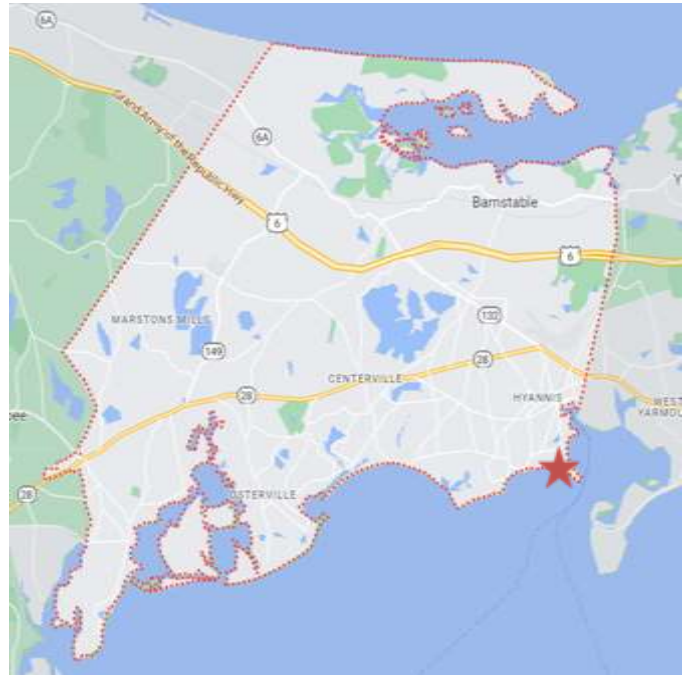
Project Working Title: Hawes Avenue Culvert Reconstruction

Project Location: 0 Ocean Street and 11 Hawes Avenue, Hyannis

Project Description: This project will complete the construction of needed repairs to a failing culvert underneath Hawes Avenue, Hyannis.

Project Justification: Sinkholes underneath and adjacent to Hawes Avenue have been continually worsening over the years due to an old and degraded culvert that conveys water from Hyannis Harbor to an up-gradient salt marsh. The culvert needs repair or replacement in order to prevent further degradation of the roadway and/or catastrophic failure of the roadway.

Impact of Denial/Postponement: Failure to construct this project will mean further deterioration of the infrastructure and Hawes Avenue. If conditions worsen, there may be a need for emergency repair to maintain Hawes Avenue, or the crumbling pipe and roadway could restrict flow to the adjacent salt marsh; potentially leading to a loss of aquatic and land-based species.



Project Cost Estimates:		FY 2026	Future FY
	Design & Permitting	-	-
	Construction or Acquisition	\$1,250,000	-
	Project Management	\$125,000	-
	Project Contingency	\$300,000	-
	All Other Cost	\$25,000	-
	Total Project Cost	\$1,700,000	-

Basis for Cost Estimates: DPW Engineering

Project Estimated Completion Date: 2026		Design & Permit (months)	6	Construction (months)	12
Cost/Description FY 2026 and Follow-On Years:					
Fiscal Year	Cost	Project Description/Components			
2026	\$ 1,700,000	Construction			
2027	-	-			
2028	-	-			
2029	-	-			
2030	-	-			

Source of Funding: Capital Trust Fund Bond Issue and remaining funds in Town Council Orders 2019-046, 2019-117, 2019-124, 2019-125 and 2019-126.



Asphalt and rock patches on Hawes Avenue due to broken culvert pipe under roadway (taken 3-15-2022).



Culvert headwall and up-gradient salt marsh (taken 3-15-22).

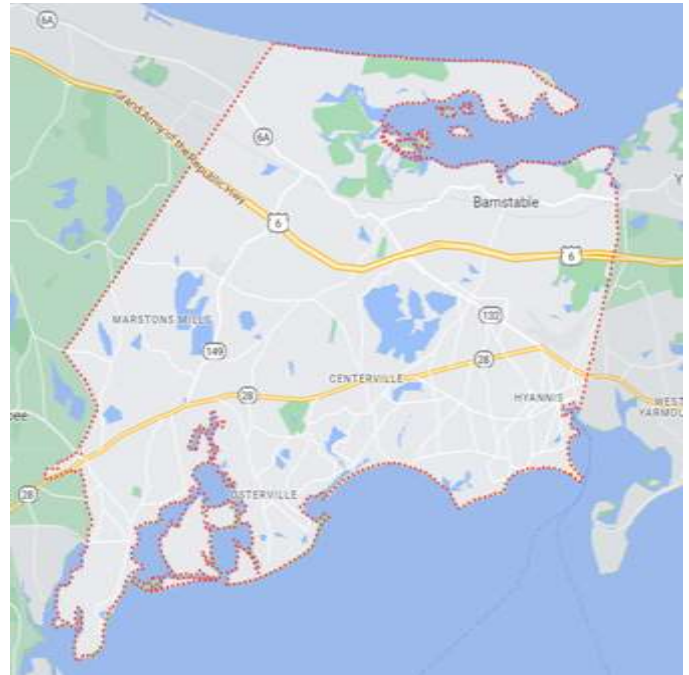


Junction manhole at the connection of an older culvert to a newer culvert that allows saltwater connection to the upgradient salt marsh (taken 3-15-22).

Project Working Title: Freshwater Ponds – Hamblin Pond Monitoring & Management Plan Program

Project Location: Various Locations

Project Description: This project will fund the continuation of the water quality monitoring and management plan development program. This program allows the Town to better understand sources that impair our freshwater ponds, and recommends solutions. The management plan is developed in a two-phase cycle. The first phase consists of monitoring all nutrient sources, including: in-pond water quality, sediment nutrient release, stormwater inputs, groundwater input, dissolved oxygen, phytoplankton composition (including cyanobacteria), and stream inputs, when applicable. The second phase involves the development of a management plan report (included in this request) that will be presented following the completion of the monitoring, recommending solutions and cost estimates for restoring pond water quality and mitigating algae blooms.



To date, the Shubael Pond, Long Pond Marstons Mills, Lovells Pond, Lake Wequaquet, Bearses Pond, and Long Pond Centerville management plans have been funded, along with continued sample collection in the spring and fall at 25 Great Ponds through the Pond and Lake Stewards Program (PALS). FY26 funds are anticipated to be used to perform water quality monitoring and development of a management plan report for Hamblin Pond.

Project Justification: Hamblin Pond is a 115-acre Great Pond with maximum depth of 62-feet. It is one of three ponds in Barnstable that supports a cold-water fishery and is stocked annually in the spring and fall with trout. It has public access from the Town Beach, Boat Landing, and Burgess Park. Previously, Hamblin Pond was treated with alum in 1995 and 2015, following pond-wide cyanobacteria blooms. It has been 10-years since the 2015 alum treatment, annual cyanobacteria monitoring of Hamblin Pond shows Acceptable water quality for recreation and water quality monitoring of nutrients and dissolved oxygen indicate the Hamblin Pond water quality continues to be improved over the pre-2015 conditions. However, in an effort to be proactive in the management of Hamblin Pond, it is recommended that a management plan be developed to identify the sources contributing to Hamblin Pond’s current water quality and make management recommendations maintain optimal water quality.

Impact of Denial/Postponement: The impact of anticipated sewer infrastructure on Long Pond Centerville will be better understood by studying the ponds prior to sewer connections. This effort will identify the solutions that are needed to manage these ponds.

Project Cost Estimates:		FY 2026	Future FY
	Design & Permitting	-	-
	Construction or Acquisition	\$150,000	\$585,000
	Project Management	-	-
	Project Contingency	-	-
	All Other Cost	-	-
	Total Project Cost	\$150,000	\$585,000

Basis for Cost Estimates: Costs based on scope of work provided by the UMASS Dartmouth school for Marine Science and Technology in 2024

Project Estimated Completion Date: 2026		Design & Permit (months)	6	Construction (months)	12
Cost/Description FY 2026 and Follow-On Years:					
Fiscal Year	Cost	Project Description/Components			
2026	\$ 150,000	Hamblin Pond			
2027	\$ 145,000	Crocker Pond (anticipated) Management Plan			
2028	\$ 200,000	Mystic Lake and Middle Pond (anticipated), Management Plan			
2029	\$ 80,000	Hinckley Pond (anticipated) Pond Management Plan			
2030	\$160,000	Crystal and Parker Pond (anticipated) Management Plan			

Source of Funding: General Fund Reserves and remaining funds in Town Council Order 2021-109.



Crocker Pond cyanobacteria scum 8/17/21



Hinckley Pond cyanobacteria scum on 8/29/22



Mystic Lake, cyanobacteria scum on 9/4/22



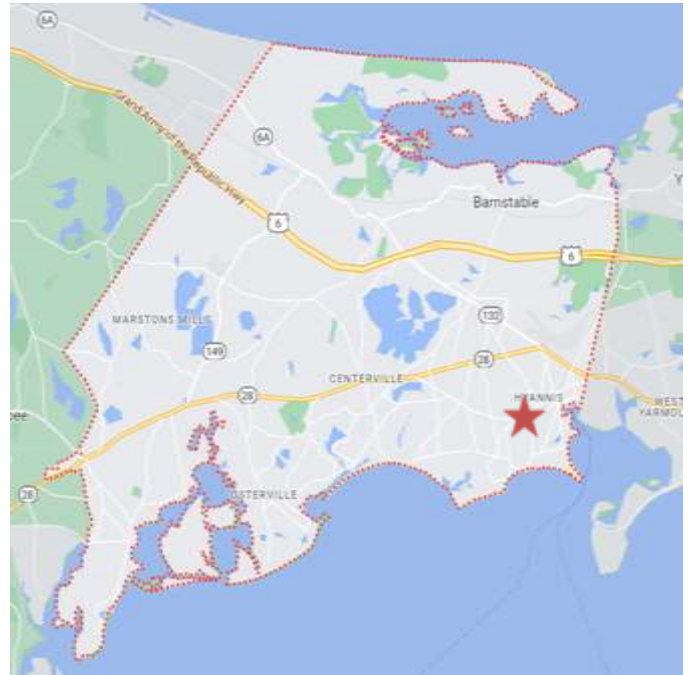
Hamblin Pond, <1" scum line 7/8/24

Project Working Title: North Street Sidewalk Extension (West End Rotary to Stevens Street)-Construction

Project Location: North Street, Hyannis from West End Rotary to Stevens Street

Project Description: Construction of a new sidewalk on North Street from the West End Rotary to Stevens Street.

Project Justification: There is an existing gap in the pedestrian infrastructure on North Street from the West End Rotary to Stevens Street. A Road Safety Audit conducted in 2021 by the Cape Cod Commission on behalf of the Town identified this existing pedestrian infrastructure gap as a safety concern and recommended installation of a sidewalk in this location. Engineering staff agrees with the recommendation as this section of roadway is a desirable pedestrian connection and is currently unsafe for pedestrians to navigate. DPW has received a number of inquiries from citizens in recent years requesting this sidewalk extension. In addition, there has been at least one documented motor vehicle accident involving a pedestrian along this stretch of roadway in the past 5 years, reinforcing the need for improved pedestrian accommodations in this area.



Impact of Denial/Postponement: Denial of the project will result in a lack of sidewalks for pedestrians along this section of roadway, thereby not addressing the identified pedestrian safety concern.

Project Cost Estimates:		FY 2026	Future FY
	Design & Permitting		-
Construction or Acquisition		\$725,000	-
Project Management		\$15,000	-
Project Contingency		\$165,000	-
All Other Cost		\$20,000	-
Total Project Cost		\$925,000	-

Basis for Cost Estimates: DPW Engineering

Project Estimated Completion Date: 2027		Design & Permit (months)	-	Construction (months)	12
Cost/Description FY 2026 and Follow-On Years:					
Fiscal Year	Cost	Project Description/Components			
2026	\$ 925,000	Construction			
2027	-	-			
2028	-	-			
2029	-	-			
2030	-	-			

Source of Funding: Capital Trust Fund Bond Issue and remaining balances in Town Council Orders 2017-073, 2017-071, 2018-095 and 2022-039.

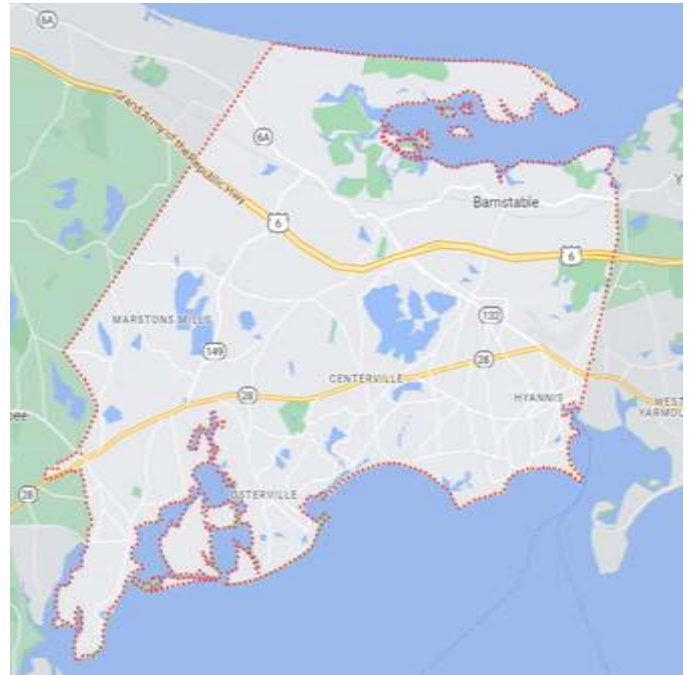


Project Working Title: Curb Ramps & Sidewalks ADA Transition Plan

Project Location: Various locations around town where there is identified curb ramp and/or sidewalk non-conformance.

Project Description: The project will continue repair or replace curb ramps and sidewalks to bring them into compliance with the Americans with Disabilities Act (ADA) and Massachusetts Architectural Access Board (MassAAB) requirements.

Project Justification: Title II of The Americans with Disabilities Act (ADA) of 1990 specifically addresses the subject of making public services and public transportation accessible to those with disabilities. The Act applies to all facilities, including both facilities built before and after 1990. A requirement of the program is for state and local government, public entities, or agencies to perform self-evaluations of their current facilities, relative to the accessibility requirements of the ADA. The agencies are then required to develop a Transition Plan to address any deficiencies.



The FY25 funding, and this year’s request will be used principally for the Great Streets project.

Impact of Denial/Postponement: This would delay implementation of federally- and state-mandated accessibility improvements, perpetuating non-compliance and adversely impacting the ability of pedestrians to utilize non-conforming curb ramps and sidewalks. It might also expose the Town to increased risks of complaints and penalties.

Project Cost Estimates:		FY 2026	Future FY
	Design & Permitting		\$25,000
Construction or Acquisition		\$256,000	\$1,158,000
Project Management		\$21,000	\$14,000
Project Contingency		\$66,000	\$301,000
All Other Cost		-	-
Total Project Cost		\$368,000	\$1,661,000

Basis for Cost Estimates: DPW Engineering

Project Estimated Completion Date: 2027		Design & Permit (months)	-	Construction (months)	12
Cost/Description FY 2026 and Follow-On Years:					
Fiscal Year	Cost	Project Description/Components			
2026	\$ 368,000	Design, Permitting & Construction			
2027	\$ 385,000	Design, Permitting & Construction			
2028	\$ 405,000	Design, Permitting & Construction			
2029	\$ 426,000	Design, Permitting & Construction			
2030	\$ 445,000	Design, Permitting & Construction			

Source of Funding: Capital Trust Fund Bond Issue



Exceeds allowable cross-slope pitch



Missing detectable warning



Uneven surface

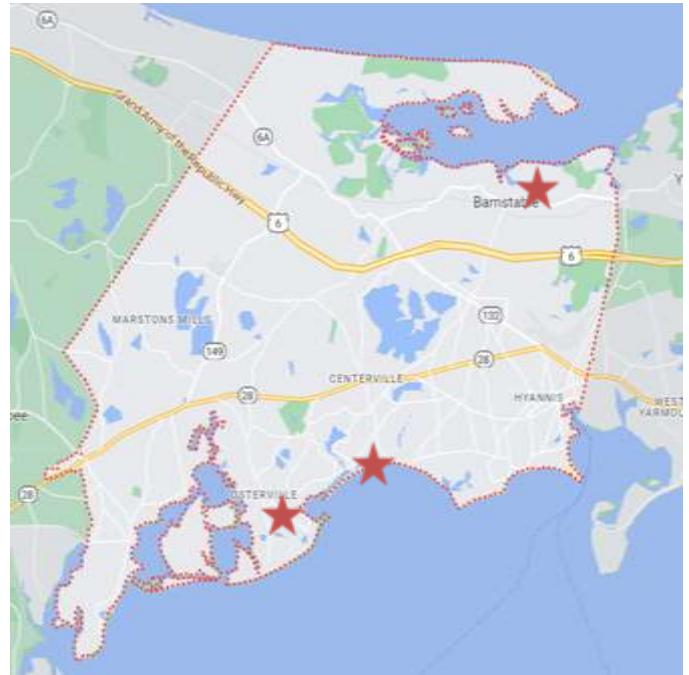


Missing curb ramp

Project Working Title: Public Bridge Replacement Studies

Project Location: a) Mill Way over Maraspin Creek (Barnstable) – built in 1936, re-built in 1996
 b) Bridge Street over North Bay/West Bay (Osterville) – built in 1946, rehabilitated in 2020
 c) South Main Street/Main Street over Bumps River (Centerville/Osterville) – built in 1957, rehabilitated in 2021

Project Description: Following MassDOT standards, the bridge studies will identify parameters and constraints that will impact the design and construction for new bridge structures through field investigations, review of information related to the existing structures, review of available hydraulic and scour data, geotechnical data, environmental information, cultural resource information, and hazmat information. This information will be used to determine the most appropriate types of structures for the sites that address these parameters and constraints to be pursued in a subsequent Final Bridge Design phase. The project goals are to improve public safety and accessibility, enhance user experience, replace aging infrastructure, and increase resiliency.



Project Justification: Constructed between 1936 and 1957, these are the oldest bridges for which the Town is responsible. While each of these bridges has been re-built or rehabilitated to some extent within the past 10 years, and MassDOT has rated these bridges in at least fair condition, they are past or within 10 years of the typical 75-year design life, and these bridges do not meet current standards. Bridge engineers have recommended that the Town begin the process of designing replacement bridges at these locations, as it often takes 5-10 years to complete these projects.

Impact of Denial/Postponement: The condition of the bridges will continue to deteriorate, resulting in escalating maintenance costs, and eventually unsafe conditions.

Project Cost Estimates:		FY 2026	Future FY
	Design & Permitting	\$500,000	\$1,000,000
	Construction or Acquisition	-	-
	Project Management	-	-
	Project Contingency	-	-
	All Other Cost	-	-
	Total Project Cost	\$500,000	\$1,000,000

Basis for Cost Estimates: DPW Engineering

Project Estimated Completion Date: 2030		Design & Permit (months)	-	Construction (months)	24
Cost/Description FY 2026 and Follow-On Years:					
Fiscal Year	Cost	Project Description/Components			
2026	\$ 500,000	Design & Permitting (bridge 1 study)			
2027	\$ 500,000	Design & Permitting (bridge 2 study)			
2028	\$ 500,000	Design & Permitting (bridge 3 study)			

2029	-	-
2030	-	-

Source of Funding: General Fund Reserves and remaining balances in Town Council Orders 2010-111 and 2018-093.



1 Maraspin Creek Bridge deteriorated structure



2 Maraspin Creek Bridge uneven settlement



3 North Bay Bridge severe corrosion



4 North Bay Bridge exposed wires



5 Bumps River Bridge some repairs require re-build



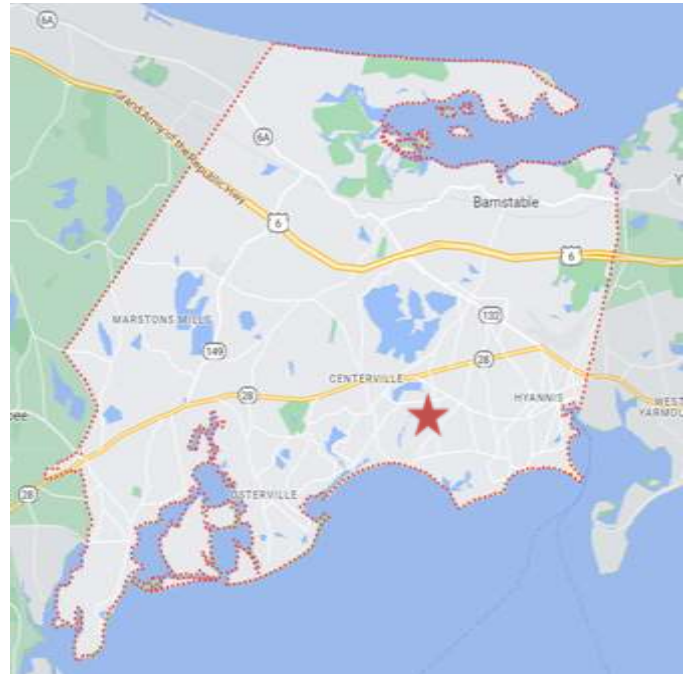
6 Bumps River Bridge some repairs require re-build

Project Working Title: Intersection Improvements – South Main Street at Main Street (Centerville) / Craigville Beach Road

Project Location: Intersection of South Main Street at Main Street (Centerville) / Craigville Beach Road, Centerville

Project Description: The project will replace the existing antiquated traffic signal equipment with new traffic signal equipment (including pedestrian signal equipment which does not currently exist), make minor geometric improvements, install new pedestrian curb ramps, sidewalks, crosswalks, traffic signs and pavement markings.

Project Justification: The existing traffic signal equipment at this location is antiquated and in need of replacement. The intersection does not currently have pedestrian signals making crossings unsafe. This project is necessary to improve public safety and convenience; to provide universal accessibility and to comply with state and federal accessibility requirements; and to replace deteriorated, damaged, deficient, or outdated infrastructure. The project is anticipated to be completed as part of planned sewer construction through this intersection (Centerville Village Sewer Expansion – South Phase).



Impact of Denial/Postponement: If the proposed improvements are not funded the traffic signal equipment may fall into a state of disrepair, pedestrian safety will continue to be a concern, and the opportunity to leverage the sewer work in the area will be missed.

Project Cost Estimates:		FY 2026	Future FY
	Design & Permitting		-
Construction or Acquisition		\$625,000	-
Project Management		\$10,000	-
Project Contingency		\$90,000	-
All Other Cost		\$25,000	-
Total Project Cost		\$750,000	-

Basis for Cost Estimates: DPW Engineering

Project Estimated Completion Date: 2027		Design & Permit (months)	-	Construction (months)	12
Cost/Description FY 2026 and Follow-On Years:					
Fiscal Year	Cost	Project Description/Components			
2026	\$ 750,000	Construction			
2027	-	-			
2028	-	-			
2029	-	-			
2030	-	-			

Source of Funding: General Fund Bond Issue

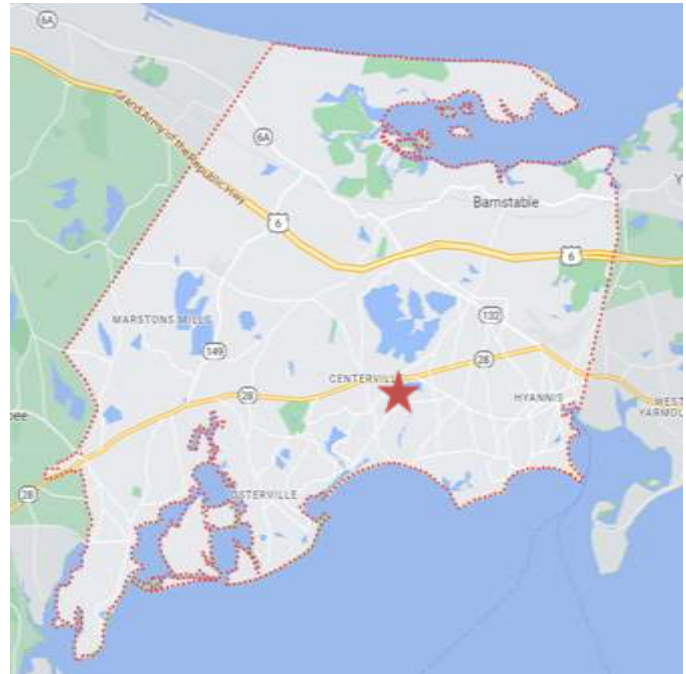


Project Working Title: Old Stage Road (Shootflying Hill Road to Main Street, Centerville) Pedestrian Improvements – Design and Permitting

Project Location: Old Stage Road from Main Street to Shootflying Hill Road

Project Description: This project is for pedestrian improvements on Old Stage Road from Main Street to Shootflying Hill Road. The project will include installing new ADA compliant sidewalks, improved crosswalks, and potentially other considerations such as bike lanes.

Project Justification: The existing sidewalks on Old Stage Road from Route 28 to Shootflying Hill Road are not ADA compliant as shown in the Town’s ADA Self Evaluation and Transition Plan. The intersection Old Stage Road and Shootflying Hill Road been identified as a part of the MassDOT Complete Streets Prioritization Plan. The Town will be installing sewer in this area as part of Centerville Village Sewer Expansion North Project. This project presents an opportunity to address these sidewalk issues.



Impact of Denial/Postponement: Failure to implement this project construction will perpetuate unsafe conditions for pedestrians and bicyclists traveling along the road.

Project Cost Estimates:		FY 2026	Future FY
	Design & Permitting	\$125,000	-
	Construction or Acquisition	-	\$1,300,000
	Project Management	-	\$10,000
	Project Contingency	-	\$200,000
	All Other Cost	-	\$50,000
	Total Project Cost	\$125,000	\$1,560,000

Basis for Cost Estimates: DPW Engineering

Project Estimated Completion Date: 2028		Design & Permit (months)	6	Construction (months)	12
Cost/Description FY 2026 and Follow-On Years:					
Fiscal Year	Cost	Project Description/Components			
2026	\$ 125,000	Design and Permitting			
2027	\$ 1,560,000	Construction			
2028	-	-			
2029	-	-			
2030	-	-			

Source of Funding: General Fund Reserves

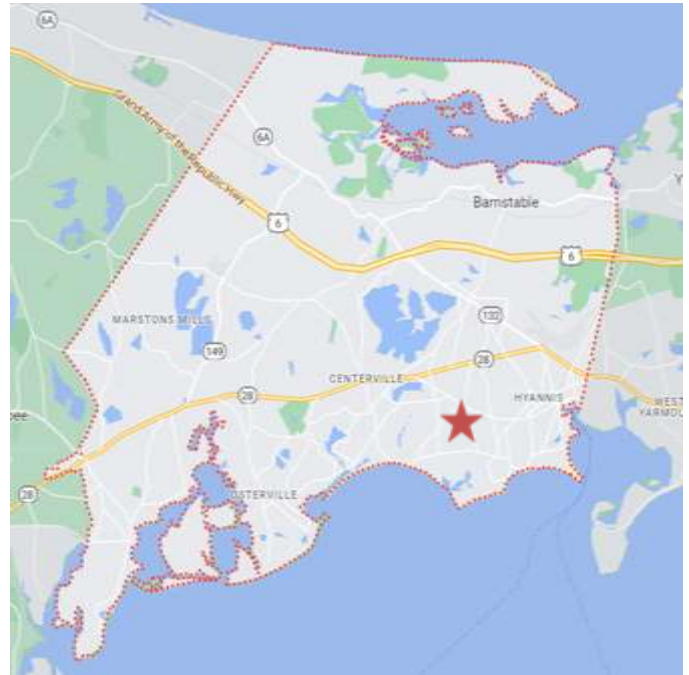


Project Working Title: Main Street, Centerville Village Pedestrian Improvements – Design and Permitting

Project Location: Main Street, Centerville Village

Project Description: This project is for pedestrian improvements on Main Street, Centerville Village. The project will include replacing all existing sidewalks with new ADA compliant sidewalks, improved crosswalks, and potentially other considerations such as raised crosswalks, on-street parking improvements, street trees, lighting, etc.

Project Justification: The pedestrian facilities in Main Street, Centerville Village are not ADA compliant, present trip/safety hazards, and are in failing condition. In addition, the crosswalks in the village center are not in ideal locations to maximize sight distance and pedestrian safety. Planned sewer expansion through the village center as well as the potential Park City Wind Project present opportunities to improve pedestrian facilities in the village as part of construction restoration. The Town’s Complete Streets Prioritization Plan identifies pedestrian improvements and crosswalk improvements on Main Street, Centerville Village as a priority project.



Impact of Denial/Postponement: Failure to implement this project construction will perpetuate unsafe conditions for pedestrians and bicyclists traveling along the road.

Project Cost Estimates:		FY 2026	Future FY
	Design & Permitting		\$250,000
Construction or Acquisition		-	\$1,950,000
Project Management		-	\$100,000
Project Contingency		-	\$300,000
All Other Cost		-	\$100,000
Total Project Cost		\$250,000	\$2,450,000

Basis for Cost Estimates: DPW Engineering

Project Estimated Completion Date: 2028		Design & Permit (months)	12	Construction (months)	6
Cost/Description FY 2026 and Follow-On Years:					
Fiscal Year	Cost	Project Description/Components			
2026	\$ 250,000	Design and Permitting			
2027	\$ 2,450,000	Construction			
2028	-	-			
2029	-	-			
2030	-	-			

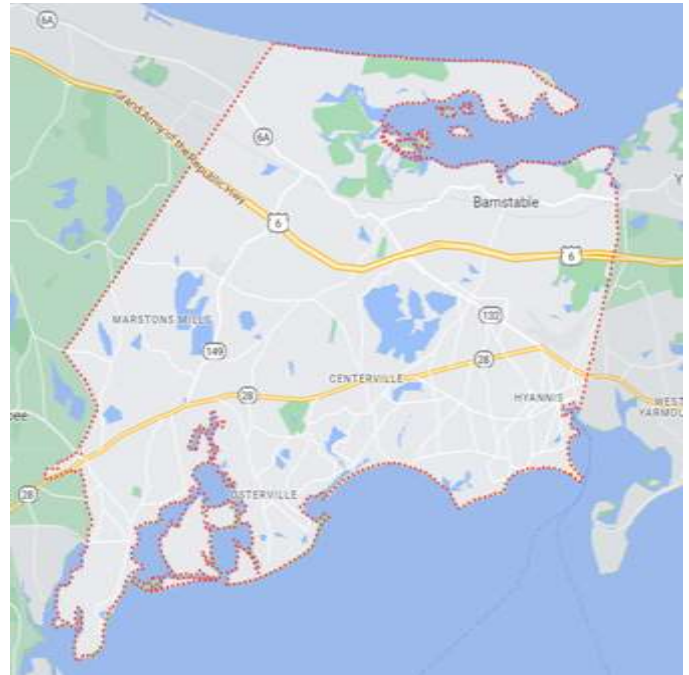
Source of Funding: General Fund Reserves



Project Working Title: Craigville Beach Road Pedestrian Improvements – Design and Construction

Project Location: Craigville Beach Road from Centerville River Bridge to Covell’s Beach

Project Description: This project is for pedestrian improvements on Craigville Beach Road from approximately the Centerville River Bridge to Covell’s Beach. The project will include replacing all existing sidewalks with new ADA compliant sidewalks, sidewalk extensions, improved crosswalks, and potentially other considerations such as raised crosswalks, pedestrian flashing beacons, driveway reconfigurations, bike lanes, etc.



Project Justification: The pedestrian facilities on Craigville Beach Road from the Centerville River Bridge to Covell’s Beach are inadequate to support the heavy pedestrian usage, particularly during the summer months. Sidewalks do not exist for the entire length, crosswalks are not as safe as they could be, and bike facilities do not exist. The Town’s Complete Streets Prioritization Plan identifies pedestrian improvements and crosswalk improvements on this section of Craigville Beach Road as a priority project. The Town will be installing sewer in this area in 2025-2026 as a part of Centerville Village South Sewer Expansion Project. This project presents an opportunity to correct these issues.

Impact of Denial/Postponement: Failure to implement this project construction will perpetuate unsafe conditions for pedestrians and bicyclists traveling along the road.

Project Cost Estimates:		FY 2026	Future FY
	Design & Permitting	\$200,000	-
	Construction or Acquisition	-	\$1,400,000
	Project Management	-	\$50,000
	Project Contingency	-	\$200,000
	All Other Cost	-	\$50,000
	Total Project Cost	\$200,000	\$1,700,000

Basis for Cost Estimates: DPW Engineering

Project Estimated Completion Date: 2028		Design & Permit (months)	12	Construction (months)	6
Cost/Description FY 2026 and Follow-On Years:					
Fiscal Year	Cost	Project Description/Components			
2026	\$ 200,000	Design and Permitting			
2027	\$ 1,700,000	Construction			
2028	-	-			
2029	-	-			
2030	-	-			

Source of Funding: General Fund Reserves



Project Working Title: BUE HVAC Equipment Replacement

Project Location: Barnstable United Elementary School

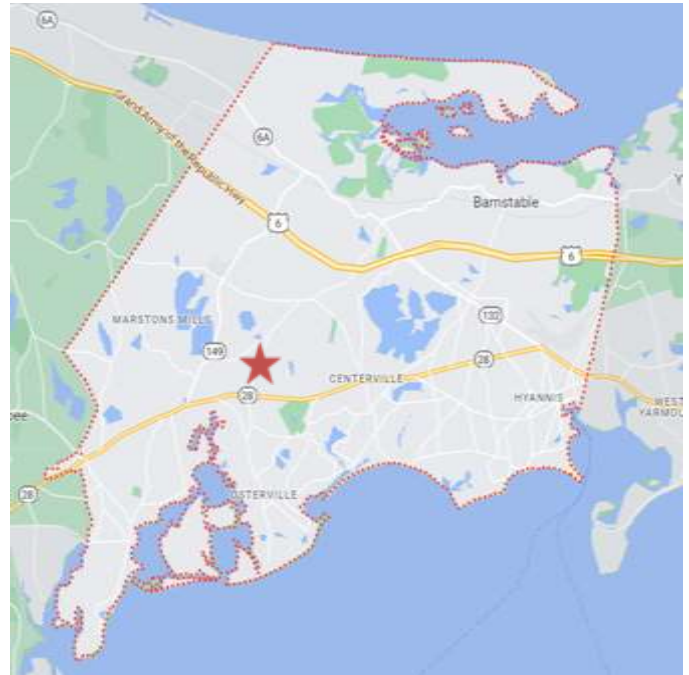
Project Description: This project’s objective will be to replace all of the HVAC equipment at Barnstable United Elementary School.

Project Justification: Equipment has exceeded its life expectancy and it is long overdue to be replaced. Repairs have been constant and ongoing to the point that a majority of the units do not work adequately and need to be replaced.

The Indoor Air Quality Assessment by the State of Massachusetts details numerous deficiencies.

With new HVAC equipment, the air quality will be greatly improved reducing health risks. Repair costs will be reduced.

Impact of Denial/Postponement: Repairs will continue and units will fail, causing unsuitable conditions for staff and students.



Project Cost Estimates:		FY 2026	Future FY
	Design & Permitting	\$1,000,000	-
	Construction or Acquisition	-	\$8,000,000
	Project Management	-	-
	Project Contingency	-	-
	All Other Cost	-	-
	Total Project Cost	\$1,000,000	\$8,000,000

Basis for Cost Estimates: 3rd Party estimate.

Project Estimated Completion Date: 2028		Design & Permit (months)	12	Construction (months)	6
Cost/Description FY 2026 and Follow-On Years:					
Fiscal Year	Cost	Project Description/Components			
2026	\$1,000,000	Design Work for Complete HVAC Equipment Replacement			
2027	\$8,000,000	Construction Costs for HVAC Replacement			
2028	-	-			
2029	-	-			
2030	-	-			

Source of Funding: General Fund Bond Issue

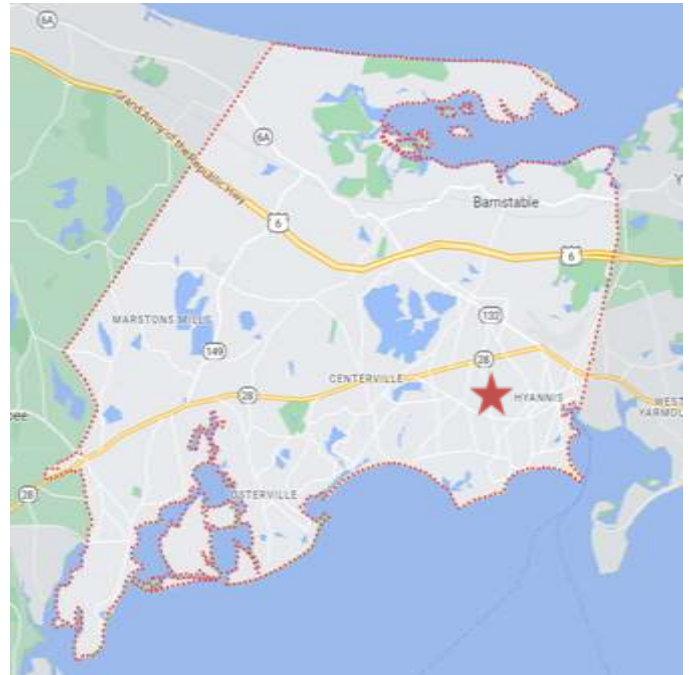
Project Working Title: BHS Remove and Replace Gym Floor

Project Location: Barnstable High School

Project Description: This project will remove the existing parquet floor, rubber floor below and plywood and replace it with a parquet floor according to current high school gym and professional basketball standards.

Project Justification: When the existing floor was installed, it was installed on top of the old rubber floor which has plywood underneath it. The existing floor is lifting in some areas and repairs are costly. Additionally, the repairs cause the gym to be closed for several days which prevents high school sports from practicing and hosting games.

Impact of Denial/Postponement: Continued lifting of flooring and old logo will still be on the floor.



Project Cost Estimates:		FY 2026	Future FY
	Design & Permitting	-	-
	Construction or Acquisition	\$500,000	-
	Project Management	-	-
	Project Contingency	-	-
	All Other Cost	-	-
	Total Project Cost	\$500,000	-

Basis for Cost Estimates: 3rd Party estimate.

Project Estimated Completion Date: Sept 2026		Design & Permit (months)	3	Construction (months)	6
Cost/Description FY 2026 and Follow-On Years:					
Fiscal Year	Cost	Project Description/Components			
2026	\$500,000	Construction			
2027	-	-			
2028	-	-			
2029	-	-			
2030	-	-			

Source of Funding: General Fund Bond Issue



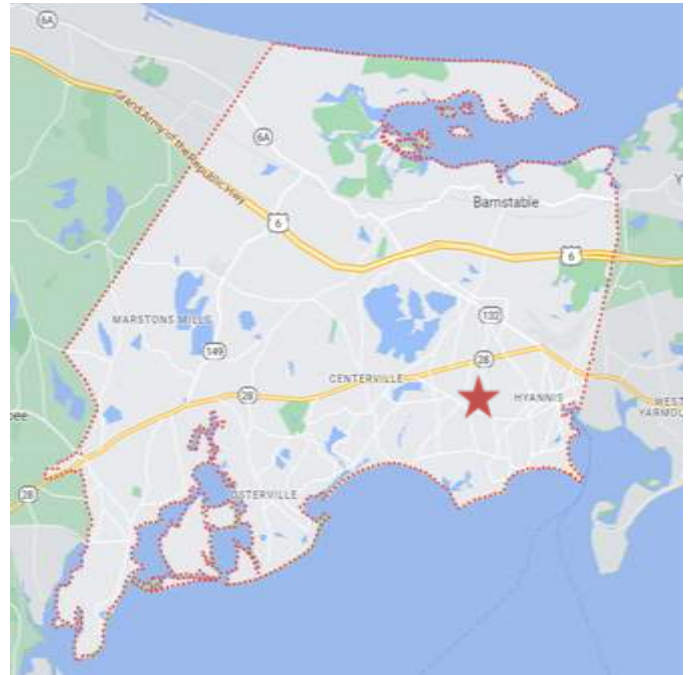
Project Working Title: Culinary Project Phase II

Project Location: Barnstable High School

Project Description: Phase II would be to complete the installation of a full service commercial/culinary arts type kitchen at the Barnstable High School. The project would include HVAC, commercial exhaust equipment and all necessary infrastructure to support a Culinary Arts/Massachusetts Skills Capital Grants Program.

Project Justification: Addition of this facility would provide the necessary teaching space to prepare students who are interested in pursuing a career in the food service industry.

Impact of Denial/Postponement: Denial of this CIP funding would result in this project not getting completed and the possibility of losing grant funding allocated to this project.



Project Cost Estimates:		FY 2026	Future FY
	Design & Permitting	-	-
	Construction or Acquisition	\$550,000	-
	Project Management	-	-
	Project Contingency	-	-
	All Other Cost	-	-
	Total Project Cost	\$550,000	-

Basis for Cost Estimates: 3rd Party Estimating Via Rowse Architects.

Project Estimated Completion Date: Sept 2026		Design & Permit (months)	3	Construction (months)	6
Cost/Description FY 2026 and Follow-On Years:					
Fiscal Year	Cost	Project Description/Components			
2026	\$550,000	Construction			
2027	-	-			
2028	-	-			
2029	-	-			
2030	-	-			

Source of Funding: General Fund Bond Issue

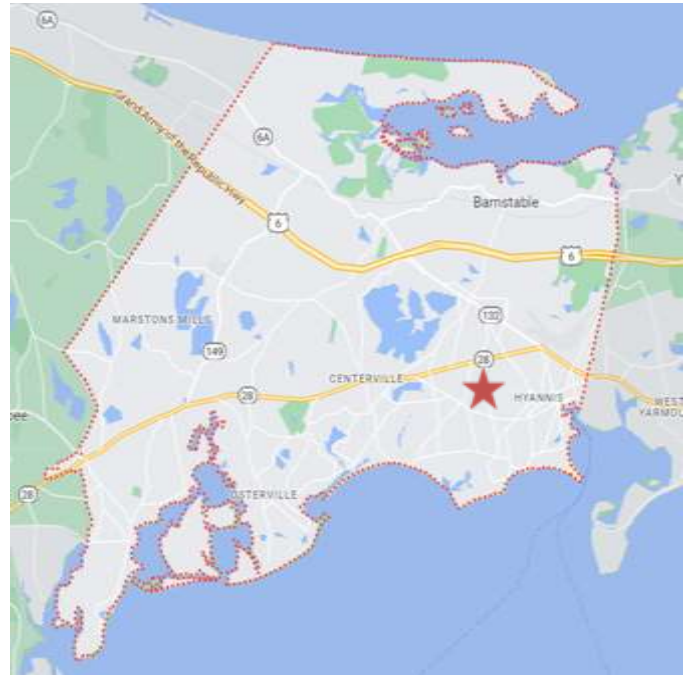
Project Working Title: Performing Arts Center Upgrades / Repairs

Project Location: Barnstable High School

Project Description: The goal of this project is to improve the condition of the Performing Arts Center at Barnstable High School by Replacing the seating, adding new track lighting, upgrading the sound system and replacing the main fire curtain. Upgrade outdated safety equipment.

Project Justification: There are a number of compelling reasons to repair/upgrade the Barnstable High School (BHS) Performing Arts Center, the most rented space in the district:

- Improved sound quality. A failing sound system can make it difficult for performers to be heard and for audiences to enjoy the performances. Upgrading the sound system will improve the quality of the performances and make the BHS Performing Arts Center a more attractive venue for renters.
- Improved lighting. Track lighting is a common type of lighting used in performing arts centers because it is versatile and can be used to create a variety of effects.
- Improved safety. A ripped fire curtain is a safety hazard. Fire curtains are designed to contain fires and prevent them from spreading to other parts of the building. Repairing the main fire curtain will improve the safety of the BHS Performing Arts Center for performers, audiences, and staff.
- Increased revenue. The BHS Performing Arts Center is a popular venue for a variety of events, including school performances, concerts, plays, and community events. Repairing/upgrading the Performing Arts Center will make it more attractive to renters, which will increase revenue for the District.
- Improved morale. A well-maintained Performing Arts Center is a source of pride for the school and the community. Repairing/upgrading the Performing Arts Center will show that the district is committed to providing students with the best possible facilities.



In addition to these benefits, repairing/upgrading the BHS Performing Arts Center can also help to attract new students and staff to the district. A well-maintained Performing Arts Center is a sign that the district is committed to the arts and to providing students with a well-rounded education.

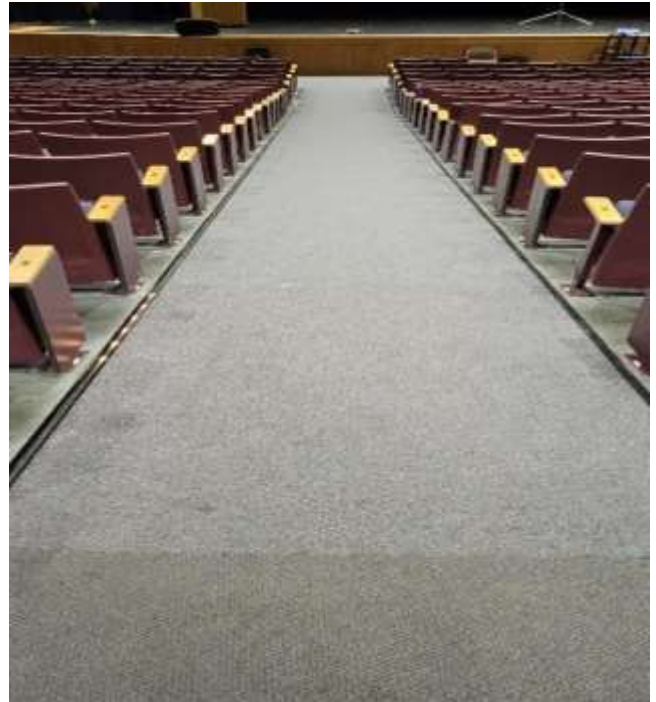
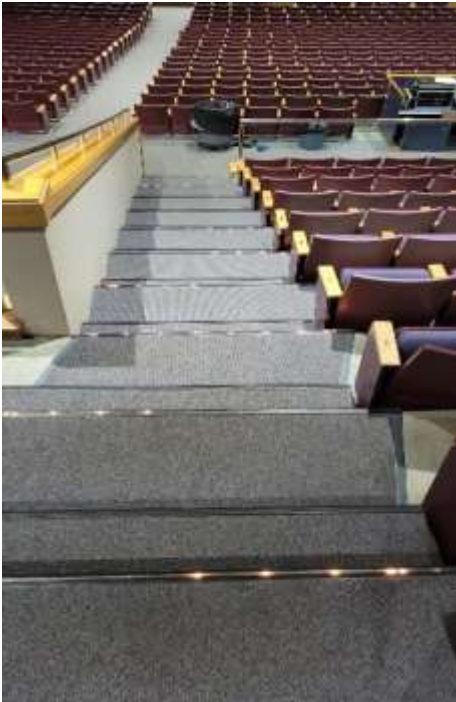
Impact of Denial/Postponement: Inequity, funding needs to be dispersed in an equitable fashion. Safety and compliance. This will bring the PAC up to the standards we have recently set by improving some of the Athletic Fields.

Project Cost Estimates:		FY 2026	Future FY
	Design & Permitting		\$100,000
Construction or Acquisition		\$2,800,000	-
Project Management		-	-
Project Contingency		\$100,000	-
All Other Cost		-	-
Total Project Cost		\$3,000,000	-

Basis for Cost Estimates: 3rd Party Estimating Via BPS Facilities Condition Assessment.

Project Estimated Completion Date: Jan 2026		Design & Permit (months)	0-6	Construction (months)	6-18
Cost/Description FY 2026 and Follow-On Years:					
Fiscal Year	Cost	Project Description/Components			
2026	\$3,000,000	Performing Arts Center Upgrades / Repairs			
2027	-	-			
2028	-	-			
2029	-	-			
2020	-	-			

Source of Funding: General Fund Bond Issue



Project Working Title: Gym Floor Replacement

Project Location: Barnstable West Barnstable Elementary School

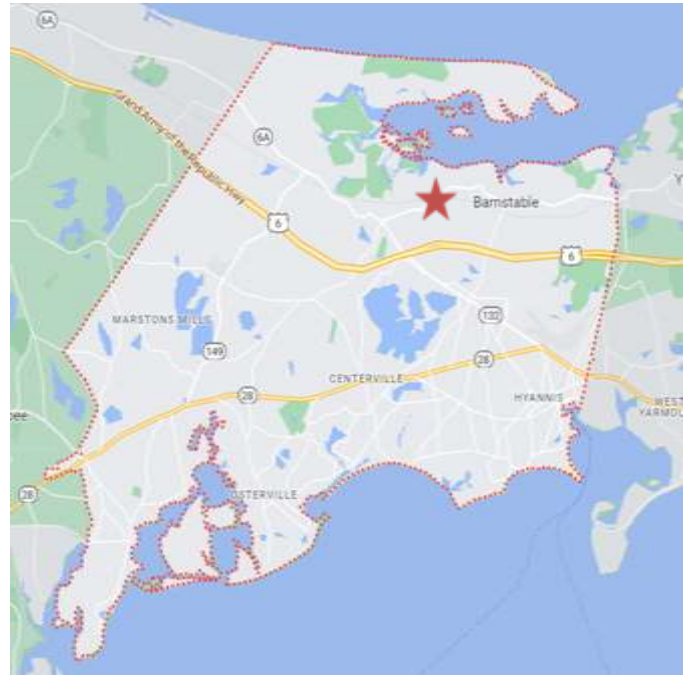
Project Description: This project included removing and replacing the existing hardwood gym floor. This would include painting lines.

Project Justification: The existing floor is buckling causing tripping hazards. There is excessive wear in multiple locations on this floor. Prior repairs have resolved the problem temporarily however the buckling continues. There are several reasons to justify replacing an existing, original to the building, and greater than 60-year-old gym floor:

- **Safety:** A worn-out gym floor can be a safety hazard for athletes and students. Over time, wood floors can develop cracks, splinters, and unevenness. These can lead to slips, trips, and falls. A new gym floor would be safer and more durable.
- **Appearance:** A new gym floor would improve the appearance of the gym. A worn-out floor can be unsightly and make the gym look dated. A new floor would make the gym look brighter and more inviting.
- **Maintenance:** A new gym floor would be easier to maintain than an old floor. Old wood floors often require frequent sanding and refinishing. A new floor would be more durable and require less maintenance.

This would improve safety, performance, appearance, maintenance, and cost-effectiveness. It would also improve the overall morale of the school community.

Impact of Denial/Postponement: The buckling will continue to worsen create more of a tripping hazard. This floor has had several repairs and patches, it is dangerous and in need of replacement.



Project Cost Estimates:		FY 2026	Future FY
	Design & Permitting	-	-
	Construction or Acquisition	\$190,000	-
	Project Management	-	-
	Project Contingency	\$10,000	-
	All Other Cost	-	-
	Total Project Cost	\$200,000	-

Basis for Cost Estimates: 3rd Party Estimating Via BPS Facilities Condition Assessment.

Project Estimated Completion Date: Sept 2026		Design & Permit (months)	0-6	Construction (months)	12-18
Cost/Description FY 2026 and Follow-On Years:					
Fiscal Year	Cost	Project Description/Components			
2026	\$200,000	Gym Floor Replacement			

2027	-	-
2028	-	-
2029	-	-
2030	-	-

Source of Funding: General Fund Reserves

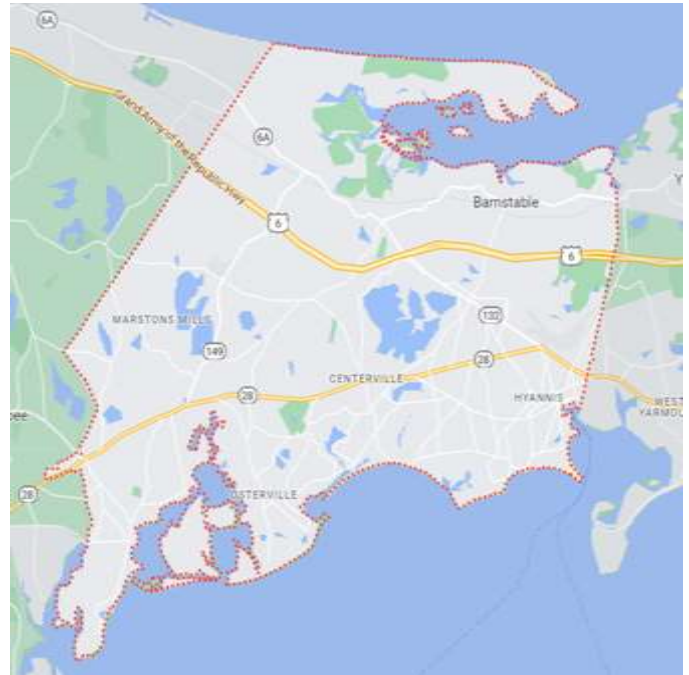


Project Working Title: Mechanical Upgrades

Project Location: All 9 Barnstable Public Schools

Project Description: District Wide Boiler, Burners and Pump Upgrades.

Project Justification: These mechanical upgrades such as a variable frequency drive (VFD) which is an electronic device that controls the speed and torque of an electric motor in heating, ventilation, and air conditioning (HVAC) systems or new efficient boilers and water heaters would be > 15% energy savings. Additionally, many of the mechanical systems in our schools are passed the typical useful life. These systems consist of large pumps, boilers, water heaters, air handlers, and general piping systems. This would assist with the replacement of some of these systems should there be an unexpected failure.



Impact of Denial/Postponement: Will need to fund unpredictable repairs from the general maintenance budget. Some of these repairs could be 30-50% of the entire maintenance budget, leaving less for planned maintenance and repairs.

Project Cost Estimates:		FY 2026	Future FY
	Design & Permitting	-	-
	Construction or Acquisition	\$250,000	\$250,000
	Project Management	-	-
	Project Contingency	-	-
	All Other Cost	-	-
	Total Project Cost	\$250,000	\$250,000

Basis for Cost Estimates: 3rd Party Estimating Via BPS Facilities Condition Assessment.

Project Estimated Completion Date: Sept 2026	Design & Permit (months)	0-6	Construction (months)	12-18
Cost/Description FY 2026 and Follow-On Years:				
Fiscal Year	Cost	Project Description/Components		
2026	\$250,000	Mechanical Upgrades		
2027	\$250,000	Mechanical Upgrades		
2028	-	-		
2029	-	-		
2030	-	-		

Source of Funding: General Fund Bond Issue

Project Working Title: HVAC Efficiency Upgrades

Project Location: All BPS schools

Project Description: To upgrade existing HVAC systems with energy efficient components.

Project Justification: Existing HVAC equipment is in need of energy efficient upgrades throughout the District.

Impact of Denial/Postponement: Denial of this project could result in extensive repair costs.



Project Cost Estimates:		FY 2026	Future FY
	Design & Permitting	-	-
	Construction or Acquisition	\$350,000	\$500,000
	Project Management	-	-
	Project Contingency	-	-
	All Other Cost	-	-
	Total Project Cost	\$350,000	\$500,000

Basis for Cost Estimates: 3rd Party Estimating Via BPS Facilities Condition Assessment.

Project Estimated Completion Date: Sept 2026		Design & Permit (months)	0-3	Construction (months)	3-6
Cost/Description FY 2026 and Follow-On Years:					
Fiscal Year	Cost	Project Description/Components			
2026	\$350,000	Districtwide HVAC Repairs			
2027	\$250,000	Districtwide HVAC Repairs			
2028	\$250,000	Districtwide HVAC Repairs			
2029	-	-			
2030	-	-			

Source of Funding: General Fund Bond Issue

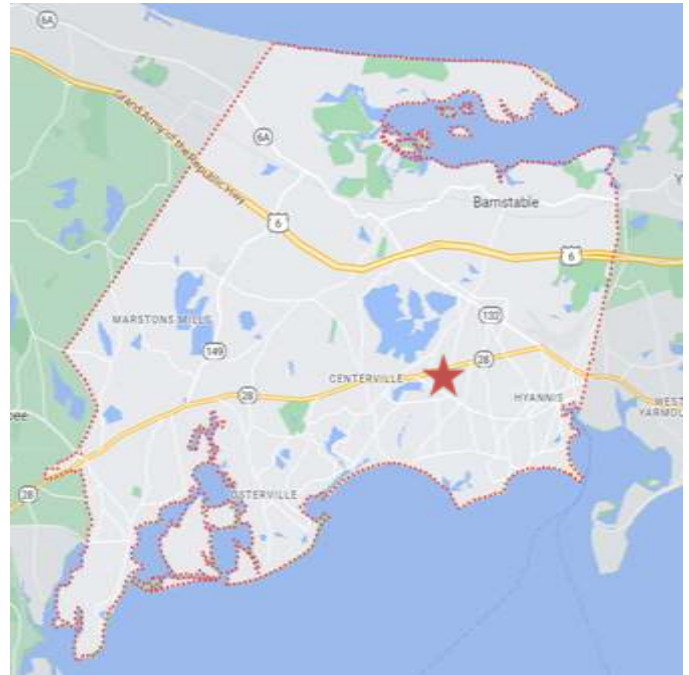
Project Working Title: Barnstable Intermediate School Replace Gym Floor

Project Location: Barnstable Intermediate School

Project Description: This project included removing and replacing the existing rubber gym floor to include painting lines.

Project Justification: The existing floor is rubber and worn in many spots and in need of replacing.

- **Safety:** A worn-out gym floor can be a safety hazard for athletes and students. A new gym floor would be safer and more durable.
- **Appearance:** A new gym floor would improve the appearance of the gym. A worn-out floor can be unsightly and make the gym look dated. A new floor would make the gym look brighter and more inviting.
- **Maintenance:** A new gym floor would be easier to maintain than an old floor. A new floor would be more durable and require less maintenance.



This would improve safety, performance, appearance, maintenance, and cost-effectiveness. It would also improve the overall morale of the school community.

Impact of Denial/Postponement:

Project Cost Estimates:		FY 2026	Future FY
	Design & Permitting	-	-
	Construction or Acquisition	\$250,000	-
	Project Management	-	-
	Project Contingency	-	-
	All Other Cost	-	-
	Total Project Cost	\$250,000	-

Basis for Cost Estimates: 3rd Party Estimating Via BPS Facilities Condition Assessment.

Project Estimated Completion Date:		Design & Permit (months)	Construction (months)
Cost/Description FY 2026 and Follow-On Years:			
Fiscal Year	Cost	Project Description/Components	
2026	\$250,000	Replace Gym Floor	
2027	-	-	
2028	-	-	
2029	-	-	
2030	-	-	

Source of Funding: General Fund Bond Issue

Project Working Title: Library Carpet Remove and Replace

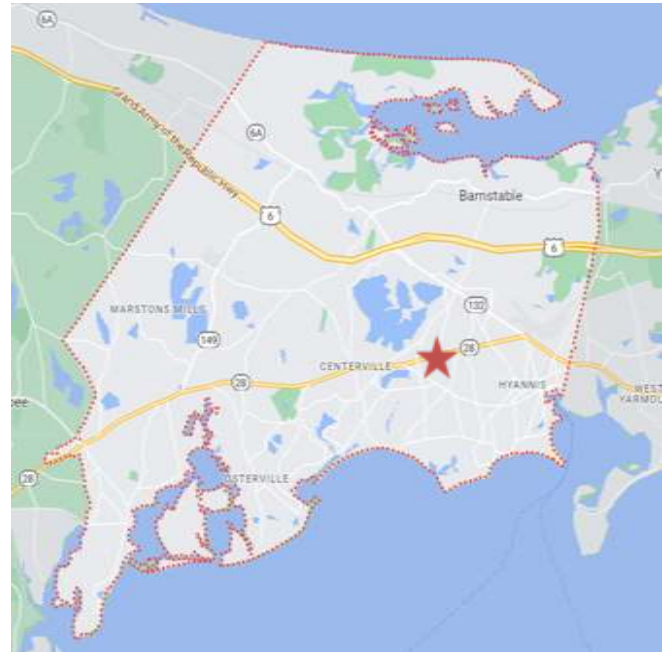
Project Location: Barnstable Intermediate School

Project Description: The goal of this project will be to remove the existing carpet in the BIS library. The carpet will be replaced with a resilient rubber flooring that is low maintenance or carpet tile.

Project Justification: The existing carpet at school is stained, torn, and peeling in many locations. This carpet needs to be commercially cleaned every year costing thousands of dollars in maintenance. The following reasons are why it is necessary to replace the library carpet at Barnstable Intermediate School with low-maintenance resilient flooring or rubber backed carpet tiles:

- **Maintenance:** Rubber backed carpet tiles or rubberized resilient flooring is much easier to maintain.
- **Cost savings:** Resilient flooring has a longer lifespan than carpet, so it will save the school money in the long run. Carpet tiles can be swapped out as necessary and will continue to absorb the noise levels desired.
- **Rubber flooring:** Rubber flooring is another durable and easy-to-clean option. It is also slip-resistant, which is important for safety in a library environment.

By replacing the library carpet, Barnstable Intermediate School can create a more hygienic, durable, and attractive space for students to learn and explore.



Impact of Denial/Postponement: Continued increase in maintenance costs as well as further damage of the existing carpets.

Project Cost Estimates:		FY 2026	Future FY
	Design & Permitting		-
Construction or Acquisition		\$162,700	-
Project Management		-	-
Project Contingency		-	-
All Other Cost		-	-
Total Project Cost		\$162,700	-

Basis for Cost Estimates: 3rd Party Estimating Via BPS Facilities Condition Assessment.

Project Estimated Completion Date: Sept 2025		Design & Permit (months)	0-3	Construction (months)	6-18
Cost/Description FY 2026 and Follow-On Years:					
Fiscal Year	Cost	Project Description/Components			
2026	\$162,700	Library Carpet Remove and Replace			
2027	-	-			
2028	-	-			
2029	-	-			
2030	-	-			

Source of Funding: General Fund Reserves

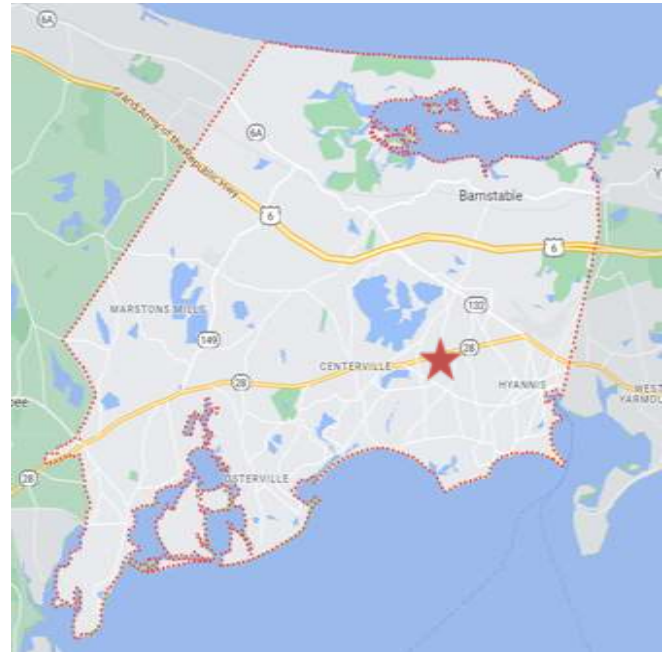
Project Working Title: Roof Top Unit (RTU) & Ventilator Replacement

Project Location: Barnstable Intermediate School

Project Description: Complete Replacement of Roof Top Ventilating Units (RTU) at BIS

Project Justification: Existing RTU are greater than 25 years old. In many units the air conditioning compressors have failed and replacement parts are no longer available leaving a majority of the school building without ample cooling. This project originated in FY23, but due to additional equipment failure and added engineering design and scope changes, costs have increased.

Impact of Denial/Postponement: Denial of this CIP funding would result in this project not getting completed and the school not having adequate air flow. Postponement would increase costs once again.



Project Cost Estimates:		FY 2026	Future FY
	Design & Permitting	-	-
	Construction or Acquisition	\$2,100,000	-
	Project Management	-	-
	Project Contingency	-	-
	All Other Cost	-	-
	Total Project Cost	\$2,100,000	-

Basis for Cost Estimates: 3rd Party Estimating Via BPS Facilities Condition Assessment.

Project Estimated Completion Date: Sept 2025		Design & Permit (months)	0-3	Construction (months)	4-6
Cost/Description FY 2026 and Follow-On Years:					
Fiscal Year	Cost	Project Description/Components			
2026	\$2,100,000	BIS Roof Top Unit (RTU) & Ventilator Replacement			
2027	-	-			
2028	-	-			
2029	-	-			
2030	-	-			

Source of Funding: General Fund Bond Issue

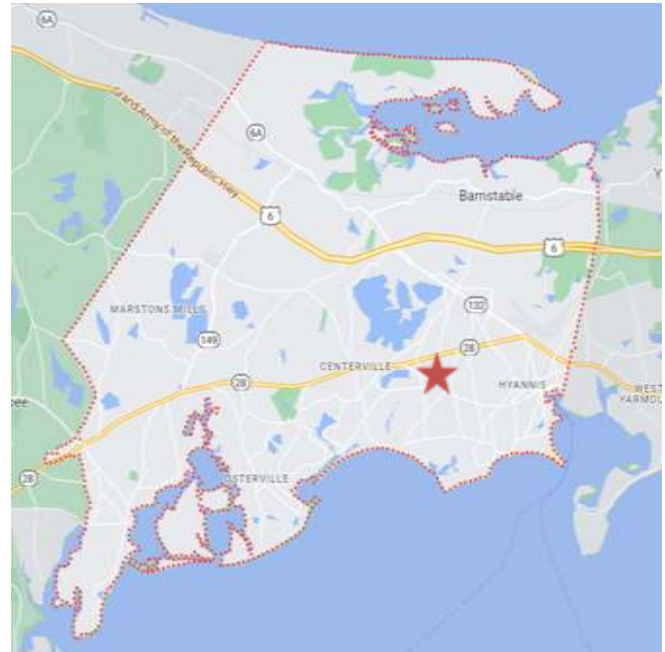
Project Working Title: Demolition of Old Portable Offices

Project Location: Barnstable Food Service and Barnstable Transportation Offices.

Project Description: This project will demolish the old portable offices previously occupied by Barnstable Food Services and a second one used by Barnstable Transportation.

Project Justification: These portable offices have been vacant for more than 3 years. They are an eyesore and a breeding ground for mice and other rodents. These are becoming dangerous as access into them continues to be boarded up after breaking and entering occurs.

Demolishing these portable offices would improve the appearance of the Barnstable High School and Facilities campus. It would also improve the overall morale of the school community.



Impact of Denial/Postponement: These portable office buildings will continue to deteriorate.

Project Cost Estimates:		FY 2026	Future FY
	Design & Permitting	-	-
	Construction or Acquisition	\$80,000	-
	Project Management	-	-
	Project Contingency	-	-
	All Other Cost	-	-
	Total Project Cost	\$80,000	-

Basis for Cost Estimates: Previous estimated and based on some in-house work taking place.

Project Estimated Completion Date:		Design & Permit (months)	Construction (months)
Cost/Description FY 2026 and Follow-On Years:			
Fiscal Year	Cost	Project Description/Components	
2026	\$80,000	Demolition of Old Portable Offices	
2027	-	-	
2028	-	-	
2029	-	-	
2030	-	-	

Source of Funding: General Fund Reserves



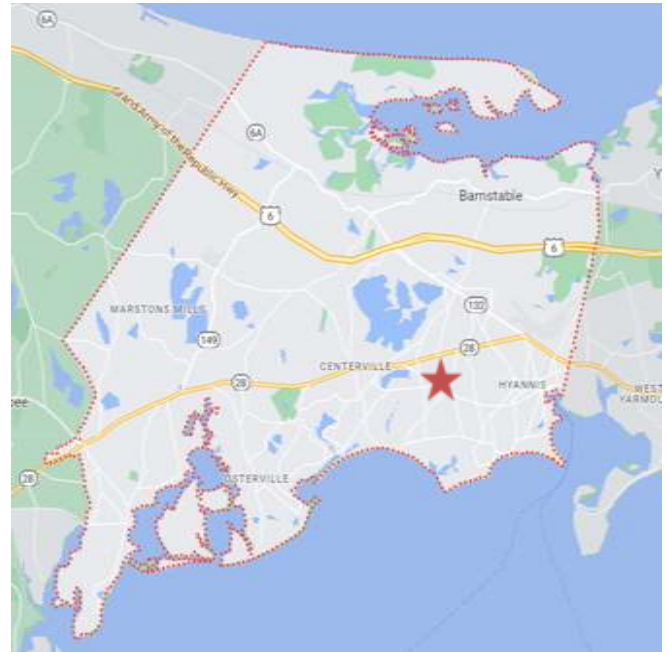
Project Working Title: Exhaust Fan Replacement / Upgrades

Project Location: Barnstable High School

Project Description: The goal of this project will be to replace the existing Exhaust fans at BHS.

Project Justification: There are a number of compelling reasons why Barnstable High School should replace its belt-driven exhaust fans with new direct drive units. Many of these exhaust fans have failing parts.

- Direct drive exhaust fans are more efficient, reliable, quieter and last longer. Direct drive fans do not have any belts or pulleys that can slip or break.
- Direct drive fans are more efficient, reliable, quiet, and durable than belt-driven fans. They can also help to improve the energy efficiency of the school building and save money on utility bills.



Impact of Denial/Postponement: Continues down time due to the age of the existing fans and parts failing.

Project Cost Estimates:		FY 2026	Future FY
	Design & Permitting	\$45,000	-
	Construction or Acquisition	\$412,600	-
	Project Management	-	-
	Project Contingency	\$30,000	-
	All Other Cost	-	-
	Total Project Cost	\$507,600	-

Basis for Cost Estimates: 3rd Party Estimating Via BPS Facilities Condition Assessment.

Project Estimated Completion Date: 2026		Design & Permit (months)	0-6	Construction (months)	6-18
Cost/Description FY 2026 and Follow-On Years:					
Fiscal Year	Cost	Project Description/Components			
2026	\$507,600	Exhaust Fan Replacement / Upgrades			
2027	-	-			
2028	-	-			
2029	-	-			
2030	-	-			

Source of Funding: General Fund Bond Issue



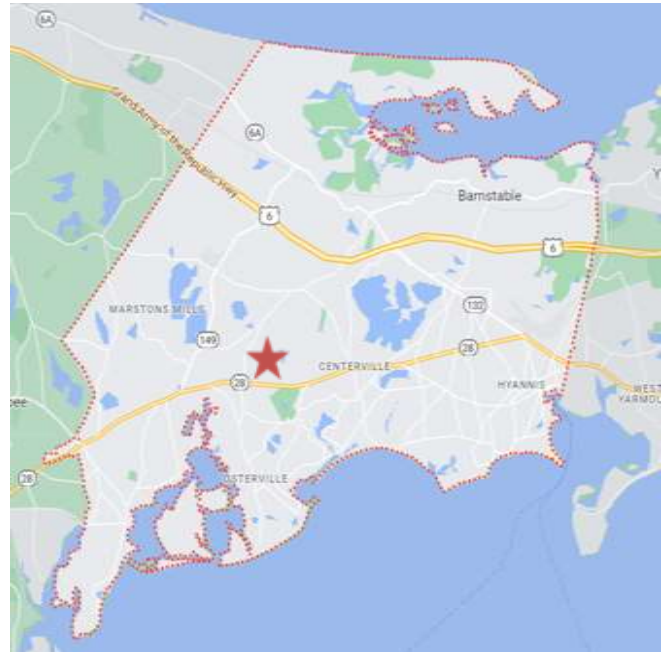
Project Working Title: Building Envelope, Masonry Repairs and Gutter work

Project Location: Barnstable United Elementary School

Project Description: This project will include repairing and repointing masonry, installing additional weep holes as required at several locations across the exterior of the school. Installing additional gutters in areas where there are none.

Project Justification: This was highly recommended by the building envelope assessment report provided to us by the engineers issued January 2025. The exterior walls of this school need to breathe properly and not hold unwanted moisture within them which creates unhealthy air quality inside the building.

Impact of Denial/Postponement: Denial or postponing of this project would only result in larger costs in the future, not only for the masonry work but for the damage the moisture with in the walls are causing.



Project Cost Estimates:		FY 2026	Future FY
	Design & Permitting		\$50,000
Construction or Acquisition		\$800,000	-
Project Management		-	-
Project Contingency		\$50,000	-
All Other Cost		-	-
Total Project Cost		\$900,000	-

Basis for Cost Estimates: 3rd Party Estimating Via Engineering assessment plan and estimates.

Project Estimated Completion Date:		Design & Permit (months)	Construction (months)
Cost/Description FY 2026 and Follow-On Years:			
Fiscal Year	Cost	Project Description/Components	
2026	\$900,000	Masonry Repair and Gutterwork	
2027	-	-	
2028	-	-	
2029	-	-	
2030	-	-	

Source of Funding: General Fund Bond Issue

Project Working Title: Locker Room Renovations

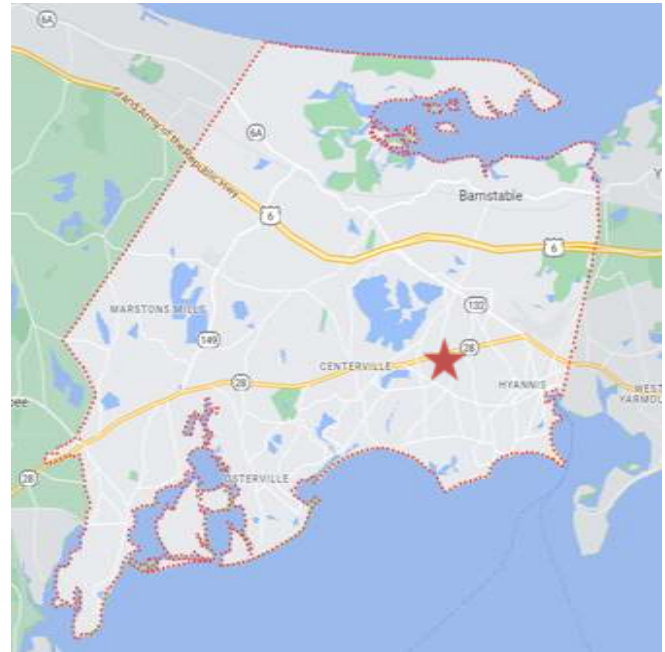
Project Location: Barnstable High School

Project Description: Renovate the existing BHS locker rooms.

Project Justification: The locker rooms at Barnstable High School are extremely outdated, with failing fixtures in the bathrooms and showers, and old, rusty lockers that do not appropriately serve the needs of the students. This has a negative impact on the morale of both staff and students.

Specific reasons why renovating the Barnstable High School locker rooms is a necessary investment:

- Improve cleanliness and hygiene. Old, dilapidated locker rooms can be difficult to keep clean, which can lead to the spread of germs. Renovated locker rooms with new fixtures and finishes will be easier to clean and maintain, which will help to improve the health and well-being of students and staff.
- Reduce downtime. When fixtures are failing in the locker rooms, it can disrupt the school day for students and staff. Renovated locker rooms with new fixtures will be less likely to break down, which will reduce downtime and improve efficiency.
- Provide students with adequate storage space. Many of the existing lockers at Barnstable High School are too small to accommodate the needs of students. Renovated locker rooms with larger lockers will provide students with the space they need to store their belongings securely.
- Boost morale. Clean, modern locker rooms can have a positive impact on the morale of both staff and students. Renovated locker rooms will create a more inviting and supportive environment for everyone in the school.



In addition, renovating the Barnstable High School locker rooms can also lead to long-term savings. Old, inefficient plumbing fixtures can waste water and energy. New, water-efficient fixtures can save the school money on its utility bills. Additionally, new, durable fixtures and lockers will require less maintenance and repair, which can also save money in the long run.

Impact of Denial/Postponement: Continued negative impact of morale for both students and staff. Losing the benefit of combining the design fees with the recent Restroom renovations approved in FY25.

Project Cost Estimates:		FY 2026	Future FY
	Design & Permitting	\$50,000	-
	Construction or Acquisition	-	\$300,000
	Project Management	-	-
	Project Contingency	-	-
	All Other Cost	-	-
	Total Project Cost	\$50,000	\$300,000

Basis for Cost Estimates: 3rd Party Estimating Via BPS Facilities Condition Assessment.

Project Estimated Completion Date: Jan 2027		Design & Permit (months)	0-6	Construction (months)	6-18
Cost/Description FY 2026 and Follow-On Years:					
Fiscal Year	Cost	Project Description/Components			
2026	\$50,000	Locker Room Renovations Design			
2027	\$300,000	Locker Room Renovations Construction			
2028	-	-			
2029	-	-			
2030	-	-			

Source of Funding: General Fund Reserves



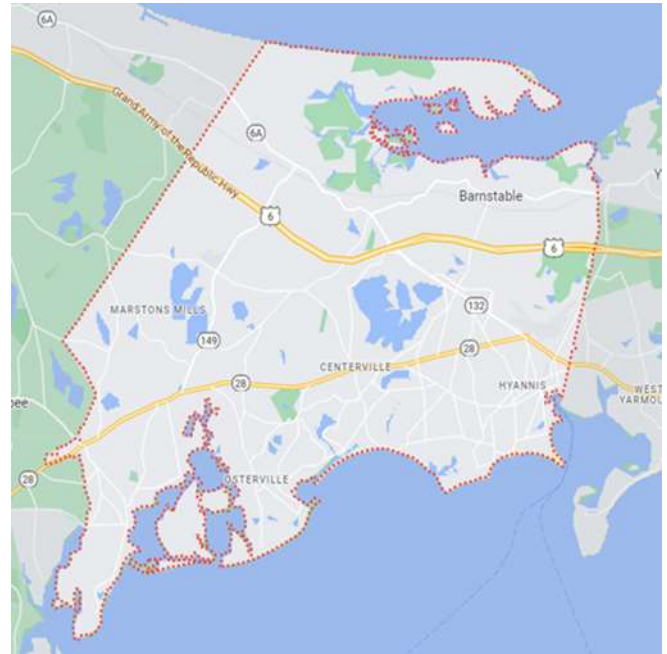
Project Working Title: IT Network Infrastructure Replacement and Upgrades

Project Location: Barnstable Public Schools

Project Description: This project will replacement and upgrade near end of life Network Switches/equipment across BPS

Project Justification: The existing network equipment and switches are dated and nearing end of life, more than 10 years. This equipment will soon be difficult to service and may cause network outages and failures. Being ahead of the replacements over the next few years will allow the network to continue to service the district without interruption and save money on emergency replacement alternatives.

Impact of Denial/Postponement: Potential disruption of network services for the District.



Project Cost Estimates:		FY 2026	Future FY
	Design & Permitting	-	-
	Construction or Acquisition	\$160,000	\$510,000
	Project Management	-	-
	Project Contingency	-	-
	All Other Cost	-	-
	Total Project Cost	\$160,000	\$510,000

Basis for Cost Estimates:

Project Estimated Completion Date:		Design & Permit (months)	Construction (months)
Cost/Description FY 2026 and Follow-On Years:			
Fiscal Year	Cost	Project Description/Components	
2026	\$160,000	Network Equipment Replacement and Switches	
2027	\$165,000	Continue to replace end of life switches	
2028	\$170,000	Continue to replace end of life switches	
2029	\$175,000	Continue to replace end of life switches	
2030	-	-	

Source of Funding: General Fund Reserves

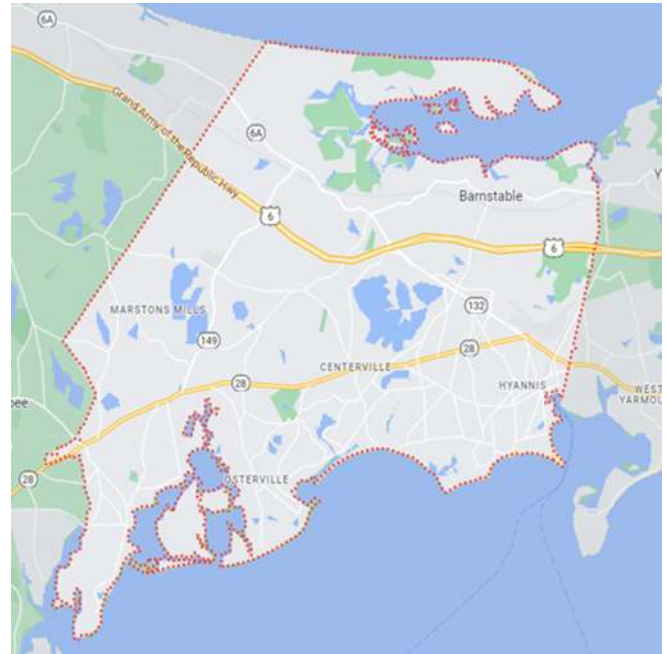
Project Working Title: Security Camera Upgrades and Maintenance

Project Location: Barnstable Public Schools

Project Description: This project will upgrade existing security cameras across the 9 schools and provide preventative maintenance.

Project Justification: Much of the District has received newer equipment but several areas need upgrades and additional cameras added. e.g.: athletic fields and exits to and from portables. Some equipment is nearing the end of life.

Impact of Denial/Postponement: Potential safety issues.



Project Cost Estimates:		FY 2026	Future FY
	Design & Permitting	-	-
	Construction or Acquisition	\$200,000	\$725,000
	Project Management	-	-
	Project Contingency	-	-
	All Other Cost	-	-
	Total Project Cost	\$200,000	\$725,000

Basis for Cost Estimates:

Project Estimated Completion Date:		Design & Permit (months)	Construction (months)
Cost/Description FY 2026 and Follow-On Years:			
Fiscal Year	Cost	Project Description/Components	
2026	\$200,000	Security Camera Upgrades and Maintenance	
2027	\$225,000	Security Camera Upgrades and Maintenance	
2028	\$250,000	Security Camera Upgrades and Maintenance	
2029	\$250,000	Security Camera Upgrades and Maintenance	
2030	-	-	

Source of Funding: General Fund Reserves

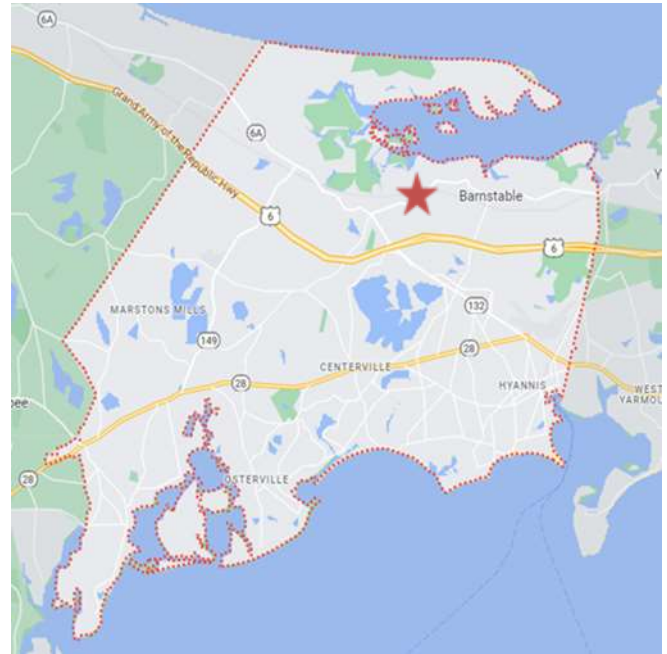
Project Working Title: Replace Membrane Roof

Project Location: Barnstable West Barnstable Elementary School

Project Description: This project intends to replace the white membrane roof over the gymnasium and cafeteria sections of BWB. This membrane roofing will be replaced with asphalt shingles.

Project Justification: There are many leaks in the existing membrane roof. The membrane roof is extremely slippery making repairs more difficult. During the winter months when there is snow or ice build up on this roof we have to close the daycare entrance to BWB. This is because the snow will slide off the roof creating a large pile in front of the door. The daycare entrance is closed out of caution. This roof is causing many of the problems with the Gym Floor.

Impact of Denial/Postponement: Continued leaks into the building causing water damage. Also, the continued risk of the snow piling in front of the door.

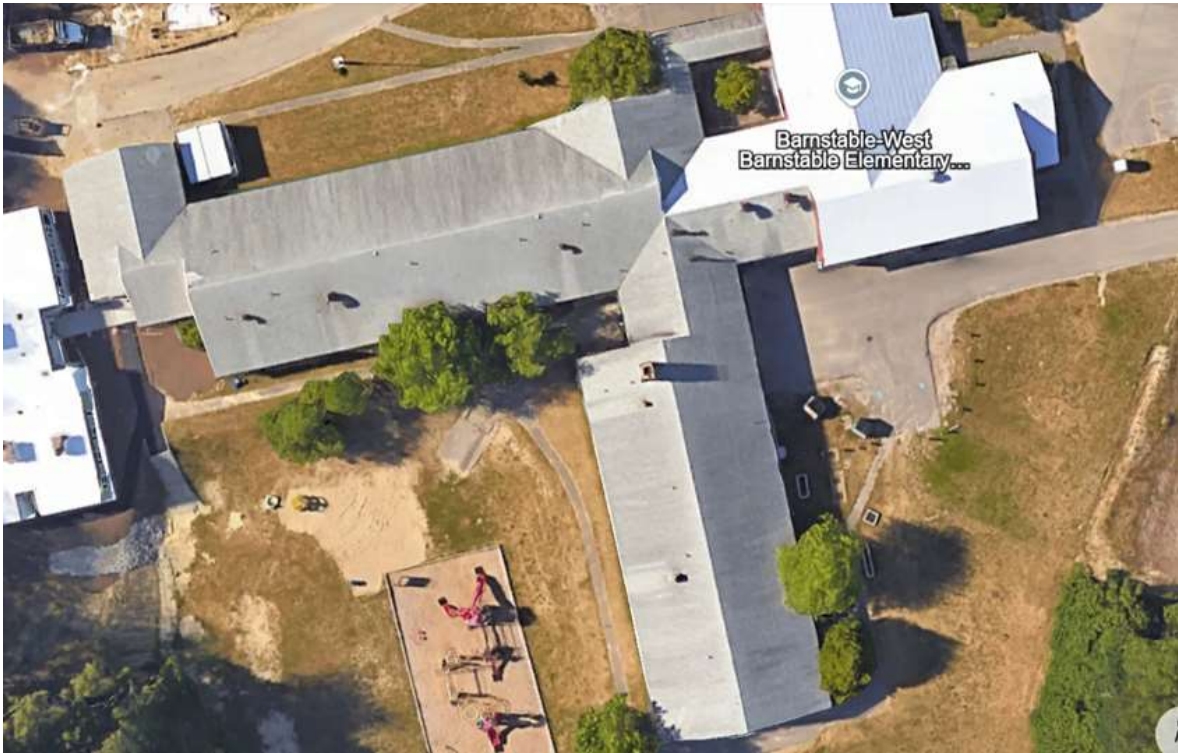


Project Cost Estimates:		FY 2026	Future FY
	Design & Permitting	\$50,000	-
	Construction or Acquisition	\$360,500	-
	Project Management	-	-
	Project Contingency	\$90,000	-
	All Other Cost	-	-
	Total Project Cost	\$500,500	-

Basis for Cost Estimates: 3rd Party Estimating Via BPS Facilities Condition Assessment.

Project Estimated Completion Date: Jan 2026		Design & Permit (months)	0-3	Construction (months)	6-18
Cost/Description FY 2026 and Follow-On Years:					
Fiscal Year	Cost	Project Description/Components			
2026	\$500,500	Replace Membrane Roof			
2027	-	-			
2028	-	-			
2029	-	-			
2030	-	-			

Source of Funding: General Fund Bond Issue



PART VI –DETAILED DESCRIPTIONS OF DEFERRED PROJECTS

Comprehensive Wastewater Management Plan Projects

PROJECT: CWMP-26	DEPARTMENT PRIORITY: 8 of 15
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Project Working Title: Warren’s Cove Aquaculture Project – Design and Permitting

Project Location: Warren’s Cove, Three Bays Estuary

Project Description: This project will fund the design and permitting for the Warren’s Cove Aquaculture Project.

Project Justification: Shellfish filter feeders remove nitrogen from the water they filter. Warren’s Cove was identified as a potential location for deploying shellfish aquaculture to reduce the nitrogen load into the Three Bays Estuary, and therefore, is proposed as a non-traditional nitrogen management solution in the Town’s Comprehensive Wastewater Management Plan (CWMP). However, in its current condition, Warren’s Cove is unsuitable for shellfish habitat. Removal of sediments via dredging could potentially improve the water quality providing suitable shellfish habitat.



Impact of Denial/Postponement: Restoration of Warren’s Cove is identified as an ideal project to be implemented in the first phase (years 0-10) of the CWMP to allow for monitoring and determination of any potential sewer offsets in the second phase (years 10-20). Postponement would potentially extend implementation of this project beyond phase 1.

Project Cost Estimates:		FY 2026	Future FY
	Design and Permitting	-	\$300,000
	Construction or Acquisition	-	\$TBD
	Project Management	-	\$TBD
	Construction Contingency	-	\$TBD
	All Other Cost	-	\$TBD
	Total Project Cost	-	\$TBD

Basis for Cost Estimates: Department of Public Works Engineering

Project Estimated Completion Date: TBD		Design & Permit (months)	TBD	Construction (months)	TBD
Cost/Description FY 2025 and Follow-On Years:					
Fiscal Year	Cost	Project Description/Components			
2026	-	-			
2027	\$300,000	Design & Permitting			
2028	-	-			
2029	\$TBD	Construction			
2030	-	-			

Source of Funding: Sewer Construction and Private Way Fund. Design/permitting is not eligible for State Revolving Fund (SRF) funding. Construction may be eligible for SRF funding and funding from the Cape Cod and Islands Water Protection Fund.

Operating Budget Impact now or in future: This project is expected to increase routine maintenance, the extent of which will be dependent upon selected technology.

Operating Budget Impact now or in future: This project is expected to increase routine maintenance, the extents of which will be dependent upon selected technology.

Photo 1: Floating algae in Warren’s Cove.



Photo 2: Ulva below the surface in Warren’s Cove.

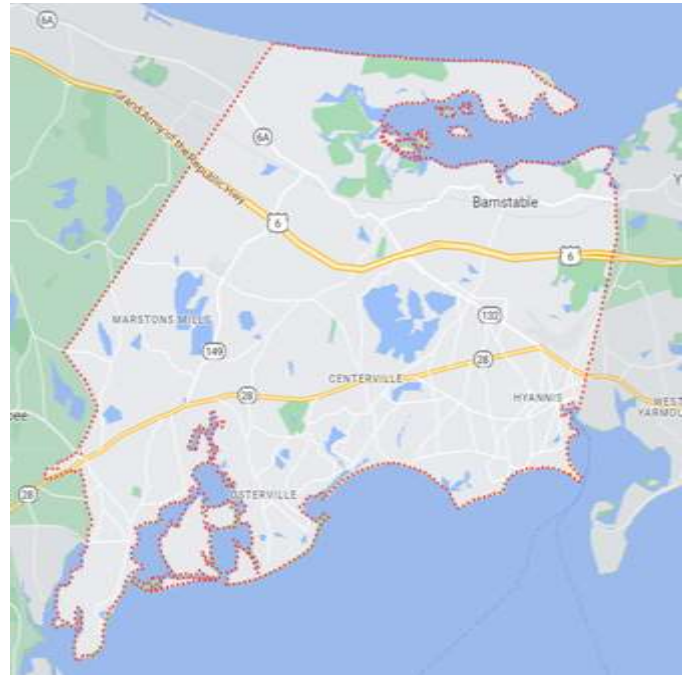


Project Working Title: Mill Pond Dredging Project - Construction

Project Location: Mill Pond, Marstons Mills

Project Description: This project is to dredge Mill Pond to the extent permissible, thereby increasing the water residence time and improving nitrogen removal of the pond. It is anticipated that this project will involve the removal of up to 30,000 cubic yards of material from the pond.

Project Justification: Mill Pond has progressively been filling with silt and debris since its creation, to the point that it is in danger of becoming a bog with a stream meandering through it. Its nitrogen removal capacity has been on the decline from a measured 20% removal to 10% removal during the past 20 years. By comparison, healthy ponds have exhibited 30% to 50% nitrogen removal. Additional nitrogen removal resulting from this project will be quantified through post dredging water quality monitoring, which will be used to set the new baseline of nitrogen removal from Mill Pond into the Three Bays estuary and determine if the amount of proposed sewer expansion in Phase 3 can be reduced.



Impact of Denial/Postponement: Restoration of Mill Pond is identified as an ideal project to be implemented in the first phase (years 0-10) of the CWMP and is one of few opportunities to reduce the mitogen load to the Three Bays over the near term. Postponement would extend nitrogen reduction in the Three Bays beyond phase 1.

Project Cost Estimates:		FY 2026	Future FY
	Construction	-	\$4,000,000
	Construction Contingency	-	\$1,000,000
	Post Restoration Monitoring	-	\$150,000
	Total Project Cost	-	\$5,150,000

Basis for Cost Estimates: Department of Public Works Engineering

Project Estimated Completion Date: TBD	Design & Permit (months)	30	Construction (months)	TBD
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Cost/Description FY 2026 and Follow-On Years:

Fiscal Year	Cost	Project Description/Components
2026	-	-
2027	\$ 5,000,000	Construction
2028	\$ 150,000	Post Restoration Monitoring
2029	-	-
2030	-	-

Source of Funding: Sewer Construction and Private Way Fund. Grants will be pursued for the project once permits are acquired.

Operating Budget Impact now or in future: None



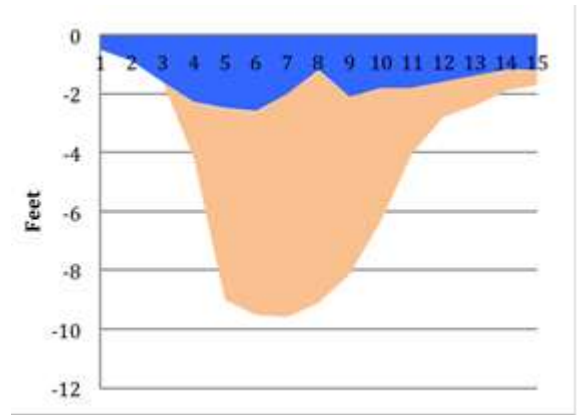
Surface of Mill Pond with aquatic vegetation overgrowth.



Surface of Mill Pond with aquatic vegetation overgrowth.



Mill Pond is located adjacent to the intersection of Route 149 and Route 28.

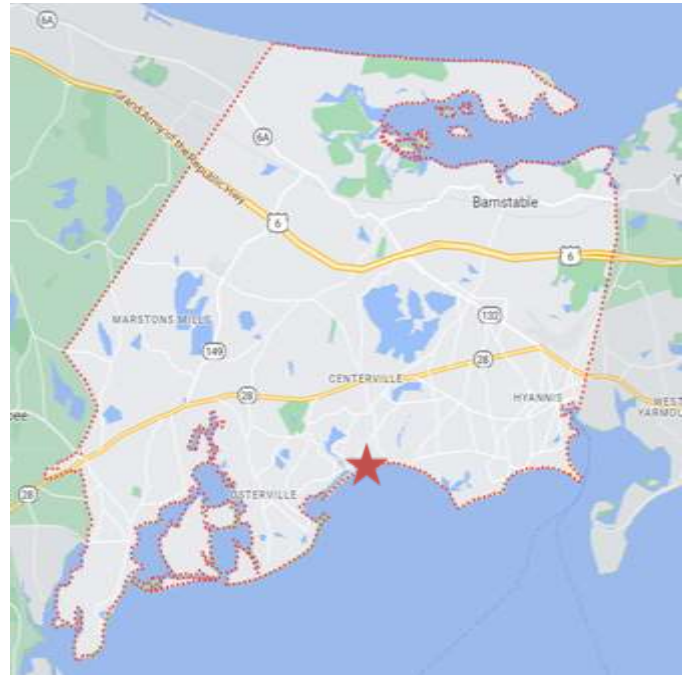


Total depth of soft sediments (peach) versus the total depth of water (blue)

Project Working Title: Long Beach Sewer Expansion – Construction

Project Location: Long Beach Road, Short Beach Road, Lake Elizabeth Drive, and adjacent roadways

Project Description: This project will expand sewers to properties in the vicinity of Craigville Beach, Long Beach, Short Beach, and Lake Elizabeth. The majority of the project is anticipated to include low-pressure sewers with on-site grinder pumps. This project will install approximately 3 miles of sewers, connect approximately 220 properties to municipal sewers, collect approximately 35,000 gallons per day of wastewater and remove approximately 3.4 kg/day of nitrogen. The project will include the decommissioning of the shared septic system near Lake Elizabeth. Construction is anticipated to begin in FY2027.



Project Justification: Residences in this area are completely dependent on on-site solutions to address their wastewater. Many of the properties in this area are within flood zones and velocity zones and have high groundwater, making replacing on-site septic systems very expensive. In addition, the residences in this area are near the nitrogen impaired Centerville River, impaired ponds (Lake Elizabeth and Red Lily Pond) and public bathing beaches (Craigville Beach, Covell’s Beach, Long Beach). The project will eliminate the Lake Elizabeth shared septic system. The project will utilize the sewer infrastructure being installed as part of the Strawberry Hill Road Sewer Expansion Project and the sewers associated with the Centerville Village Sewer Expansion Project, further utilizing the investment in those assets. As a result, this project was identified in Phase 1 of the CWMP.

Impact of Denial/Postponement: The area would remain un-sewered, which would result in continued degradation of water quality to Centerville River, Lake Elizabeth, Red Lily Pond, Craigville Beach, Covell’s Beach, and Long Beach. Residents would be subject to high costs to replace failed septic systems, and the Town would continue to have to maintain the Lake Elizabeth shared septic system.

Project Cost Estimates:		FY 2026	Future FY
Construction		-	\$8,000,000
Project Contingency		-	\$1,100,000
Project Management		-	\$400,000
All Other Costs		-	\$1,500,000
Total Project Cost		-	\$5,150,000

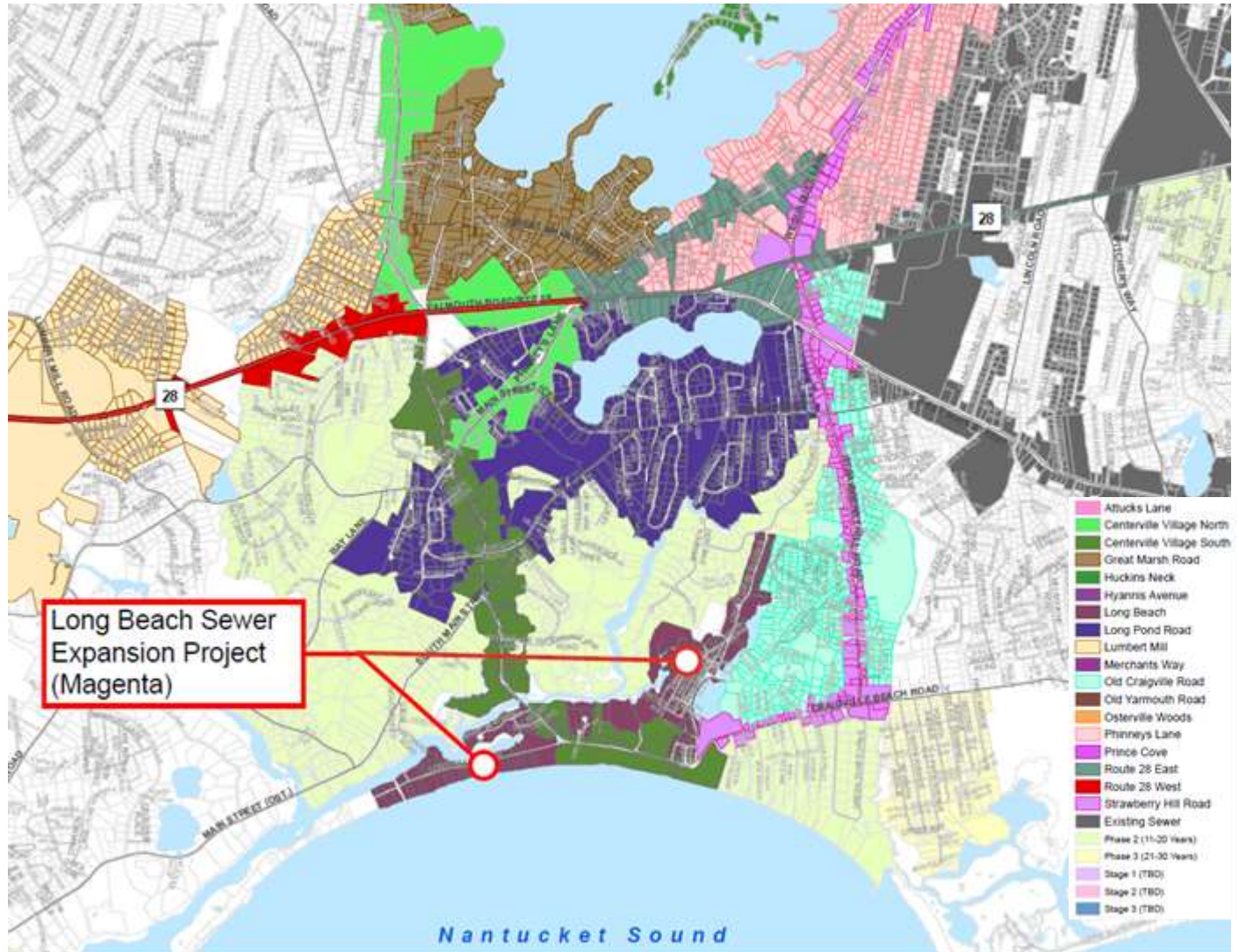
Basis for Cost Estimates: Department of Public Works Engineering

Project Estimated Completion Date: 2030		Design & Permit (months)	36	Construction (months)	24
Cost/Description FY 2026 and Follow-On Years:					
Fiscal Year	Cost	Project Description/Components			
2026	-	-			
2027	11,000,000	Construction			
2028	-	-			

2029	-	-
2030	-	-

Source of Funding: Sewer Construction and Private Way Fund. Grants will be pursued for the project once permits are acquired.

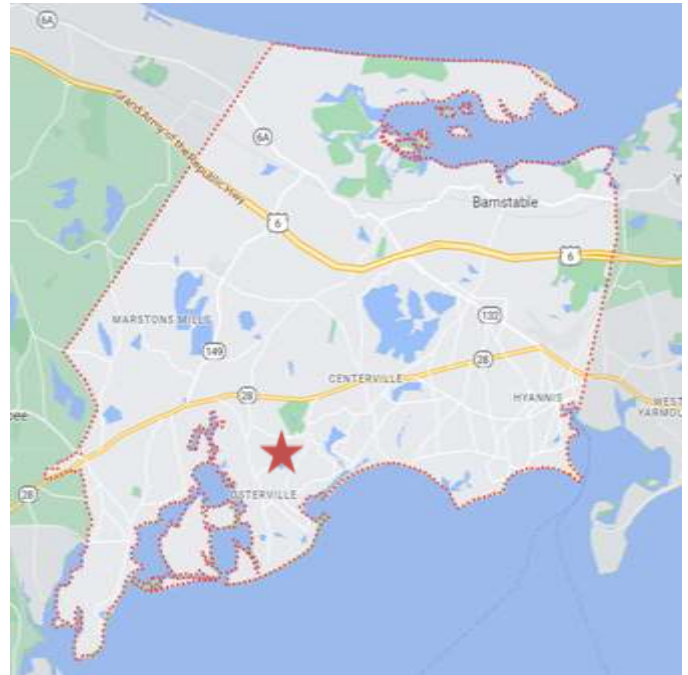
Operating Budget Impact now or in future: None



Project Working Title: Osterville Woods Sewer Expansion – Survey and Preliminary Design

Project Location: Osterville Woods neighborhoods, Osterville

Project Description: The project will expand municipal sewer to the residential properties located in the Osterville Woods neighborhood and adjacent neighborhoods. This project will include the installation of mostly gravity sewer, some low pressure sewer and at least one municipal pump station. The properties served will feed to the infrastructure to be installed as part of the Route 28 West and East projects. This project will install approximately 3.8 miles of sewers, connect approximately 250 properties to municipal sewer, collect approximately 47,000 gallons per day of wastewater and remove approximately 4.7 kg/day of nitrogen.



Project Justification: The western portion of the project area has been identified as a needs area for nitrogen removal within the Three Bays Watershed by Massachusetts Estuaries Program (MEP) modeling. The entire project area has been identified as a needs area for drinking water well protection as the project area is located within the Zone II to COMM Water supply wells. As a result, the project area was identified as a needs area for nitrogen removal and pond protection and the project was identified in Phase 1 of the CWMP.

Impact of Denial/Postponement: The area would remain unsewered and the Three Bays Watershed and COMM drinking water wells would continue to receive nutrients and pollutants from septic systems.

Project Cost Estimates:	FY 2026	Future FY
Design, Permitting, Evaluation, Study	-	\$1,600,000
Construction or Acquisition	-	\$12,000,000
Project Contingency	-	\$1,200,000
Project Management	-	\$600,000
Project Contingency	-	\$1,200,000
All Other Costs	-	\$1,000,000
Total Project Cost	-	\$17,600,000

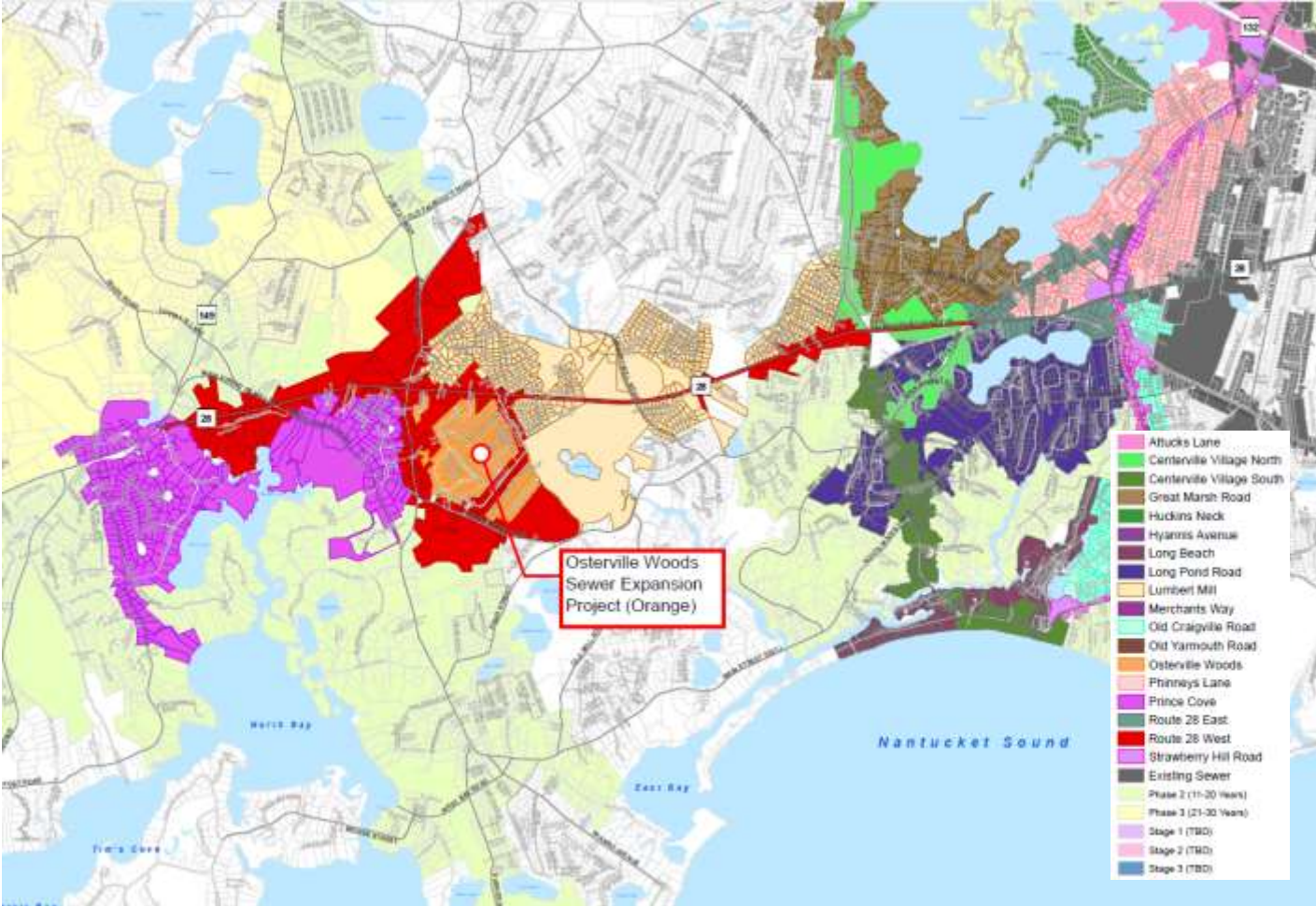
Basis for Cost Estimates: Department of Public Works Engineering

Project Estimated Completion Date: 2027 (design/permitting) 2030 (construction)	Design & Permit (months)	36	Construction (months)	36
Cost/Description FY 2026 and Follow-On Years:				
Fiscal Year	Cost	Project Description/Components		
2026	-	-		
2027	\$450,000	Survey and Preliminary Design		
2028	-	-		
2029	\$1,150,000	Final Design and Permitting		

2030	\$16,000,000	Construction
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Source of Funding: Sewer Construction and Private Way Fund. Design/permitting is not eligible for State Revolving Fund (SRF) funding. Construction may be eligible for SRF funding and funding from the Cape Cod and Islands Water Protection Fund.

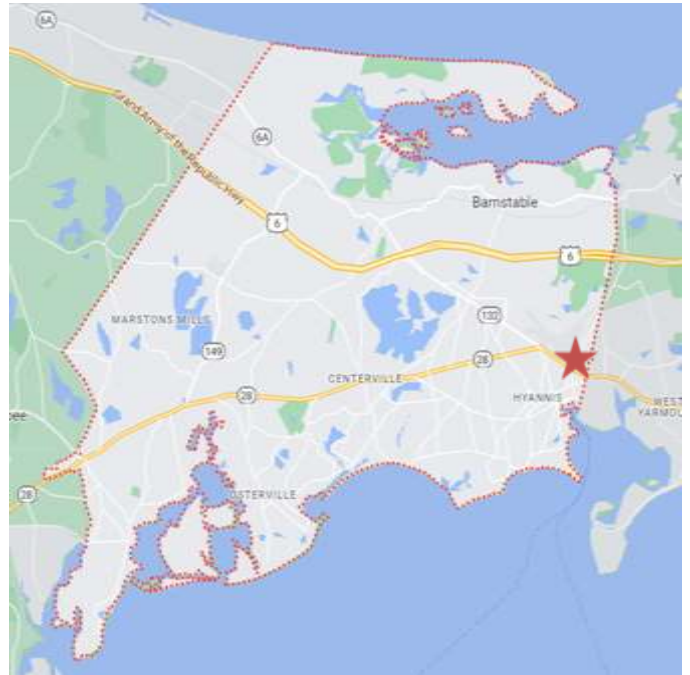
Operating Budget Impact now or in future: This request is for engineering. Construction of the project will increase routine maintenance for the WPCD because of the new infrastructure being added to the system. Construction of the project will increase WPCD operating costs because of increased routine maintenance, personnel needs, electricity, etc. associated with the new infrastructure. Revenue will be generated in the form of sewer assessments and sewer usage fees. Construction is anticipated to be completed in FY 2030 so operating expenses and revenue is not projected until that time.



Project Working Title: Old Yarmouth Road Sewer Expansion – Construction

Project Location: Old Yarmouth Road, Yarmouth Road, Joaquim Road, Bodick Road, Rosary Lane, Ferndoc Street and Route 28 from Cedar Street to Town Line

Project Description: The project will expand municipal sewer to the north of Route 28 and east of Yarmouth Road. This project would provide municipal sewer to businesses and residences on Old Yarmouth Road, Yarmouth Road, Joaquim Road, Bodick Road, Rosary Lane, Ferndoc Street and Route 28 from Cedar Street to Town Line. This project will install approximately 2.5 miles of sewers, connect approximately 130 properties to municipal sewer, collect approximately 22,000 gallons per day of wastewater and remove approximately 2.2 kg/day of nitrogen from the Lewis Bay Watershed. Construction is anticipated to begin in FY2028.



Project Justification: Businesses and residences in this area are completely dependent on on-site solutions to address their wastewater, which has restricted economic growth in the area. Additionally, the proposed sewer expansion area is entirely located within the Zone II to the Hyannis Water System’s Maher drinking water wells, which have experienced contamination over the years. As a result, this project was identified in Phase 1 of the Comprehensive Wastewater Management Plan (CWMP) to address economic development and drinking water protection.

Impact of Denial/Postponement: The area would remain unsewered, growth would be limited to what traditional on-site wastewater systems could sustain, and the adjacent drinking water wells would remain vulnerable to pollutants from septic systems.

Project Cost Estimates:	FY 2026	Future FY
Design, Permitting, Evaluation, Study	-	-
Construction or Acquisition	-	\$10,000,000
Construction Contingency	-	\$1,000,000
Project Management	-	\$1,000,000
Project Contingency	-	\$250,000
All Other Costs	-	\$500,000 (Police Details)
Total Project Cost	-	\$12,750,000

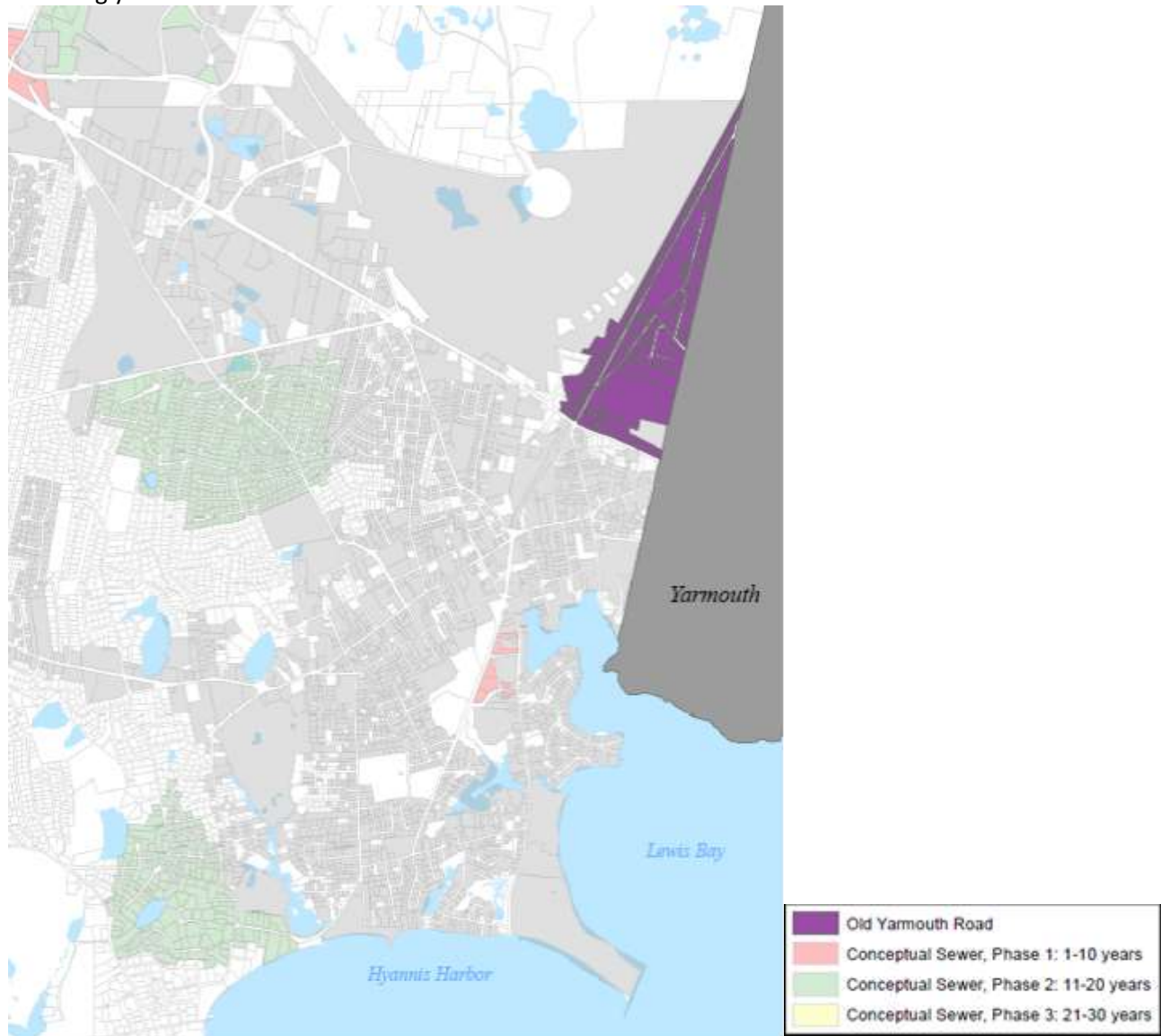
Basis for Cost Estimates: Department of Public Works Engineering

Project Estimated Completion Date: 2027 (design/permitting) 2029 (construction)	Design & Permit (months)	36	Construction (months)	24
Cost/Description FY 2025 and Follow-On Years:				
Fiscal Year	Cost	Project Description/Components		
2026	-	-		
2027	-	-		

2028	\$12,750,000	Construction
2029	-	-
2030	-	-

Source of Funding: Sewer Construction and Private Way Fund. Design/permitting is not eligible for State Revolving Fund (SRF) funding. Construction may be eligible for SRF funding and funding from the Cape Cod and Islands Water Protection Fund.

Operating Budget Impact now or in future: This request is for engineering. Construction of the project will increase WPCD operating costs because of increased routine maintenance, personnel needs, electricity, etc. associated with the new infrastructure. Revenue will be generated in the form of sewer assessments and sewer usage fees. Construction is anticipated to be completed in FY29 so operating expenses and revenue are not projected until the following year.

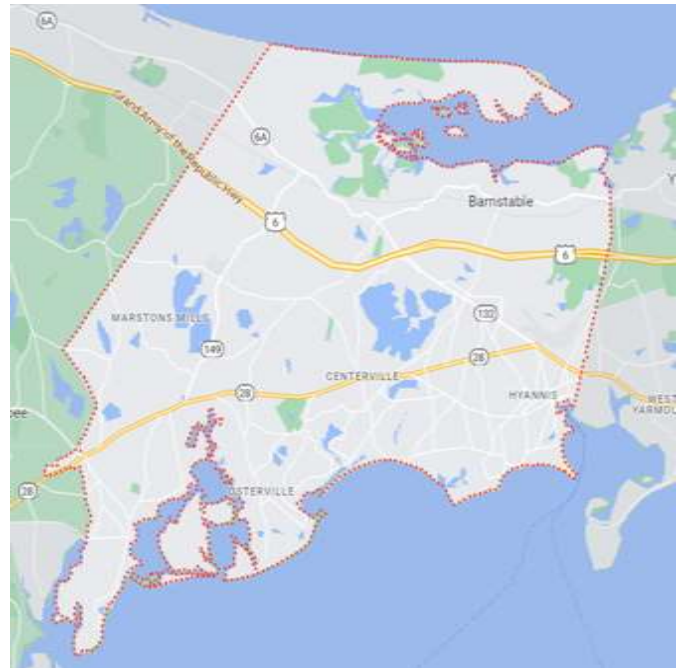


Project Working Title: Effluent Disposal Alternatives – Design & Permitting

Project Location: TBD

Project Description: This project will continue the Town’s efforts to identify, evaluate, design, permit and eventually construct expanded effluent disposal facilities. This request is for design and permitting of a recommended solution.

Project Justification: Town’s Comprehensive Wastewater Management Plan (CWMP) calls for an additional 2.9 MGD to be treated at the Barnstable WPCF over the course of the next 30 years. In 2020, the Town completed a groundwater modeling project to quantify the amount of effluent that can be disposed of at the Barnstable WPCF. The model predicted that the WPCF is nearing the limits of its disposal capacity by potentially causing groundwater mounding issues, and that additional effluent disposal considerations should be considered to accommodate the increase in the flows proposed in the CWMP. The Town continues to investigate alternative options for effluent, and is working with technical experts, and DEP, on the issue. It is anticipated that a solution will be necessary in order to advance with Phase 2 and 3 of the CWMP.



Impact of Denial/Postponement: Locating and developing expanded effluent disposal facilities is a critical component of the CWMP. Failing to successfully permit expanded effluent disposal capacity would delay wastewater expansion efforts. Water quality will continue to degrade in the Town’s waterways as sewer projects are put on hold.

Project Cost Estimates:		FY 2026	Future FY
	Design, Permitting, Evaluation, Study	-	\$TBD
	Construction or Acquisition	-	\$TBD
	Construction Contingency	-	\$TBD
	Project Management	-	\$TBD
	Project Contingency	-	\$TBD
	All Other Cost	-	\$TBD
	Total Project Cost	-	\$TBD

Basis for Cost Estimates: Department of Public Works Engineering

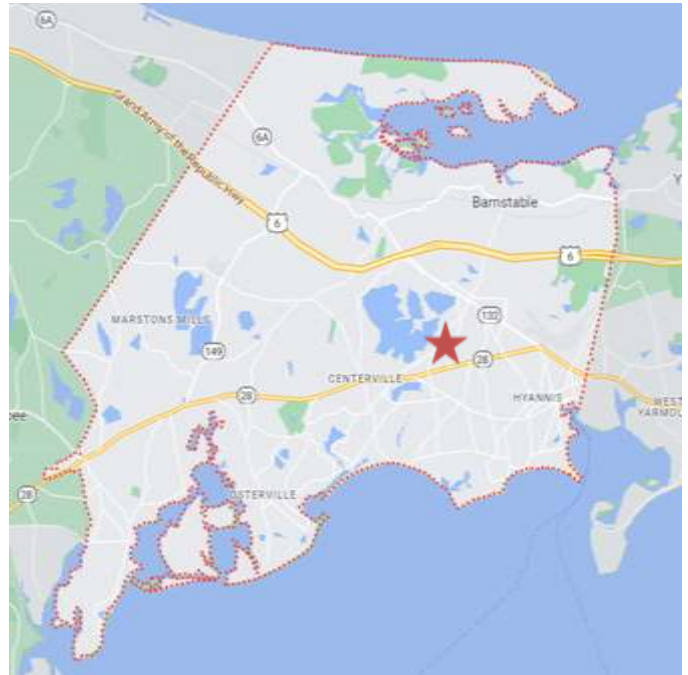
Project Estimated Completion Date: 2030		Design & Permit (months)	36	Construction	TBD
Cost/Description FY 2026 and Follow-On Years:					
Fiscal Year	Cost	Project Description/Components			
2026	-	-			
2027	\$TBD	Final Design, Permitting			
2028	-	-			
2029	\$TBD	Construction			
2030	-	-			

Source of Funding: Sewer Construction and Private Way Fund. Design/permitting is not eligible for State Revolving Fund (SRF) funding. Construction may be eligible for SRF funding and funding from the Cape Cod and Islands Water Protection Fund.

Project Working Title: Nitrogen Removal Improvements and Water Pollution Control Facility Upgrade

Project Location: Water Pollution Control Facility (WPCF)

Project Description: This project includes installation of a Reverse Osmosis (RO) treatment process, installation of an Ultraviolet (UV) disinfection system, further effluent pumping modifications, and potentially addition of an Advanced Oxidation treatment process. The project will be implemented if either future WPCF permits require it, selected effluent disposal options require it, or if the Town elects to go to that increased level of treatment.



Project Justification: RO is a water purification process that uses a semi-permeable membrane to separate water molecules from other substances. RO is the existing “state of the art” technology in wastewater/water treatment, removing up to 99%+ of the dissolved salts (ions), particles, colloids, organics and bacteria from the feed water. Additionally, recent EPA studies have indicated that RO will remove between 90 and 99% of PFAS from the feed water.

RO effectively produces distilled water. The combination of the treatment processes that will be installed in previous phases of this upgrade, RO, and enhanced UV disinfection match or exceed the treatment requirements required by states that allow potable water reuse. This could allow the Town to consider reuse as part of its effluent discussions, and when considering the need for additional drinking water sources for the Town’s water system.

Impact of Denial/Postponement: Much of this work will still have to be accomplished in the near future as the WPCFs existing processes are at, or beyond, their design life. Additionally, denial will likely require significant sewer expansion in the Lewis Bay Watershed and limit the viable alternative effluent disposal options.

Project Cost Estimates:	FY 2026	Future FY
Design, Permitting, Evaluation, Study	-	\$6,000,000
Construction or Acquisition	-	\$50,000,000
Construction Contingency	-	\$2,500,000
Project Management	-	\$5,000,000
Project Contingency	-	\$1,500,000
All Other Cost	-	-
Total Project Cost	-	\$65,000,000

Basis for Cost Estimates: Department of Public Works Engineering

Project Estimated Completion Date: TBD		Design & Permit (months)	18	Construction (months)	24
Cost/Description FY 2026 and Follow-On Years:					
Fiscal Year	Cost	Project Description/Components			
2026	-	-			
2027	-	-			
2028	-	-			
2029	\$65,000,000	Construction			

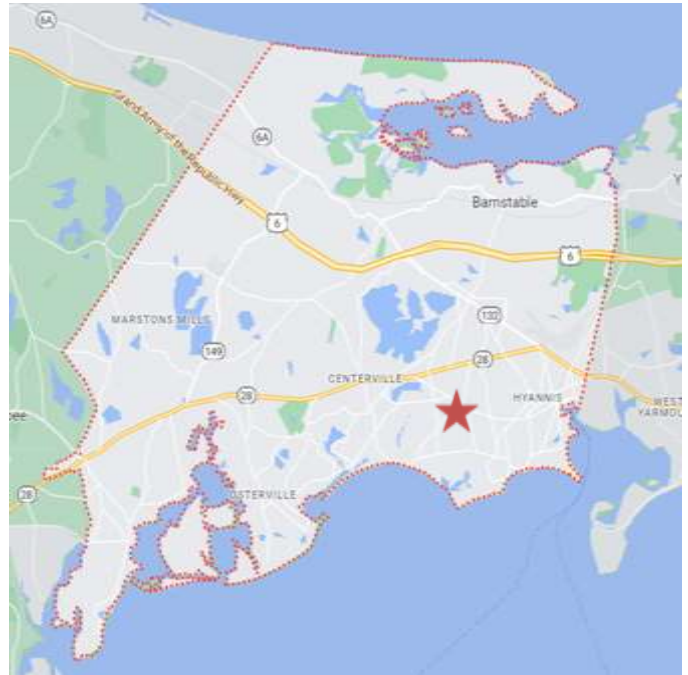
2030	-	-
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Source of Funding: Sewer Construction and Private Way Fund. Design/permitting is not eligible for State Revolving Fund (SRF) funding. Construction may be eligible for SRF funding and funding from the Cape Cod and Islands Water Protection Fund.

Project Working Title: Old Craigville Road Sewer Expansion – Construction

Project Location: Old Craigville Road and adjacent neighborhoods, Centerville

Project Description: The project will expand municipal sewer to properties located on Old Craigville Road and adjacent neighborhoods. This project will include the installation of mostly gravity sewer, some low pressure sewer and at least one municipal pump station. This project will install approximately 6.6 miles of sewers, connect approximately 440 properties to municipal sewer, collect approximately 49,000 gallons per day of wastewater and remove approximately 4.9 kg/day of nitrogen from the Centerville River Watershed. The properties served will feed to the infrastructure to be installed as part of the Strawberry Hill Road Sewer Expansion Project. Construction is anticipated to begin in FY2030.



Project Justification: The northern portions of the project area have been identified as a needs area for nitrogen removal within the Centerville River Watershed by Massachusetts Estuaries Program (MEP) modeling as well as drinking water well protection (COMM Water supply wells). The southerly portion of the project area has been identified as a needs area for pond protection as residences in this area are located in close proximity to Red Lily Pond and Lake Elizabeth and are completely dependent upon on-site solutions to address their wastewater. As a result, the project area was identified as a needs area for nitrogen removal and pond protection and the project has been identified in Phase 1 of the CWMP as requiring sewer expansion.

Impact of Denial/Postponement: The area would remain unsewered which is inconsistent with the Town’s CWMP. Furthermore, the Centerville River Watershed, COMM drinking water wells, Red Lily Pond and Lake Elizabeth would continue to receive nutrients and pollutants from septic systems.

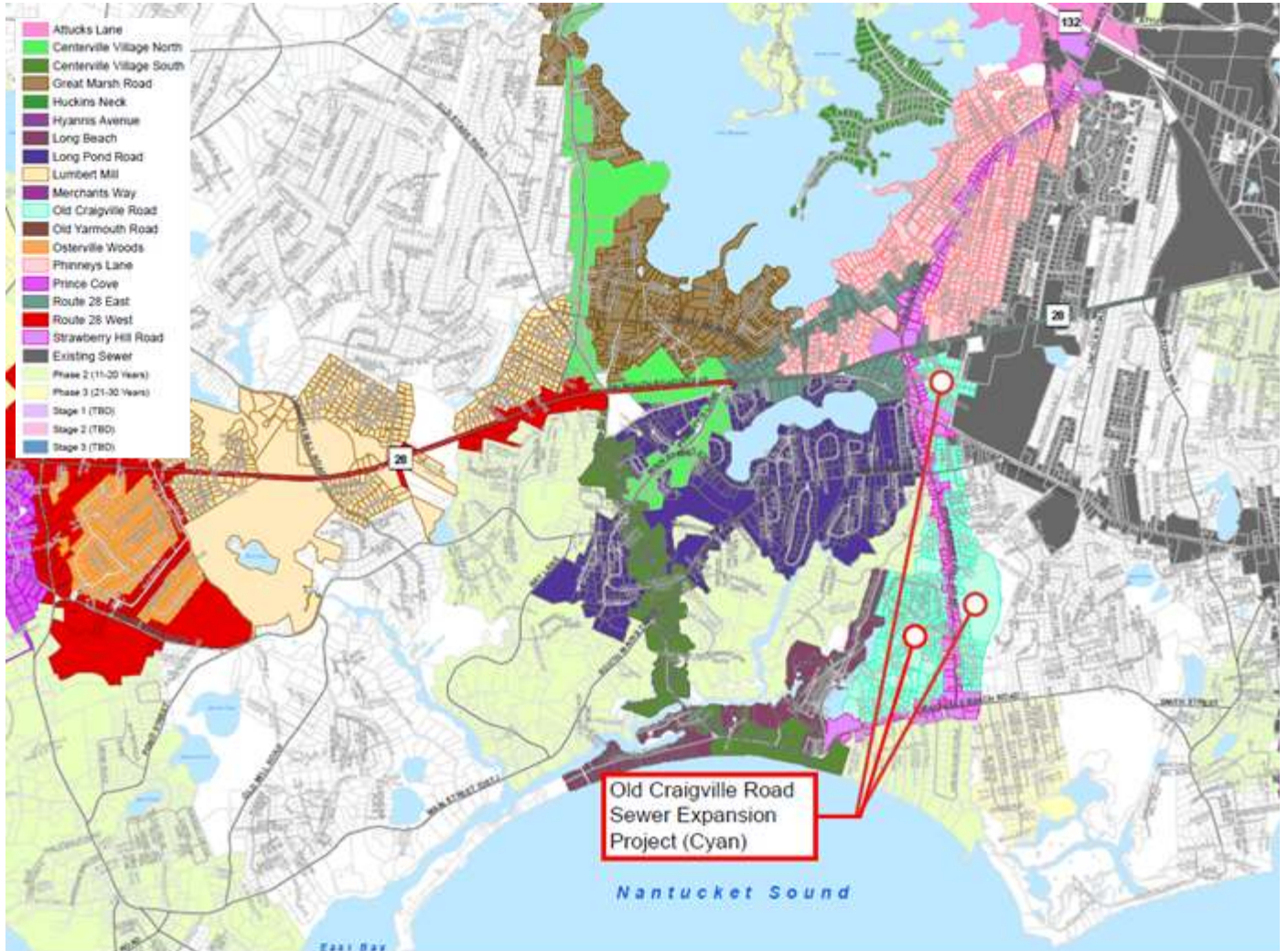
Project Cost Estimates:	FY 2026	Future FY
Design, Permitting, Evaluation, Study	-	-
Construction or Acquisition	-	\$22,000,000
Construction Contingency	-	\$2,200,000
Project Management	-	\$1,000,000
Project Contingency	-	\$1,000,000
All Other Cost	-	\$1,300,000
Total Project Cost	-	\$27,500,000

Basis for Cost Estimates: Department of Public Works Engineering

Project Estimated Completion Date: 2033		Design & Permit (months)	30	Construction (months)	30
Cost/Description FY 2026 and Follow-On Years:					
Fiscal Year	Cost	Project Description/Components			
2026	-	-			

2027	-	-
2028	-	-
2029	-	-
2030	\$27,500,000	Design / Construction

Source of Funding: Sewer Construction and Private Way Fund. Design/permitting is not eligible for State Revolving Fund (SRF) funding. Construction may be eligible for SRF funding and funding from the Cape Cod and Islands Water Protection Fund.



Enterprise Fund Projects

Airport Enterprise Fund

PROJECT: AIR-26

DEPARTMENT PRIORITY: 2 of 7

Project Working Title: Design & Construct Terminal Bldg. Seasonal Structure

Project Location: 480 Barnstable Road, Hyannis, MA 02601

Project Description: As part of improvements proposed at the Cape Cod Gateway Airport as part of the Airport Master Plan Update, the terminal was identified for expansion/modifications to more adequately respond to passenger needs now and in the future.

The proposed project is for the development of a temporary structure to accommodate passengers during peak seasonal commercial service activity, including Transportation Security Administration (TSA) requirements (TSA’s Recommended Security Guidelines for Airport Planning, Design, and Construction). Deficiencies were noted with an inability to efficiently provide spacing for screened passengers with the current terminal spaces due to seasonal increases in passenger traffic. With the arrival of American Airlines in the summer of 2024, and existing tenants of JetBlue and Cape Air and their customers, the current terminal building’s existing deficiencies swelled, which include lack of passenger hold room space. Now with increased operations expected for the summer of 2025 as American Airlines adds to their daily service (LGA and DCA started in the 2024 season and PHL and ORD are planned to be added in the 2025 season), the additional space is needed now more than ever.

Terminal enhancements were identified in the Airport Master Plan Update but with little detail except for anticipated square foot requirements based on passenger forecasts. The scope of the project will include design and construction for a temporary terminal structure deemed necessary to handle seasonal activity, very similar to what is experienced at the Island airports of Nantucket and Martha’s Vineyard.

Project Justification: Customers will be affected without adequate post-screening seating options. The existing post-security hold room can accommodate 138 passengers. We surpassed these numbers on several occasions in the summer 2024 at peak times (between 11:30 – 1:00). Added daily service to PHL and Saturday service to ORD in 2025 will exacerbate the situation as detailed below. With all airlines being on average 85% - 100% capacity throughout the summer, this will be an issue for the many visitors that frequent Cape Cod in the summer and add significant value to the local economy and must be addressed.

Impact of Denial/Postponement: To deny or postpone funding of this capital project will not allow the Airport to adequately accommodate passengers using the facility for air transportation needs. Customers will be affected without adequate post-screening seating options. The existing post-security hold room can accommodate 138 passengers. We surpassed these numbers on several occasions in the summer 2024 at peak times (between 11:30 – 1:00). Added daily service to PHL and Saturday service to ORD in 2025 will exacerbate the situation. Exceeding capacity by 216 passengers (daily) or 183 passengers @ 85% aircraft capacity and 291 passengers (Saturday only) or 247 passengers @ 85% aircraft capacity.



Project Cost Estimates:		FY 2026	Future FY
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	Design & Permitting	-	-
	Construction or Acquisition	-	\$6,500,000
	All Other Cost	-	
	Total Project Cost	-	\$6,500,000

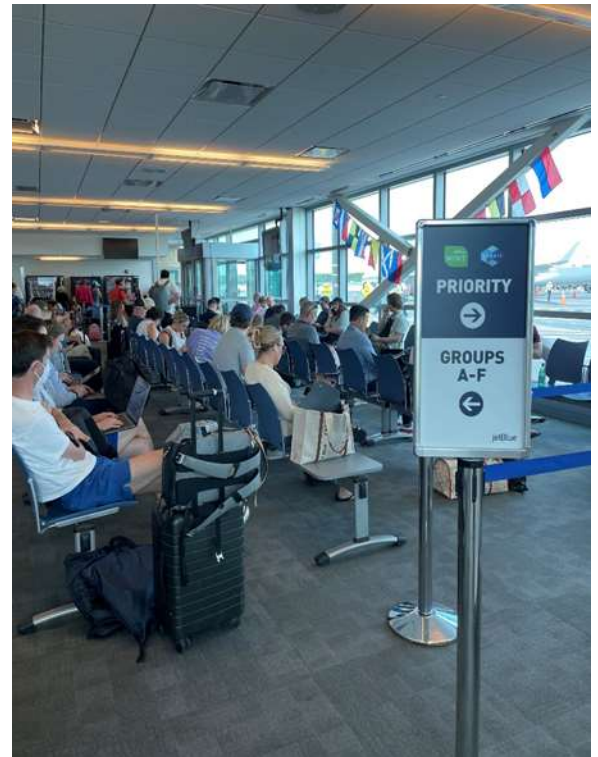
Basis for Cost Estimates: An estimation of fees was developed in August 2026 with final estimates supplied on 8/26/2024 and are based on 2024 design, bid specification development, construction material and labor using prevailing wage rates. A more refined Scope of Work (SOW) and fees will need to be developed. The SOW and fees will undergo an Independent Fee Estimate (IFE) as required by the Federal Aviation Administration (FAA). The project will be bid through the Town of Barnstable’s Chief Procurement Office.

Project Estimated Completion Date: 2027		Design & Permit (months)	12	Construction (months)	6-12
Cost/Description FY 2026 and Follow-On Years:					
Fiscal Year	Cost	Project Description/Components			
2026	-	-			
2027	\$6,500,000	Design & Construct Terminal Bldg. Seasonal Structure (BIL FY2024/2025/Entitlement)			
2028	-	-			
2029	-	-			
2030	-	-			

Source of Funding: The FAA has increased funding share for FFY2026 and FFY2027 projects as follows: Funding from FAA (95%), MassDOT Aeronautics (2.5%) and local share (2.5%). This funding source is not always guaranteed. Current project = 2.5% Airport share or \$162,500.00.

Operating Budget Impact now or in future: Facility routine maintenance is expected.

Checkpoint at Capacity 2024 Season



Project Working Title: RW 15-33 Aeronautical Study / Airspace Analysis (for Future Reconstruction)

Project Location: 480 Barnstable Road, Hyannis, MA 02601

Project Description: As part of the proposed Runway 15/33 Reconstruction and Extension, the airport will need to conduct an aeronautical study and acquire easements for the airport to protect the runway approaches. The Federal Aviation Administration (FAA) provides funding for these purposes. It is always preferable for an airport to be surrounded by a buffer of vacant property. However, when adjacent property has already been developed, the FAA may conclude that an aviation easement is appropriate to control any future air rights that might be hazardous to flight to protect the airspace from obstructions. Certain regulations require the acquisition of sufficient property rights (such as air rights) that will protect an runways approach and both pilots and the people on the ground. An aeronautical study will define the number of aviation easements needed. An aviation easement is a property right acquired from a landowner which protects the use of airspace above a specified height and imposes limitations on use of the land subject to the easement. Generally, uses that attract birds or interfere with pilot visibility and instrumentation are prohibited. Whether or not existing uses and structures are permitted to remain, this is often a function of the distance from the runway. Any manmade structures or natural growth which penetrates the specified heights must be removed. A typical aviation easement not only describes the rights acquired and restrictions on the use of the property, but it will also include a document called Exhibit A, which provides a graphic depiction of the elevations and dimensions of the easement.



Project Justification: The total project includes review of existing and proposed easements/acquisition within the approach of Runway 15. Easements are needed and necessary to meet existing runway approach clearance requirements as noted above and to implement development alternatives that improve the airport and future operations. This is a safety related project that is to ensure that the airport meets approach clearance requirements for not only the existing approach surfaces but also for the future approach surfaces associated with the runway extension of 895 feet. The following projects require easements:

- Existing Runway approaches; and
- Runway 15/33 extension approaches.

Impact of Denial/Postponement: To deny or postpone funding of this capital project will not allow the Airport to adequately accommodate future facility and safety enhancements for air transportation needs. This is a safety related project that is to ensure that the airport meets approach clearance requirements for not only the existing approach surfaces but also for the future approach surfaces associated with the runway extension of 895 feet.

Project Cost Estimates:		FY 2026	Future FY
	Design & Permitting	-	\$320,000
Construction or Acquisition	-	-	
All Other Cost	-	\$5,000	
Total Project Cost	-	\$325,000	

Basis for Cost Estimates: An estimation of fees was developed in August 2026 with final estimates supplied on 8/26/2024 and are based on 2024 design, bid specification development, and labor using prevailing wage rates. A more refined Scope of Work (SOW) and fees will need to be developed. The SOW and fees will undergo an Independent Fee Estimate (IFE) as required by the Federal Aviation Administration (FAA). The project will be bid through the Town of Barnstable’s Chief Procurement Office.

Project Estimated Completion Date: 2027	Design & Permit (months)	12 - 24	Construction (months)	-
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Cost/Description FY 2026 and Follow-On Years:

Fiscal Year	Cost	Project Description/Components
2026	-	-
2027	\$325,000.00	RW 15-33 Aeronautical Study / Airspace Analysis (for Future Reconstruction)
2028	-	-
2029	-	-
2030	-	-

Source of Funding: The FAA has increased funding share for FFY2026 and FFY2027 projects as follows: Funding from FAA (95%), MassDOT Aeronautics (2.5%) and local share (2.5%). This funding source is not always guaranteed. Current project = 2.5% Airport share or is \$8,125.00.

Operating Budget Impact now or in future: N/A

Project Working Title: Terminal Building HVAC Replacement

Project Location: 480 Barnstable Road, Hyannis, MA 02601

Project Description: As part of improvements proposed at the Cape Cod Gateway Airport, the terminal building is in need of a replacement of its HVAC system. The construction of the Terminal was completed in the fall of 2011. The facility is over 12 years old and some of the appliances such as the Heating and Air Condition Systems (HVAC) show their age and need replacement.

Project Justification: Over the past few years, the airport has been required to conduct more than routine maintenance on its HVAC units for the Terminal. Although contracted maintenance is performed twice per year, the systems are starting to show their age and are in need of more frequent maintenance.



There are concerns that if left alone, customers, tenants and airport and federal staff could experience discomfort and dissatisfaction in the transportation systems on Cape Cod. If left alone, this Airport will not be able to meet Town Council Strategic Plan beliefs: ✓ Protecting the health and safety of citizens ✓ Being fiscally responsible ✓ Operating creatively and with flexibility ✓ Preserving the integrity of the Town of Barnstable ✓ Each council member's stake in the betterment of the community ✓ Decisions being made in the best interest of the whole Town of Barnstable. As well as meeting the strategic plan goals: finance, economic development, public health and safety, and town infrastructure and assets. Nor will the airport be allowed to provide visitors and citizens alike with a quality transportation facility.

Impact of Denial/Postponement: To deny or postpone funding of this capital project will not allow the Airport to adequately accommodate customers, tenants and airport and federal staff. Not only do we cater to air carrier passengers, many tenants lease office space from the airport for their staff and employees. Tenants such as American Airlines, Cape Air, JetBlue; Hertz, Enterprise, Avis and Budget rental car companies; Island Café Express, Transportation Security Administration, Airport Administrative staff and others need to have improved HVAC conditions in their workplace.

Project Cost Estimates:	FY 2026	Future FY
Design & Permitting	-	-
Construction or Acquisition	-	\$2,495,000
All Other Cost	-	\$5,000
Total Project Cost	-	\$2,500,000

Basis for Cost Estimates: An estimation of fees was developed in August 2026 with final estimates supplied on 8/26/2024 and are based on 2024 design, bid specification development, construction material and labor using prevailing wage rates. A similar project is out for bid now for the Tower HVAC replacement, which will supply more real-world estimates. A more refined Scope of Work (SOW) and fees will need to be developed. The SOW and fees will undergo an Independent Fee Estimate (IFE) as required by the Federal Aviation Administration (FAA). The project will be bid through the Town of Barnstable's Chief Procurement Office.

Project Estimated Completion Date: 2028		Design & Permit (months)	12	Construction (months)	12
Cost/Description FY 2026 and Follow-On Years:					
Fiscal Year	Cost	Project Description/Components			
2026	-	-			
2027	\$2,500,000	Terminal Building HVAC Replacement			
2028	-	-			
2029	-	-			
2030	-	-			

Source of Funding: The FAA has increased funding share for FFY2026 and FFY2027 projects as follows: Funding from FAA (95%), MassDOT Aeronautics (2.5%) and local share (2.5%). This funding source is not always guaranteed. Current project = 2.5% Airport share or is \$62,500.00.

Operating Budget Impact now or in future: N/A

Project Working Title: Replace SRE Equipment - Airport #38 (ASV Skid Steer Plow for EMAS circa 2004).

Project Location: 480 Barnstable Road, Hyannis, MA 02601

Project Description: As a public use airport, Cape Cod Gateway Airport is required to maintain the facility to meet various Federal Aviation Administration (FAA) requirements and to satisfy its Airport Certification (FAA FAR Part 139 airport certification) requirements per the Department of Transportation. This includes removal of snow and other runway contamination to federal standards and for the safety of the flying public.

Snow Removal Equipment (SRE) must be maintained regularly to ensure that during snow events, the airport can adequately and safely remove snow and other airfield contaminants (ice, slush and etcetera) from all surfaces. It is a requirement of the FAA and various federal regulations and assurances to maintain the airport in an open condition for public use (similar to DOT and Town owned roads).



When certain FAA approved equipment is eligible for replacement with FAA grant assistance, SRE vehicles and equipment must be evaluated and replaced as necessary so that the airport has the ability to meet requirements of its operating certificate and FAA airport mandates. This project is to replace Airport #38 (ASV Skid Steer Plow for EMAS circa 2004).

Project Justification: With approximately 1.5 million square feet of pavement, that includes two active runways, several aircraft taxiways and aircraft parking ramps that must be maintained and opened as soon as possible during snow events and to maintain our FAA FAR Part 139 airport certification, certain equipment must be available and in good condition to perform as required. Failure to do so would be in violation of the FAR Part 139 airport certification, and various Airport Grant Assurances, violating federal law.

Impact of Denial/Postponement: To deny or postpone funding of this capital project will not allow the Airport to be operational for the public and/or in full compliance with Federal, State, and Local agencies and may also have long term financial consequences with regard to receipt of future Federal and State grants.

With approximately 1.5 million square feet of pavement, that includes two active runways, several aircraft taxiways and aircraft parking ramps that must be maintained and opened as soon as possible during snow events and to maintain our FAA FAR Part 139 airport certification, certain equipment must be available and in good condition to perform as required. Failure to do so would be in violation of the FAR Part 139 airport certification, and various Airport Grant Assurances, violating federal law.

Project Cost Estimates:	FY 2026	Future FY
Design & Permitting	-	\$27,000
Construction or Acquisition	-	\$70,000
All Other Cost	-	\$3,000
Total Project Cost	-	\$100,000

Basis for Cost Estimates: Fee estimates were developed by the Airport’s on-call Engineering team, Airport Solutions Group, 8/26/2024 but update may be needed. The project will be bid through the Town of Barnstable’s Chief Procurement Office for the equipment needed.

Project Estimated Completion Date: FY 2027		Design & Permit (months)	3	Construction (months)	6-12
Cost/Description FY 2026 and Follow-On Years:					
Fiscal Year	Cost	Project Description/Components			
2026	-	-			
2027	\$100,000	Replace SRE Equipment - Airport #38 (ASV Skid Steer Plow for EMAS circa 2004).			
2028					
2029					
2030					

Source of Funding: Funding by MassDOT AD (80%), and local share (20%) from airport enterprise funds. Airport share is \$20,000.

Operating Budget Impact now or in future: Routine vehicle maintenance.



Airport #38 (ASV Skid Steer Plow for EMAS circa 2004)

Project Working Title: Design & Reconstruct RW15-33

Project Location: 480 Barnstable Road, Hyannis, MA 02601

Project Description: As part of the Federal Aviation Administration’s (FAA) goals to improve and correct airport layout deficiencies, enhance aircraft safety, and ensure compliance with regulatory guidance, this project serves to correct non-standard construction associated with the pavement thickness on Runway 15-33, in advance of taxiway Delta (D) and Echo (E) realignment projects and shifting and extending Runway 15 to ensure compliance with regulatory guidance.

As part of the proposed Runway 15/33 Reconstruction, the airport will need to improve on the thickness of the pavement to accommodate the existing aircraft that use the airport today. Currently, a pavement thickness of 4” exists and the FAA requires a thickness of 9” to meet federal design standards.

This project also includes an update to the airport’s tri-annual Disadvantaged Business Enterprise (DBE) 49 CFR Part 26 Program. Cape Cod Gateway Airport has established a Disadvantaged Business Enterprise (DBE) Program in accordance with regulations of the U.S. Department of Transportation (DOT), 49 CFR Part 26. The Cape Cod Gateway Airport has received Federal financial assistance from the Department of Transportation, and as a condition of receiving this assistance, the Cape Cod Gateway Airport has signed an assurance that it will comply with 49 CFR Part 26 (hereafter referred to as "Part 26"). It is the policy of the Airport to ensure that DBEs as defined in Part 26, have an equal opportunity to receive and participate in DOT-assisted contracts. Thus, tri-annually, the program is evaluated and based on the list of upcoming federally funded projects, the plan goals are analyzed and a new plan developed and submitted to the FAA. Such plan development is an eligible FAA expense and can receive federal funding for this effort.



Project Justification: The total project includes the design and reconstruction of the pavement on Runway 15-33 to meet federal design standards. Justification for the project is that the airport meet the design standards for runway pavement to accommodate the aircraft that currently use the airport, which requires 9” of pavement, not the 4” of pavement that exists today.

Impact of Denial/Postponement: To deny or postpone funding of this capital project will not allow the Airport to adequately accommodate existing facility and safety for air transportation needs. This is a safety related project that is to ensure that the airport meets design criteria requirements.

Project Cost Estimates:		FY 2026	Future FY
	Design & Permitting	-	-
	Construction or Acquisition	-	\$24,100,000
	All Other Cost	-	-
	Total Project Cost	-	\$24,100,000

Basis for Cost Estimates: An estimation of fees was developed in August 2023 with final estimates supplied on 8/26/2024 and are based on 2024 design, bid specification development, and labor using prevailing wage rates. A more refined Scope of Work (SOW) and fees will need to be developed. The SOW and fees will undergo an Independent Fee

Estimate (IFE) as required by the Federal Aviation Administration (FAA). The project will be bid through the Town of Barnstable's Chief Procurement Office.

Project Estimated Completion Date: 2028		Design & Permit (months)	12	Construction (months)	6
Cost/Description FY 2026 and Follow-On Years:					
Fiscal Year	Cost	Project Description/Components			
2026	-	-			
2027	\$24,100,000	Design & Reconstruct RW15-33			
2028	-	-			
2029	-	-			
2030	-	-			

Source of Funding: Funding from FAA (90%), MassDOT Aeronautics (5%) and local share (5%). This funding source is not always guaranteed. Current project = 2.5% Airport share or \$1,205,000.

Operating Budget Impact now or in future: Crack sealing, painting and slurry seals to elongate life of the pavement.

Project Working Title: Permitting for Taxiway 'D' & RW15 Extension

Project Location: 480 Barnstable Road, Hyannis, MA 02601

Project Description: As part of the proposed master plan projects (completed in May 2022) and the environmental review (completed in December 2024), two of the projects include Runway 15/33 Extension and realignment of Taxiway D to meet federal design standards. Both the state of Massachusetts (through the Massachusetts Environmental Policy Act – MEPA process) and the federal government (through the National Environmental Policy Act – NEPA) identified that permitting would be needed to proceed forward with this project.

And now that the state and federal process is complete, this project is to seek local permitting for these projects.

Project Justification: The total project includes the permitting needed for the Taxiway 'D' realignment & RW15 Extension projects. The level of design detail will need to be more robust to allow for adequate detail for the reviewing agencies.



Impact of Denial/Postponement: To deny or postpone funding of this capital project will not allow the Airport to adequately accommodate future facility and safety enhancements for air transportation needs. This is a safety related project that is to ensure that the airport meets permitting and FAA design criteria for the Taxiway D and Runway 15/33 Extension.

Project Cost Estimates:		FY 2026	Future FY
	Design & Permitting	-	\$650,000
	Construction or Acquisition	-	-
	All Other Cost	-	-
	Total Project Cost	-	\$650,000

Basis for Cost Estimates: An estimation of fees was developed in August 2023 with final estimates supplied on 8/26/2024 and are based on 2024 design, bid specification development, and labor using prevailing wage rates. A more refined Scope of Work (SOW) and fees will need to be developed. The SOW and fees will undergo an Independent Fee Estimate (IFE) as required by the Federal Aviation Administration (FAA). The project will be bid through the Town of Barnstable’s Chief Procurement Office.

Project Estimated Completion Date: 2030	Design & Permit (months)	18 - 24	Construction (months)	6
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Cost/Description FY 2026 and Follow-On Years:		
Fiscal Year	Cost	Project Description/Components
2026	-	-
2027	-	-
2028	-	-
2029	\$650,000.00	Permitting for Taxiway 'D' & RW15 Extension

2030	-	-
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Source of Funding: Funding from FAA (90%), MassDOT Aeronautics (5%) and local share (5%). This funding source is not always guaranteed. Current project = 5% Airport share or is \$32,500.00.

Operating Budget Impact now or in future: N/A



Marina Enterprise Fund

PROJECT: MAR-26	DEPARTMENT PRIORITY: 1 of 4
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Project Working Title: Bismore Park Marina Facility Improvements – Construction

Project Location: Bismore Park Marina

Project Description: The project will construct new floating concrete docks with steel piles and other ancillary improvements to the facility.

Project Justification: Bismore Park Marina is located within Hyannis Inner Harbor. This facility is home to the Office of the Harbormaster and is essential to supporting the user needs of the local commercial fishing fleet, transient vessels, adjacent ferry operations to Nantucket and Martha’s Vineyard, local events, visitor attractions, and local commerce. Revenues from these various activities support the facility and generate revenues for the local economy. The goal of this project is to modernize the facility, enhance user experience, replace aging infrastructure and improve public safety and accessibility.



Impact of Denial/Postponement: Failure of aging infrastructure, improved public safety and user experience.

Project Cost Estimates:		FY 2026	Future FY
	Design & Permitting	-	-
	Construction or Acquisition	-	\$4,500,000
	Project Management	-	\$350,000
	Project Contingency	-	\$1,350,000
	All Other Cost	-	-
	Total Project Cost	-	\$6,200,000

Basis for Cost Estimates: Consultant and DPW Engineering Department.

Project Estimated Completion Date: 2028		Design & Permit (months)	-	Construction (months)	18
Cost/Description FY 2026 and Follow-On Years:					
Fiscal Year	Cost	Project Description/Components			
2026	-	-			
2027	\$ 6,200,000	Construction			
2028					
2029					
2030					

Source of Funding: General Fund, Marina Enterprise Fund; Seaport Economic Council Grant

Operating Budget Impact now or in future: In the short-term new infrastructure will require less maintenance.

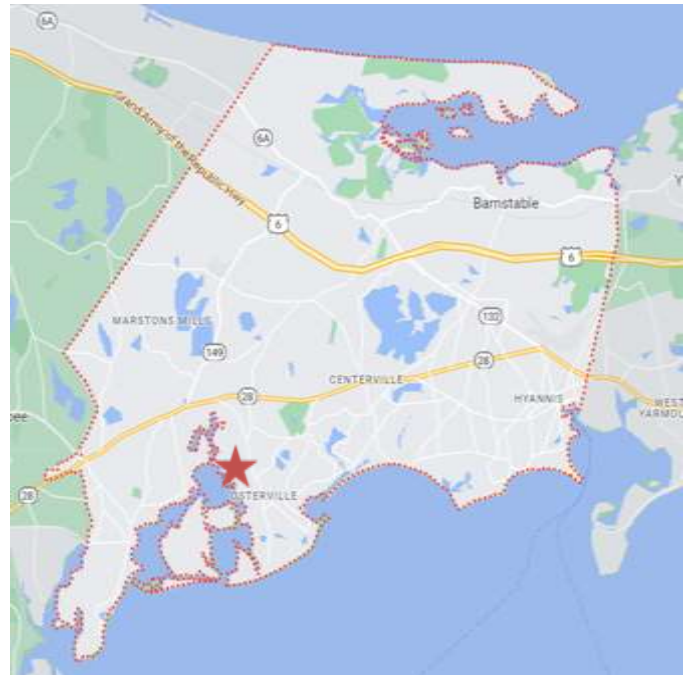


Project Working Title: Prince Cove Marina Site Improvements – Final Design and Permitting

Project Location: 235 Cedar Tree Neck Road, Marston’s Mills

Project Description: The project will make improvements to Prince Cove Marina Site including installation a new pump out facility, parking lot improvements, and expansion/replacement of the floating docks. This request is for final design and permitting.

Project Justification: Prince Cove Marina is a popular Town Owned marina with access to Prince Cove. However, the marina is lacking modern facilities. The marina lacks a pump out station. Sewer expansion to this area is currently anticipated to be completed in 2031, which presents an opportunity to connect a new pump out station to the new sewer. The parking area is inefficient and could be expanded with new stormwater facilities installed. Finally, there is a desire to expand the floating docks in order to maximize use of the facility.



Impact of Denial/Postponement: Denial will result in the facility remaining underutilized and outdated.

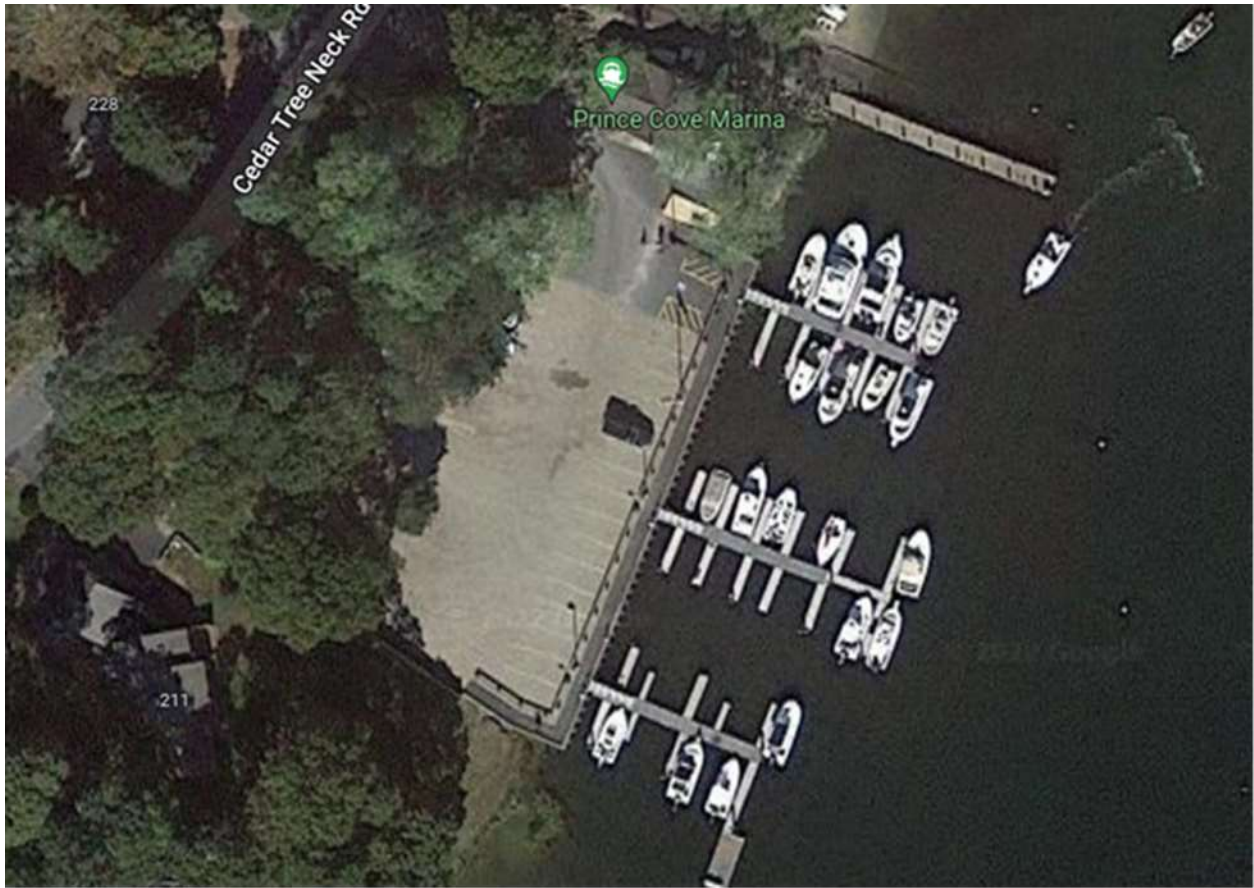
Project Cost Estimates:		FY 2026	Future FY
	Design & Permitting	-	\$250,000
	Construction or Acquisition	-	\$4,000,000
	Project Management	-	\$50,000
	Project Contingency	-	\$450,000
	All Other Cost	-	-
	Total Project Cost	-	\$4,750,000

Basis for Cost Estimates: Consultant and DPW Engineering Department.

Project Estimated Completion Date: 2030		Design & Permit (months)	12	Construction (months)	12
Cost/Description FY 2026 and Follow-On Years:					
Fiscal Year	Cost	Project Description/Components			
2026	-	-			
2027	\$ 250,000	Final Design and Permitting			
2028	-	-			
2029	\$ 4,500,000	Construction			
2030	-	-			

Source of Funding: General Fund. Marinas Enterprise Fund. Portions of the project may be eligible for a Clean Vessel Act Grant. Other grant opportunities will be pursued.

Operating Budget Impact now or in future: N/A



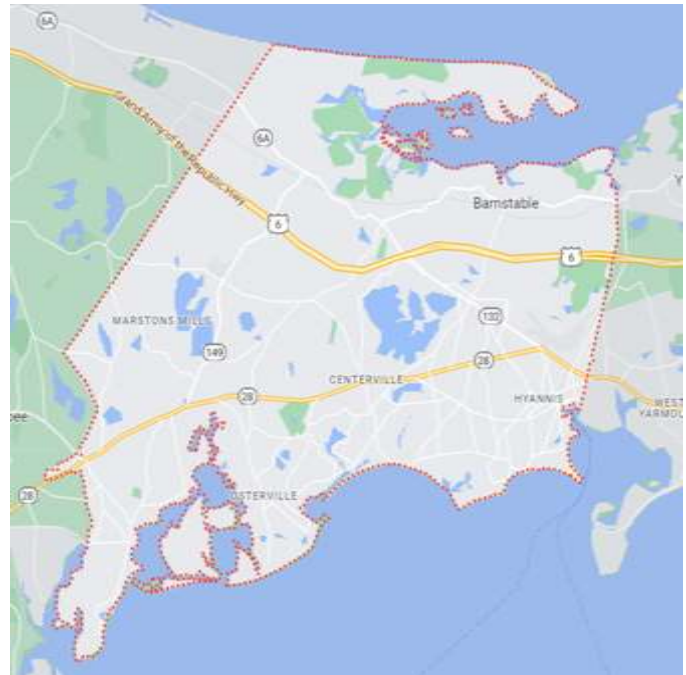
Project Working Title: Barnstable Harbor Marina Revetment – Construction

Project Location: 110 Freezer Road, Barnstable Village

Project Description: The project scope includes removing slope armoring on the west bank; resetting an existing or installing new buttress boulders; resetting existing or installing new slope armoring on geotextile and an aggregate base and filling voids; increasing the elevation of the top of revetment to address the scarp and reduce risks of overtopping; improving drainage and correcting erosion along the access road above the revetment.

Project Justification: The revetment reinforces the western bank of Barnstable Harbor Marina, protecting it from erosion and scouring. It also protects revetment protects the access road immediately above it, which serves public and private facilities; and maintains adequate area and water depth in the inner marina for numerous vessels to navigate and berth.

Impact of Denial/Postponement: If repairs are not made there is an increased risk the revetment may fail, in which case use of the two dozen adjacent boat slips may be impaired, and this would possibly constitute a waterways permit violation. Failure of the revetment would also jeopardize stability of the access road immediately above the revetment, which provides slip holders access, access to public parking and public rest rooms, and access to Barnstable Marine Service, a private berthing, fueling, and maintenance facility.



Project Cost Estimates:		FY 2026	Future FY
	Design & Permitting	-	-
	Construction or Acquisition	-	\$775,000
	Project Management	-	-
	Project Contingency	-	\$155,000
	All Other Cost	-	-
	Total Project Cost	-	\$930,000

Basis for Cost Estimates: DPW Engineering Department.

Project Estimated Completion Date: 2030		Design & Permit (months)	6	Construction (months)	12
Cost/Description FY 2026 and Follow-On Years:					
Fiscal Year	Cost	Project Description/Components			
2026	-	-			
2027	-	-			
2028	-	-			
2029	\$930,000	Construction			
2030	-	-			

Source of Funding: General Fund. Marinas Enterprise Fund.

Operating Budget Impact now or in future: N/A



Hyannis Youth & Community Center Enterprise Fund

PROJECT: HYCC-26

DEPARTMENT PRIORITY: 2 of 4

Project Working Title: HYCC Combined Heat and Power Plant (CHP)

Project Location: 141 Bassett Ln Hyannis, MA 02601

Project Description: The project would install a CHP plant at the HYCC to provide energy savings and standalone power during an outage. A CHP plant uses gas to generate electricity while harvesting the waste heat to provide heating and cooling. The CHP would be gas fired in the near term but could be transitioned to hydrogen should that become practical or necessary to satisfy the towns climate goals.

Project Justification: The HYCC was initially built with a CHP in mind but it was never installed. The HYCC consumes between 2 and 2.5 million kWh of electricity a year. At 22 cents a kWh this costs the town between \$440,000 and \$550,000 s year. A CHP plant would produce more of this electricity on site at lower cost and allow us to use waste heat for heating, cooling, and ice management. The CHP has the potential to save the town \$1.2 million over ten years.



If we opt for a black start capable system, the HYCC could become an emergency cooling center during prolonged summer outages. Its kitchen could also serve as an emergency food production and storage center in an emergency. By no longer being grid dependent, the town would no longer have to expend extra energy resources to resurface the ice after an outage.

Federal tax credits of up to 30% of project cost make this an ideal time to invest in municipal energy production.

Impact of Denial/Postponement: Initial feasibility studies have been conducted and have show the project to be viable. A final evaluation of bids will determine if the project should go forward.

Project Cost Estimates:		FY 2026	Future FY
	Design & Permitting, Study	-	-
Construction or Acquisition	-	\$653,892	
Project Management	-	-	
Project Contingency	-	-	
All Other Cost	-	-	
Total Project Cost	-	\$653,892	

Basis for Cost Estimates: Department of Public Works Estimate

Project Estimated Completion Date: 2028		Design & Permit (months)	6	Construction (months)	8
Cost/Description FY 2026 and Follow-On Years:					
Fiscal Year	Cost	Project Description/Components			
2026	-	-			
2027	\$653,892	Components and installation			
2028					

2029		
2029		

Source of Funding: We will be able to offset up to 30% of the project with tax credits.

Operating Budget Impact now or in future:): This will reduce the expense of resurfacing the ice after an outage and also avoid lost revenue from ice reservations.

Project Working Title: HYCC Recreational Master Planning

Project Location: 141 Bassett Ln Hyannis, MA 02601

Project Description: The Hyannis Youth and Community Center (HYCC) Area Master Land Use Plan project aims to revitalize and enhance the recreational facilities and land use in the vicinity of the HYCC. This comprehensive planning initiative will focus on reimagining the area, with a particular emphasis on the redesign and replacement of the existing, deteriorating skate park. The project envisions the development of modern recreational amenities that meet contemporary standards while actively engaging the community and relevant Town Departments in the planning and execution process.

The planning process will extend beyond a skate park to create a comprehensive master land use plan for the entire area around the HYCC. This plan could include outdoor fitness centers, street hockey facilities, a splash pad, pool, improved lighting, fencing, and other amenities that enhance the overall community experience.



Project Justification: The existing skate park is in a state of disrepair, with concrete bowls showing signs of structural failure. Despite previous repair efforts, the park continues to deteriorate and is unappealing to users. Addressing these safety concerns is paramount to protect the well-being of those who use the facility.

The land around the HYCC facility is underutilized. There is the potential to use this property to create a dynamic and safe recreational space for the youth population to foster their physical, social, and emotional development.

Impact of Denial/Postponement: The skate park will continue to decline in use and eventually be unusable.

Project Cost Estimates:		FY 2026	Future FY
	Design & Permitting, Study	-	\$220,000
	Construction or Acquisition	-	-
	Project Management	-	\$40,000
	Project Contingency	-	-
	All Other Cost	-	\$30,000
	Total Project Cost	-	\$290,000

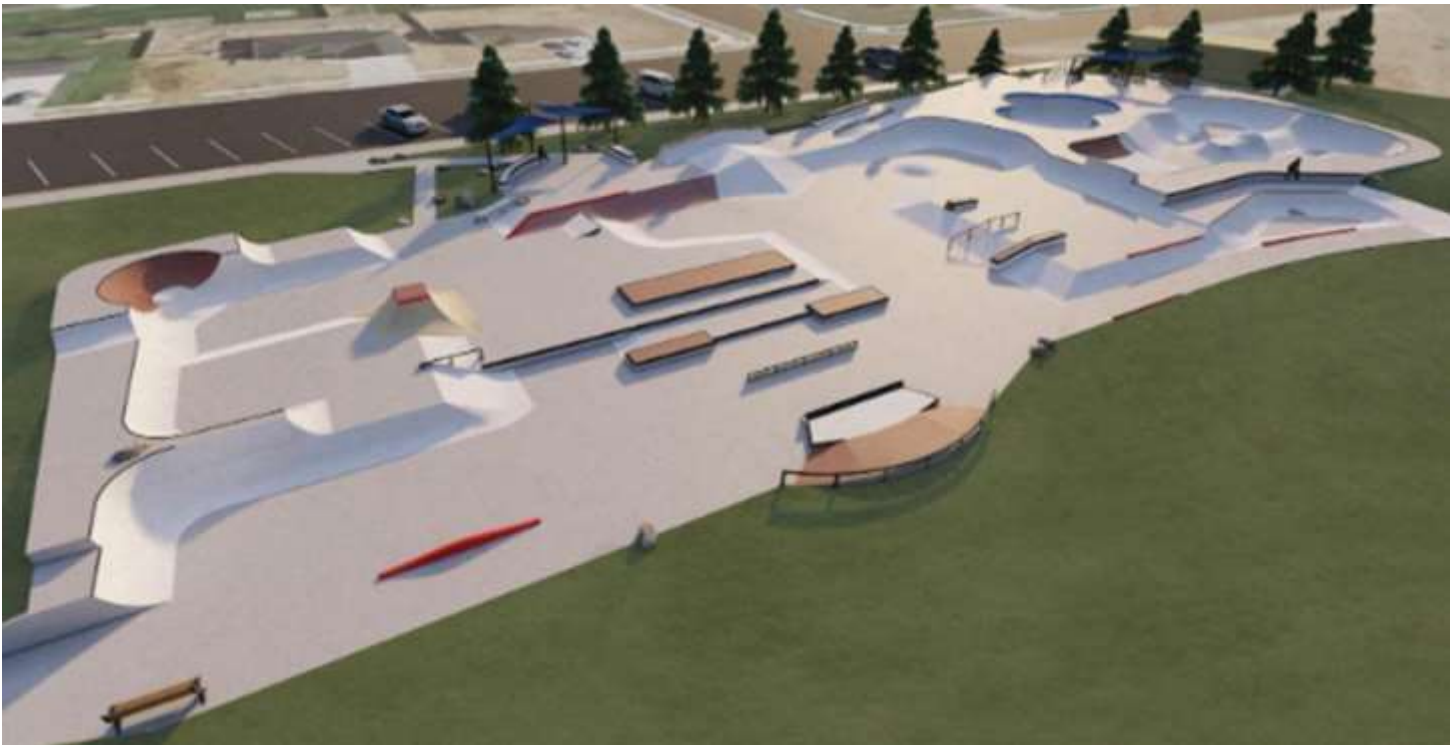
Basis for Cost Estimates: Department of Public Works Estimate

Project Estimated Completion Date: 2027		Design & Permit (months)	6	Construction (months)	8
Cost/Description FY 2026 and Follow-On Years:					
Fiscal Year	Cost	Project Description/Components			
2026	-	-			
2027	\$290,000	Master Plan Development			
2028	-	-			
2029	\$TBD	Construction			

2030	-	-
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Source of Funding: Portions of this project are eligible for Community Preservation Funding

Operating Budget Impact now or in future: None



Project Working Title: Hyannis Youth and Community Center Rink Slab - Design

Project Location: 141 Bassett Ln Hyannis, MA 02601

Project Description: This project would replace the sand base beneath the Kennedy ice rink with a concrete base.

Project Justification: Replacing the sand bed at the Kennedy Rink with a concrete slab would significantly improve ice consistency year-round. The uneven depths of the refrigeration piping beneath the existing sand bed create ongoing maintenance challenges, hinder ice-making capabilities, and result in subpar ice quality compared to the Butler Rink and other competing facilities. Currently, during the warmer months, June, July, and August, the ice quality becomes inconsistent, preventing HYCC from entering into agreements with user groups, as they cannot guarantee a high quality of ice.

A concrete slab would not only ensure a more reliable ice surface but also allow for greater versatility in the rink’s use. Unlike the sand bed, which limits functionality, a concrete base would enable the rink to host alternative events such as volleyball, pickleball, tennis, concerts, and other activities, even with a temporary floor in place. This would transform the space into a more dynamic, multi-purpose venue while simultaneously improving the quality of the ice surface for skating events.



Installing a concrete slab at the Kennedy Rink would not only improve ice quality but also increase operational efficiency and expand the range of events that can be held, transforming the rink into a dynamic, multi-purpose venue.

Impact of Denial/Postponement:

Project Cost Estimates:	FY 2026	Future FY
Design & Permitting	\$195,976	-
Construction or Acquisition	-	\$2,324,700
Project Management	\$30,000	\$39,741
Project Contingency	-	\$232,470
All Other Cost	\$30,000	-
Total Project Cost	\$255,976	\$2,596,911

Basis for Cost Estimates: Department of Public Works Estimate

Project Estimated Completion Date: 2028		Design & Permit (months)	24	Construction (months)	36
Cost/Description FY 2026 and Follow-On Years:					
Fiscal Year	Cost	Project Description/Components			
2026	\$255,976	Design			
2027	\$2,595,911	Construction			

Source of Funding: Capital Trust Fund Bond Issue

Golf Enterprise Fund

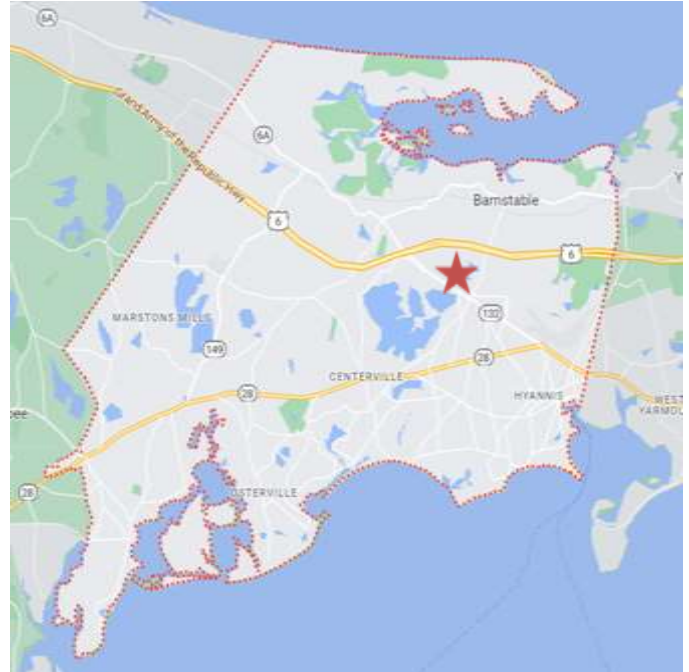
PROJECT: GOLF-26

DEPARTMENT PRIORITY: 1 of 2

Project Working Title: Hyannis Golf Course Rehabilitation & Restoration Project

Project Location: Hyannis Golf Course, 1800 Iyannough Road
Hyannis Massachusetts, 02601

Project Description: The restoration and renovation of the Hyannis Golf Course is a multiyear project that includes a study to confirm we can meet the desired results before investing. Our main objective is to reduce the amount of irrigated and fertilized turfgrass throughout the golf course by 25%. This project would include creating a GPS/DWG Auto-Cad file that provides two-foot topography and includes locating and measurements of irrigated turfgrass, defines areas of greens, tees, fairways, roughs, sand bunkers, cart paths, drainage systems and other infrastructure. The next phase of the project would involve hiring a golf course architect to define areas of the course that could become naturalized, eliminate unnecessary bunkers, relocate, or restore current bunkers. Limiting the disruption of existing features and limiting construction cost will be paramount as we are not trying to redesign the golf course. After we receive the architect's design, we would then hire an irrigation designer to develop plans for an updated irrigation system that meets the needs of the new layout. At this time, we would develop a master plan and obtain quotes to replace the entire irrigation system, renovate sand bunkers, and create naturalized areas.



Project Justification: The current irrigation system and components were originally installed in 1972 and are well beyond their life expectancy. Currently golf maintenance staff are making weekly repairs to a variety of failing irrigation equipment that takes considerable time and funds to repair and often interferes with play resulting in reduced revenue. There are currently 65 acres of irrigated areas at the Hyannis Golf Course. If we were to eliminate 25%, we would reduce the amount of irrigated turfgrass by 13 acres. It currently takes 14-16 hours to irrigate the turfgrass depending on evapotranspiration rates and conditions. Our current water time window is 3:00 pm until 6:00 am. Irrigating during these times interferes with players, is not efficient, as water is lost from evaporation, affects precipitation rates caused by wind conditions. Utility costs associated with running pumps 14-16 hours to water is not efficient and is not conducive for reducing the incidence of disease.

Reducing the number of irrigated acres will also reduce/eliminate the amount of fertility inputs required to maintain a healthy stand of conventional golf course turfgrass species, reduce costs associated with fertilizer, utilities, fuel, equipment replacement, and labor. Naturalized areas do require maintenance but significantly less than irrigated turfgrass.

During the installation of a new irrigation system and creating naturalized areas would be the ideal time to renovate/relocate or remove sand bunkers which continue to be the number one complaint of customers at Hyannis Golf Course. The course needs major renovations to ensure we can continue to provide recreational opportunities for golfers. With Barnstable's anticipated growth of the aging population and the continued popularity of golf, these investments would secure a recreational asset for future generations to enjoy.

Impact of Denial/Postponement:

- Continual degradation and imminent failure of the irrigation system and its components.
- Continue to have increased cost with fertilizer, irrigation repairs, and sand bunker maintenance.
- Continued and a potential increase of incidence and severity of turfgrass diseases which will reduce playability.
- Lost revenue and market share as golfers will decide to play at other local golf courses.
- The Hyannis Golf Course will continue to see limited revenues or lost revenues until improvements are made.
- Golfers will then shift additional play to Olde Barnstable Fairgrounds causing more wear and tear to that course, potentially causing more lost revenue.
- In order to continue to provide Barnstable residents with recreational opportunities to play golf, we must improve and protect the assets.

Project Cost Estimates:		FY 2026	Future FY
	Design & Permitting	\$65,000	\$60,000
	Construction or Acquisition	-	\$7,000,000
	Project Management	-	\$30,000
	Project Contingency	-	\$709,000
	All Other Cost	-	-
	Total Project Cost	\$65,000	\$7,864,000

Basis for Cost Estimates: Performed cost comparison to recent work completed at local municipal golf course and adjusted for inflation. Also received estimates from golf course architects, irrigation designers, and GPS Auto-cad file companies.

Project Estimated Completion Date: 2027	Design & Permit (months)	2	Construction (months)	1
Cost/Description FY 2026 and Follow-On Years:				
Fiscal Year	Cost	Project Description/Components		
2026	\$65,000	H.G.C. Restoration & Rehabilitation design and feasibility study		
2027	\$7,864,000	H.G.C. Restoration & Rehabilitation documents, construction, management		
2028	-	-		
2029	-	-		
2030	-	-		

Source of Funding: Enterprise Bond Issue / Reserves. There may be several grants that we could apply for as we become Audubon Certified and get recognition for being good stewards of the environment.





Water Pollution Control Enterprise Fund

PROJECT: WPC-26

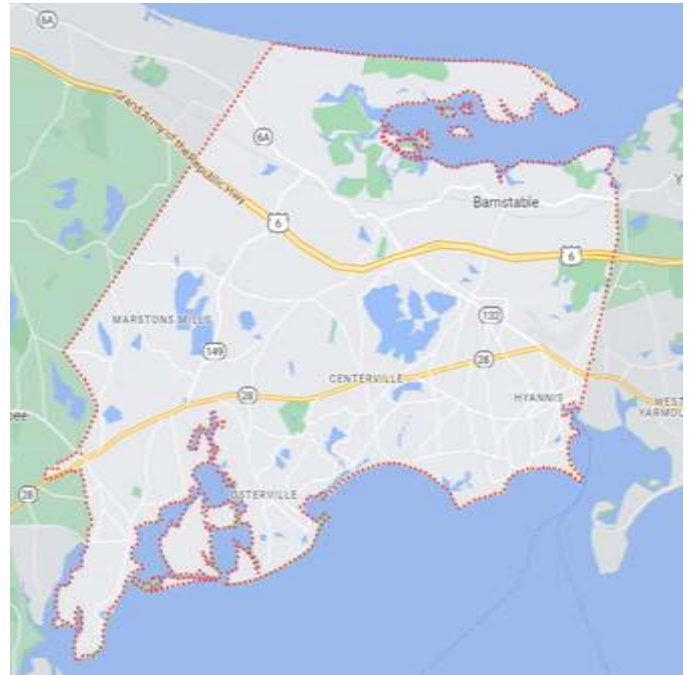
DEPARTMENT PRIORITY: 3 of 9

Project Working Title: 91 South Street Pump Station Demolition

Project Location: 91 South Street, Hyannis

Project Description: Demolition of the abandoned sewage pump station at 91 South Street in Hyannis.

Project Justification: The 91 South Street Pump Station was constructed in 1935. It served as the primary sewage pump station for downtown Hyannis from 1935 until 1989. The building is now abandoned, and all equipment has been removed from the building. The WPCD has attempted to sell or repurpose the building several times over the past thirty years without success. A recent inspection concluded that there is nearly no potential for reusing this building, as the layout of the building is not conducive to any type of activity aside from pumping wastewater. There main floor sits above a damp pump room with a deteriorating concrete foundation and groundwater intrusion. The ceiling tiles have failed, and the windows are in need of replacement. It is extremely likely that there are hazardous materials in need of remediation.



The access hatches on the main floor are not structurally sound for continuous occupancy. The steel support beams were compromised when contractors used torches to remove process equipment from the facility. The exterior brick is in poor condition. To the rear of the building there is a wet well that once collected sewage. The wet well ceiling is cracking, there is groundwater intrusion through the concrete walls, and the floors sit on grates above abandoned sewage collection tanks making the area unsafe for foot traffic unless the tanks are filled in. WPCD staff frequently responds to complaints from neighbors regarding homeless activity behind the building. The time spent by WPCD staff maintaining this building would be better spent maintaining wastewater infrastructure that is currently in use. The cost of restoring this building would be extensive and would yield minimal usable space. It is recommended that the building be demolished, and that the Town explore alternative uses for the property, including green space, a new building, or property sale.

Impact of Denial/Postponement: If demolition is not approved, a significant amount of money will need to be allocated to the restoration of this property. Once restored, the building will be of minimal use to any future occupants due to the layout of the building.

Project Cost Estimates:	FY 2026	Future FY
Design & Permitting	-	-
Construction or Acquisition	-	\$200,000
Project Management	-	-
Project Contingency	-	-
All Other Costs	-	-
Total Project Cost	-	\$200,000

Basis for Cost Estimates: Estimate provided by the Town Architect

Project Estimated Completion Date: 2028		Design & Permit (months)	-	Construction (months)	24
Cost/Description FY 2026 and Follow-On Years:					
Fiscal Year	Cost	Project Description/Components			
2026	-	-			
2027	\$200,000	Demolition of the abandoned 91 South Street Pump Station			
2028	-	-			
2029	-	-			
2030	-	-			

Source of Funding: Water Pollution Control Division Enterprise Fund reserves. Construction work may be eligible for a low interest loan through the Clean Water State Revolving Fund. Subsidies may be available from the Cape and Island Water Protection Fund.

Operating Budget Impact now or in future: None



Photo 1: 91 South Street Front



Photo 2: 91 South Street Rear



Photo 3: Main Floor



Photo 4: Wet Well Room

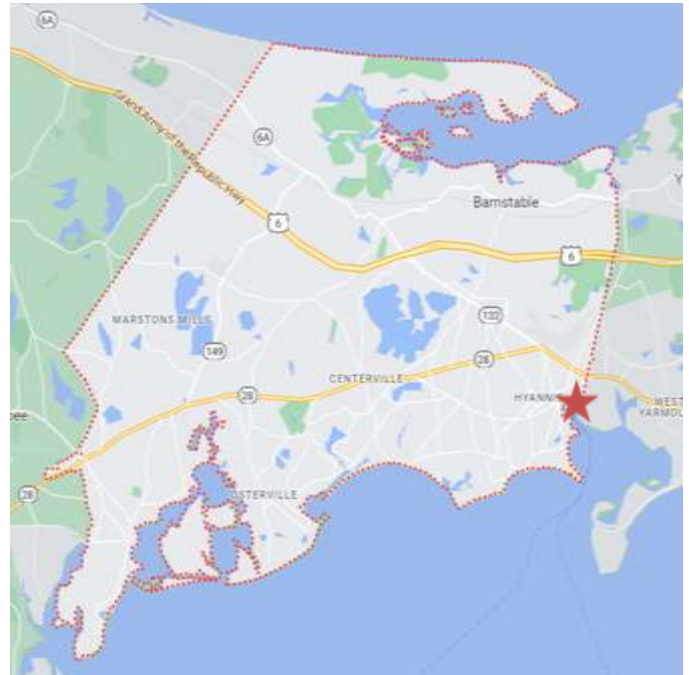


Photo 5: Steel Support Beam

Project Working Title: Downtown Hyannis Force Main Rehabilitation - Construction

Project Location: Force main pipes from the Ocean Street, Bayshore Road, and Old Colony Pump Stations to the Water Pollution Control Facility (WPCF) on Bearses Way.

Project Description: The purpose of this project is to construct a new sewer force main coming from the Old Colony Pump Station to the Water Pollution Control Facility on Bearses Way. There are currently two force mains conveying flow from downtown Hyannis to the WPCF. The Ocean Street and Bayshore Road Pump Stations share a 10-inch cast iron force main that is approaching 90 years in age. The Old Colony Road force main ranges in size from 16 to 20-inches, is constructed of asbestos cement, and is nearly 70 years old. A recent alternatives analysis determined that a new force main should be constructed to replace these aging pipes. Once constructed, the Town will have a brand-new pipe to convey flows from downtown Hyannis to the WPCF.



Project Justification: The Ocean Street/Bayshore Road Pump Station force main is approaching 90 years of age and is past the end of its expected design life. The Old Colony Road Pump Station force main is approaching 70 years old and is nearing the end of its design life. These force mains are critical components of the downtown Hyannis sewage collection system, transporting over 850,000 gallons per day of sewage to the WPCF. A recently completed alternatives analysis explored options for the rehabilitation or replacement of these aging mains. The analysis explored pipe relining, pipe bursting, and pipe replacement options to determine the most cost effective solution to extend the useful life of this pumping system by another 50+ years. The analysis concluded that rehabilitation of old sewer force mains is extremely risky and only offers moderate savings when compared to constructing a new pipe. Constructing a new HDPE pipe with a 50-100 year design life will greatly reduce the risk of failure with these force mains. These pipes are critical to the Town’s sewer collection system and must be addressed in order to provide reliable sewer service to downtown Hyannis.

Impact of Denial/Postponement: If this project is not funded, these pipes will continue to operate past their expected design lives at increased risk of failure. Breaks in these pipes could result in overflow to Town roadways, waterways, or private properties putting public health at risk. Emergency repairs would be extremely costly.

Project Cost Estimates:		FY 2026	Future FY
	Design & Permitting		-
Construction or Acquisition		-	\$8,300,000
Project Management		-	\$830,000
Project Contingency		-	\$3,330,000
All Other Costs		-	\$340,000
Total Project Cost		-	\$12,800,000

Basis for Cost Estimates: Engineers cost estimate.

Project Estimated Completion Date: 2028	Design & Permit (months)	-	Construction (months)	24
Cost/Description FY 2026 and Follow-On Years:				

Fiscal Year	Cost	Project Description/Components
2026	-	-
2027	\$12,800,000	Construction
2028	-	-
2029	-	-
2030	-	-

Source of Funding: Water Pollution Control Division Enterprise Fund reserves. Construction work may be eligible for a low interest loan through the Clean Water State Revolving Fund. Subsidies may be available from the Cape and Island Water Protection Fund.

Operating Budget Impact now or in future: None

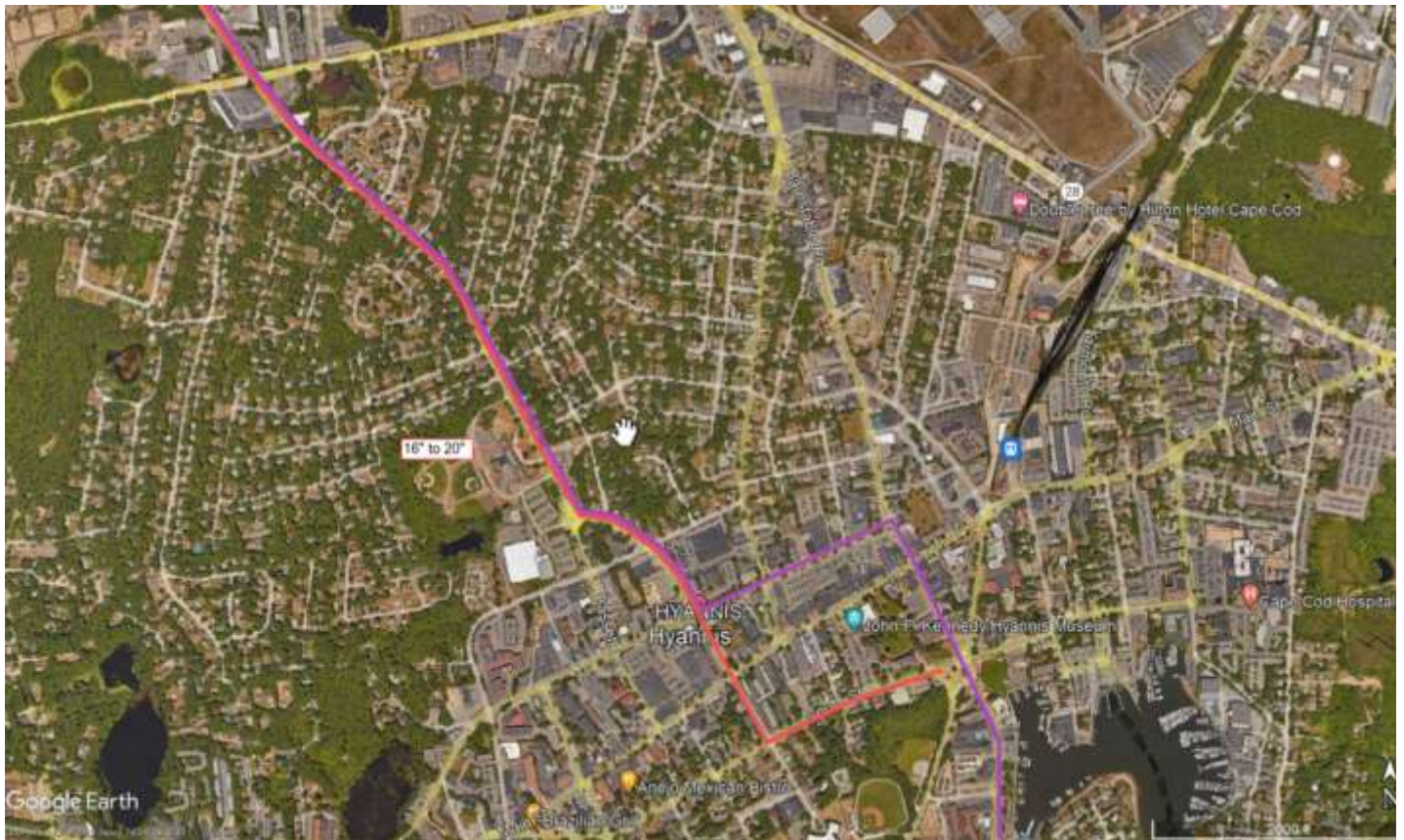


Photo 1: Location of Force Mains in Downtown Hyannis

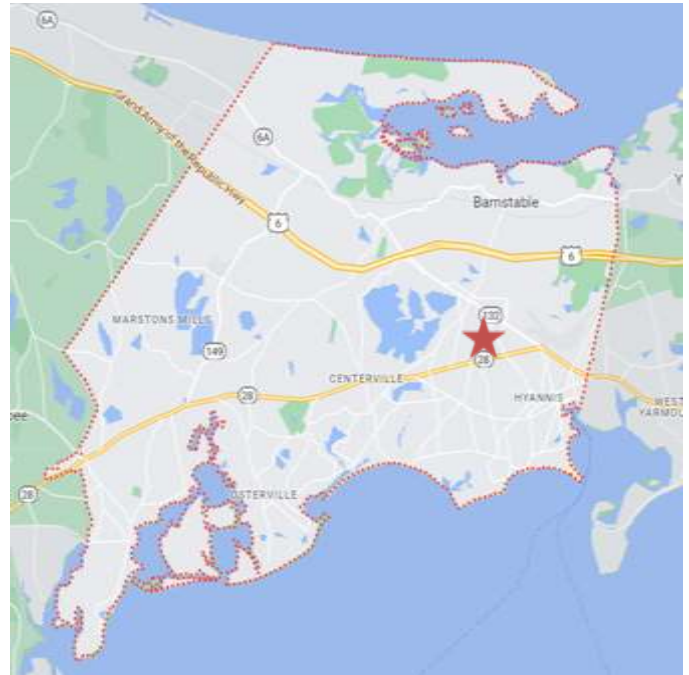
Project Working Title: Tractor 259 Replacement

Project Location: 617 Bearses Way Hyannis, MA 02601

Project Description: Replacement of Tractor 259

Project Justification: Tractor 259 was purchased in 2007 and is approaching the end of its useful life. The tractor is used to maintain the WPCF’s rapid infiltration basins, to move heavy equipment around the facility, to clear snow during major storm events, and other maintenance activities. This tractor will be 19 years old at the time of replacement. Based on the condition of the tractor and its usage, the DPW Fleet Maintenance has recommended this tractor be replaced in FY27.

Impact of Denial/Postponement: Tractor 259 will be 19 years old at the time of replacement. It is likely that the tractor could fail in the future if it is not replaced. This would leave WPCD staff without adequate machinery to maintain the facility.



Project Cost Estimates:		FY 2026	Future FY
	Design & Permitting	-	-
	Construction or Acquisition	-	\$100,000
	Project Management	-	-
	Project Contingency	-	-
	Total Project Cost	-	\$100,000

Basis for Cost Estimates: Engineering Cost Estimate

Project Estimated Completion Date: FY 2026	Design & Permit (months)	-	Construction (months)	3
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Cost/Description FY 2026 and Follow-On Years:

Fiscal Year	Cost	Project Description/Components
2026	-	-
2027	\$100,000	Tractor Replacement
2028	-	-
2029	-	-
2030	-	-

Source of Funding: Enterprise Fund Reserves

Operating Budget Impact now or in future: Less maintenance to the tractor can be expected during the first five to six years of service.



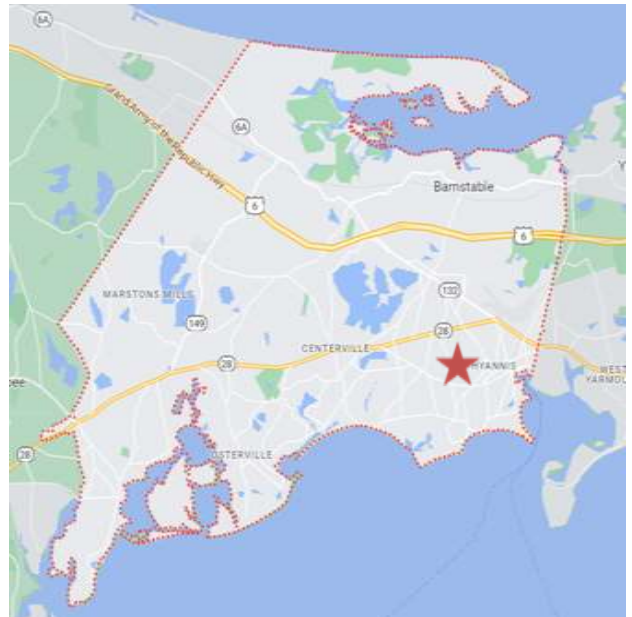
Photo 1: Tractor 259

Project Working Title: Sewer System Rehabilitation Program

Project Location: Sewers in Hyannis and Barnstable Village

Project Description: The purpose of this program is to carry out sewer rehabilitation in targeted areas within the Town’s sewer collection system that are in need of repair or upgrade. Work may include pipe relining, pipe replacement, and manhole rehabilitation. This request is for the design and construction of sewer improvements.

Project Justification: The Town’s sewage collection system dates back to 1935 and is in need of targeted rehabilitation in certain areas. As part of the Town’s infiltration and inflow analysis and subsequent sewer system evaluation survey (SSES) work, several pipe defects were located. These defects are currently being addressed as part of the first round of sewer system rehabilitation construction. A subsequent evaluation is currently underway to identify and plan to address additional problem areas within the Town’s sewer collection system. While previous projects were focused on removing infiltration and inflow of groundwater and stormwater into the Town’s sewer system, these improvements are focused on the condition and capacity of the Town’s sewer infrastructure. Initiating a proactive sewer relining program will help avoid costly and disruptive “dig and repair” issues in the future and will extend the useful life of these pipes by up to 50 years.



Impact of Denial/Postponement: If left unfunded, sewer repairs will be deferred until funding is made available. This could increase the likelihood of a sanitary sewer overflow, putting public health at risk. Sewer capacity could become the limiting factor prohibiting desirable growth in Town.

Project Cost Estimates:		FY 2026	Future FY
	Design & Permitting	-	-
	Construction or Acquisition	-	\$3,000,000
	Total Project Cost	-	\$3,000,000

Basis for Cost Estimates: In-house cost estimate. This work is anticipated to be carried out using a programmatic approach, allowing the Town to set a budget to work with each year.

Project Estimated Completion Date: 2029	Design & Permit (months)	6	Construction (months)	12
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Cost/Description FY 2026 and Follow-On Years:		
Fiscal Year	Cost	Project Description/Components
2026	-	-
2027	-	-
2028	\$1,000,000	Construction of Improvements
2029	\$1,000,000	Construction of Improvements
2030	\$1,000,000	Construction of Improvements

Source of Funding: Enterprise Fund Reserves

Operating Budget Impact now or in future: Repair of sewer lines and manholes that have become “problem areas” will reduce the frequency of routine inspections and cleaning efforts in those areas.

Project Working Title: Tow Behind Generator

Project Location: 617 Bearses Way Hyannis, MA 02601

Project Description: Purchase of a new tow-behind generator.

Project Justification: The Town’s sewage collection system is growing as the Town’s Comprehensive Wastewater Management Plan is implemented. Twelve new pump stations are currently in design or construction phases and these pump stations will require sources of emergency power. The Town’s standard pump station design includes either on-site generators, or a portable generator hookup to allow a tow-behind generator to supply power to the station. This setup is used to provide power to coastal pump stations that do not have on-site generators (due to their proximity to flood zones) and allows for power to be provided when on-site generators are down for maintenance. Currently the WPCD has four tow-behind generators. Two of those generators are of advanced age, including one that has been in service for over 50 years. Having an additional generator available will allow the WPCD to better respond to widespread power outages and will allow staff to strategically stage portable generators around Town during storm events.



Impact of Denial/Postponement: If this project is not funded, the WPCD will continue to provide emergency power to all sewage pump stations with the existing fleet of tow-behind generators. Response time will be slower and risk of sanitary sewer overflow will be greater. It should be noted that MassDEP requires all pump stations to have a source of emergency power. As more coastal pump stations are added to the Town’s collection system, MassDEP may require more tow-behind generators.

Project Cost Estimates:		FY 2026	Future FY
	Design & Permitting	-	-
	Construction or Acquisition	-	\$150,000
	Project Management	-	-
	Project Contingency	-	-
	Total Project Cost	-	\$150,000

Basis for Cost Estimates: Engineering Cost Estimate

Project Estimated Completion Date: 2028		Design & Permit (months)	0	Construction (months)	6
Cost/Description FY 2026 and Follow-On Years:					
Fiscal Year	Cost	Project Description/Components			
2026	-	-			
2027	-	-			
2028	-	-			
2029	\$150,000	Purchase Generator			
2030	-	-			

Source of Funding: Water Pollution Control Enterprise Fund Reserves

Operating Budget Impact now or in future: This purchase will add a layer of operational resiliency to a collection system that is rapidly expanding through the Town's Comprehensive Wastewater Management Plan.



Photo 1: 1969 Onan Generator



Photo 2: 1990 Katolight Generator

Project Working Title: Crane Truck 246 Replacement

Project Location: 617 Bearses Way Hyannis, MA 02601

Project Description: Replacement of Crane Truck 246

Project Justification: Crane Truck 246 was purchased in 2013 and will be 16-years old at the time of replacement. The truck is equipped with a crane used for hoisting pumps and equipment and is heavily relied upon in order to perform maintenance at submersible pump stations. Submersible pump stations are pump stations where the pumps are situated at the bottom of the sewage collection tank. The Town currently maintains 13 submersible pump stations and several more are planned to be constructed as part of the Town’s Comprehensive Wastewater Management Plan. As a result of the workload placed on this truck, it has experienced a large amount of wear in tear. The Truck has been recommended for replacement by DPW Highway Fleet Maintenance in FY29. This truck must be replaced in order to continue carrying out maintenance of the Town’s wastewater treatment plant and sewer collection system.



Impact of Denial/Postponement: If left unfunded, the condition of this important truck will continue to deteriorate leading to significant downtime while the truck is being repaired. This could hinder the WPCD’s ability to respond to emergencies at the Town’s pump stations and wastewater treatment plant. An older crane truck will present more safety hazards than a new truck.

Project Cost Estimates:		FY 2026	Future FY
	Design & Permitting	-	-
	Construction or Acquisition	-	\$165,000
	Project Management	-	-
	Project Contingency	-	-
	Total Project Cost	-	\$165,000

Basis for Cost Estimates: Engineering Cost Estimate

Project Estimated Completion Date: 2029		Design & Permit (months)	0	Construction (months)	12
Cost/Description FY 2026 and Follow-On Years:					
Fiscal Year	Cost	Project Description/Components			
2026	-	-			
2027	-	-			
2028	-	-			
2029	\$165,000	Purchase Crane Truck			
2030	-	-			

Source of Funding: Water Pollution Control Enterprise Fund Reserves

Operating Budget Impact now or in future: There will be less reactive maintenance and downtime for Truck 246, ensuring that it will be available for the maintenance and emergency response for the Town’s growing sewage collection system.



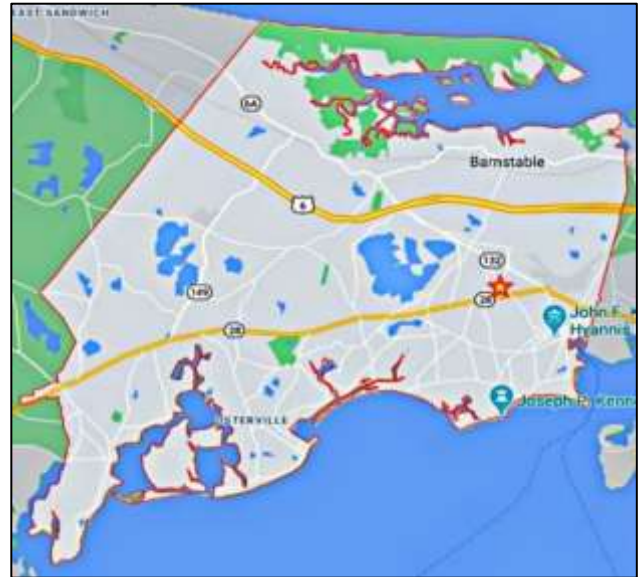
Photo 1: Crane Truck 246

Project Working Title: New Storage Garage

Project Location: 617 Bearses Way Hyannis, MA 02601

Project Description: Construction of a new garage to accommodate the growing fleet of trucks, generators, pumps, and spare parts required to maintain the Town’s sewage collection system and Water Pollution Control Facility.

Project Justification: As the Town continues to implement its Comprehensive Wastewater Management Plan (CWPM), the Water Pollution Control Division continues to grow. The Water Pollution Control Facility is preparing to begin the construction of improvements that will significantly improve its treatment capabilities through the addition of new treatment processes. Concurrently, the Town continues to expand its sewage collection system by building new sewers and pump stations. In order to to maintain this important infrastructure, more equipment will be needed. This includes trucks, tractors, generators, sewer-rodders, bypass pumps, and other spare parts and equipment. The layout of the WPCF upgrade project includes space for a new garage building because the existing garage space is insufficient to support more vehicles and equipment. This request would fund the design and construction of this new structure.



Impact of Denial/Postponement: If this project is not approved, the WPCD will be forced to store most of its vehicle fleet and emergency response equipment outdoors. This may lead to a reduced response time, particularly during weather-related emergencies when snow may need to be cleared to access equipment. Trucks and equipment would need to be replaced more frequently due to it being stored outdoors.

Project Cost Estimates:		FY 2026	Future FY
	Design & Permitting	-	\$225,000
	Construction or Acquisition	-	\$2,250,000
	Project Management	-	\$225,000
	Project Contingency	-	\$300,000
	Total Project Cost	-	\$3,000,000

Basis for Cost Estimates: Engineering Cost Estimate

Project Estimated Completion Date: 2031		Design & Permit (months)	6	Construction (months)	12
Cost/Description FY 2026 and Follow-On Years:					
Fiscal Year	Cost	Project Description/Components			
2028	-	-			
2029	-	-			
2030	\$3,000,000	Design/Construction of New Garage			

Source of Funding: Water Pollution Control Enterprise Fund Reserves

Operating Budget Impact now or in future: Indoor storage of vehicles and equipment will reduce degradation which will reduce maintenance requirements for these assets.

Solid Waste Enterprise Fund

PROJECT: SW-26	DEPARTMENT PRIORITY: 1 of 4
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Project Working Title: Compactor Unit Replacement

Project Location: Transfer Station & Recycling Center 45 Flint Street Marstons Mills MA 02648

Project Description: Replacement of (3) Compactor Units

Project Justification: Compactor units are a vital piece of equipment for the collection of trash and recyclables. The units wear down over time and need to be replaced. We performed repairs on these units in 2020 to extend their useful life, but they are now closing in on end of their life and need to be replaced.

Impact of Denial/Postponement: Denial or postponement of this request could severely impact efficient operations of the Transfer Station & Recycling Center. Maintenance of these systems will become expensive because parts need to be custom made to fit obsolete machinery. Failure of equipment severely impacts the ability to accept and transfer patron’s household trash and the efficiency of our operations.



Project Cost Estimates:		FY 2026	Future FY
	Construction or Acquisition	\$150,000	\$55,000
	Total Project Cost	\$150,000	\$55,000

Basis for Cost Estimates: Quotes and conversations with vendor on State contractor list.

Project Estimated Completion Date: 2026		Design & Permit (months)	-	Construction (months)	-
Cost/Description FY 2026 and Follow-On Years:					
Fiscal Year	Cost	Project Description/Components			
2026	\$150,000	Replacement of Compactor Units (3 Units)			
2027	\$55,000	Replacement of Compactor Units (1 Unit)			
2028	-	-			
2029	-	-			
2030	-	-			

Source of Funding: Enterprise Fund Reserves and/or Bond Issue

Operating Budget Impact now or in future: Routine maintenance will continue to be needed to ensure proper operation and life expectancy



Project Working Title: Container Replacement (2 Units)

Project Location: Transfer Station & Recycling Center 45 Flint Street Marstons Mills MA 02648

Project Description: Replacement of 2 Container Units

Project Justification: The Solid Waste Division has 16 Compactor Boxes which support the 8 compactor units that are owned by the Town and an additional 3 that are owned by the contractor. The containers hold compacted household trash and recyclables for hauling and disposal. The current containers are nearing the end of their useful life, and beginning to show wear & tear and deterioration. They have large areas of rust and corrosion, and their support structure and frames are beginning to be compromised. As the containers continue to deteriorate, they reach a point where they are no longer safe to use. It is critical to maintain a minimum of 2 containers per compactor unit as we are unable to empty loads on weekends. We must constantly evaluate the condition of the remaining fleet due to the harsh environment that they exist in.



Impact of Denial/Postponement: Denial or postponement of this request could severely impact efficient operations of the Transfer Station & Recycling Center. Containers are used to collect and compact household trash and recyclables in order to transport to other facilities. Without containers, we do not have a way to transfer material from the Transfer Station to any other facility. The number of containers we have to use is enough to keep material moving but does not leave much room for error. If containers are lost due to age and deterioration, we will not be able to keep up with the amount of material that residents dispose of.

Project Cost Estimates:		FY 2026	Future FY
	Construction or Acquisition	\$50,000	\$215,000
	Total Project Cost	\$50,000	\$215,000

Basis for Cost Estimates: Similar equipment purchased in FY2023 and including potential increase to cost seen in other equipment purchased for the Transfer Station & Recycling Center.

Project Estimated Completion Date: -		Design & Permit (months) -	Construction (months) -
Cost/Description FY 2026 and Follow-On Years:			
Fiscal Year	Cost	Project Description/Components	
2026	\$ 50,000	Replacement of 2 container units	
2027	\$ 50,000	Replacement of 2 container units	
2028	\$ 55,000	Replacement of 2 container units	
2029	\$ 55,000	Replacement of 2 container units	
2030	\$ 55,000	Replacement of 2 container units	

Source of Funding: Enterprise Fund Reserves and/or Bond Issue

Operating Budget Impact now or in future: Routine maintenance will continue to be needed to ensure proper operation and life expectancy



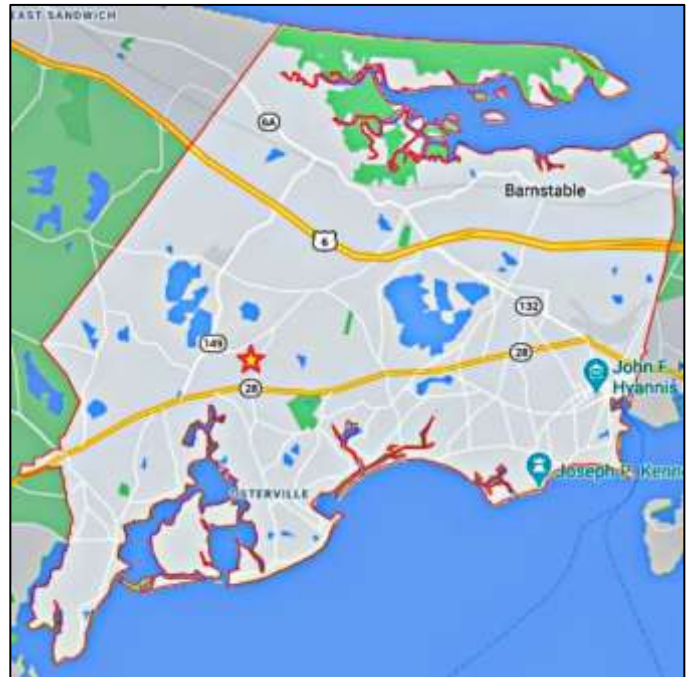
Project Working Title: Pickup Truck 401 Replacement

Project Location: Transfer Station & Recycling Center
45 Flint Street Marstons Mills MA 02648

Project Description: Purchase a new ¾ ton pick-up for services at the Barnstable Transfer Station & Recycling Center and for assistance in other DPW functions and emergencies

Project Justification: This vehicle serves as support for the Solid Waste Division operations and assists in other emergency functions of DPW. The current vehicle does not meet the needs for the daily operations. A smaller capacity pick-up truck would be able to provide services at the facility for transporting parts and equipment, snow plowing and towing. The existing T401 will be repurposed for other uses at the DPW.

Impact of Denial/Postponement: The 2016 Chevrolet Pickup sees very little use at the Facility due to its length and overall size. This vehicle would be better utilized elsewhere in Town where there is a need for a 4 door truck. Not replacing this vehicle will result in a faster progression of rust and rot due to non-use.



Project Cost Estimates:		FY 2026	Future FY
	Construction or Acquisition	-	\$85,000
	Total Project Cost	-	\$85,000

Basis for Cost Estimates: Quotes and conversations with vendor on State contractor list.

Project Estimated Completion Date: 2027		Design & Permit (months)	-	Construction (months)	-
Cost/Description FY 2025 and Follow-On Years:					
Fiscal Year	Cost	Project Description/Components			
2026	-	-			
2027	\$85,000	SWD Truck 401 Replacement			
2028	-	-			
2029	-	-			
2030	-	-			

Source of Funding: Enterprise Fund Reserves and/or Bond Issue

Operating Budget Impact now or in future: Some anticipated costs will be fuel, motor and transmission oil, parts and accessories. The costs will be needed regardless of the replacement of the equipment. These are routine maintenance and repair costs.



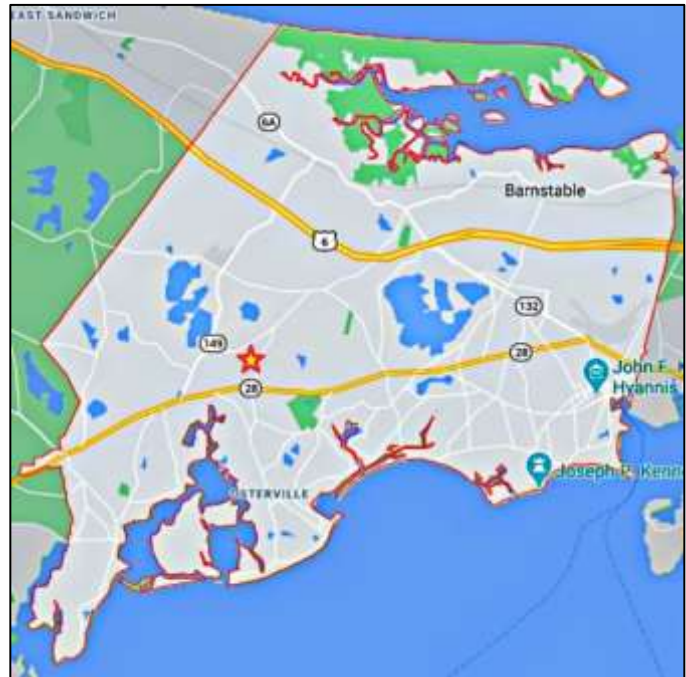
Project Working Title: 2014 Mack Roll-Off Truck #414 Replacement

Project Location: Transfer Station & Recycling Center
45 Flint Street Marstons Mills MA 02648

Project Description: Replacement of 2014 Mack Roll-Off Truck #414

Project Justification: The roll off truck is essential to the operation of the Solid Waste Division. This vehicle handles the full and empty containers at the facility. The truck also hauls full containers over the road to vendors for proper disposal of items. It is a vital component to the operation of the Transfer Station & Recycling Center

Impact of Denial/Postponement: Denial or postponement of this request could severely impact efficient operations of the Transfer Station & Recycling Center. Failure of equipment severely impacts the ability to accept and transfer household trash and recyclables. This equipment is used to haul heavy loads both on-site and off, it is vital to keep up with current standards for both emissions and safety.



Project Cost Estimates:		FY 2026	Future FY
	Construction or Acquisition	-	\$275,000
	Total Project Cost	-	\$275,000

Basis for Cost Estimates: Quotes and conversations with vendor on State contractor list.

Project Estimated Completion Date: 2027		Design & Permit (months)	-	Construction (months)	-
Cost/Description FY 2025 and Follow-On Years:					
Fiscal Year	Cost	Project Description/Components			
2026	-	-			
2027	\$275,000	2014 Mack Roll-Off Truck Replacement			
2028	-	-			
2029	-	-			
2030	-	-			

Source of Funding: Enterprise Fund Reserves and/or Bond Issue

Operating Budget Impact now or in future: The project can help with improved efficiencies and reduce the possibility of closure due to equipment failure.



Water Supply Enterprise Fund

PROJECT: WS-26

DEPARTMENT PRIORITY: 3 of 3

Project Working Title: Mary Dunn Filtration Plant, Construction.

Project Location: Mary Dunn Treatment Plant, 656 Mary Dunn Road, Barnstable.

Project Description: This CIP will fund the construction of the new filtration facility at the Mary Dunn location.

Project Justification: This CIP is the next phase regarding the implementation of the recommendations put forward in the new sources' alternatives evaluation report, produced by Weston & Sampson Engineers in March 2019. One of the recommendations was to provide for additional treatment for the Mary Dunn and Airport wells to improve water quality. This option was explored in more detail in a report by Tata & Howard; Preliminary Evaluation of Treatment Options for the Mary Dunn Wells and Airport Well, dated August 2020. The most recent draft pilot testing report is being reviewed and recommendations developed for filtration facility dealing with iron and manganese and 1,4 dioxane. This CIP will fund the construction of the new filtration facility at the Mary Dunn location.



Impact of Denial/Postponement: Water supply capacity and quality is severely curtailed by not treating these wells for 1,4 Dioxane and Iron & manganese removal. The interim carbon filters for the Airport Well are outside and can only operate in the summer season, which puts a strain on water supply operations.

Project Cost Estimates:		FY 2026	Future FY
	Construction or Acquisition	-	\$26,000,000
	Construction Contingency	-	-
	Project Management	-	-
Total Project Cost		-	\$26,000,000

Basis for Cost Estimates: The draft Kleinfelder pilot study report: "Mary Dunn and Airport Well Facilities", July 2023.

Project Estimated Completion Date: 2030		Design & Permit (months)	-	Construction (months)	24
Cost/Description FY 2026 and Follow-On Years:					
Fiscal Year	Cost	Project Description/Components			
2026	-	-			
2027	-	-			
2028	\$26,000,000	Construction			
2029	-	-			
2030					

Source of Funding: Water Supply Division, Enterprise Account, Water Capital Reserve, User Fees, Borrow

Operating Budget Impact now or in future: This project will not reduce routine maintenance. Future materials like activated carbon, treatment chemicals will need to be purchased.



General Fund Projects

Administrative Services General Fund Projects

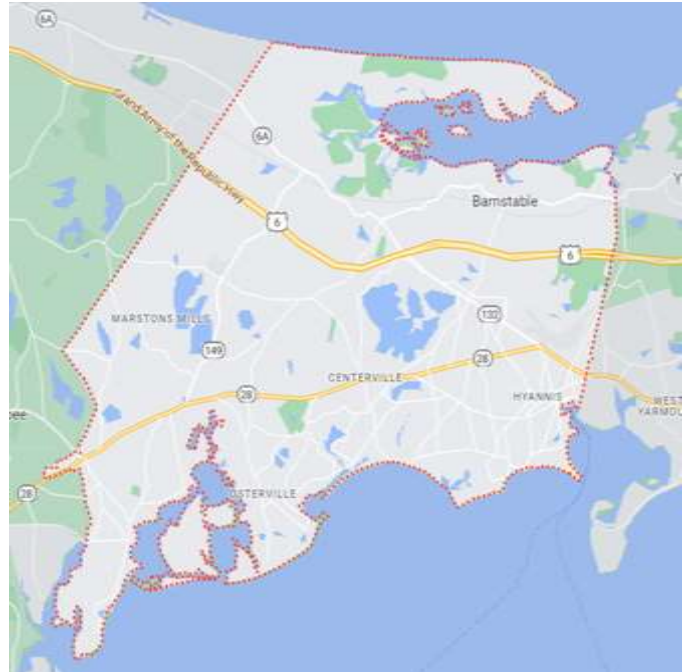
PROJECT: ASD-26

DEPARTMENT PRIORITY: 3 of 4

Project Working Title: Phone System Upgrades for Town, Police, and School Department

Project Location: Town facilities including: Town Hall, School Administration Building, 200 Main Street (depending on status of building), Barnstable Adult Community Center (BACC), Hyannis Youth & Community Center (HYCC), DPW Administration / Highway, DPW Structures & Grounds, DPW Water Pollution Control, DPW Solid Waste, DPW Cemeteries (Mosswood Cemetery), Marine & Environmental Affairs, Sandy Neck Gatehouse, Hyannis Golf Course, Olde Barnstable Fairgrounds Golf, Cape Cod Gateway Airport, Police Department, and Barnstable Public Schools.

Project Description: The existing phone system at Town Hall, which provides service to most Town offices, is based on outdated technology and is dependent on aging equipment that no longer has replacement parts readily available. Separate from the Town, the Police and School Departments have their own newer Voice Over Internet Protocol (VOIP) phone systems, but both of those systems have now reached end-of-life and must be replaced or upgraded to ensure their continued reliability and security.



The intent of this project is to replace both the existing outdated phone systems at Town offices, as well as the existing end-of-life VOIP phone systems at the Police and School Departments with a modern VOIP system. The goal is to combine these phone upgrade projects between the three Town entities: Town offices, Police, and Schools, to secure more favorable pricing and to have a single underlying phone platform town wide.

Project Justification: The existing phone system located in Town Hall will be 25 years old as of FY 2026. The equipment used by this system, both the central switching equipment as well as the end-user phone handsets, are no longer manufactured or supported. When equipment fails, it is becoming increasingly difficult to make repairs and to find replacement parts. If a critical piece of equipment were to fail, there could be a significant phone outage while replacement parts were located. As the system continues to age, this risk will only increase.

The School Department last upgraded their phone system in FY 2018, and the Police Department in FY 2021. Both systems were converted from older PBX style systems like what the Town offices use now, to newer VOIP phone systems. While adequate at the time, these VOIP systems, which were supplied by the same vendor, have now reached end-of-life status and must be upgraded or replaced. Beyond next year, these systems will no longer be supported by the manufacturer, and system updates will cease. It is critical that these systems are upgraded to a supported system to ensure the continued reliability and security of phones at the Police and School Departments.

Impact of Denial/Postponement: The Town would have to continue to use the existing older phone systems and hope that parts could be found should the hardware fail. With unsupported systems, there is no guarantee that replacement parts could be found in a timely fashion which results in an increasing risk of phone outages. The Police and School departments would have to continue using an end-of-life, unsupported VOIP system, with an increasing risk of failure and increasing vulnerability to security threats.

Project Cost Estimates:		FY 2026	Future FY
	Evaluation and Feasible Study	-	-
	Design & Permitting	-	-
	Construction or Acquisition	-	TBD
	Project Contingency	-	-
	Project Management	-	-
	All Other Cost	-	-
	Total Project Cost	-	TBD

Basis for Cost Estimates: Multiple budgetary cost estimates were obtained from phone vendors under Massachusetts State Contract.

Project Estimated Completion Date: 2027		Design & Permit (months)	3	Construction (months)	9
Cost/Description FY 2026 and Follow-On Years:					
Fiscal Year	Cost	Project Description/Components			
2026	-	-			
2027	\$ TBD	Replace current phone systems at Town offices, Police and School depts.			
2028	-	-			
2029	-	-			
2030	-	-			

Source of Funding: Capital Trust Fund Reserves

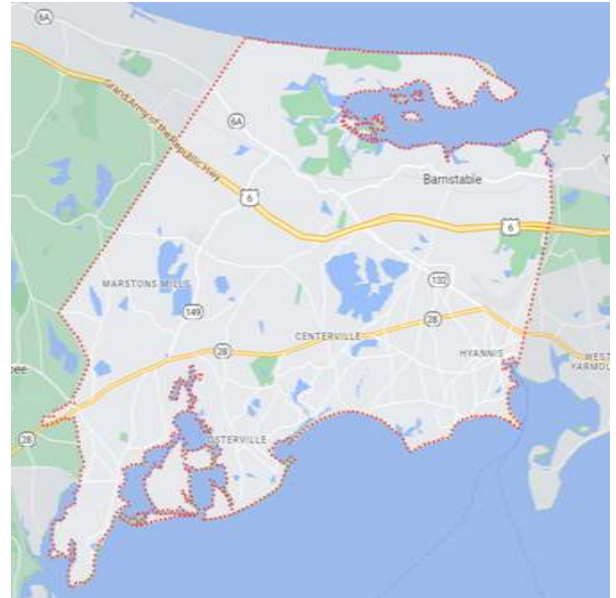
Operating Budget Impact now or in future: Reduction of routine maintenance



Project Working Title: MEA Security Camera System Upgrade

Project Location: Approximately 18 sites throughout Town, mostly located at Town docks, marinas, landings, and other coastal access points.

Project Description: For many years, the IT Department has maintained a network of security cameras used for a variety of purposes at Town facilities across town. The bulk of these cameras are primarily used by the Marine and Environmental Affairs (MEA) Department to monitor the security and safety of Town harbors, channels, marinas, boat ramps, and other coastal facilities. Because of the harsh coastal environment where these cameras are installed, the equipment is exposed to high winds, rain, and saltwater requiring frequent maintenance and occasionally resulting in outages. As MEA has become more reliant on cameras to monitor the safety and security of coastal facilities on a 24/7 basis, the reliability of these cameras has become more of a priority.



When cameras do fail, the IT Department does not always have the resources available to repair or replace equipment quickly. This can result in extended downtime when cameras and related equipment fails.

Also, many of these cameras are installed high up on utility poles or building roofs, and IT staff do not have the equipment to safely access these locations. In these cases, DPW staff and equipment must be called in to make the repairs.

MEA has approached the IT Department to work cooperatively and find a solution to improve the reliability and minimize downtime of these security cameras.

The main goal of this project is to outsource the maintenance of these MEA cameras to an outside company that has the personnel and equipment to quickly respond to camera outages, and to make repairs within an acceptable time frame to minimize down time. In addition, there are a number of priority locations where MEA would like to either install new cameras or replace old cameras that have failed, or that are outdated. Some of these locations are in difficult to reach spots, such as the roof of Town Hall and the Barnstable County radio tower. Town staff do not have the equipment or training to safely access these dangerous locations to replace broken cameras.

Project Justification: Over time, MEA has become more reliant on security cameras to monitor the safety and security of the Town's marine resources. These cameras serve a multitude of functions including monitoring boating activity within harbors and channels, responding to maritime emergencies, monitoring the security of Town marinas and docks, monitoring commercial vessels using Town facilities, and managing special events such as fireworks.

Outsourcing the maintenance of these cameras would provide MEA with a more reliable camera system, ensuring that equipment failures and outages are addressed quickly, and downtime is minimized. As MEA increasingly relies on these cameras, minimizing system outages would enhance the safety and security of the Town's marinas and other coastal facilities.

Additionally, this project would replace cameras in several critical locations where equipment has failed and cameras are no longer working, as well as adding cameras at several new locations that would further enhance the safety and security of MEA facilities.

Impact of Denial/Postponement: If this project is not funded, MEA would continue to rely on limited IT and DPW staff to respond to camera outages, potentially resulting in extended downtime when staff are not available to respond quickly. Existing locations that currently have failed cameras in difficult to access locations (e.g. Town Hall roof, Barnstable County radio tower) would continue to have no camera coverage. Town staff do not have the equipment or training to access these dangerous locations. The new priority sites that MEA has identified for new cameras would remain without camera coverage.

Project Cost Estimates:		FY 2026	Future FY
	Evaluation and Feasible Study	-	-
	Design & Permitting	\$ 112,000	-
	Construction or Acquisition	-	-
	Project Contingency	-	-
	Project Management	-	-
	All Other Cost	\$ 60,000	-
	Total Project Cost	\$ 172,000	-

Basis for Cost Estimates: Multiple budgetary cost estimates were obtained from phone vendors under Massachusetts State Contract.

Project Estimated Completion Date: 2026		Design & Permit (months)	4	Construction (months)	8
Cost/Description FY 2026 and Follow-On Years:					
Fiscal Year	Cost	Project Description/Components			
2026	\$172,000	Replace failed cameras at 7 locations and add new cameras at 7 locations, plus \$60,000 for the initial year of outsourced camera maintenance for 18 locations			
2027	-	-			
2028	-	-			
2029	-	-			
2030	-	-			

Source of Funding: Capital Trust Fund Reserves

Operating Budget Impact now or in future: There will be recurring annual costs of approximately \$60,000 per year to maintain this program going forward. This recurring cost might best be placed within the MEA budget to cover the ongoing maintenance going forward.



Figure 1 Existing Failed Cameras at Kalmus Beach

Police Department General Fund Projects

PROJECT: BPD-26

DEPARTMENT PRIORITY: 1 of 4

Project Working Title: LENCO Bearcat Purchase

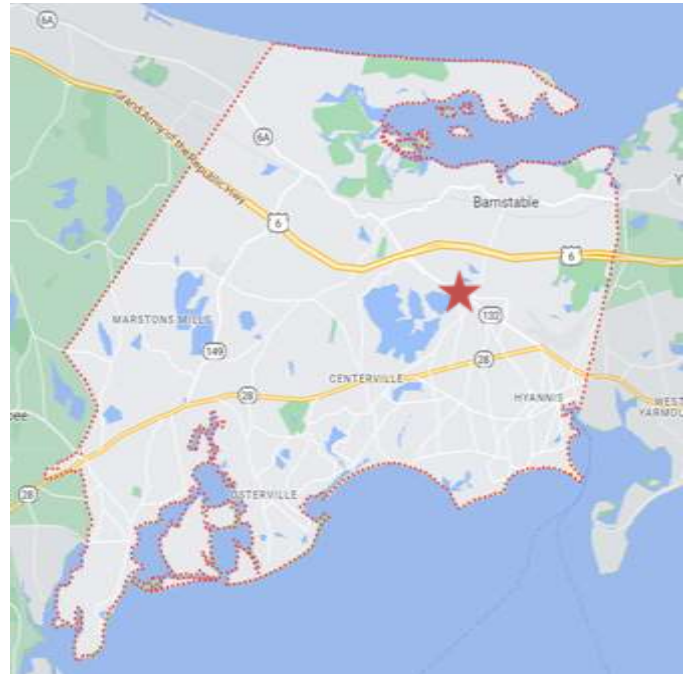
Project Location: Barnstable Police Department 1200 Phinney's Lane, Hyannis, MA 02601

Project Description: This request is to purchase a LENCO Armored Vehicle (A.K.A. a Bearcat) for the Barnstable Police department. The vehicle is rated for ballistic protection and can be used for a variety of high-risk situations while keeping the occupants inside safe.

Project Justification: Since 2018 within the Town of Barnstable, there have been four documented incidents of police officers being shot at, and we have dealt with an increasing number of high-risk incidents involving firearms that have exposed both officers and community members to grave danger. In 2018, Yarmouth Police Sergeant Sean Gannon was shot and killed in Marstons Mills while executing an arrest warrant, and in 2020, State Trooper John Lennon was shot in the hand during a traffic stop in Hyannis. The other incidents required the use of armored vehicles in order to protect both the public and involved officers. In

July, 2021, in Marstons Mills officers responded to a domestic disturbance. When the victim left the home and officers were approaching the house to engage the subject, he fired several rounds towards the street at the officers forcing them back and away from the residence. The Cape Cod Regional Law Enforcement Council (CCRLEC) SWAT team happened to be together in Yarmouth debriefing an earlier training exercise, and the team was able to respond in the CCRLEC Bearcat to assist with this incident. In March of 2024, officers responded to a domestic disturbance in Hyannis that quickly escalated to a barricaded person who fired multiple rounds at officers who had set up a perimeter around the home while victims were being removed from the residence. Patrol officers were unable to move from their positions of concealment as the subject continued to fire rounds out of the house into the neighborhood and at locations he thought officers were positioned, pinning them behind trees and fences. Rounds struck a number of houses in the neighborhood. SWAT team members arrived in a 1980's Brinks Armored truck that is owned by the Barnstable County Sheriff but stored here at BPD to help remove the officers from danger; however, the vehicle took multiple rounds, causing damage and cracking the glass. Armored vehicles from other parts of the state arrived during the 8-hour standoff to assist. Weeks after that incident, another shooting took place on Winter Street in Hyannis resulting in numerous tenants in an apartment building needing to be evacuated as officers tried to locate the armed suspect who had fled the scene. The CCRLEC Bearcat happened to be here at the station rather than in Dennis where it is normally stored because of the recent barricade situation in Hyannis. Officers were immediately able to access the Bearcat and approach the scene safely, assisting frightened residents and neighbors to safety.

The CCRLEC owns a Bearcat, which is housed in Dennis as a central location, and the Barnstable County Sheriff own a 1980's Brinks Armored Vehicle, which is stored at Barnstable PD. The Brinks Vehicle is reaching the end of its service life and is often unavailable for use due to mechanical issues and in fact recently broke down on the way to a SWAT call. The Bearcat is stored in Dennis, and can only be operated by CCRLEC SWAT team members, the estimated time to get on scene to Barnstable is nearly an hour. Our officers responding to an active incident do not have the luxury of



waiting that long, as most often things unfold rapidly. In addition, limiting operation to SWAT team members further delays access to this valuable resource.

A community the size of the Town of Barnstable would benefit greatly from owning a Bearcat because of the heightened risk of a critical incident we face and the safety benefit it offers. Whether considering schools, the Mall, Cape Cod Hospital, ferry terminals, or other soft targets, the Town of Barnstable has multiple venues and numerous events that draw crowds and attention. The Bearcat will allow the police department to conduct evacuations of both civilians and officers as well as approach dangerous scenes to reduce risk and loss. The Bearcat can also be used in a variety of weather-related situations such as high winds and hurricanes. We have been fortunate to have had positive outcomes in the incidents in which we have needed an armored vehicle, and even more fortunate that we have not had a critical incident in which we have needed one and not been able to access one; however, it seems unwise to rely on luck when a resource such as a Bearcat that is readily available will improve outcomes for the community and the Department. This one-time investment will last for decades with proper maintenance.

Similarly sized agencies such as Plymouth Police Department have their own Bearcat, available to be used by their patrol officers whenever needed. Federal grant funding through Homeland Security for armored vehicles of this type has been eliminated and there are no available alternative funding sources to assist with the purchase of this type of vehicle.

Impact of Denial/Postponement: We will continue to put our officers at risk in some of these dangerous situations that have happened in recent years. The loss of one officer or civilian would be detrimental to this agency and community that could be prevented by the purchase of this piece of equipment.

Project Cost Estimates:		FY 2026	Future FY
	Evaluation and Feasible Study	-	-
	Design & Permitting	-	-
	Construction or Acquisition	\$355,504	-
	Project Contingency	-	-
	Project Management	-	-
	All Other Cost	-	-
	Total Project Cost	\$355,504	-

Basis for Cost Estimates: Quote sent from LENCO

Project Estimated Completion Date: 2026		Design & Permit (months)	Construction (months)	3
Cost/Description FY 2026 and Follow-On Years:				
Fiscal Year	Cost	Project Description/Components		
2026	\$355,504	Purchase of Bearcat		
2027	-	-		
2028	-	-		
2029	-	-		
2030	-	-		

Source of Funding: Capital Trust Fund Reserves

Operating Budget Impact now or in future: Reduction current level of maintenance that is required on the Brinks Armored truck would be eliminated.

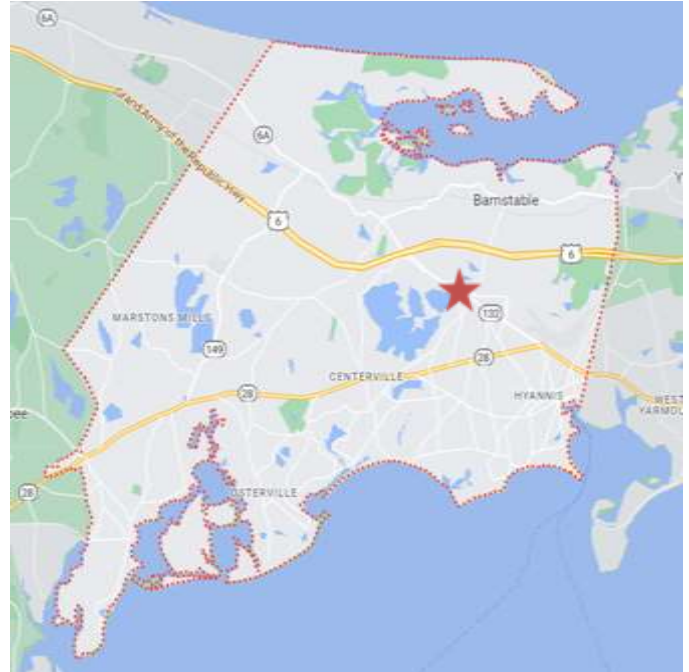


Project Working Title: Barnstable Police Department Improvements

Project Location: Barnstable Police Department 1200
Phinney's Lane, Hyannis, MA 02601

Project Description: This project will replace failing window systems, as well as the mechanical systems in the cell block, gym, garage, and training room. This also includes replacing some of the ductless split mechanical units, upgrading the lower-level men's locker room showers, replacing select overhead doors, and removing the deteriorating chimney.

Project Justification: Erected in 1981, the Police Department Facility operates 7 days a week and 24 hours per day. The facility is the center of law enforcement activity within the Town of Barnstable and its continuous operation takes a toll on building elements. Aged building systems need replacement to keep this building operational for the foreseeable future.



The 1981 aluminum windows have exceeded their lifespan and urgently require replacement. After more than four decades, these windows have developed compromised seals, resulting in reduced insulation efficiency. These window units act as a barrier between inhabitants and the vermiculite wall insulation. The installation of new windows not only mitigates heat loss issues but also addresses vermiculite infiltration.

Mechanical units in the cell block have reached the end of their useful life and are no longer conditioning the spaces or controlling humidity correctly.

A portion of the garage doors are in dire need of replacement along with the garage ventilation system. These upgrades are integral to maintaining the function of the facility.

The existing chimney is cracked and beginning to fail. It is not used for mechanical systems and needs to be removed and the roof patched.

The Police Department Facility's history spans more than four decades, and it's evident that substantial enhancements are essential. To address this, a well-structured project has been devised, segmented into four prioritized phases as recommended by the Police Chief.

Impact of Denial/Postponement: The potential for vermiculite migration into interior spaces will continue. The succession of improvements to the existing facility will stall.

Project Cost Estimates:	FY 2026	Future FY
	Design, Permitting, Evaluation, Study	-
Construction or Acquisition	\$2,240,000	\$2,100,000
Construction Contingency	\$220,000	\$250,000
Project Management	\$40,000	\$60,000
Project Contingency	-	-
All Other Costs	\$50,000	\$30,000

	Total Project Cost	\$2,550,000	\$2,690,000
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Basis for Cost Estimates: Architect-assisted in-house estimate.

Project Estimated Completion Date: 2027		Design & Permit (months)	6	Construction (months)	8
Cost/Description FY 2026 and Follow-On Years:					
Fiscal Year	Cost	Project Description/Components			
2026	\$2,550,000	Windows, Mechanical, Shower Improvements, Garage			
2027	\$2,690,000	Interior Improvements			
2028	-	-			
2029	-	-			
2030	-	-			

Source of Funding: Capital Trust Fund Reserves / Bond Issue

Operating Budget Impact now or in future: TBD



Marine & Environmental Affairs General Fund Projects

PROJECT: MEA-26

DEPARTMENT PRIORITY: 2 of 14

Project Working Title: MEA Exterior Restoration

Project Location: 1189 Phinney's Lane, Centerville MA 02632

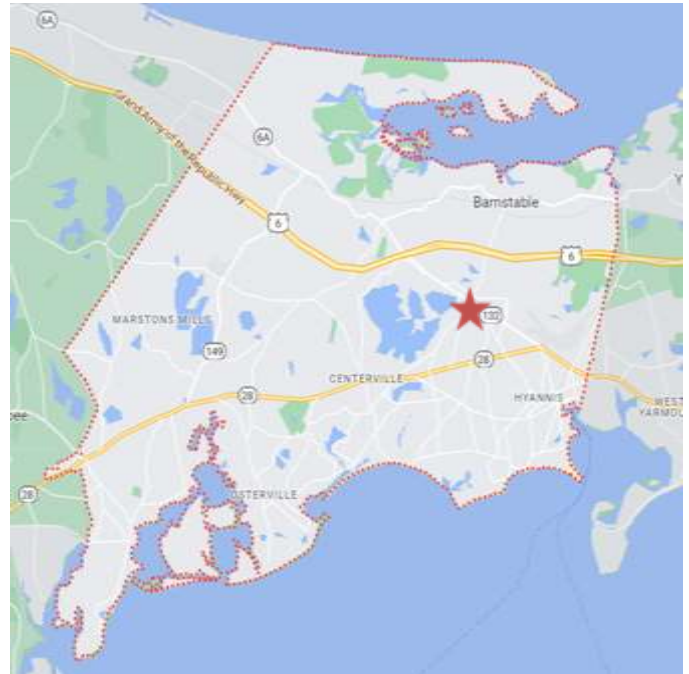
Project Description: This project will replace deteriorated building components. The metal roof, metal siding, and metal windows will be repaired or replaced.

Project Justification: The Marine And Environmental Affairs building was constructed in 1986 and has been in constant use for 41 years. The metal roof and siding is deteriorated. Some of the windows are broken and not operational.

In FY24 funding was appropriated to evaluate the conditions and produce bid documents.

FY27 funding will be utilized to implement the required improvements.

Impact of Denial/Postponement: Exterior materials will continue to degrade, increasing future remediation costs.



Project Cost Estimates:		FY 2026	Future FY
	Evaluation and Feasible Study	-	-
Design & Permitting	-	-	
Construction or Acquisition	-	\$100,000	
Project Contingency	-	-	
Project Management	-	-	
All Other Cost	-	-	
Total Project Cost	-	\$100,000	

Basis for Cost Estimates: DPW Engineering Dept.

Project Estimated Completion Date: 2028		Design & Permit (months)	6	Construction (months)	8
Cost/Description FY 2026 and Follow-On Years:					
Fiscal Year	Cost	Project Description/Components			
2026	-	-			
2027	\$100,000	Construction			
2028	-	-			
2029	-	-			
2030	-	-			

Source of Funding: Capital Trust Fund Reserves

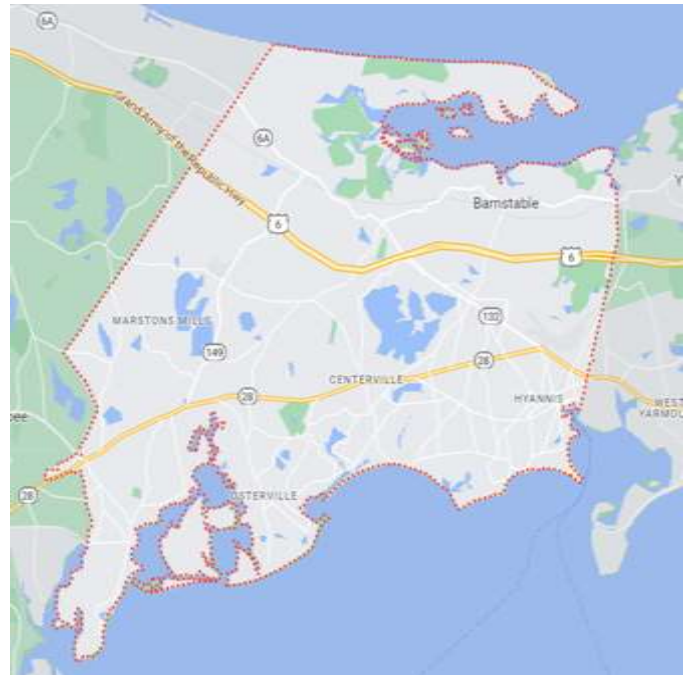
Operating Budget Impact now or in future: Reduction of routine maintenance



Project Working Title: MEA Building Mechanical Improvements

Project Location: 1189 Phinney's Lane, Centerville MA 02632

Project Description: The Marine and Environmental Affairs building mechanical system is in need of replacement. This project aims to enhance energy efficiency, improve indoor air quality, and ensure reliable temperature control within the facility. The existing system includes two forced hot air furnaces, one of which requires ductwork replacement. The project will also include the installation of air conditioning, new furnaces, condenser units, and an Energy Recovery Ventilator (ERV) for makeup air.



Funding was appropriated in FY25 for the design of a new mechanical system.

FY26 funding will be used for construction to install the new system.

Project Justification: The current heating and cooling system is outdated and inefficient, leading to excessive energy consumption and operational costs. Replacing it with modern, energy-efficient equipment will result in substantial long-term cost savings.

The replacement of the existing system will ensure consistent and reliable temperature control throughout the facility. This will enhance the comfort of occupants, whether they are researchers, staff, or visitors, and improve overall indoor air quality.

Impact of Denial/Postponement: The existing system will continue to need maintenance and work inefficiently.

Project Cost Estimates:		FY 2026	Future FY
	Evaluation and Feasible Study	-	-
	Design & Permitting	-	-
	Construction or Acquisition	\$107,000	-
	Project Contingency	\$10,000	-
	Project Management	\$25,000	-
	All Other Cost	\$2,000	-
	Total Project Cost	\$144,000	-

Basis for Cost Estimates: In-house cost estimate.

Project Estimated Completion Date: 2027		Design & Permit (months)	8	Construction (months)	8
Cost/Description FY 2026 and Follow-On Years:					
Fiscal Year	Cost	Project Description/Components			
2026	\$144,000	Construction			
2027	-	-			
2028	-	-			
2029	-	-			

Source of Funding: General Fund

Operating Budget Impact now or in future: Reduction of routine maintenance

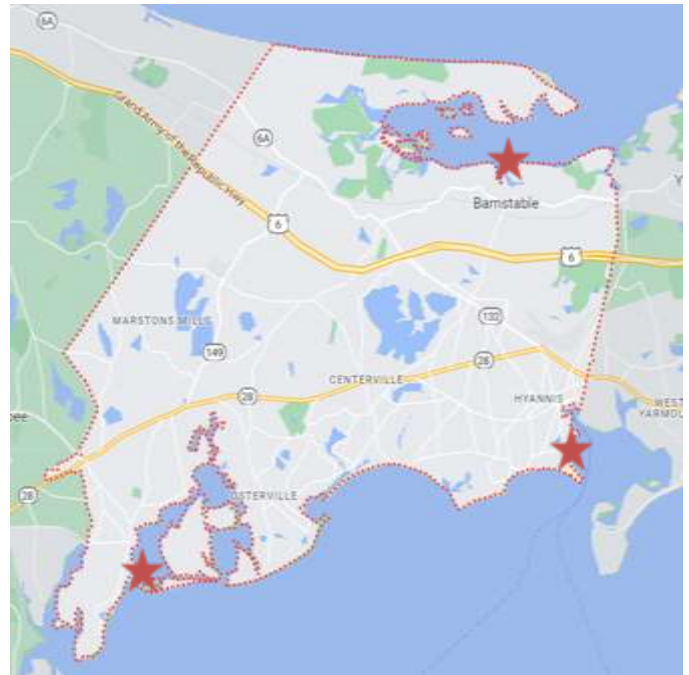


Project Working Title: Channel Dredging Program

Project Location: Various Town-owned navigational channels

Project Description: This project involves the ongoing design, permitting, and maintenance dredging of Town-owned navigational channels. This year’s request is anticipated to fund the West Bay Inner Entrance Channel Dredging Project.

Project Justification: The Town completed a Comprehensive Dredge Plan in 2017 based on surveyed conditions and historic dredging frequencies. The plan identifies dredge needs in multiple channels during this five-year CIP. These channels provide important navigational access for significant numbers of recreational and commercial boats, as well as regulatory and emergency response vessels. The failure to maintain these channels can result in very dangerous conditions, which can threaten the safety of our residents and risk serious damage to boats.



Impact of Denial/Postponement: The channels will continue to shoal and eventually completely close off access for recreational and commercial boating.

Project Cost Estimates:		FY 2026	Future FY
	Evaluation and Feasible Study	-	-
	Design & Permitting	-	\$300,000
	Construction or Acquisition	\$2,800,000	\$6,500,000
	Project Contingency	\$280,000	\$850,000
	Project Management	\$150,000	\$200,000
	All Other Cost	-	-
	Total Project Cost	\$3,230,000	\$7,850,000

Basis for Cost Estimates: Comprehensive Dredge Plan and DPW Engineering

Project Estimated Completion Date: 2028		Design & Permit (months)	6	Construction (months)	8
Cost/Description FY 2026 and Follow-On Years:					
Fiscal Year	Cost	Project Description/Components			
2026	\$3,230,000	West Bay Inner Entrance Channel (\$3,230,000)			
2027	\$1,250,000	Seapuit River Channel (\$550,000), West Bay Spur Channel (\$150,000), West Bay Outer Entrance Channel (\$250,000), Hydrographic Surveys (\$200,000), Project Management, Misc. Permitting and Contingency (\$100,000)			
2028	\$2,100,000	Bismore Park Pier Basin (\$750,000), Gateway Marina Channel (\$800,000), East Bay Entrance Channel (\$250,000), Centerville River Channel – Lower Reach (\$200,000), Project Management, Misc. Permitting and Contingency (\$100,000)			
2029	\$1,900,000	Barnstable Harbor Outer Entrance Channel (\$600,000), Blish Point Boat Ramp (\$450,000), Barnstable Harbor Mid-Entrance Channel (\$750,000), Project Management, Misc. Permitting and Contingency (\$100,000)			

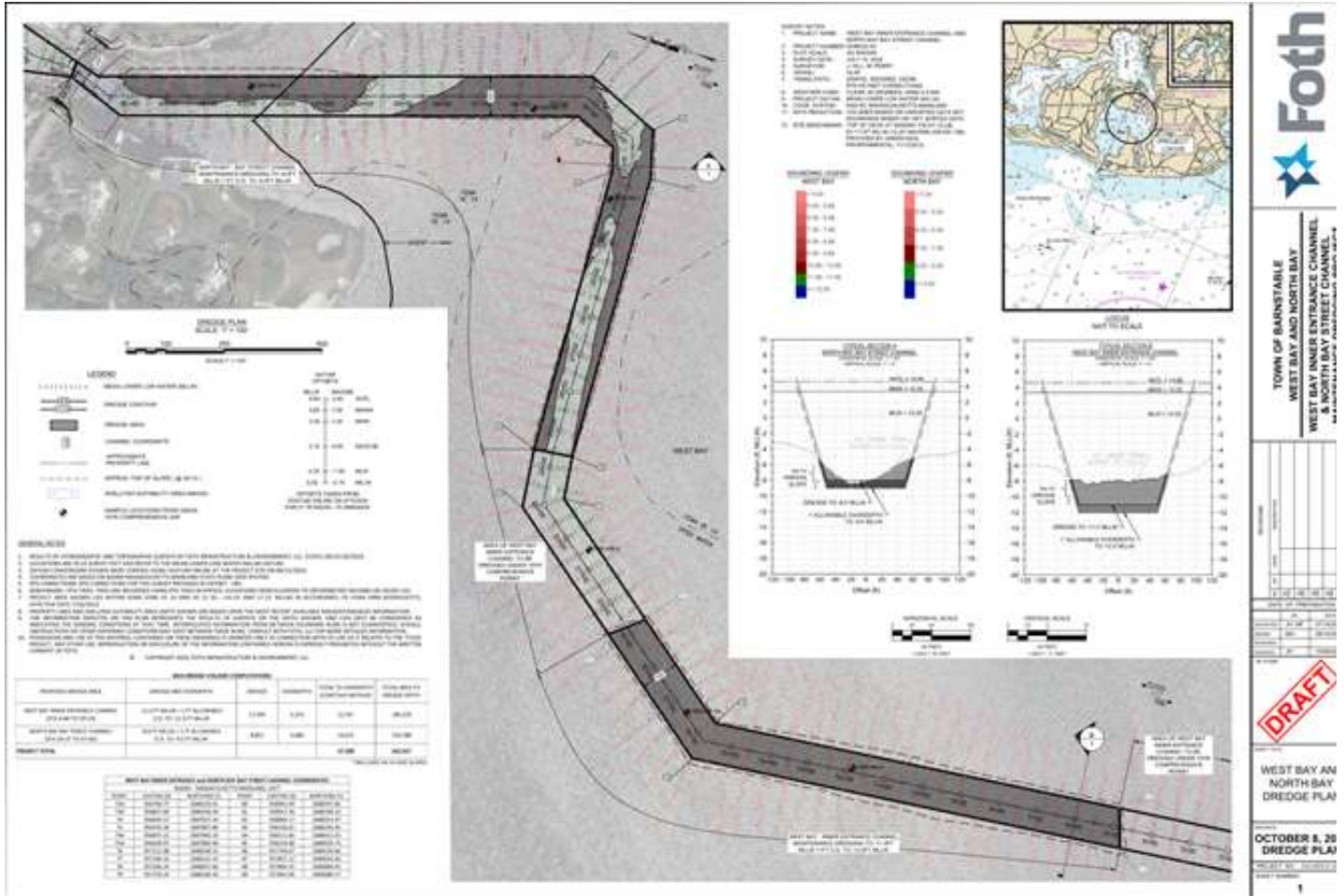
2030

\$2,600,000

East Bay Outer Embayment Channel (\$1,350,000), East Bay Inner Embayment Channel (\$1,150,000), Project Management, Misc. Permitting and Contingency (\$100,000)

Source of Funding: General Fund / Massachusetts Dredging Grant

Operating Budget Impact now or in future: None



Project Working Title: Mill Pond Fishway Design Construction

Project Location: 5 Route 149, Marstons Mills, MA

Project Description: This project will fund the construction for rehabilitating or reconstructing the Mill Pond Fishway. The focus of the project will be to implement a permittable culvert improvement that makes the Route 149 and Route 28 culverts passable for all sizes of river herring and reconstructing the fish ladder so that it meets modern day design standards.

Project Justification: The fish ladder at this location is outdated, not meeting modern day fish passage standards, and currently impedes fish passage into the Marstons Mills River. In addition, the culvert underneath Route 149 and Route 28 creates a velocity barrier that is impassable for small and medium sized river herring under certain flow conditions. The Town is currently partnering with the United States Department of Agriculture Natural Resource Conservation Service (NRCS) to complete a feasibility study for fish passage improvements into Mill Pond. If the project is determined to be feasible, then the project will advance to preliminary design and permitting. This project intends to leverage grant funds to complete additional design phases and construction of the improvements necessary to improve fish passage from the Marstons Mills River into Mill Pond.

Impact of Denial/Postponement: Without funding, the Town may lose an opportunity to improve this ladder with federal funding and the existing ladder will continue to degrade.

Project Cost Estimates:		FY 2026	Future FY
	Design & Permitting	-	\$100,000
	Construction	-	\$2,100,000
	Project Contingency	-	\$420,000
	Total Project Cost	-	\$2,620,000

Basis for Cost Estimates: Department of Public Works Engineering / NRCS

Project Estimated Completion Date:	2027	Design & Permit (months)	-	Construction (months)	12
Cost/Description FY 2025 and Follow-On Years:					
Fiscal Year	Cost	Project Description/Components			
2026	-	-			
2027	\$2,620,000	Design & Construction			
2028					
2029					
2030					

Source of Funding: Capital Trust Fund Reserves and/or Bond Issue. The project is listed on the Cape Cod Water Resources Restoration Project Priorities List and as such is in position for grant funding from NRCS.

Operating Budget Impact now or in future: This project will reduce the required maintenance by improving the fish run.



Mill Pond Dam and Fish Ladder



Stone damage and missing stones around the water control structure.

Taken on 4/28/2021



Water flow from pond under the sidewalk caused undermining.

Taken on 4/28/2021



Worn steps and pools along fish ladder.

Taken on 4/28/2021

Project Working Title: MEA Parking Lot Improvements - Construction

Project Location: 1189 Phinney’s Lane, Centerville, MA 02632

Project Description: Reclaim/regrade parking lot, provide new asphalt paving in existing gravel areas, apply new line striping for formalized, delineated parking, ADA improvements and drainage improvements. In addition, the project will include some landscape renovations at the entrance and along site fencing for screening.

Project Justification: This parking lot is the hub of activity for employee and visitors parking at the MEA main office. Staff and working vehicles use the lot extensively. There is limited delineated parking as most of the parking is on a gravel area that was installed several years ago to expand the lot. The existing paved sections of the parking lot have deteriorated with many areas of spider cracking, which indicates signs of subgrade issues, and irregularities in need of repairs. The recently completed ADA Self Evaluation and Transition Plan identifies some site related ADA deficiencies that will be addressed as part of the project.



Impact of Denial/Postponement: Failure to repair the parking lot will result in further damage to the surface from vehicle and snow removal activities. The parking lot will become difficult to use for critical functions and become a safety hazard for vehicles and pedestrians.

Project Cost Estimates:		FY 2026	Future FY
	Design, Permitting, Evaluation, Study		-
Construction or Acquisition		\$325,000	-
Construction Contingency		\$30,000	-
Project Management		\$10,000	-
Project Contingency		\$10,000	-
All Other Cost		-	-
Total Project Cost		\$375,000	-

Basis for Cost Estimates: DPW Engineering Dept.

Project Estimated Completion Date: 2026		Design & Permit (months)	6	Construction (months)	6
Cost/Description FY 2026 and Follow-On Years:					
Fiscal Year	Cost	Project Description/Components			
2026	\$375,000	Construction			
2027	-	-			
2028	-	-			
2029	-	-			
2030	-	-			

Source of Funding: Capital Trust Fund Reserves and/or Bond Issue.

Operating Budget Impact now or in future: None



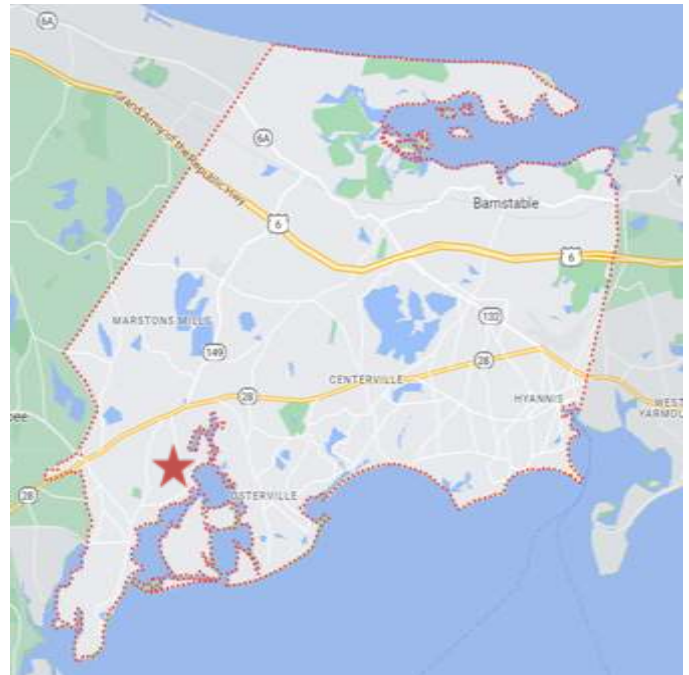
Project Working Title: Little River Fish Passage Restoration

Project Location: Little River, Cotuit

Project Description: This project will implement necessary infrastructure improvements to improve the ecological health of Little River by enhancing and naturalizing the existing river in the context of the current landscape.

Project Justification: Little River was historically a vibrant herring run with fish traveling to spawn in Lovell’s Pond in Cotuit. However, current conditions prohibit the migration of fish into the herring run in multiple locations, most notably at the mouth of the river at Lovell’s Pond, but also at multiple culverts that have been installed throughout the system. In addition, American eel have been observed in the system, but it is unlikely they are able to make it to Lovell’s Pond due to the numerous physical obstructions that restrict flow especially during times of low water.

Impact of Denial/Postponement: Little River will remain inaccessible for fish passage.



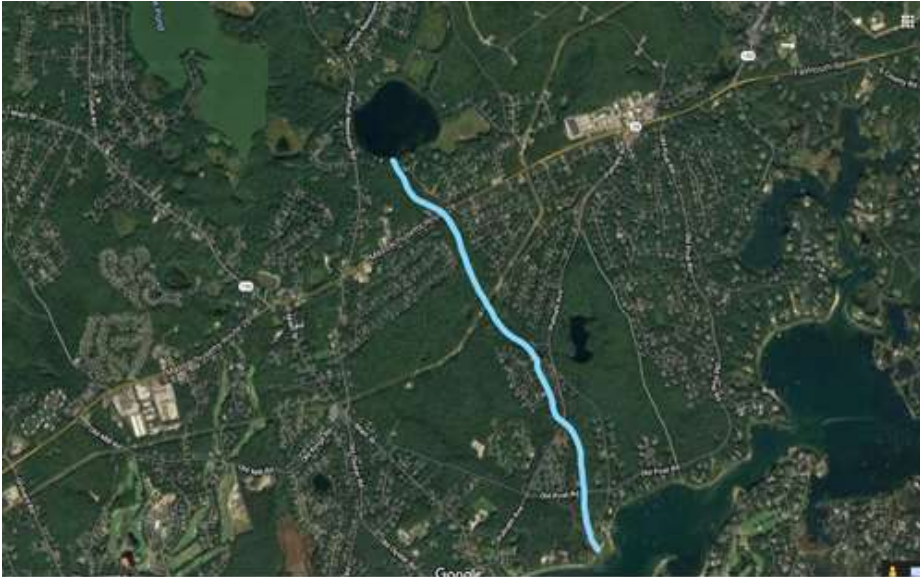
Project Cost Estimates:		FY 2026	Future FY
	Evaluation and Feasible Study	-	-
	Design & Permitting	-	\$750,000
	Construction or Acquisition	-	-
	Project Contingency	-	-
	Project Management	-	-
	All Other Cost	-	-
	Total Project Cost	-	\$750,000

Basis for Cost Estimates: DPW Engineering Dept.

Project Estimated Completion Date: -		Design & Permit (months)	-	Construction (months)	-
Cost/Description FY 2026 and Follow-On Years:					
Fiscal Year	Cost	Project Description/Components			
2026	-	-			
2027	\$750,000	Design			
2028	-	-			
2029	TBD	Construction			
2030	-	-			

Source of Funding: Capital Trust Fund Reserves and/or Bond Issue.

Operating Budget Impact now or in future: None



Project Working Title: MEA Storage Facility - Design

Project Location: 1189 Phinney’s Lane, Centerville, MA 02632

Project Description: This project seeks funding for the design phase of a 2,500 square foot storage addition to the existing Marine Environmental Affairs building, along with essential site work upgrades.

Project Justification: The Marine Environmental Affairs (MEA) division plays a pivotal role in the preservation and protection of our marine ecosystems. However, due to various operational changes and constraints over the years, MEA is facing severe space limitations, hindering its ability to efficiently store equipment, vehicles, and boats. These limitations have forced MEA to repurpose areas not intended for such use, resulting in a compromised workspace and inadequate storage capacity. This situation is detrimental to the effectiveness of MEA's mission and the preservation of our marine environment.



Impact of Denial/Postponement: The Town’s boats and other equipment being stored outside will continue to deteriorate at an undesirable rate and, as such, their useful life shortened.

Project Cost Estimates:	FY 2026	Future FY
Design, Permitting, Evaluation, Study	\$130,000	-
Construction or Acquisition	-	\$1,000,000
Construction Contingency	-	\$100,000
Project Management	\$40,000	\$40,000
Project Contingency	-	-
Total Project Cost	\$170,000	\$1,140,000

Basis for Cost Estimates: In-house Estimate

Project Estimated Completion Date: 2028		Design & Permit (months)	10	Construction (months)	12
Cost/Description FY 2026 and Follow-On Years:					
Fiscal Year	Cost	Project Description/Components			
2026	\$170,000	Design & Project Management			
2027	\$1,140,000	Construction			
2028					
2029					
2030					

Source of Funding: Capital Trust Fund Reserves and/or Bond Issue

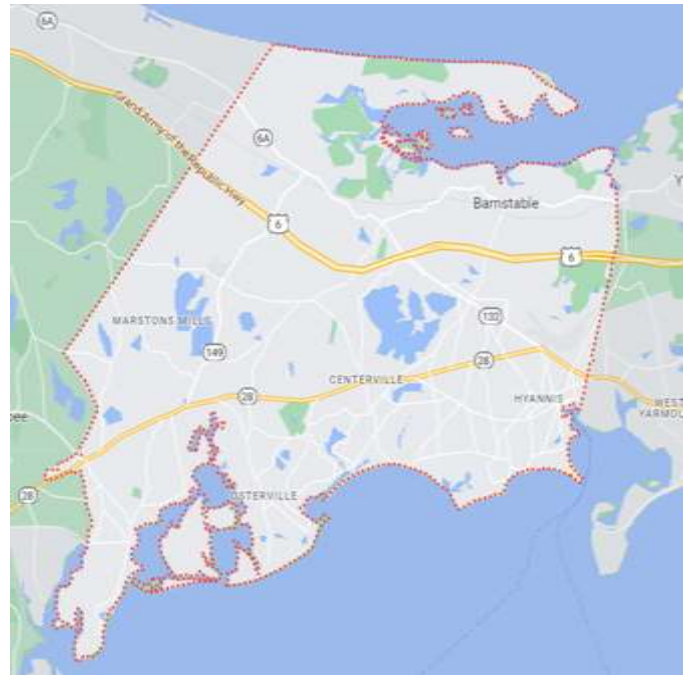
Operating Budget Impact now or in future: Routine Maintenance



Project Working Title: Bulkhead Improvements

Project Location: Various Locations – Town Owned Bulkheads

Project Description: In 2023, the Town retained Collins Engineering to inspect all 8 of the Town owned bulkheads. In FY25, funds were appropriated to address rehabilitation of four of the bulkheads; Barnstable Harbor Marina, Gateway Marina, Pleasant Street, and West Bay Road. Rehabilitation of the Bismore Park Bulkhead is anticipated to be completed in the Spring of 2025 as a stand-alone project. This request is to address rehabilitation of the 3 remaining bulkheads; Gary Brown Boat Ramp, Prince Cove Marina, School Street, Funds may be used for improvements at other bulkheads if excess funds are available or if priorities are modified by the results of the remaining inspection reports.



Project Justification: The inspection reports identified maintenance and improvements necessary to extend the useful life of the bulkheads and prevent more significant capital expenses. These improvements include, but are not limited to, weep hole improvements, gangway slip and trip mitigation, coatings, further testing, bolt improvements, cathodic protection systems, pile repairs or replacements, ladder replacements, addressing rot, concrete repairs, and repairing damaged appurtenances.

Impact of Denial/Postponement: Lack of maintenance and improvements to the bulkheads could result in a reduced useful life and potentially catastrophic failure.

Project Cost Estimates:		FY 2026	Future FY
	Evaluation and Feasible Study	-	-
	Design & Permitting	-	\$25,000
	Construction or Acquisition	-	\$400,000
	Project Contingency	-	\$45,000
	Project Management	-	\$20,000
	All Other Cost	-	-
	Total Project Cost	-	\$490,000

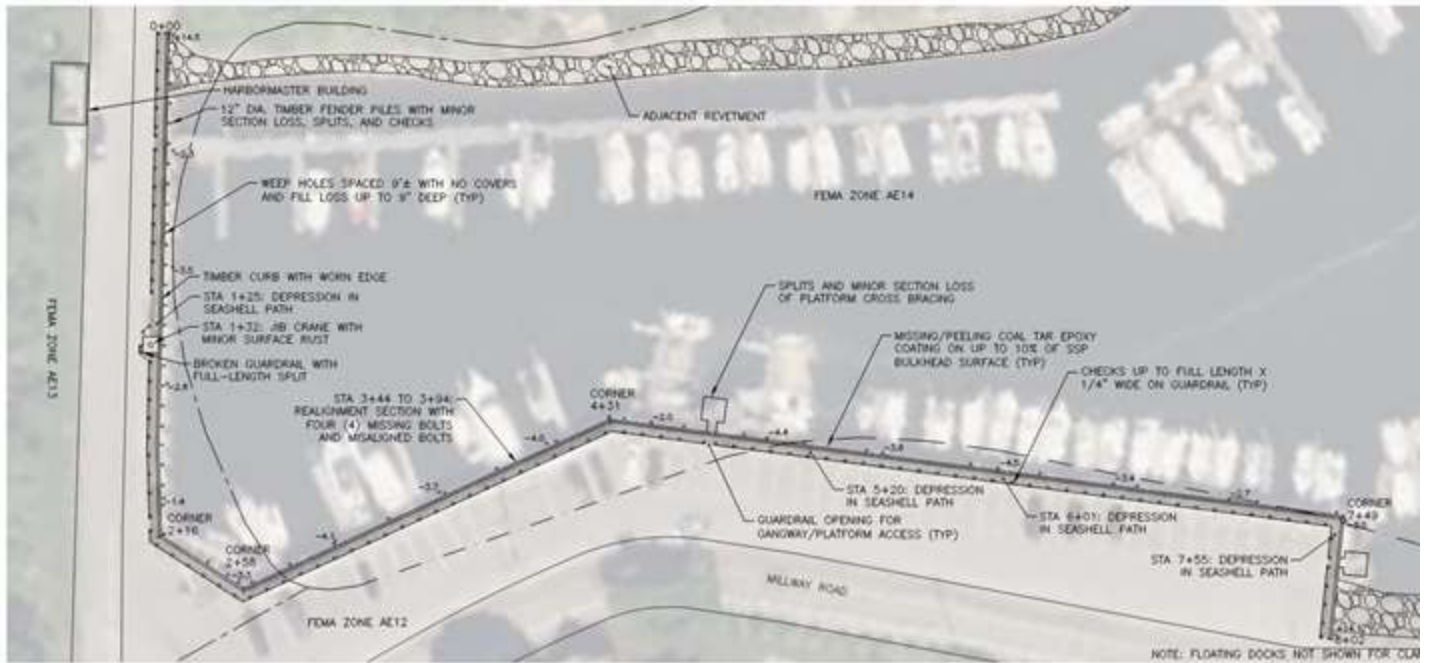
Basis for Cost Estimates: DPW Engineering Dept.

Project Estimated Completion Date: 2027		Design & Permit (months)	6	Construction (months)	6
Cost/Description FY 2026 and Follow-On Years:					
Fiscal Year	Cost	Project Description/Components			
2026	-	-			
2027	\$ 490,000	Design, Permitting and Construction (Improvements to 3 bulkheads)			
2028	-	-			
2029	-	-			
2030	-	-			

Source of Funding: Capital Trust Fund Reserves and/or Bond Issue.

Operating Budget Impact now or in future: None





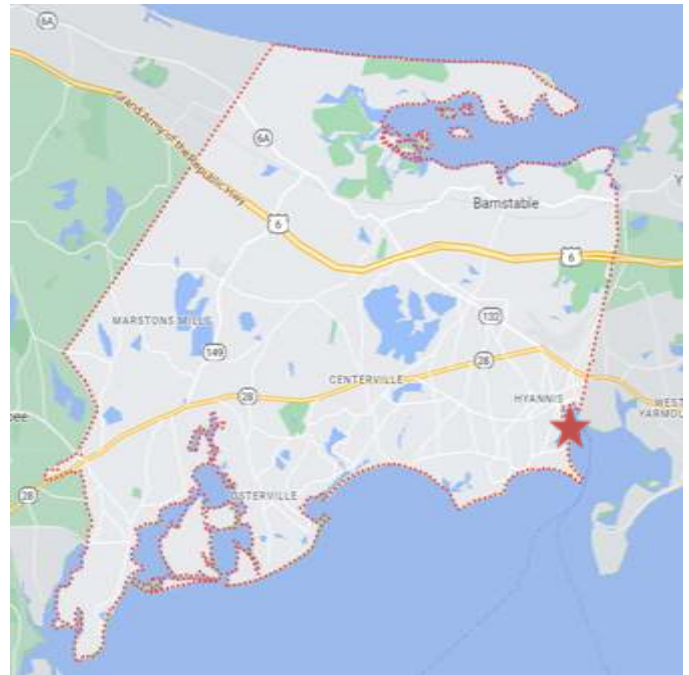
Project Working Title: Bay Shore Road Boat Ramp – Construction

Project Location: Bay Shore Road, Hyannis

Project Description: The existing boat ramp will be replaced, and the adjacent parking area will be reconstructed with improved stormwater systems. Engineering design plans and environmental permitting which were funded in FY25 will be completed prior to a future request for construction funding.

Project Justification: The Bay Shore Road boat ramp and associated parking area serve important access to mooring fields within Hyannis Harbor and are heavily used by the boating population in the neighborhood. The existing asphalt ramp is deteriorated and needs replacement. Stormwater facilities will be improved as determined to be necessary.

Impact of Denial/Postponement: If repairs are not made the ramp will continue to deteriorate and will eventually become unsafe and unusable. A ramp that is in poor condition poses a safety hazard and could prove to be a liability should an accident occur due to the condition of the ramp.



Project Cost Estimates:		FY 2026	Future FY
	Evaluation and Feasible Study	-	-
	Design & Permitting	-	-
	Construction or Acquisition	-	\$625,000
	Project Contingency	-	\$125,000
	Project Management	-	-
	All Other Cost	-	-
	Total Project Cost	-	\$750,000

Basis for Cost Estimates: DPW Engineering Dept.

Project Estimated Completion Date: 2027		Design & Permit (months)	6	Construction (months)	12
Cost/Description FY 2026 and Follow-On Years:					
Fiscal Year	Cost	Project Description/Components			
2026	-	-			
2027	\$ 750,000	Construction			
2028	-	-			
2029	-	-			
2030	-	-			

Source of Funding: Capital Trust Fund Reserves and/or Bond Issue.

Operating Budget Impact now or in future: None

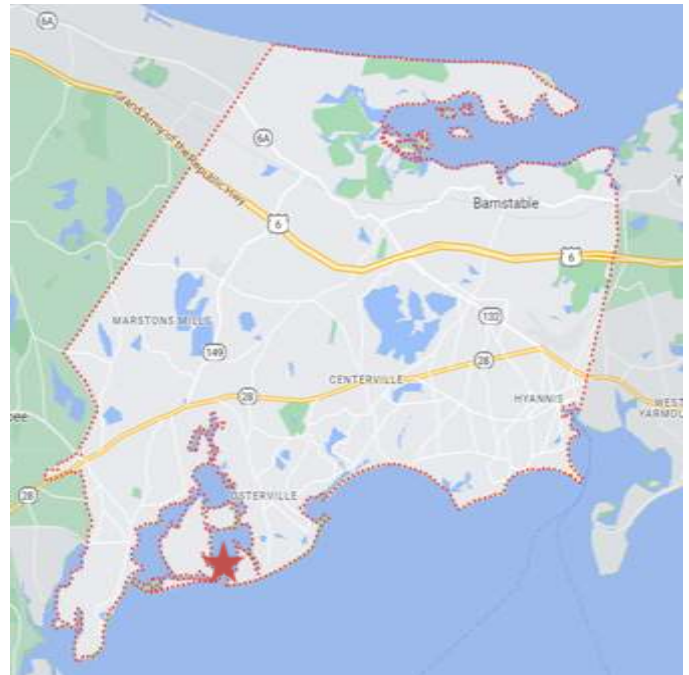


Project Working Title: West Bay Breakwater Improvements – Design and Permitting**Project Location:** West Bay, Osterville

Project Description: A report prepared by Ocean & Coastal Consultants published in March 2014 recommended repairs to reset the armor stones currently displaced, and recommended a second layer of armor stones designed to accommodate the 100-year storm be integrated into the breakwater. The project would design and permit the proposed work.

Project Justification: Numerous storms, heavy seas and constant wave action have damaged the breakwaters that protect both sides of the channel entering West Bay from Nantucket Sound. The integrity of the structures is now compromised; the breakwaters have lost stones and have settled. The breakwaters provide safe navigation in the area and prevent shoaling of the entrance channel.

Impact of Denial/Postponement: If not remedied, the structures will continue to deteriorate and the shoaling in the inlet will worsen as a result and the channel become non-navigable. Water quality in the bay could become compromised.



Project Cost Estimates:		FY 2026	Future FY
	Evaluation and Feasible Study	-	-
	Design & Permitting	-	\$350,000
	Construction or Acquisition	-	\$4,900,000
	Project Contingency	-	-
	Project Management	-	-
	All Other Cost	-	-
	Total Project Cost	-	\$5,250,000

Basis for Cost Estimates: DPW Engineering Dept.

Project Estimated Completion Date: 2030		Design & Permit (months)	18	Construction (months)	4
Cost/Description FY 2026 and Follow-On Years:					
Fiscal Year	Cost	Project Description/Components			
2026	-	-			
2027	\$ 350,000	Design & Permitting			
2028	-	-			
2029	\$ 4,900,000	Construction			
2030	-	-			

Source of Funding: Capital Trust Fund Reserves and/or Bond Issue. : Potentially eligible for a Dam and Seawall Program Grant.

Operating Budget Impact now or in future: None



Project Working Title: Hyannis Breakwater Evaluation & Preliminary Design

Project Location: Hyannis Harbor MA, 02601

Project Description: Evaluation, design and permitting improvements to the Hyannis Harbor Breakwater.

Project Justification: Support stones have been displaced along the breakwater resulting in gaps in the structure therefore reducing its effectiveness of protecting the harbor. The poor condition of the breakwater is a safety hazard for navigation, and the public who walk upon it. Harbormaster staff, Fire Dept., and other Public Officials have been called to rescue people trapped on the breakwater. In addition, a private study commissioned by residents of Hyannisport has indicated that the poor condition of the breakwater may be contributing to accretion of adjacent mooring fields and beach loss of residential properties. Portions of the existing breakwater are Federally owned, and this portion was recently repaired by Army Corps of Engineers (ACOE) within the next year. This project will fund design of repairs necessary for the State/Town owned portion of the breakwater.



Impact of Denial/Postponement: Postponing study and analysis of the breakwater will allow more deterioration of the breakwater structure. Future storms will reduce the function of the breakwater allowing potential shoreline damage. The safety of the public walking on the breakwater will not be addressed, as the Towns portion of the breakwater is accessible from land.

Project Cost Estimates:		FY 2026	Future FY
	Design, Permitting, Evaluation, Study	-	\$325,000
	Construction or Acquisition	-	-
	Total Project Cost	-	\$325,000

Basis for Cost Estimates: Department of Public Works Engineering

Project Estimated Completion Date: 2027		Design & Permit (months)	24	Construction (months)	TBD
Cost/Description FY 2026 and Follow-On Years:					
Fiscal Year	Cost	Project Description/Components			
2026	-	-			
2027	\$325,000	Evaluation, Design & Permitting			
2028	-	-			
2029	\$TBD	Construction			

Source of Funding: Capital Trust Fund Reserves and/or Bond Issues.

Operating Budget Impact now or in future: N/A



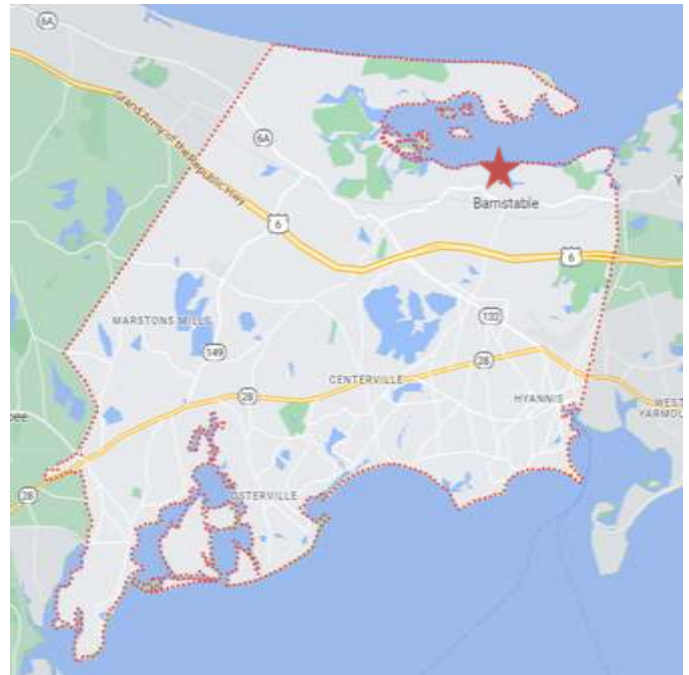
Hyannis Breakwater

Project Working Title: Blish Point Construction for Long Term Solution

Project Location: Millway Beach, Barnstable

Project Description: Construction of a long-term solution to remove the fine sediments contained within the Blish Point Dredge Sediment Containment Basin and restore the dune with compatible sand and native plantings, if approved by regulators, or other permittable alternative.

Project Justification: The unarmored coastal bank has experienced severe erosion on about a 2-3year frequency in recent years due to severe storms, extreme high tides, and storm surges. This may be contributing to the recurring need to dredge accumulated sand/sediment from the Barnstable Harbor entrance channel with regular frequency. A study by Woods Hole Group recommends a stone revetment as the best engineering solution to protect the Blish Point Dredge Sediment Containment Basin. However, a stone revetment in this location is not permittable under current State regulations. Therefore, the long-term recommendation is to remove the dredge sediments contained within the containment basin and restore the area with beach compatible sand and native plantings. This option would absolve the Town of the risk of eroding fine grain sediments into Barnstable Harbor, release of marine debris, and loss of the coastal resource. This option will require future beach nourishment to maintain the coastal dune and beach in this location, which provides protection of the Blish Point Boat Ramp parking area, recreational beach, and marine habitat for threatened species.



Impact of Denial/Postponement: The cycle of erosion, sand replacement, or erosion will continue, and is expected to worsen due to the predictions of more frequent severe storms and sea level rise. This is costly and eventually the erosion will be severe enough to damage or destroy the bathhouse, parking lots, roads and release fine grained materials from prior dredging effort into the harbor.

Project Cost Estimates:		FY 2026	Future FY
	Evaluation and Feasible Study	-	-
	Design & Permitting	-	-
	Construction or Acquisition	-	\$4,230,000
	Project Contingency	-	-
	Project Management	-	-
	All Other Cost	-	-
	Total Project Cost	-	\$4,230,000

Basis for Cost Estimates: DPW Engineering Dept.

Project Estimated Completion Date: 2030		Design & Permit (months)	18	Construction (months)	4
Cost/Description FY 2026 and Follow-On Years:					
Fiscal Year	Cost	Project Description/Components			
2026	-	-			
2027	\$ 4,230,000	Construction			

2028	-	-
2029	-	-
2030	-	-

Source of Funding: Capital Trust Fund Reserves and/or Bond Issue. Grant opportunities will be pursued. Potential grant opportunities may include Municipal Vulnerability Preparedness / MVP Action Grant (MVP) and Coastal Resilience Grant (CZM).

Operating Budget Impact now or in future: None



Storm Damage to Coir Roll System after Winter Storm Keenan (Picture taken March 2022)



Storm Damage eroded sand underneath the observation deck after Winter Storm Keenan (Picture taken March 2022)



Close up of Post Nourishment with high tide line staked, indicating a narrow work area between the toe of the dune and the high tide line. Also, the high tide line extends up to and within the toe of the adjacent private stone revetment. Picture taken May 2022.

Community Services General Fund Projects

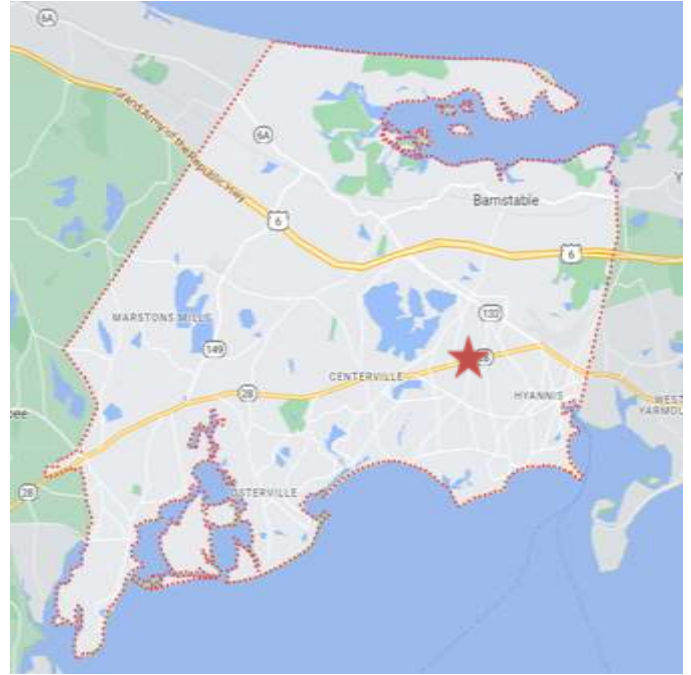
PROJECT: CSD-26

DEPARTMENT PRIORITY: 1 of 21

Project Working Title: Barnstable Adult Community Center Exterior Restoration

Project Location: 825 Falmouth Rd, Hyannis, MA

Project Description: This project will replace various exterior components of the Barnstable Adult Community Center, including trim, siding, exterior doors, asphalt roof, rear second-floor deck, gutters, attic ventilation, and address issues related to animal infiltration. It is expected that additional items needing repair will be discovered and included during the project. FY25 funding was appropriated for evaluation and design of necessary repairs. FY26 funding will replace exterior siding, trim, and exterior doors. FY27 funding will replace the asphalt shingle roof.



Project Justification: This project will protect against water infiltration and ensure the safety of the Barnstable Adult Community Center. Deteriorated and damaged exterior elements, such as trim, cedar shingle siding, and roofing, pose water infiltration risks to the structure. Upgrading the exterior elements will enhance the building’s energy efficiency. New roofing, insulation, and attic ventilation systems will result in reduced energy consumption and lower utility bills, contributing to the center’s sustainability and environmental responsibility.

Impact of Denial/Postponement: The building will continue to deteriorate, increase future expenditure

Project Cost Estimates:		FY 2026	Future FY
	Design & Permitting		-
Construction or Acquisition		\$440,000	\$300,000
Project Management		\$40,000	\$30,000
Project Contingency		\$40,000	\$30,000
Other Costs		\$10,000	\$4,000
Total Project Cost		\$530,000	\$400,000

Basis for Cost Estimates: In-house Estimate

Project Estimated Completion Date: 2026		Design & Permit (months)	6	Construction (months)	8
Cost/Description FY 2026 and Follow-On Years:					
Fiscal Year	Cost	Project Description/Components			
2026	\$530,000	Construction of siding, trim, doors			
2027	\$400,000	Roof Replacement			
2028					
2029					
2030					

Source of Funding: Capital Trust Fund Reserves and/or Bond Issue.

Operating Budget Impact now or in future: Future routine maintenance will be required.

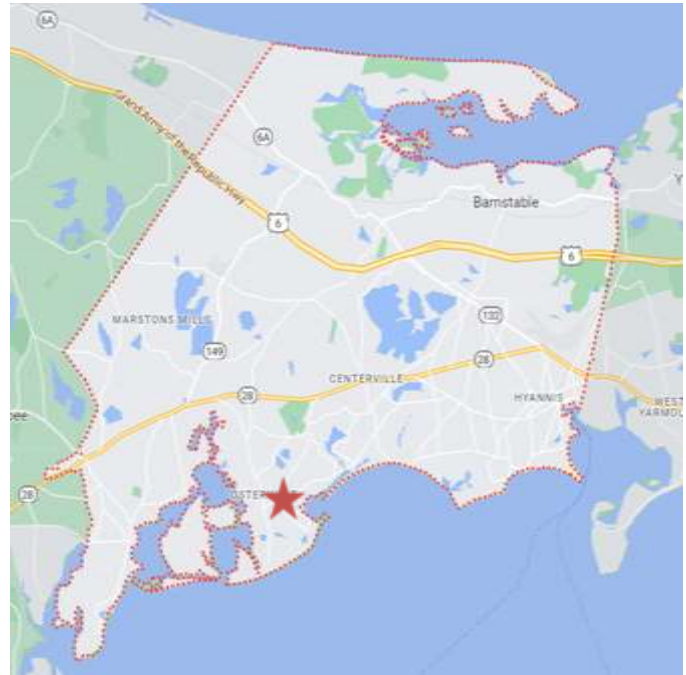


Project Working Title: Joshua's Pond Handicap Accessibility and Beach Improvements - Construction

Project Location: 290 Tower Hill Road, Osterville

Project Description: The Joshua's Pond Park Handicapped Accessibility and Beach Enhancement Project aims to improve access to the beach area at Joshua's Point Park while addressing erosion issues and ensuring that the park is accessible to individuals with disabilities. This project will implement the construction of the design funded in FY25. Handicapped accessible walkways and ramps will be updated from the parking lot to the beach. The project will also stabilize the embankment between the parking lot and the beach, and enhance the beach by increasing its area and elevation with respect to fluctuating water levels.

Project Justification: The Joshua's Pond Park Handicapped Accessibility and Beach Enhancement Project addresses critical needs and offers numerous benefits to both the community and the environment. It will ensure equal access for all members of the community, including individuals with disabilities. The lack of handicapped accessibility at the park currently excludes a portion of the population from enjoying its natural beauty and recreational opportunities. By constructing an ADA-compliant ramp and installing walkways, the project will promote social equity, allowing everyone to experience the park's offerings.



Additionally, the project will address the erosion of the embankment between the parking lot and the beach which is a pressing issue that requires immediate attention. Stabilizing the embankment will prevent further damage, acting as a safeguard for the park's infrastructure, and protecting the local ecosystem.

Impact of Denial/Postponement: Continuing the liability of user groups attempting to use the inadequate infrastructure to traverse onto the beach safely, and the possibility that the beach may have to be closed for public safety due to the compromised slope armoring.

Project Cost Estimates:		FY 2026	Future FY
	Design & Permitting	-	-
	Construction or Acquisition	-	\$1,481,000
	Project Management	-	\$40,000
	Project Contingency	-	\$149,000
	Other Costs	-	-
	Total Project Cost	-	\$1,670,000

Basis for Cost Estimates: DPW Engineering Dept.

Project Estimated Completion Date: 2028		Design & Permit (months)	-	Construction (months)	12
Cost/Description FY 2026 and Follow-On Years:					
Fiscal Year	Cost	Project Description/Components			
2026	-	-			
2027	\$1,670,000	Construction			
2028	-	-			

2029	-	-
2030	-	-

Source of Funding: Capital Trust Fund Reserves and/or Bond Issue.

Operating Budget Impact now or in future: Future routine maintenance will be required.



Project Working Title: Centerville Recreation Mechanical Improvements

Project Location: 524 Main Street, Centerville

Project Description: The Centerville Community Building Mechanical Improvement Project encompasses a series of critical upgrades and improvements to revitalize this historic facility.

In FY25, funding was appropriated for the design to convert the existing steam heating system to a forced hot air system including air-conditioning.

FY26 Funding: This funding will support the construction phase to implement the design and include replacement of the failed makeup air system located in the attic. Air conditioning will be added to the new mechanical system. Additional issues, such as hazardous materials abatement, will be addressed as they are discovered during the project.

FY27 Funding: Light system replacement and ceiling repairs. Replacement of kitchen cabinets and counter tops, chalkboard, and artwork restoration.

FY28 Funding: Window replacement with historically accurate windows.

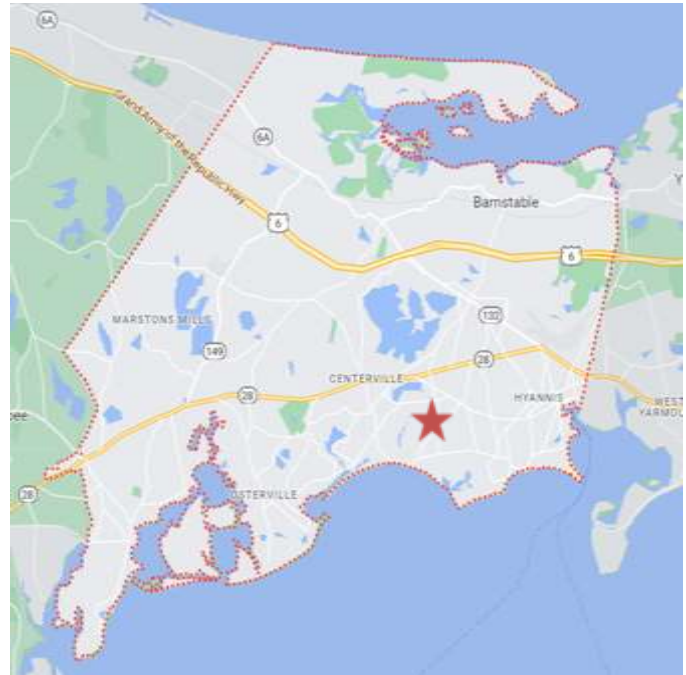
FY29 Funding: Building insulation improvements.

These updates and enhancements aim to preserve the building's historical significance, improve the interior environment, enhance energy efficiency, ensure safety and security, and maintain its role as a vibrant community space for generations to come.

Project Justification: The Centerville Community Building was originally built in 1880. Over the years, the interior of the building has suffered from deferred upgrades, leading to issues with heating and ventilation. The replacement of the steam heat boiler and the makeup air system will dramatically improve the comfort and functionality of the facility, making it more inviting for residents and visitors alike.

The installation of a modern hot water heating system and attic insulation will significantly reduce energy consumption and associated costs. These improvements align with our town's commitment to sustainability and fiscal responsibility.

Impact of Denial/Postponement:



Project Cost Estimates:	FY 2026	Future FY
Design & Permitting	-	\$207,000
Construction or Acquisition	\$992,000	\$1,724,000
Project Management	\$40,000	\$92,000
Project Contingency	\$100,000	\$172,000
Other Costs	\$30,000	\$10,000
Total Project Cost	\$1,162,000	\$2,205,000

Basis for Cost Estimates: In-house Architect Estimate

Project Estimated Completion Date:		Design & Permit (months)	6	Construction (months)	6
Cost/Description FY 2026 and Follow-On Years:					
Fiscal Year	Cost	Project Description/Components			
2026	\$1,162,000	Steam heat conversion to hot water and boiler installation			
2027	\$1,100,000	Exterior Improvements			
2028	\$740,000	Interior Improvements			
2029	\$400,000	Historic Window Replacement			
2030	\$35,000	Attic insulation			

Source of Funding: Capital Trust Fund Reserves and/or Bond Issue. Portions of this project may be eligible for Community Preservation Funding

Operating Budget Impact now or in future: Future routine maintenance will be required.



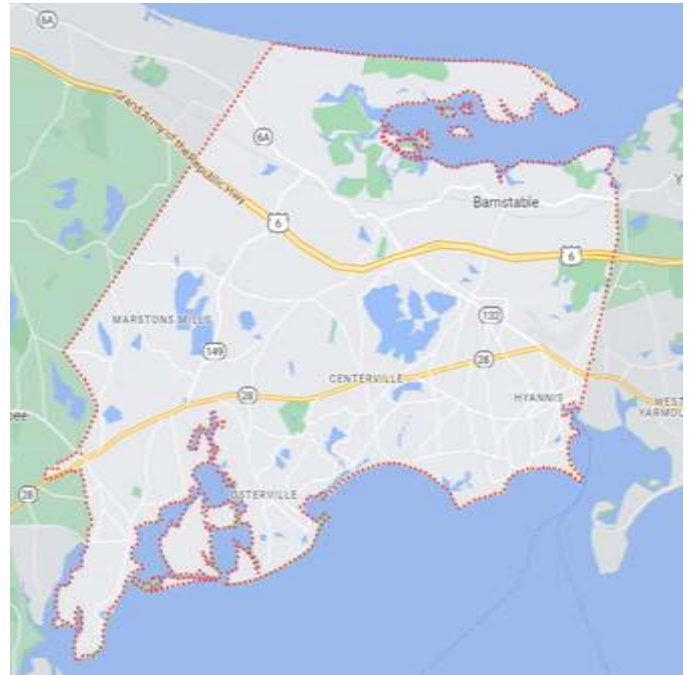
Project Working Title: Kalmus Beach House Improvements

Project Location: 670 Ocean Street, Hyannis

Project Description: The Kalmus Beach House roof is failing and in need of replacement. Windows and exterior doors have deteriorated to the point where they must be replaced. This project will replace the roof, exterior windows, and doors.

Project Justification: Kalmus Beach is a popular venue for tourists and residents. Constructed in 1960, the bathhouse has seen sixty-four years of heavy usage and coastline storms. The roof is failing and in need of replacement. Exterior windows and doors, also require replacement along with window trim.

Impact of Denial/Postponement: The building will continue to weather and deteriorate resulting in greater future repair costs.



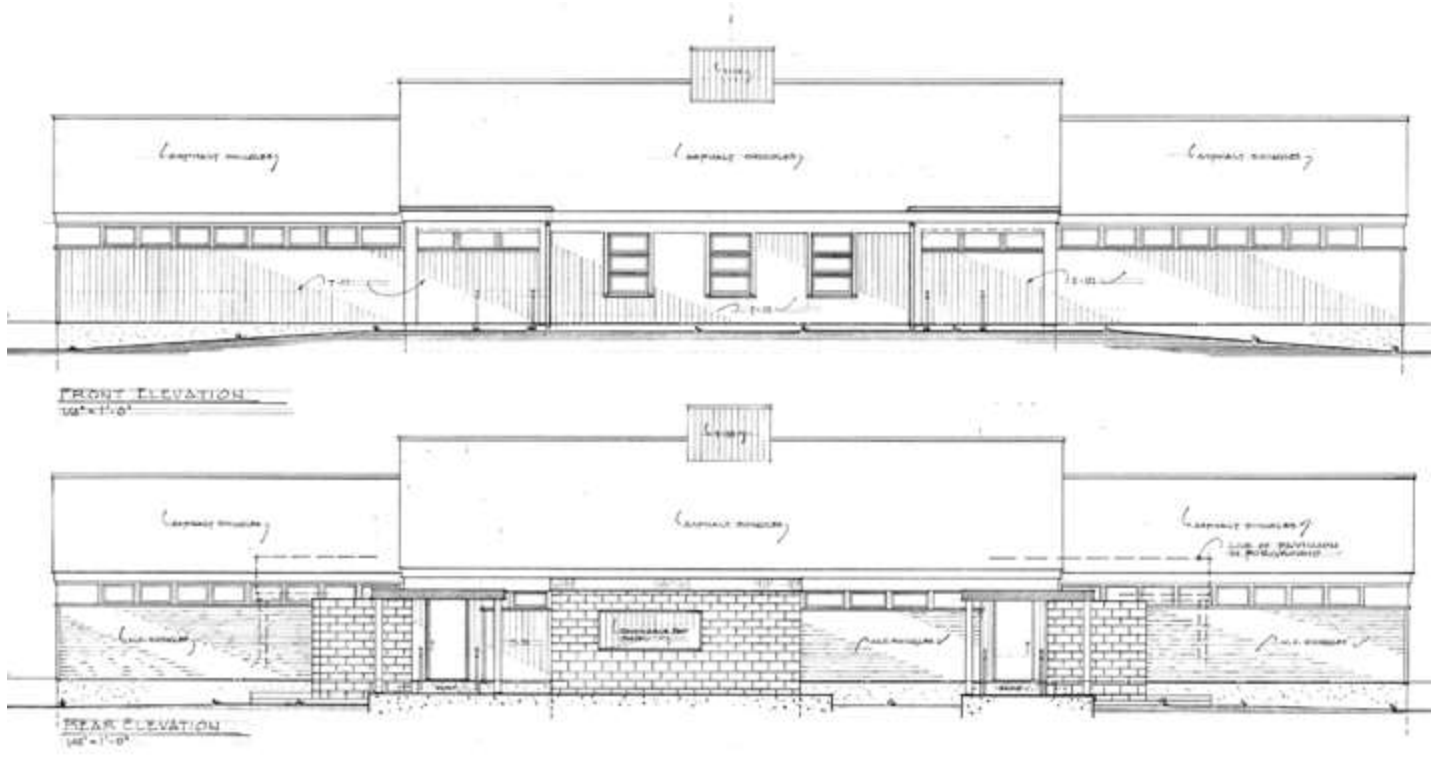
Project Cost Estimates:		FY 2026	Future FY
	Design & Permitting		\$60,000
Construction or Acquisition		-	\$440,000
Project Management		\$30,000	\$20,000
Project Contingency		-	\$44,000
Other Costs		\$2,000	\$40,000
Total Project Cost		\$92,000	\$544,000

Basis for Cost Estimates: In-house Architect Estimate

Project Estimated Completion Date: 2027		Design & Permit (months)	8	Construction (months)	8
Cost/Description FY 2026 and Follow-On Years:					
Fiscal Year	Cost	Project Description/Components			
2026	\$92,000	Design			
2027	-	-			
2028	\$544,000	Construction			
2029	-	-			
2030	-	-			

Source of Funding: Capital Trust Fund Reserves and/or Bond Issue.

Operating Budget Impact now or in future: Future routine maintenance will be required.



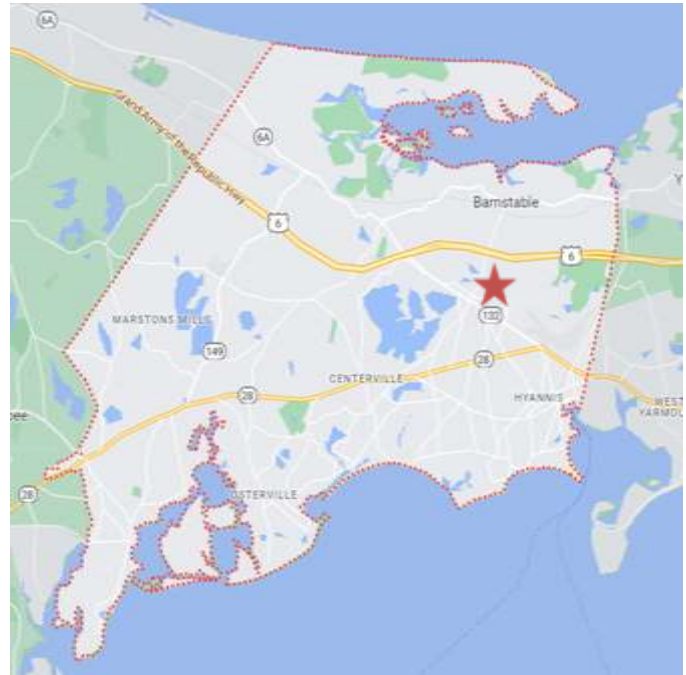
Project Working Title: Hathaway’s Pond Bathhouse and Site Improvements - Construction

Project Location: 1431 Phinney’s Lane, Barnstable Village

Project Description: The Hathaway’s Pond Park Revitalization Project is intended to rejuvenate Hathaway’s Pond Park. The project is currently in the design phase, with funding that was allocated in FY23 for design. Key improvements will include a new boat house, pavilion, beach restoration, parking lots and access drive improvements and security improvements.

Project Justification: Park Hathaway’s Pond Park is faced with a multitude of challenges. The park, bathhouse, and associated amenities have aged significantly and are in an accelerated state of decay. They no longer meet the needs of the community, and their aging condition presents safety hazards. The park also lacks accessible facilities, making it challenging for individuals with disabilities to fully enjoy the park.

Impact of Denial/Postponement: The condition of the property will continue to deteriorate, resulting in escalating maintenance costs, reduced utilization, and lower public satisfaction.



Project Cost Estimates:		FY 2026	Future FY
	Design & Permitting	-	-
	Construction or Acquisition	-	\$1,817,541
	Project Management	-	\$45,439
	Project Contingency	-	\$181,754
	Total Project Cost	-	\$2,044,734

Basis for Cost Estimates: Department of Public Works Engineering

Project Estimated Completion Date: 2028		Design & Permit (months)	12	Construction (months)	14
Cost/Description FY 2026 and Follow-On Years:					
Fiscal Year	Cost	Project Description/Components			
2026	-	-			
2027	\$2,044,734	Construction			
2028	-	-			
2029	-	-			
2030	-	-			

Source of Funding: Capital Trust Fund Reserves and/or Bond Issue.

Operating Budget Impact now or in future: TBD



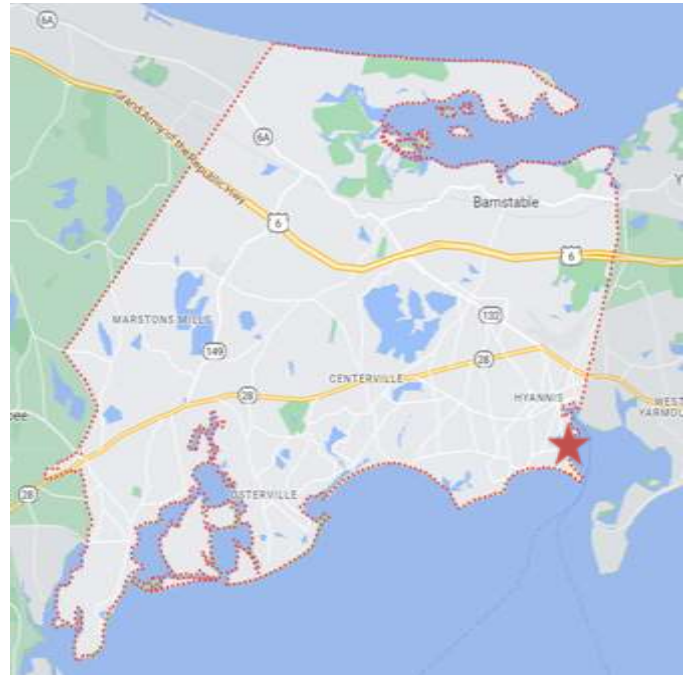
Project Working Title: Veterans Beach Lifeguard House Exterior Improvements

Project Location: 480 Ocean Street, Hyannis

Project Description: This project will replace the roof, joist hangers, exterior windows, and doors.

Project Justification: Constructed in 1986, the bath house has seen thirty-seven years of heavy usage and coastal storms. The roof is failing and in need of replacement. The joist hangers for the deck are corroded and need replacement. Exterior windows and doors also require replacement along with window trim.

Impact of Denial/Postponement: The condition of the property will continue to deteriorate, resulting in escalating maintenance costs, reduced utilization, and lower public satisfaction.



Project Cost Estimates:		FY 2026	Future FY
	Design & Permitting	\$44,000	-
	Construction or Acquisition	\$311,000	-
	Project Management	\$31,000	-
	Project Contingency	\$31,000	-
	Other Costs	\$42,000	-
	Total Project Cost	\$459,000	-

Basis for Cost Estimates: In-house estimate

Project Estimated Completion Date: 2027		Design & Permit (months)	8	Construction (months)	8
Cost/Description FY 2026 and Follow-On Years:					
Fiscal Year	Cost	Project Description/Components			
2026	\$459,000	Design and Construction			
2027	-	-			
2028	-	-			
2029	-	-			
2030	-	-			

Source of Funding: Capital Trust Fund Reserves and/or Bond Issue.

Operating Budget Impact now or in future: TBD



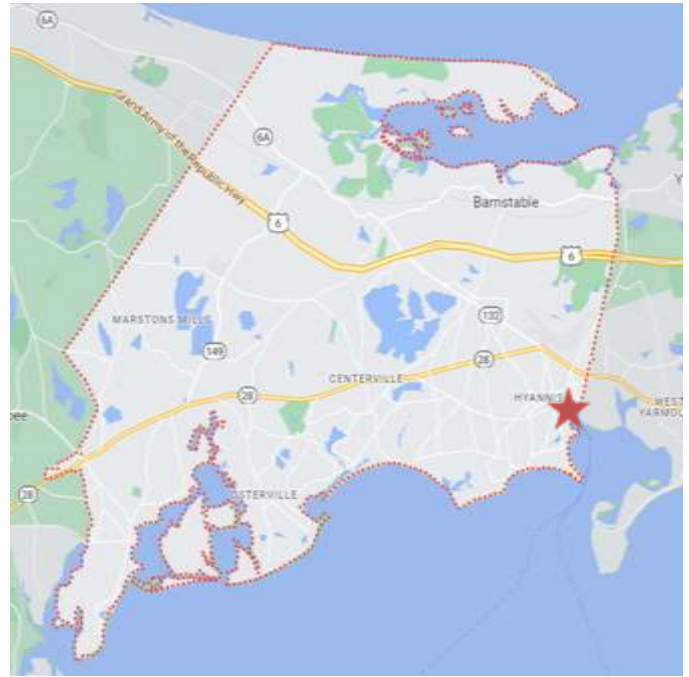
Project Working Title: Veterans Beach Bathhouse Exterior Improvements

Project Location: 480 Ocean Street, Hyannis

Project Description: This project will replace the roof, exterior windows and doors.

Project Justification: Constructed in 1986, the bath house has seen thirty-seven years of heavy usage and coastal storms. The roof is failing and in need of replacement. Exterior windows and doors also require replacement along with window trim.

Impact of Denial/Postponement: The condition of the property will continue to deteriorate, resulting in escalating maintenance costs, reduced utilization, and lower public satisfaction.



Project Cost Estimates:		FY 2026	Future FY
	Design & Permitting	-	\$44,000
	Construction or Acquisition	-	\$311,000
	Project Management	-	\$31,000
	Project Contingency	-	\$31,000
	Other Costs	-	\$42,000
	Total Project Cost	-	\$459,000

Basis for Cost Estimates: In-house estimate

Project Estimated Completion Date: 2031		Design & Permit (months)	8	Construction (months)	8
Cost/Description FY 2026 and Follow-On Years:					
Fiscal Year	Cost	Project Description/Components			
2026	-	-			
2027	-	-			
2028	-	-			
2029	\$459,000	Design and Construction			
2030	-	-			

Source of Funding: Capital Trust Fund Reserves and/or Bond Issue.

Operating Budget Impact now or in future: TBD



Project Working Title: Hamblin Pond Bathhouse and Site Improvements – Design & Permitting

Project Location: 415 Route 149, Marstons Mills

Project Description: This funding will facilitate the design and permitting for improvements to the Hamblin Pond Park bathhouse and Site Improvements. This project's key objectives are as follows:

The existing bathhouse will be demolished to make way for a new, larger facility. This new bathhouse will not only adhere to current building codes and accessibility standards but will also cater to the evolving recreational programming needs of the community.

A brand-new pavilion will be constructed, featuring outdoor showers, picnic tables, benches, and landscaping, along with various associated amenities to enhance the park's overall appeal.

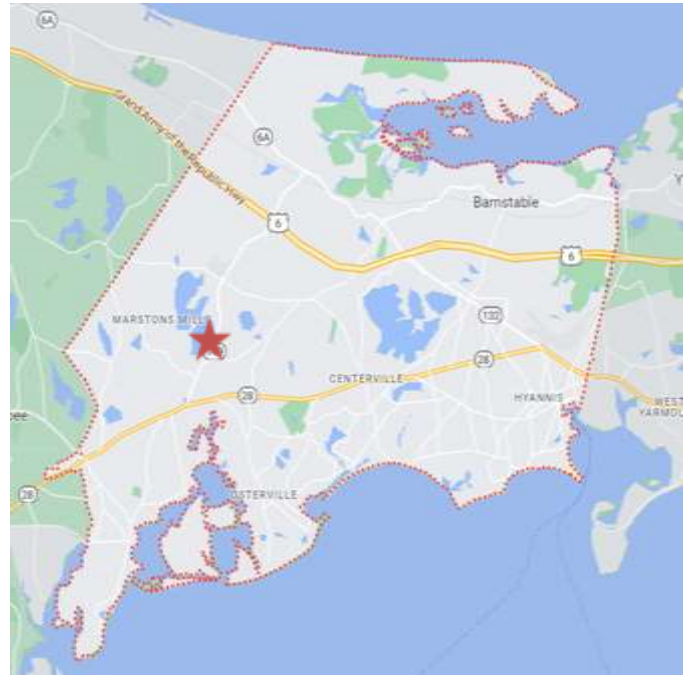
The entire shoreline of the property will undergo restoration efforts to ensure its preservation and improvement. This includes enhancing the beach's elevation and width, providing an inviting and safe environment for visitors.

The project will include reconfiguration and paving of the parking area with accessible walkways. Additionally, efforts will improve parking and incorporate comprehensive stormwater control measures designed to address current beach erosion issues and prevent stormwater from entering the pond.

Project Justification: Over the years, Hamblin Pond has been a cherished resource for the local community, offering fishing, swimming, and boating opportunities for generations. In recent decades, efforts have been made to preserve the pond's natural beauty and protect its water quality.

The park has deteriorated significantly. Vegetation has overtaken the beach, shrinking it to just 20% of its original size. With fewer visitors, vandalism has damaged the bathhouse and other park facilities. Erosion has caused washouts and allowed runoff from the parking lot to flow into the pond, further impacting its water quality. This project aims to address these challenges and restore the park to its former vitality for the residents of Marstons Mills. By doing so, it will not only improve public safety but also ensure that Hamblin Pond Park remains an accessible, attractive, and enjoyable destination.

Impact of Denial/Postponement: The condition of the property will continue to deteriorate, resulting in escalating maintenance costs, reduced utility, and lower public satisfaction.



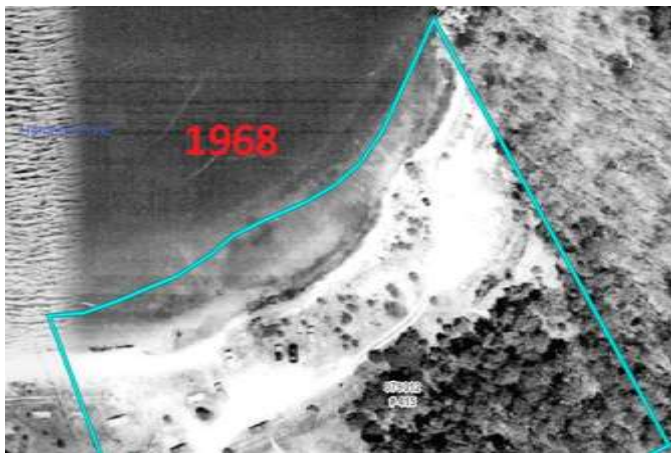
Project Cost Estimates:		FY 2026	Future FY
	Design & Permitting	\$210,000	-
	Construction or Acquisition	-	\$1,320,000
	Project Management	\$60,000	\$60,000
	Project Contingency	\$55,000	\$250,000
	Other Costs	-	-
	Total Project Cost	\$325,000	\$1,630,000

Basis for Cost Estimates: DPW Engineering Dept.

Project Estimated Completion Date: 2028		Design & Permit (months)	12	Construction (months)	12
Cost/Description FY 2026 and Follow-On Years:					
Fiscal Year	Cost	Project Description/Components			
2026	\$ 325,000	Design & Permitting			
2027	\$ 1,630,000	Construction			
2028	-	-			
2029	-	-			
2030	-	-			

Source of Funding: Capital Trust Fund Reserves and/or Bond Issue.

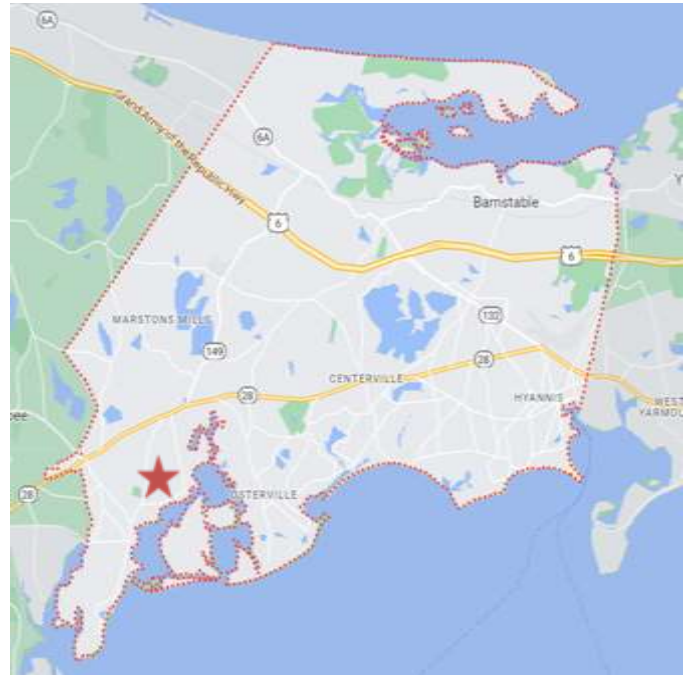
Operating Budget Impact now or in future: TBD



Project Working Title: Cotuit Playground Project

Project Location: 889 Main Street, Cotuit

Project Description: This project will fund the design and installation of a new playground at the recreation site of the former Cotuit Elementary School. The playground will be designed to accommodate two age groups, 2–5 and 6-12, and will be designed as a neighborhood playground. The layout and selection of equipment will be coordinated with local Community Groups, the Community Services Department, Planning and Development Department, and other interested parties. The playground equipment will be handicapped accessible and will include wood fiber surfacing, poured-in-place access surfacing, partial wood and chain link fencing, shade structure and seating.



Project Justification: For several years the citizens of Cotuit have expressed a desire for a public playground in their village. This project will build a new public playground with code-compliant play equipment. Many schools have playgrounds that meet the needs of 6 to 12 year olds, but there is a shortage of playground play for the ages of 2 to 6. There is abundant community interest in a playground near the center of the village, and a location at the Cotuit Memorial Park has been identified.

Impact of Denial/Postponement: The village will continue without a play facility.

Project Cost Estimates:		FY 2026	Future FY
	Design & Permitting	-	\$105,000
Construction or Acquisition	-	\$1,100,000	
Project Management	-	\$50,000	
Project Contingency	-	\$105,000	
Other Costs	-	\$2,000	
Total Project Cost	-	\$1,362,000	

Basis for Cost Estimates: In-house Estimate

Project Estimated Completion Date: 2028		Design & Permit (months)	12	Construction (months)	8
Cost/Description FY 2026 and Follow-On Years:					
Fiscal Year	Cost	Project Description/Components			
2026	-	-			
2027	\$1,362,000	Design & Construction			
2028	-	-			
2029	-	-			
2030	-	-			

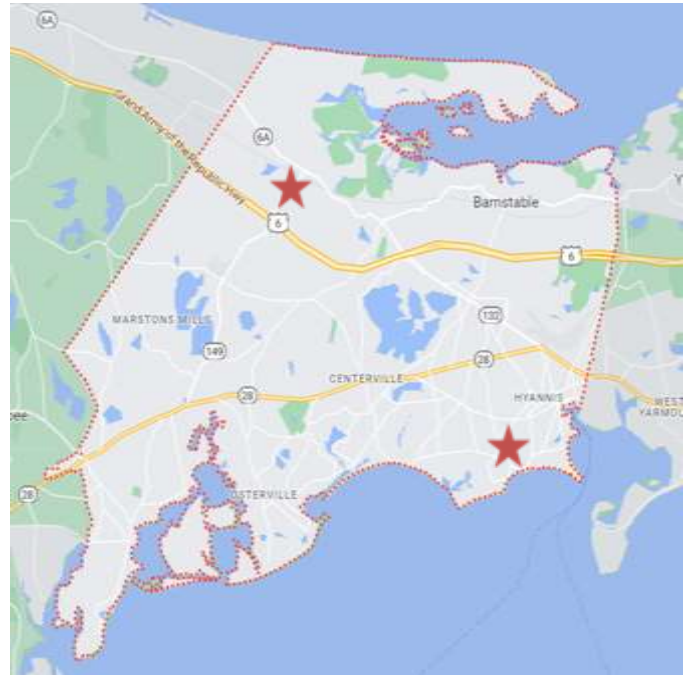
Source of Funding: Capital Trust Fund Reserves and/or Bond Issue.

Project Working Title: Community Building Security System

Project Location: West Barnstable, and Centerville Recreation Community Buildings Security Systems

Project Description: This project is for the installation of a remote security access system across multiple community buildings. Using cloud technology, every building will feature FOB readers at access points, ensuring entry exclusively for authorized personnel. The conventional reliance on keys will be replaced.

Project Justification: The deployment of a cloud-managed security access system across our community buildings is intended to elevate security and operational efficiency at these Town facilities. Adopting a FOB-based access eradicates the concerns of lost or non-returned keys, ensuring only authorized individuals can access our facilities and mitigating potential security breaches. The integration of cloud technology will provide an array of benefits. Real-time monitoring, instant access privilege updates, and remote management capabilities amplify access control responsiveness and eliminate the administrative complexities of physical key distribution.



Impact of Denial/Postponement: The issue of unaccounted for keys to the community buildings will continue and community building security will continue to be compromised.

Project Cost Estimates:		FY 2026	Future FY
	Design & Permitting		\$14,000
Construction or Acquisition		\$140,000	-
Project Management		\$30,000	-
Project Contingency		\$14,000	-
All Other Cost		\$45,000	-
Total Project Cost		\$243,000	-

Basis for Cost Estimates: In-house Estimate

Project Estimated Completion Date: 2026		Design & Permit (months)	6	Construction (months)	8
Cost/Description FY 2026 and Follow-On Years:					
Fiscal Year	Cost	Project Description/Components			
2026	\$243,000	Design and Construction			

Source of Funding: Capital Trust Fund Reserves and/or Bond Issue.

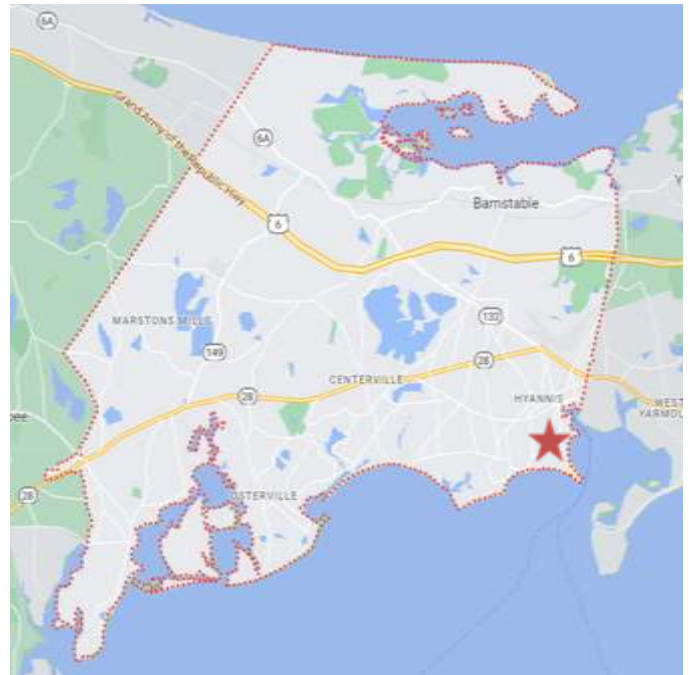
Operating Budget Impact now or in future: It will reduce the need for re-keying of doors.

Project Working Title: Emergency Generator Implementation Plan

Project Location: Hyannis Youth & Community Center

Project Description: This project (FY26) continues implementation of emergency generator installations with the installation of a new generator for the Hyannis Youth and Community Center. Future requests (FY27) will replace existing aging generators at the Barnstable Town Hall

Project Justification: 2019 joint exercise with police, fire, and DPW to determine hurricane readiness revealed that the town’s generator inventory is lacking. This CIP addresses the need for an emergency standby generator at the Hyannis Youth and Community Center. This facility contains lockers, showers, food service, meeting space, and open areas that could be utilized during power loss by the community if emergency power exists at the site. Currently during power outages, the facility is unusable. The addition of a generator at this building will allow operation of the facility during power outages at a key location in Town.



Impact of Denial/Postponement: Previous years funding allowed installation or replacement generators at the DPW Fleet Maintenance and Marine Environmental Affairs facilities. Generators for the West Barnstable Community Building and School Administration Building are in design. Transfer switches for various buildings as well as calculations to size the portable generator are in design. If not funded the Hyannis Youth and Community Center will continue to be unusable during power outage events and loss of ice in the rinks possible.

Project Cost Estimates:		FY 2026	Future FY
	Design & Permitting	\$110,000	\$50,000
	Construction or Acquisition	\$945,000	\$390,000
	Construction Contingency	\$94,000	\$40,000
	Project Management	\$70,000	\$30,000
	Project Contingency	\$0	\$0
	All Other Costs	\$2,000	\$2,000
	Total Project Cost	\$1,221,000	\$512,000

Basis for Cost Estimates: Department of Public Works In-house Estimate

Project Estimated Completion Date: 2026		Design & Permit (months)	6	Construction (months)	8
Cost/Description FY 2026 and Follow-On Years:					
Fiscal Year	Cost	Project Description/Components			
2026	\$1,221,000	HYCC Generator			
2027	\$512,000	Town Hall Generator & Auxiliary Fuel Trailer			

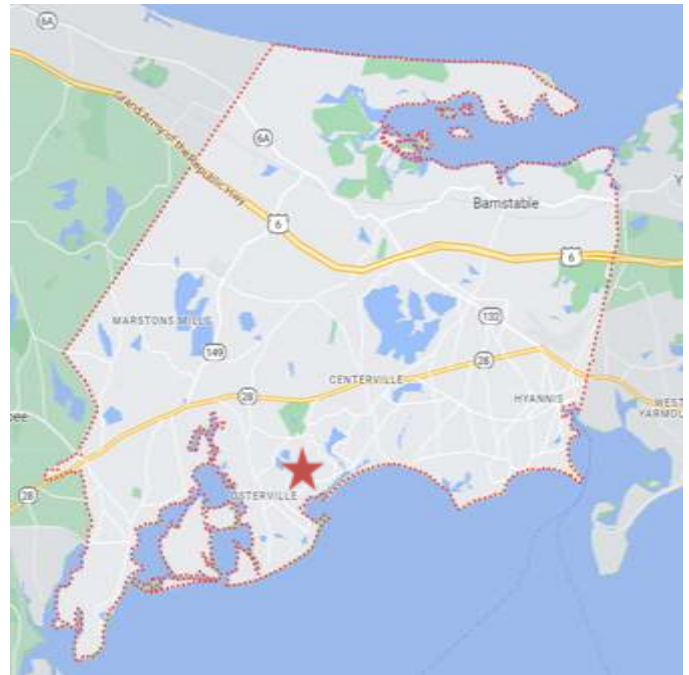
Source of Funding: Capital Trust Fund Reserves and/or Bond Issue.

Operating Budget Impact now or in future: General maintenance.

Project Working Title: Osterville Recreation Building - Construction

Project Location: 93 First Avenue, Osterville

Project Description: The primary goal of this project is to replace the outdated and undersized Osterville Recreation Building, which is slated for demolition. The new facility will be designed to meet the growing needs of the community and provide modern amenities for residents of all ages. The new recreation building will feature a high school-size gymnasium equipped with state-of-the-art facilities for various indoor sports and activities and main locker rooms. A versatile multipurpose room will be included in the building, offering a flexible space for community gatherings, meetings, events, and as a polling place during elections. A fully equipped commercial kitchen will be installed to support catering services for events, including those related to voting and recreation activities.



Project Justification: The Osterville Recreation Building project aligns with the community's vision for a modern and accessible recreation facility while serving as a cornerstone of civic engagement and community cohesiveness.

Impact of Denial/Postponement: Usefulness of the existing recreation building will eventually be lost.

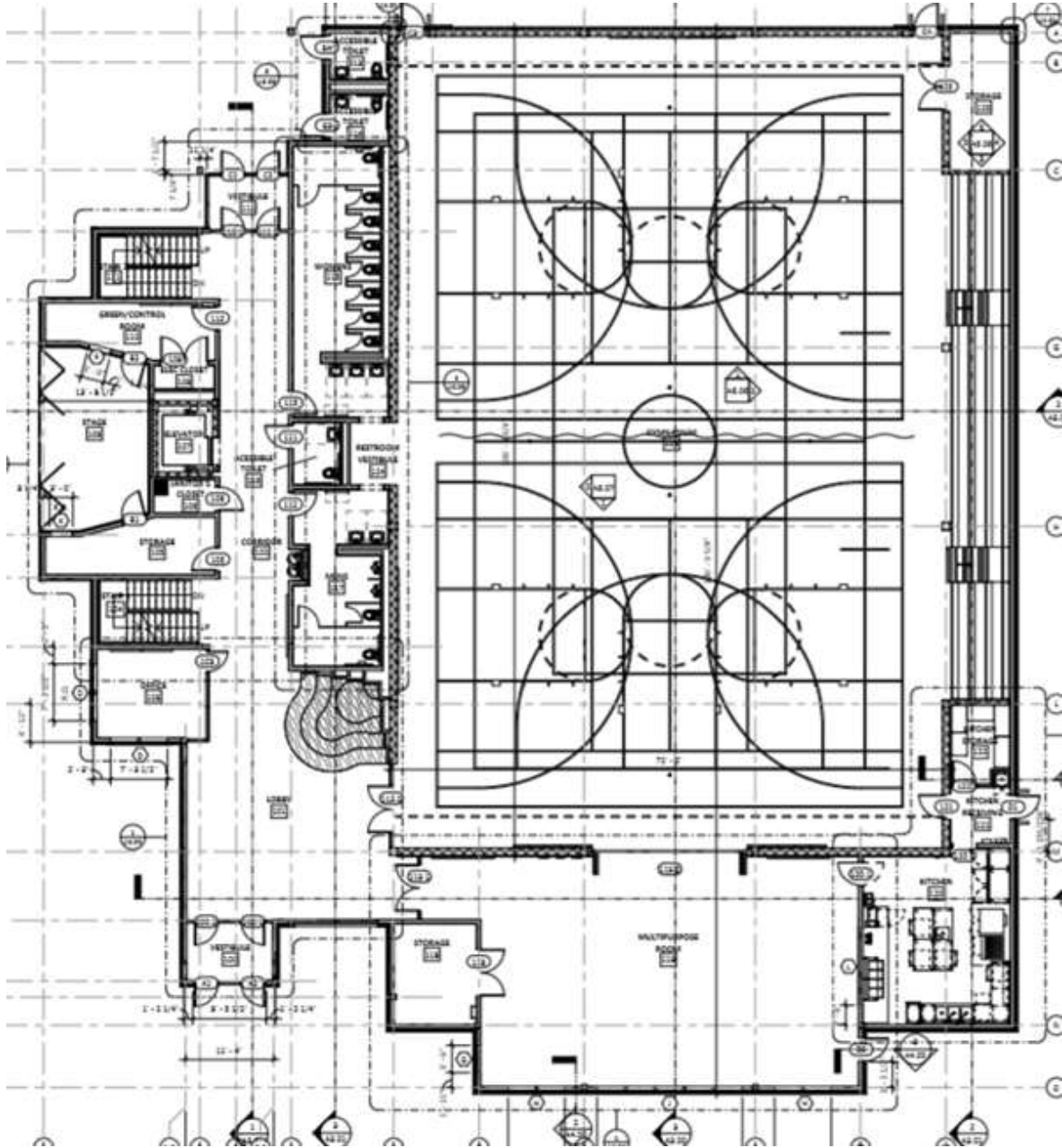
Project Cost Estimates:		FY 2026	Future FY
	Design & Permitting	-	-
	Construction or Acquisition	-	\$13,233,465
	Construction Contingency	-	\$1,260,030
	Project Management	-	\$794,008
	Project Contingency	-	-
	All Other Costs	-	\$35,000
	Total Project Cost	-	\$15,322,503

Basis for Cost Estimates: Professional design development estimate

Project Estimated Completion Date: 2031		Design & Permit (months)	8	Construction (months)	18
Cost/Description FY 2026 and Follow-On Years:					
Fiscal Year	Cost	Project Description/Components			
2026	-	-			
2027	-	-			
2028	-	-			
2029	-	-			
2030	\$15,322,503	Construction			

Source of Funding: Capital Trust Fund Reserves and/or Bond Issue.

Operating Budget Impact now or in future: Maintenance would be switched from one building to another.



Public Works General Fund Projects

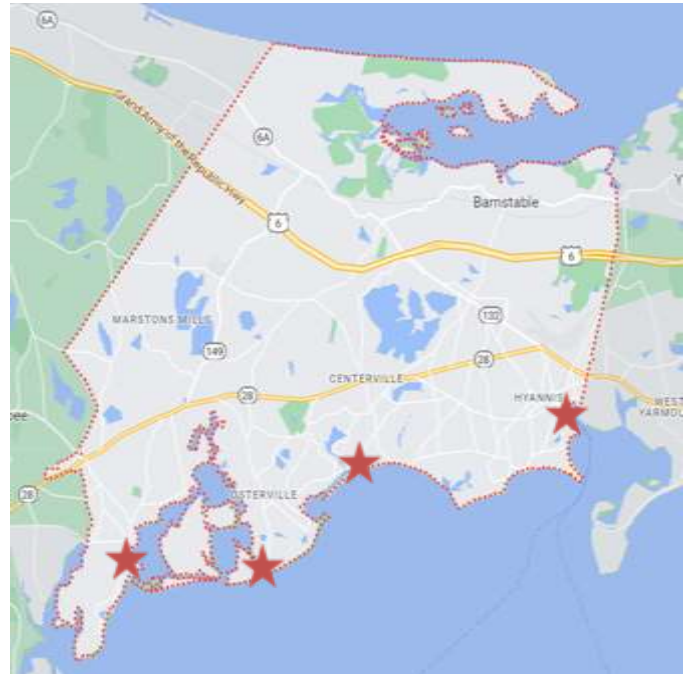
PROJECT: DPW-26

DEPARTMENT PRIORITY: 5 of 66

Project Working Title: Public Bridge Maintenance & Repairs

Project Location:

- A. Craigville Beach Road over Centerville River (Centerville)
- B. Keveney Lane/Mill Lane over Mill Creek (Barnstable/Yarmouth)
- C. Dowses Beach Access Drive over Phinney's Bay (Osterville)
- D. School Street/Quinaquisset Avenue over Santuit River (Cotuit/Mashpee)



Project Description: Maintenance and repairs for the bridges listed above, which are owned by the Town of Barnstable or co-owned with neighboring towns and are regularly inspected by MassDOT. This predominantly involves specialized maintenance and repairs that DPW Highway Division cannot readily perform, including but not limited to repairing or replacing structural elements, concrete decking and concrete sidewalks, correcting scour at bridge abutments, replacing expansion joints, repairing or replacing railings, etc. The project goals are to improve public safety and accessibility, enhance user experience, replace aging infrastructure, and increase resiliency.

Project Justification: The Town has the inspection reports from the past few years identifying repairs needed for these bridges. MassDOT expects the Town to repair deficiencies in a timely manner, and it is the Town's responsibility to do so. It is also in the Town's best interests to address deficiencies before they become urgent safety concerns and potentially much more costly.

Impact of Denial/Postponement: The condition of the bridges will continue to deteriorate, resulting in escalating maintenance costs, and eventually unsafe conditions.

Project Cost Estimates:		FY 2026	Future FY
	Design & Permitting		\$331,000
Construction or Acquisition		\$710,000	\$1,447,000
Project Management		\$11,000	\$19,000
Project Contingency		\$432,000	\$834,000
All Other Cost		-	-
Total Project Cost		\$1,484,000	\$2,840,000

Basis for Cost Estimates: Consultant estimate

Project Estimated Completion Date: 2029		Design & Permit (months)	24	Construction (months)	-
Cost/Description FY 2026 and Follow-On Years:					
Fiscal Year	Cost	Project Description/Components			
2026	\$ 1,484,000	Design for Mill Creek Bridge and Construction for Centerville River Bridge			
2027	\$ 1,312,000	Design for Phinney's Bay Bridge and Construction for Mill Creek Bridge			

2028	\$ 876,000	Design for Santuit River Bridge and Construction for Phinney's Bay Bridge
2029	\$ 652,000	Construction for Santuit River Bridge
2030	-	-

Source of Funding: General Fund Reserves / Chapter 90. DPW applied for a MassDOT Small Bridge Grant for the Phinney's Bay Bridge, and other grant opportunities may be considered.

Operating Budget Impact now or in future: In the short-term repaired infrastructure generally requires less maintenance.



1 Centerville River Bridge beam cracked



2 Centerville River Bridge rail deteriorated



2 Mill Creek Bridge exposed steel reinforcing



4 Mill Creek Bridge undermining



3 Phinney's Bay Bridge guardrail deterioration



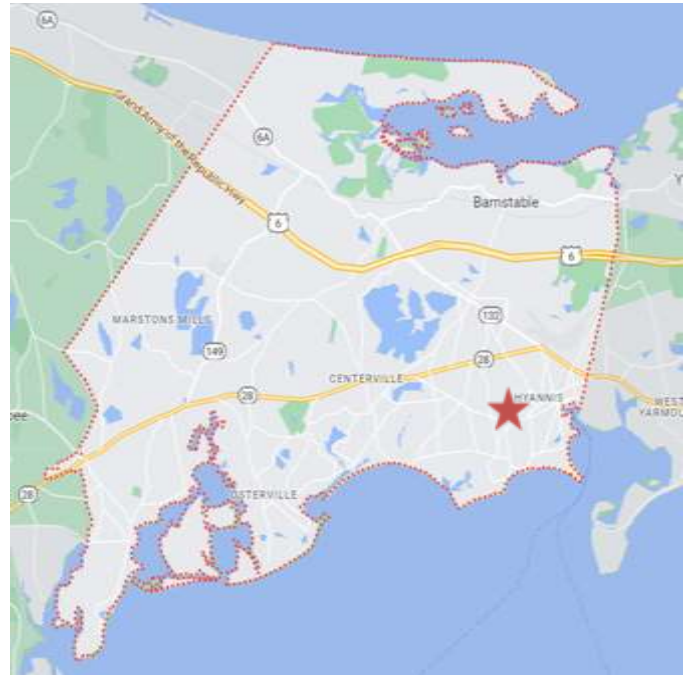
4 Santuit River Bridge joint deterioration

Project Working Title: West Main Street & Pine Street Intersection Improvements – Design & Permitting

Project Location: West Main Street & Pine Street / Barnstable High School Driveway, Hyannis

Project Description: The project scope is anticipated to include (but is not necessarily limited to) installing traffic and pedestrian signal equipment, pedestrian curb ramps, sidewalk, crosswalks, traffic signs, and pavement markings; modifying intersection geometry; and associated work.

Project Justification: This project is necessary to improve public safety and convenience; to provide universal accessibility and to comply with state and federal accessibility requirements; and to replace deteriorated, damaged, deficient, or outdated infrastructure. Traffic signals are warranted at this location based on traffic volumes and crash history criteria in the Federal Highway Administration’s Manual on Uniform Traffic Control Devices.



Impact of Denial/Postponement: If the proposed improvements are not funded it is likely that this intersection will continue to experience a higher number of crashes and near crashes, and a lack of proper pedestrian facilities.

Project Cost Estimates:		FY 2026	Future FY
	Design and Permitting	-	-
	Construction or Acquisition	\$1,200,000	-
	Construction Contingency	\$ 200,000	-
	Project Management	\$ 25,000	-
	Project Contingency	\$ 50,000	-
	All Other Costs	\$ 25,000	-
	Total Project Cost	\$ 1,500,000	-

Basis for Cost Estimates: Department of Public Works In-house Estimate

Project Estimated Completion Date: 2027		Design & Permit (months)	6	Construction (months)	12
Cost/Description FY 2026 and Follow-On Years:					
Fiscal Year	Cost	Project Description/Components			
2026	\$ 1,500,000	Construction			

Source of Funding: Capital Trust Fund Reserves and/or Bond Issue.

Operating Budget Impact now or in future: None



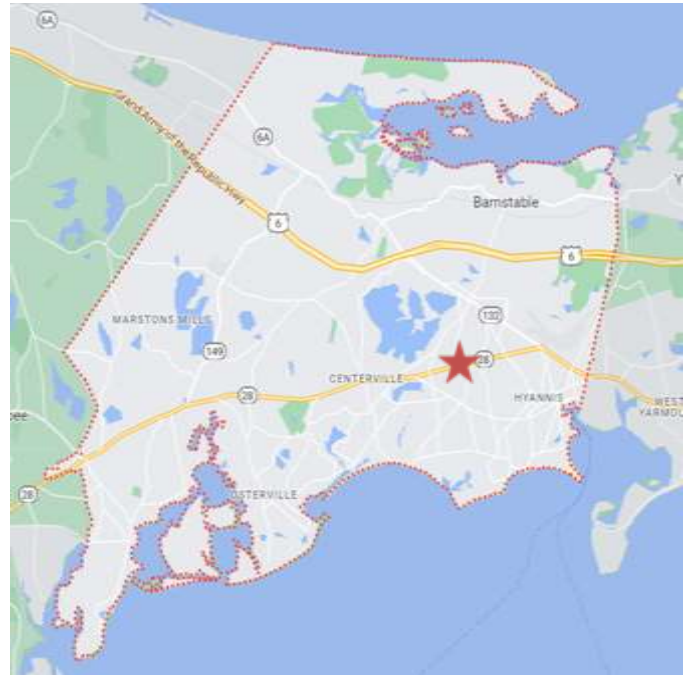
Project Working Title: Fleet Maintenance Building Improvements

Project Location: 382 Falmouth Road, Hyannis

Project Description: This project aims to address the failing roof system by either repairing or replacing it, while also installing measures to prevent bird nesting. Deteriorated gutters will be replaced. An initial assessment will determine whether a new metal roof is needed or if patching and coating can adequately resolve the issue.

The existing furnaces need to be replaced due to age and high probability of system failure. FY27 funding is requested to replace furnaces, duct connections through the roof, and replace the Reznor space heaters with infrared.

Project Justification: Constructed in 1997 the Fleet Maintenance Building is integral to the daily operations of the Department of Public Works. The metal roof on the metal building is leaking. During rain events water leaks into the building affecting the operations of the department. Nesting bird activity has burned holes through the metal roof resulting in water leaks. The buildings mechanical and space heater units need to be replaced. Any remaining funding will be used to repair building items uncovered during the design phase.



Impact of Denial/Postponement: Roof will continue to leak creating more extensive damage.

Project Cost Estimates:		FY 2026	Future FY
	Design and Permitting		\$50,000
Construction or Acquisition		\$350,000	\$200,000
Construction Contingency		\$35,000	\$20,000
Project Management		\$35,000	\$25,000
Project Contingency		-	-
All Other Costs		\$1,500	\$1,500
Total Project Cost		\$471,500	\$276,500

Basis for Cost Estimates: Department of Public Works In-house Estimate

Project Estimated Completion Date: 2029		Design & Permit (months)	24	Construction (months)	36
Cost/Description FY 2026 and Follow-On Years:					
Fiscal Year	Cost	Project Description/Components			
2026	\$471,500	Design & Construction - Roof			
2027	\$276,500	Design & Construction - HVAC			

Source of Funding: Capital Trust Fund Reserves and/or Bond Issue.

Operating Budget Impact now or in future: None

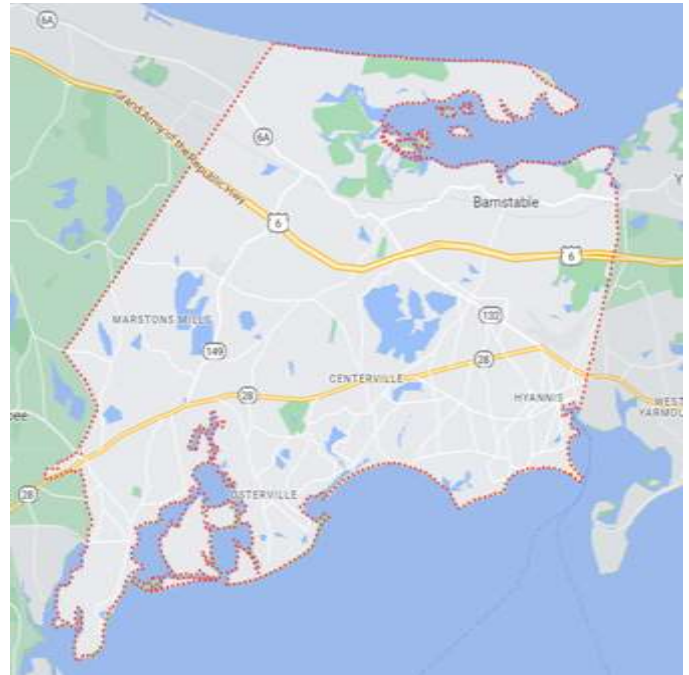


Project Working Title: Guardrail Replacement and Installation Program

Project Location: Town wide

Project Description: This project funds the installation of new guardrail or removal and replacement of deteriorated concrete post with and without steel cable and damaged guardrails. Locations for this work will be determined by inspection coordinated between Highway and Engineering Divisions of the Department of Public Works.

Project Justification: The Town of Barnstable has approximately 9.2 miles of guardrail, some of which do not meet the MUTCD standards and others that need replacing. The current guardrail throughout the Town consists of concrete posts w/o steel cables, timber, steel backed timber, weathered steel, and galvanized steel. Replacement allows various locations to meet MassDOT standards and damaged locations to be repaired.



Impact of Denial/Postponement: Pedestrian and vehicle safety can be impacted by allowing current guardrail to age without a replacement plan.

Project Cost Estimates:		FY 2026	Future FY
	Construction or Acquisition	\$175,000	\$773,214
	Project Contingency	\$17,500	\$75,000
	Total Project Cost	\$192,500	\$848,214

Basis for Cost Estimates: In-house estimate

Project Estimated Completion Date: 2028		Design & Permit (months)	12	Construction (months)	24
Cost/Description FY 2026 and Follow-On Years:					
Fiscal Year	Cost	Project Description/Components			
2026	\$192,500.00	Design and Construction			
2027	\$196,796.00	Design and Construction			
2028	\$206,636.00	Design and Construction			
2029	\$216,967.00	Design and Construction			
2030	\$227,815.00	Design and Construction			

Source of Funding: Capital Trust Fund Reserves and/or Bond Issue, potential Chapter 90 funding.

Operating Budget Impact now or in future: This is existing infrastructure which is already being maintained. This work should decrease the need for expenditure in the short term.



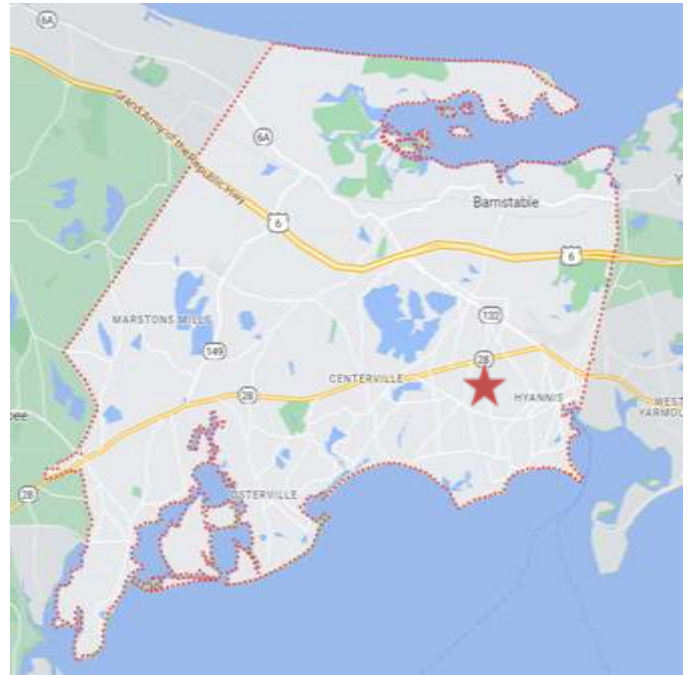
Concrete Guardrail Removal

Project Working Title: Lincoln Road Improvements

Project Location: Lincoln Road from Route 28 to West Main Street, Hyannis

Project Description: This project will design traffic calming, improved pedestrian and cyclist access, and address safety issues, consistent with “Complete Streets” principles. Anticipated scope includes extending the existing sidewalk to the Route 28 shared use path, constructing a shared use path on the opposite side of Lincoln Road, installing traffic calming measures if/as appropriate (e.g., narrowed vehicle lanes, mini-roundabouts if feasible, raised crosswalks and/or speed feedback signs if warranted, etc.), planting street trees where warranted, and other associated work.

Project Justification: Lincoln Road is predominantly residential but serves as a busy cut-thru street between Route 28 and West Main Street. Speeding has been observed and reported on this roadway. Pedestrian facilities are inadequate on this roadway. Therefore, a Complete Streets treatment is warranted to improve the safety of this roadway.



Impact of Denial/Postponement: Failure to implement this project construction will perpetuate unsafe conditions for roadway users.

Project Cost Estimates:		FY 2026	Future FY
	Design and Permitting		\$400,000
Construction or Acquisition		-	\$5,000,000
Construction Contingency		-	\$1,000,000
Project Management		\$25,000	-
Project Contingency		\$125,000	-
All Other Costs		-	-
Total Project Cost		\$550,000	\$6,000,000

Basis for Cost Estimates: Department of Public Works In-house Estimate

Project Estimated Completion Date: 2029		Design & Permit (months)	18	Construction (months)	12
Cost/Description FY 2026 and Follow-On Years:					
Fiscal Year	Cost	Project Description/Components			
2026	\$ 550,000	Design & Permitting			
2027	-	-			
2028	\$ 6,000,000	Construction			
2029	-	-			
2030	-	-			

Source of Funding: Capital Trust Fund Reserves and/or Bond Issue.

Operating Budget Impact now or in future: Maintenance costs will increase.

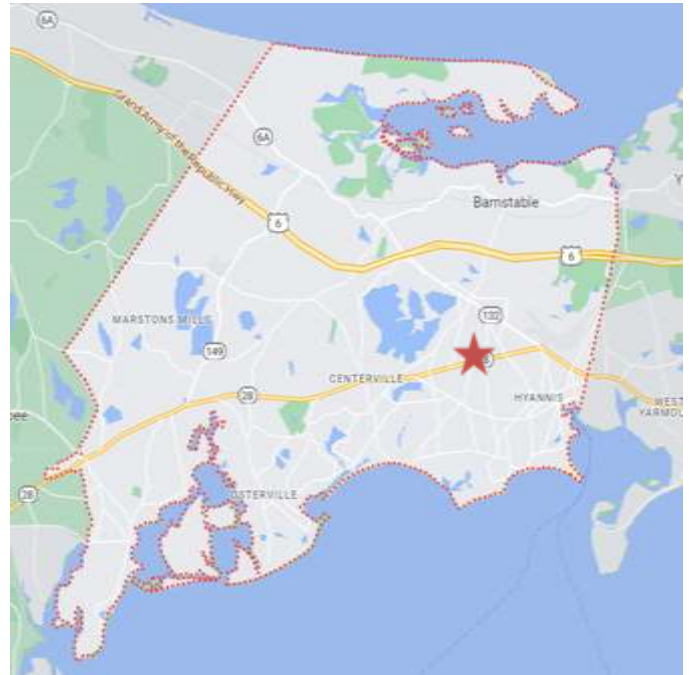


Project Working Title: DPW Salt Storage Facility Immediate Improvements

Project Location: 382 Falmouth Road, Hyannis

Project Description: This project will continue repairs of the Hyannis salt shed started in 2021. The sheet metal roofing panels are brittle and breaking, allowing water into the building. This project will replace the roof panels as well as paint the exterior plywood siding to protect it from continued deterioration by weather.

Project Justification: Structural repairs were made to the Hyannis salt shed in 2021, during which it was observed that the metal roof panels were extremely brittle and failing. Although a few panels have been replaced by the Structures and Grounds team, the remaining panels now require full replacement. The FY20 CIP highlighted that, despite structural repairs, the building still demands frequent maintenance due to its age. The roofing system is now in need of complete replacement. Additionally, the building's exterior siding is plywood, with some sections replaced during the 2021 repairs. The protective coating on the older plywood panels has worn off, and a new paint coating is essential to prevent further deterioration and extend the life of the structure.



Impact of Denial/Postponement: Failure to replace the roof risks roof failure during winter storms affecting salt storage within the building.

Project Cost Estimates:		FY 2026	Future FY
	Design and Permitting	\$43,000	-
	Construction or Acquisition	\$430,000	-
	Construction Contingency	\$43,000	-
	Project Management	\$38,000	-
	Project Contingency	-	-
	All Other Costs	\$2,000	-
	Total Project Cost	\$556,000.00	-

Basis for Cost Estimates: Department of Public Works In-house Estimate

Project Estimated Completion Date: 2029		Design & Permit (months)	18	Construction (months)	12
Cost/Description FY 2026 and Follow-On Years:					
Fiscal Year	Cost	Project Description/Components			
2026	\$556,000	Design and Construction			
2027	-	-			
2028	-	-			
2029	-	-			
2030	-	-			

Source of Funding: Capital Trust Fund Reserves and/or Bond Issue.

Operating Budget Impact now or in future: Maintenance costs will increase.



Project Working Title: Ponds Solution – Permitting and Implementation – Long Pond Centerville

Project Location: Various Locations

Project Description: This project is a recurring project to address freshwater quality improvements recommended by pond management plans throughout the Town of Barnstable. This request is associated with permitting and solution implementation for Long Pond Centerville. As the management plan has not been completed, and therefore the recommended solution is unknown, it is anticipated that this request will be brought forth as a supplemental appropriation during FY26.

Project Justification: Following the presentation of Management Plan Report, this project will fund implementation of identified solutions for restoring pond and lake water quality. Potential solutions may include, but are not limited to alum treatment, aeration, updraft systems, etc., and will need to consider other factors such as endangered species, etc. Each pond management plan will present solutions relative to improving its respective water quality.

Impact of Denial/Postponement: Appropriate solutions to manage ponds will not be realized, water quality in ponds will not improve, and the risk of toxic cyanobacteria blooms will remain, resulting in continued beach/pond closures through the Town.



Project Cost Estimates:		FY 2026	Future FY
	Design and Permitting		TBD
Construction or Acquisition		TBD	TBD
Construction Contingency		TBD	TBD
Project Management		TBD	TBD
Project Contingency		TBD	TBD
All Other Costs		TBD	TBD
Total Project Cost		TBD	TBD

Basis for Cost Estimates: Costs are unknown at this time as the recommended management solutions will not be known until completion of the management plans.

Project Estimated Completion Date: -		Design & Permit (months)	-	Construction (months)	-
Cost/Description FY 2026 and Follow-On Years:					
Fiscal Year	Cost	Project Description/Components			
2026	\$TBD	TBD			
2027	\$TBD	TBD			
2028	\$TBD	TBD			
2029	\$TBD	TBD			
2030	\$TBD	TBD			

Source of Funding: Capital Trust Fund Reserves and/or Bond Issue.

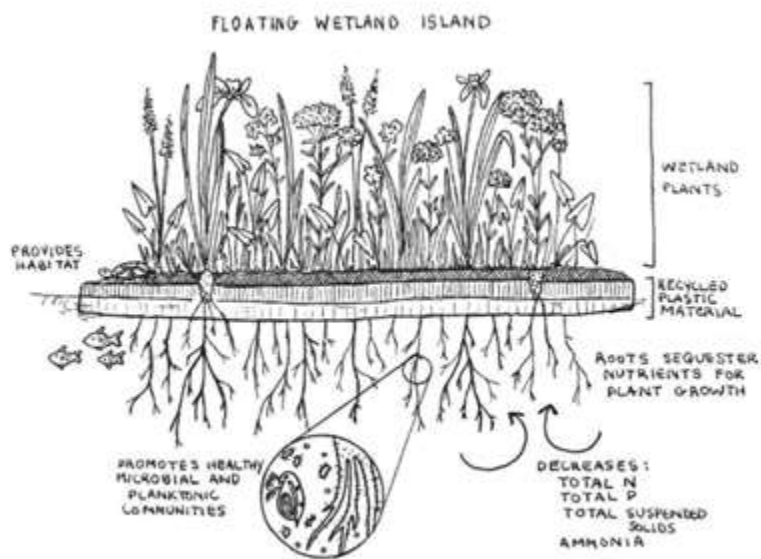
Operating Budget Impact now or in future: Maintenance costs will increase.



Shubael Pond Stormwater Improvements to reduce inputs to Shubael Pond – project on-going



Shubael Pond Alum Treatment completed 4/11/2023

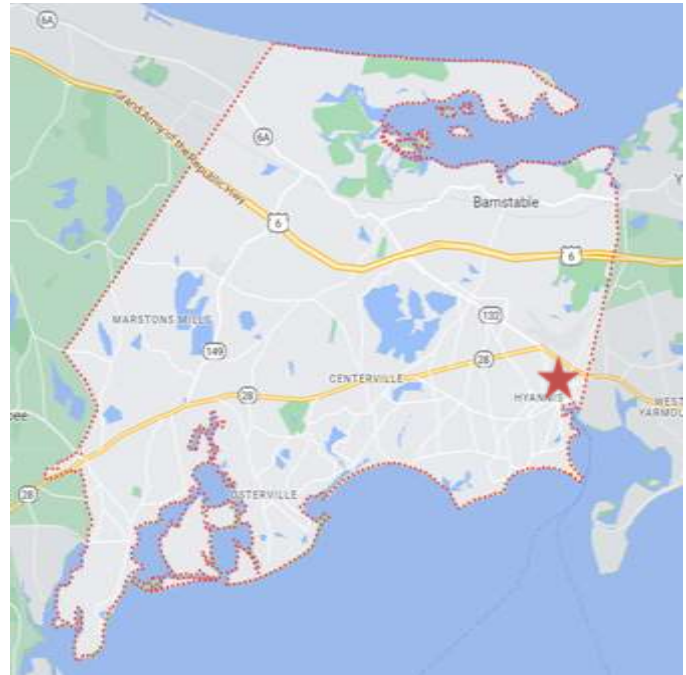


Long Pond Marstons Mills, Floating Treatment Wetland Pilot Study – anticipated spring 2024

Project Working Title: Barnstable Road Corridor Improvements – Design and Permitting

Project Location: Barnstable Road, Hyannis

Project Description: The project will consist of the design and permitting for a streetscape reconstruction of Barnstable Road in Hyannis. This request is to cover the design of roadway improvements including stormwater, curbs/sidewalk, pedestrian/bike accommodations, landscaping, lighting, ADA and road reconstruction. It is anticipated that utility improvements, including water main improvements, will be designed and constructed in coordination with this effort. Given the proximity to Route 28 and the Airport Rotary, it may be prudent to request state Transportation Improvement Project (TIP) monies for the construction of this project, in which case stringent MassDOT process requirements will apply, increasing the Town’s costs for design; we have reflected this in the project budget.



Project Justification: Barnstable Road is a critical connection between the Airport Rotary and Main Street, Hyannis. MassDOT is designing an improvement to the Airport Rotary and approaches on Route 28, Route 132 and Barnstable Road to improve the roadway and pedestrian network. Similarly, the Town is planning the implementation of the Great Streets project which will enhance the downtown Hyannis Road and pedestrian network. Barnstable Road is an important connection between these two significant enhancements.

The condition of Barnstable Road is deteriorating, and the streetscape is tired and in need of enhancement. This area was identified in the Town’s ADA Self-Evaluation and Transition Plan as an area of major concern for ADA accessibility. The April 2007 Water Division Master Plan recommended that the 3,200 feet of water main in Barnstable Road be replaced. Coordinating work into one construction effort will limit disturbance to citizens.

Impact of Denial/Postponement: The roadway will continue to deteriorate, the streetscape will remain unenhanced, and pedestrian accommodations will remain inadequate. Utility work will be accomplished in a piece-meal way. The water work will proceed, leaving a large trench patch in the road. Sewer work will be accomplished within the next 5 years leaving yet another trench patch. Storm drainage will not be addressed, and the road will deteriorate.

Project Cost Estimates:	FY 2026	Future FY
Design and Permitting	\$2,000,000	-
Construction or Acquisition	-	\$10,000,000
Construction Contingency	-	\$2,000,000
Project Management	\$50,000	\$100,000
Project Contingency	\$100,000	\$500,000
All Other Costs	-	\$250,000
Total Project Cost	\$2,150,000	\$12,850,000

Basis for Cost Estimates: DPW Engineering Dept.

Project Estimated Completion Date: 2030	Design & Permit (months) 48	Construction (months) 24
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Cost/Description FY 2026 and Follow-On Years:

Fiscal Year	Cost	Project Description/Components
2026	\$2,150,000	Design and Permitting
2027	-	-
2028	-	-
2029	\$12,850,000	Construction
2030	-	-

Source of Funding: Capital Trust Fund Reserves and/or Bond Issue. Chapter 90. The project could potentially be eligible for TIP funding, and the design budget and schedule have been increased in order to meet all MassDOT requirements associated with TIP funding eligibility.

Operating Budget Impact now or in future: Ongoing Maintenance costs.



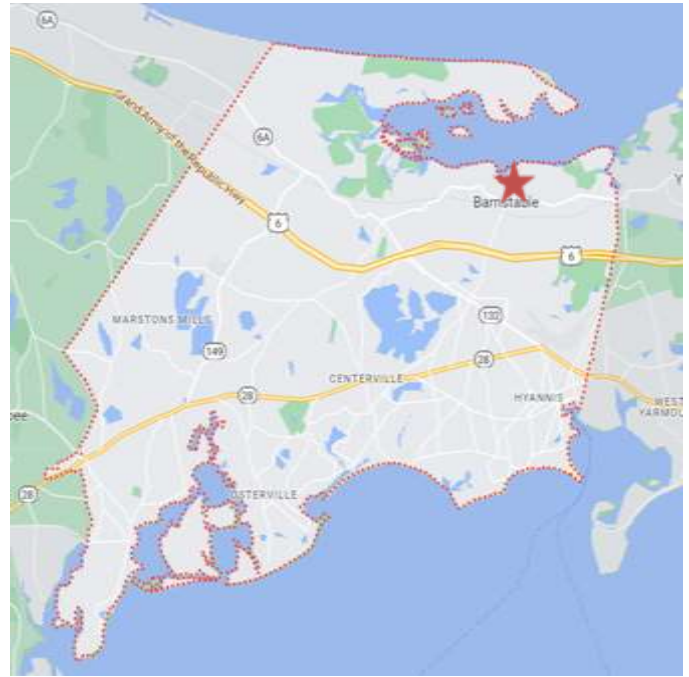
Project Working Title: Freezer Road Culvert Replacement-Evaluation, Design, and Permitting

Project Location: 107 Millway Road and 11 Freezer Road, Barnstable

Project Description: This project will complete the evaluation, design, and permitting of an existing culvert underneath Freezer Road, Barnstable.

Project Justification: The wetlands to these parcels do not properly drain into marshland tributaries after large storm events. Continuous flooding requires ongoing maintenance and upkeep of the existing infrastructure. The culvert is in need of replacement in order to prevent continued flooding on private property and ongoing maintenance.

Impact of Denial/Postponement: Failure to construct this project will mean ongoing maintenance of the culvert after large storm events.



Project Cost Estimates:		FY 2026	Future FY
	Design and Permitting	\$125,000	-
	Construction or Acquisition	-	\$ 800,000
	Construction Contingency	-	-
	Project Management	-	-
	Project Contingency	-	-
	All Other Costs	-	-
	Total Project Cost	\$ 125,000	\$ 800,000

Basis for Cost Estimates: DPW Engineering Dept.

Project Estimated Completion Date: 2028		Design & Permit (months)	12	Construction (months)	6
Cost/Description FY 2026 and Follow-On Years:					
Fiscal Year	Cost	Project Description/Components			
2026	\$ 125,000	Design and Permitting			
2027	\$ 800,000	Construction			
2028	-	-			
2029	-	-			
2030	-	-			

Source of Funding: Capital Trust Fund Reserves and/or Bond Issue.

Operating Budget Impact now or in future: Ongoing Maintenance costs. The Town currently addresses the flooded area by pumping transporting and disposing of stormwater as well as clears clogged culvert pipe when needed.



Marsh Side Culvert Outlet During Flood Event

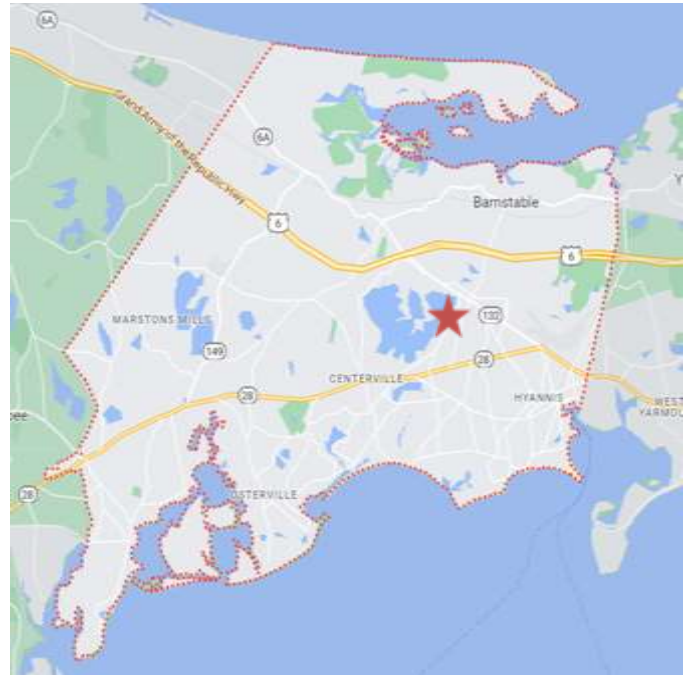
Project Working Title: Phinney’s Lane & Old Strawberry Hill Road Intersection Improvements – Design and Permitting

Project Location: Phinney’s Lane & Old Strawberry Hill Road Intersection Improvements – Design and Permitting

Project Description: Convert the current all-way stop to a signalized intersection or a roundabout.

Project Justification: Cape Cod Commission identified this as a top-50 crash location in 2022. The Town converted it to an all-way stop in 2023, but while the crash rate decreased, excessive queue lengths have been observed during peak periods and numerous drivers have been observed failing to obey the stop signs.

Impact of Denial/Postponement: Failure to implement this project construction will perpetuate unsafe conditions for pedestrians and bicyclists traveling along the road.



Project Cost Estimates:		FY 2026	Future FY
	Design and Permitting	\$150,000	-
	Construction or Acquisition	-	\$1,000,000
	Construction Contingency	-	\$200,000
	Project Management	\$10,000	-
	Project Contingency	\$30,000	-
	All Other Costs	-	-
	Total Project Cost	\$190,000	\$1,200,000

Basis for Cost Estimates: DPW Engineering Dept.

Project Estimated Completion Date: 2028		Design & Permit (months)	18	Construction (months)	12
Cost/Description FY 2026 and Follow-On Years:					
Fiscal Year	Cost	Project Description/Components			
2026	\$ 190,000	Design & Permitting			
2027	-	-			
2028	\$ 1,200,000	Construction			
2029	-	-			
2030	-	-			

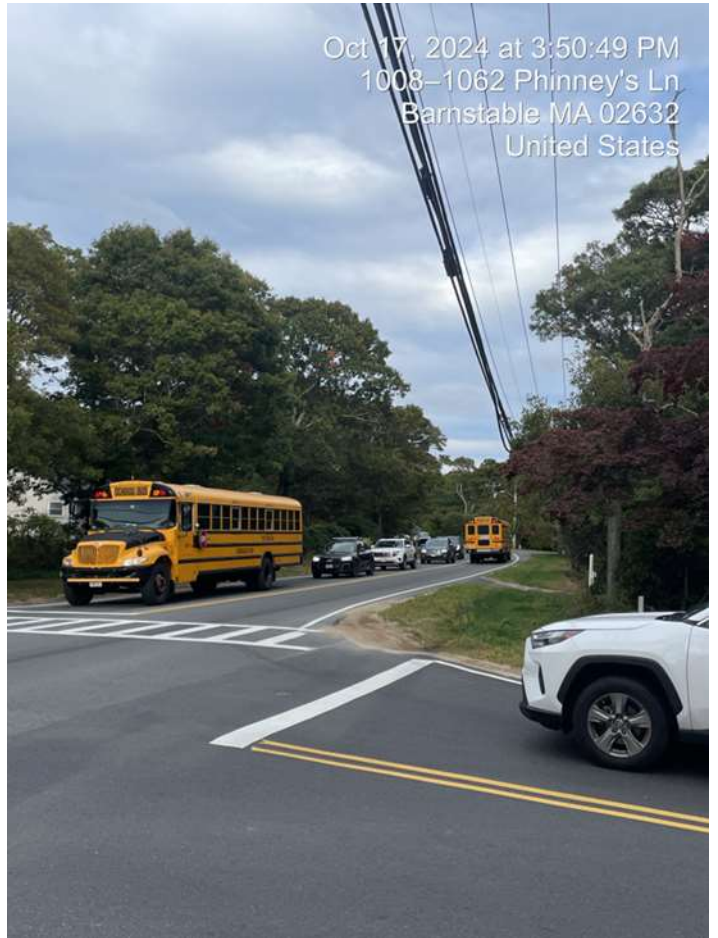
Source of Funding: Capital Trust Fund Reserves and/or Bond Issue / Chapter 90.

Operating Budget Impact now or in future: Ongoing Maintenance costs.

Oct 16, 2024 at 8:06:01 AM
 1057 Phinney's Ln
 Barnstable MA 02632
 United States



Oct 17, 2024 at 3:50:49 PM
 1008-1062 Phinney's Ln
 Barnstable MA 02632
 United States



Phinney's Lane @ OSHR Intersection Traffic Study

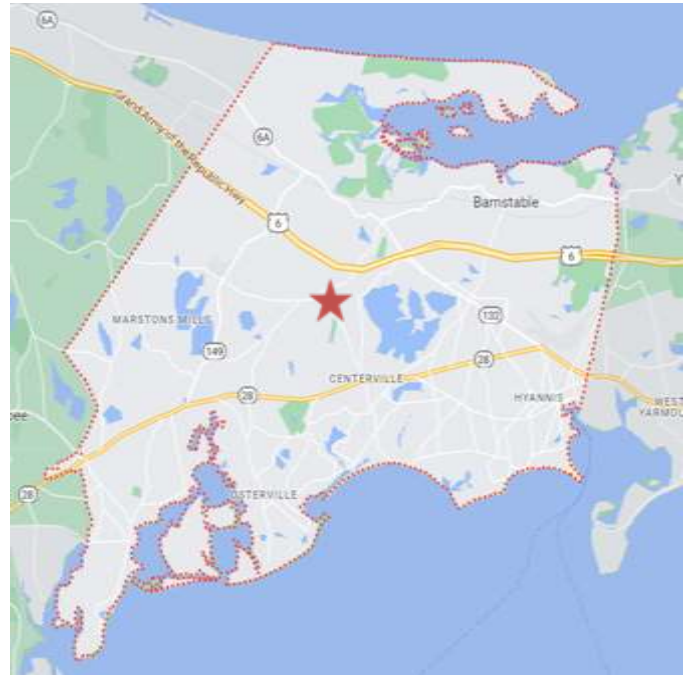
Date	Time Start	Time End	# of drivers disobeying stop sign - OSHR Approaches	# of drivers disobeying stop sign - Phinneys Ln Approaches	# of collisions Observed (If Any)	# of Near Misses Observed (If Any)	# of Pedestrians Crossing	Weather Conditions	Temp (F)	Pavement Conditions	Phinney's Lane		Old Strawberry Hill Road	
											Longest Vehicle Queue Observed Southbound	Longest Vehicle Queue Observed northbound	Longest Vehicle Queue Observed Southbound	Longest Vehicle Queue Observed Northbound
7/16/2024	7:00AM	8:00AM	2	32	None	1	4	Sunny	77	Dry	8	11	4	1
7/16/2024	4:00PM	5:00PM	7	37	None	3	6	Sunny	87	Dry	15+	12	5	4
7/17/2024	7:00AM	8:00AM	3	40	None	1	6	Sunny	76	Dry	6	20+	6	3
7/17/2024	4:00PM	5:00Pm	4	56	None	1	7	Sunny	85	Dry	20+	8	6	3
7/18/2024	7:00AM	8:00AM	3	58	None	None	3	Overcast	74	Wet	10	20+	4	2
7/18/2024	4:00PM	5:00PM	4	40	None	1	5	Sunny	87	Dry	20+	12	5	3

Project Working Title: Old Stage Road Roundabouts – Design and Permitting

Project Location: Old Stage Road at Oak Street and at Old Falmouth Road, Centerville

Project Description: Convert the intersections to single-lane roundabouts with sidewalks at the intersection of Old Stage Road & Oak Street and at the intersection of Old Stage Road/Race Lane & Old Falmouth Road.

Project Justification: Cape Cod Commission identified these intersections as top-50 crash locations in 2022, the most recent assessment provided. Throughout each day and evening, particularly during periods of higher traffic volumes, drivers on the minor road approaches to these intersections experience excessive vehicle queuing and delays, which causes drivers on those approaches to make increasingly risky turning movements, some of which are prompted by well-meaning but potentially dangerous courtesy stops on the major road. A preliminary study indicates that roundabouts appear to be feasible and would significantly improve traffic safety for all users while reducing delays.



Impact of Denial/Postponement: Failure to implement this project construction will perpetuate unsafe conditions for pedestrians and bicyclists traveling along the road.

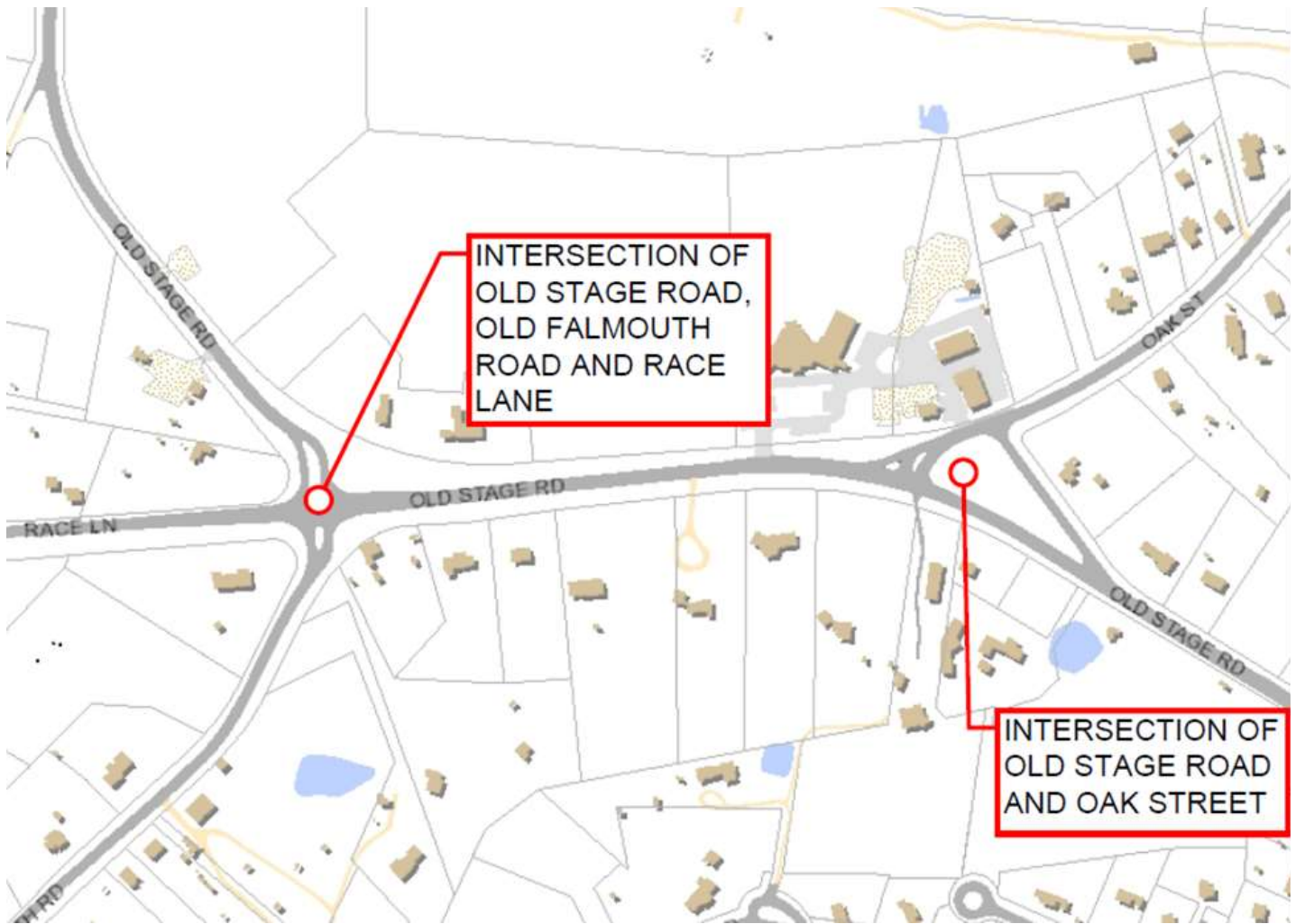
Project Cost Estimates:		FY 2026	Future FY
	Design and Permitting		\$360,000
Construction or Acquisition		-	\$3,000,000
Construction Contingency		-	\$600,000
Project Management		\$20,000	-
Project Contingency		\$80,000	-
All Other Costs		-	-
Total Project Cost		\$460,000	\$3,600,000

Basis for Cost Estimates: DPW Engineering Dept.

Project Estimated Completion Date: 2028		Design & Permit (months)	18	Construction (months)	12
Cost/Description FY 2026 and Follow-On Years:					
Fiscal Year	Cost	Project Description/Components			
2026	\$ 460,000	Design & Permitting			
2027	-	-			
2028	\$ 3,600,000	Construction			
2029	-	-			
2030	-	-			

Source of Funding: Capital Trust Fund Reserves and/or Bond Issue / Chapter 90.

Operating Budget Impact now or in future: Ongoing Maintenance costs.



BARNSTABLE COUNTY HIGH CRASH LOCATIONS



TOP LOCATIONS BASED ON EPDO RATE (PER MILLION ENTERING VEHICLES)

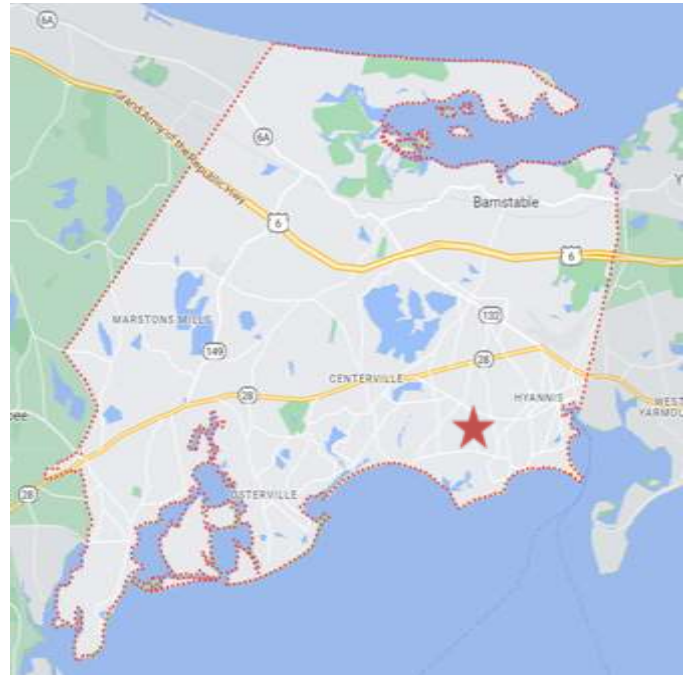
Rank	Town	Location	Crash Count	EPDO	Crash Rate	EPDO Rate
1	Harwich	Route 39 (Orleans-Harwich Road) at Pleasant Bay Road	21	241	2.713	31.140
2	Falmouth	Spring Bars Road at Worcester Court	22	201	2.311	21.118
3	Barnstable	High School Road at South Street	15	155	1.696	17.530
4	Barnstable	South Street at Pleasant Street	13	93	2.395	17.131
5	Barnstable	Route 28 (Falmouth Road) at Osterville-West Barnstable Road	55	375	2.418	16.489
6	Barnstable	Old Stage Road/Old Falmouth Road at Race Lane/Oak Street	11	151	1.114	15.293
7	Sandwich	Route 6A at Route 130/Tupper Road	20	160	1.904	15.234
8	Falmouth	Route 151 (Nathan Ellis Highway) at Sandwich Road	38	318	1.778	14.882

Project Working Title: Pitcher’s Way Shared Use Path (Bears’s Way to Smith Street) - Design

Project Location: Pitcher’s Way from Bears’s Way to Smith Street

Project Description: Provide pedestrian & bicycle connection for individuals traveling along Pitcher’s Way and its abutting streets to the commercial area north on Route 132, to the Route 28 bike path, and to destinations along Nantucket Sound.

Project Justification: Pitcher’s Way is heavily populated and an attractive pedestrian/bicycle route to various locations. A pedestrian fatality due to a motor vehicle collision on this section of Pitcher’s Way in 2016 highlights the need for dedicated pedestrian and bicycle facilities. This project is likely a strong candidate for Transportation Improvement Plan (TIP) funding; the budget and schedule have been prepared assuming TIP funding is sought which requires additional effort to comply with MassDOT project requirements.



Impact of Denial/Postponement: Failure to implement this project construction will perpetuate unsafe conditions for pedestrians and bicyclists traveling along the road.

Project Cost Estimates:		FY 2026	Future FY
	Design and Permitting	\$333,000	-
	Construction or Acquisition	-	\$2,625,000
	Construction Contingency	-	\$551,000
	Project Management	\$16,000	-
	Project Contingency	\$83,000	-
	All Other Costs	-	-
	Total Project Cost	\$432,000	\$3,176,000

Basis for Cost Estimates: DPW Engineering Dept.

Project Estimated Completion Date: 2030		Design & Permit (months)	30	Construction (months)	12
Cost/Description FY 2026 and Follow-On Years:					
Fiscal Year	Cost	Project Description/Components			
2026	\$ 432,000	Design & Permitting			
2027	-	-			
2028	-	-			
2029	\$ 3,176,000	Construction			
2030	-	-			

Source of Funding: Capital Trust Fund Reserves and/or Bond Issue / Chapter 90.

Operating Budget Impact now or in future: Ongoing Maintenance costs. Maintenance of the sidewalk will be increased (i.e. snow removal)



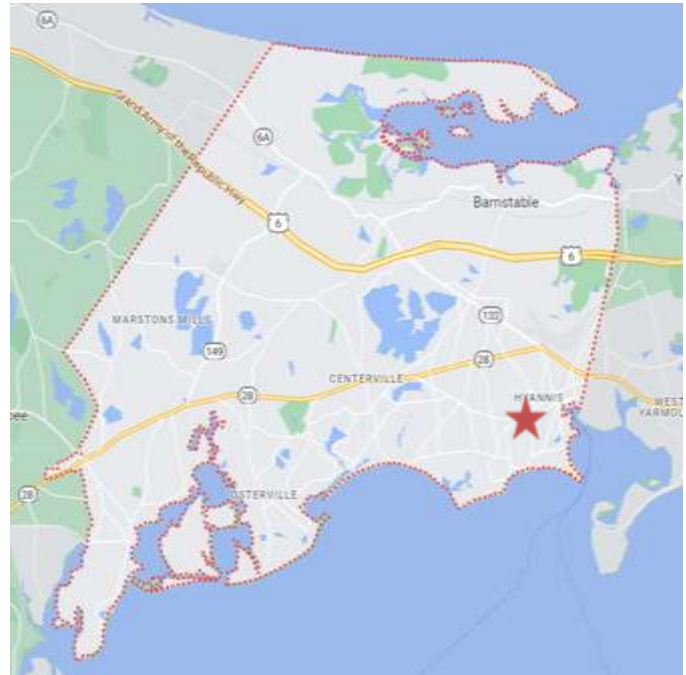
Project Working Title: Hyannis West End Rotary Improvements – Design & Permitting

Project Location: West End Rotary, Main Street, Hyannis

Project Description: At the request of DPW, in 2021 the Cape Cod Commission (CCC) completed a Road Safety Audit (RSA) of the West End Rotary which identifies safety issues and potential improvements to address these issues. This project will fund further evaluation, design and permitting of the recommended improvements at the rotary.

Project Justification: The West End Rotary is an important “gateway” to downtown Hyannis and is need of upgrade in order to improve safety. Barnstable Police Department has previously identified the West End Rotary as the #4 highest ranked crash location in Town. The RSA identifies many observations and potential safety enhancements including:

- Improvements to multi-modal accommodations, particularly pedestrian and bicycle
- Geometric improvements
- Improved signage and pavement markings
- Reduction in curb cuts



This project is likely a candidate for Transportation Improvement Plan (TIP) funding; the budget and schedule have been prepared assuming TIP funding is sought which requires additional effort to comply with MassDOT project requirements.

Impact of Denial/Postponement: Safety issues will remain unaddressed.

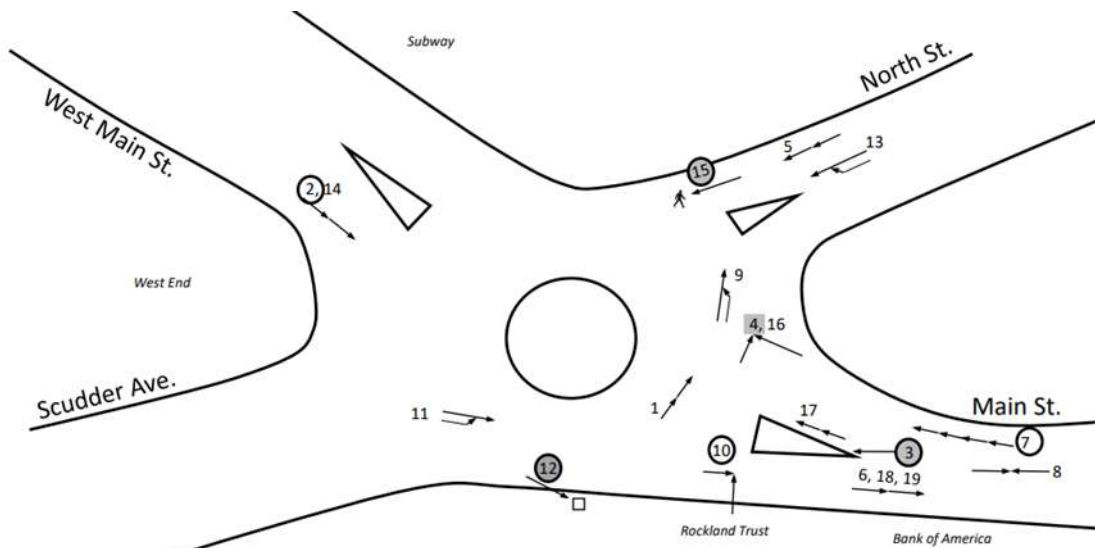
Project Cost Estimates:		FY 2026	Future FY
	Design and Permitting	\$500,000	-
	Construction or Acquisition	-	\$3,000,000
	Construction Contingency	-	\$300,000
	Project Management	-	\$100,000
	Project Contingency	-	\$100,000
	All Other Costs	-	\$100,000
	Total Project Cost	\$500,000	\$3,600,000

Basis for Cost Estimates: DPW Engineering Dept.

Project Estimated Completion Date: 2029		Design & Permit (months)	30	Construction (months)	12
Cost/Description FY 2026 and Follow-On Years:					
Fiscal Year	Cost	Project Description/Components			
2026	\$ 500,000	Design and Permitting			
2027	-	-			
2028	-	-			
2029	\$ 3,600,000	Construction			
2030	-	-			

Source of Funding: Capital Trust Fund Reserves and/or Bond Issue / Chapter 90.

Operating Budget Impact now or in future: Ongoing Maintenance costs. Maintenance of the sidewalk will be increased (i.e. snow removal)



CRASH DIAGRAM

Location: West End Rotary
 Town: Barnstable
 Date of Crash Data: 1/1/16 - 12/31/20
 Total Crashes: 19 Injury Crashes: 6 Fatal Crashes: 0
 Note:

- | | |
|-----------------------|----------------------------|
| SYMBOLS | MANNER OF COLLISION |
| → Moving Vehicle | → Single Vehicle Crash |
| ↔ Backing Vehicle | ↔ Rear-end |
| ↔ Lane Change | ↔ Angle |
| ↔ Turning Vehicle | ↔ Sideswipe |
| ↔ Out of Control | ↔ Head on |
| ↔ Indirectly Involved | ↔ Rear to Rear |
| 🚲 Bicycle | |
| 🚶 Pedestrian | |
| ◻ Parked Vehicle | |
| ◻ Fixed Object | |
| | SEVERITY |
| | ○ Injury Crash |
| | ◻ Nighttime Crash |
| | ● Fatal Crash |



Project Working Title: Maraspin Creek Culvert Replacements (Indian Trail and Swallow Hill Drive) – Design and Permitting

Project Location: Indian Trail and Swallow Hill Drive, Barnstable Village

Project Description: This project will replace the existing culverts under Indian Trail and Swallow Hill Drive

Project Justification: In recent years, residents adjacent to the existing culverts under Indian Trail and Swallow Hill Drive have report flooding during high rainfall events and periods of high groundwater. Maintenance challenges are present with the existing culverts due to access limitations and the design of the existing culverts. In addition, DPW retained a consultant to evaluate the hydraulic capacity of the culverts, which recommended upsizing the culverts.

Impact of Denial/Postponement: Continued flooding and maintenance concerns.



Project Cost Estimates:		FY 2026	Future FY
	Design & Permitting	\$285,000	-
	Construction or Acquisition	-	\$1,500,000
	Project Management	-	\$150,000
	Project Contingency	\$34,000	\$225,000
	All Other Cost	-	\$25,000
	Total Project Cost	\$285,000	\$1,900,000

Basis for Cost Estimates: Department of Public Works Engineering

Project Estimated Completion Date: 2029		Design & Permit (months)	18	Construction (months)	12
Cost/Description FY 2026 and Follow-On Years:					
Fiscal Year	Cost	Project Description/Components			
2026	\$ 285,000	Design and Permitting			
2027	-	-			
2028	\$ 1,900,000	Construction			
2029	-	-			
2030	-	-			

Source of Funding: Capital Trust Fund Reserves and/or Bond Issue, potential grants available through NRCS and other culvert replacement grant opportunities will be pursued.

Operating Budget Impact now or in future: Maintenance costs should be reduced in the short term.

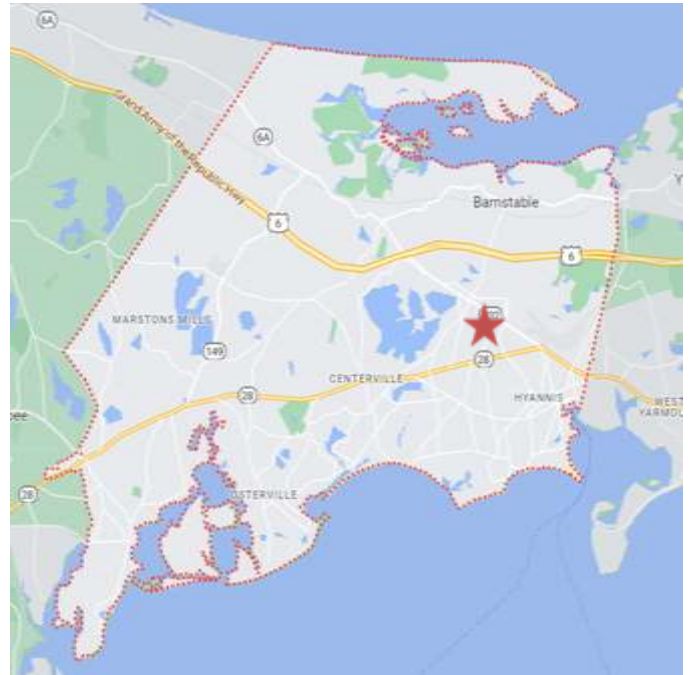


Project Working Title: Attucks Lane Streetlights – Design

Project Location: Attucks Lane from Independence Drive to Phinney’s Lane

Project Description: The project scope is anticipated to include (but is not necessarily limited to) installing streetlight foundations, poles and bases, luminaires, control cabinets, electrical service connections, and associated work.

Project Justification: This project is necessary to improve public safety and convenience. Pedestrian volumes are expected to increase significantly along this corridor due to the recent sidewalk extension, the recent large multifamily residential development on Wilkens Lane, the anticipated future phase(s) of the multifamily residential development, and numerous destinations in the area including the shopping centers directly south of Attucks Lane, medical centers in the area, and recreational opportunities at Hathaway’s Pond. Streetlights are warranted along this corridor as the existing ambient lighting is significantly below the standard illumination criteria for sidewalks and this type of roadway.



Impact of Denial/Postponement: Safety issues will remain unaddressed.

Project Cost Estimates:		FY 2026	Future FY
	Design and Permitting	\$ 75,000	-
	Construction or Acquisition	-	\$ 625,000
	Construction Contingency	-	\$ 125,000
	Project Management	\$ 4,000	\$ 10,000
	Project Contingency	\$ 19,000	-
	All Other Costs	-	-
	Total Project Cost	\$ 98,000	\$ 760,000

Basis for Cost Estimates: DPW Engineering Dept.

Project Estimated Completion Date: 2027		Design & Permit (months)	12	Construction (months)	12
Cost/Description FY 2026 and Follow-On Years:					
Fiscal Year	Cost	Project Description/Components			
2026	\$ 98,000	Design, project management, and project contingency			
2027	\$ 760,000	Construction and construction contingency			
2028	-	-			
2029	-	-			
2030	-	-			

Source of Funding: Capital Trust Fund Reserves and/or Bond Issue / Chapter 90.

Operating Budget Impact now or in future: Ongoing Maintenance costs.

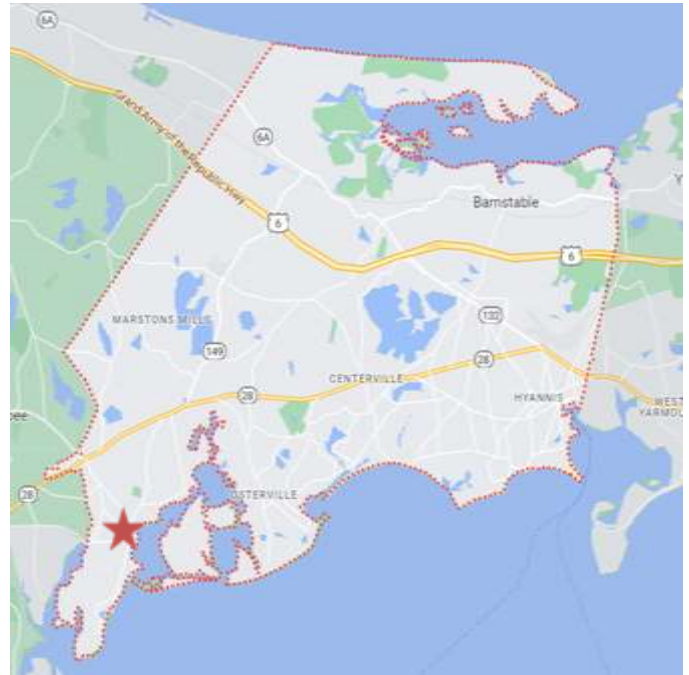


Project Working Title: Cotuit Memorial Park Restoration

Project Location: Main Street, Cotuit

Project Description: This project will fund the design and restoration of the existing park. Work will include the installation of new accessible brick walks, relocation of one war memorial, installation of a new flagpole, tree replacements, benches, landscaping. This project will correct handicapped accessibility issues and replace decaying Norway maple trees.

Project Justification: The Cotuit Memorial Park is the focal point for the village connecting the library, waterfront, playground, and post office. It provides support for local events including the artisan fair, village day, craft festivals, and non-profit fund-raising activities. The Cotuit Civic Association has requested the rejuvenation of the park and has worked with the Town Architect and Structures and Grounds division to develop preliminary designs for the enhancement of the site. These plans will improve pedestrian accessibility by bringing non-conforming walks into compliance with ADA, as well as replacing park benches, deteriorated flagpole, diseased trees, and asphalt walks and other site improvements. Over time, surrounding elements have encroached onto the site resulting in memorials that do not have the prominence they once did. This project will relocate one or more of the monuments to restore their prominence in the landscape.



Impact of Denial/Postponement: The condition of the park and trees will continue to decline. The asphalt walkways will continue to be displaced by tree roots and settling. The use of the park will continue to be limited.

Project Cost Estimates:		FY 2026	Future FY
	Design and Permitting	\$47,673	-
	Construction or Acquisition	\$397,278	-
	Construction Contingency	\$39,728	-
	Project Management	\$35,755	-
	Project Contingency	-	-
	All Other Costs	-	-
	Total Project Cost	\$520,434	-

Basis for Cost Estimates: In-house Estimate

Project Estimated Completion Date: 2026		Design & Permit (months)	12	Construction (months)	6
Cost/Description FY 2026 and Follow-On Years:					
Fiscal Year	Cost	Project Description/Components			
2026	\$520,434	Design and construction			
2027	-	-			
2028	-	-			
2029	-	-			
2030	-	-			

Source of Funding: Capital Trust Fund Reserves and/or Bond Issue. Designated in FY25 for targeting \$406,282 from the Community Preservation Funding.

Operating Budget Impact now or in future: Ongoing Maintenance costs.



Project Working Title: East Bay Road and Wianno Avenue Pedestrian Improvements – Design and Permitting

Project Location: East Bay Road between Main Street and Wianno Avenue, and Wianno Avenue between East Bay Road and Sea View Avenue

Project Description: Convert East Bay Road to a one-way road between Bates Street and Wianno Avenue, and convert one of the existing lanes to a shared use lane for pedestrians and cyclists. Also, construct a conventional sidewalk on Wianno Avenue between East Bay Road and Sea View Avenue.

Project Justification: East Bay Road and Wianno Avenue in Osterville Village are heavily used by pedestrians. However, portions of these roadways do not have adequate pedestrian facilities. Residents of Osterville Village have requested that sidewalks be installed on the portions of East Bay Road and Wianno Avenue where there are currently no dedicated pedestrian facilities. Engineering staff has reviewed this request and recommends a shared use lane for pedestrians and cyclists on East Bay and a conventional sidewalk on Wianno Avenue to improve pedestrian safety. A shared use lane on East Bay Road, subject to a one-way conversion for the vehicle lane, will significantly reduce the project cost and minimize alterations on East Bay Road versus the substantially higher cost and many more disruptions that would be necessary to construct a conventional sidewalk there.



Impact of Denial/Postponement: Denial of the project will result in a lack of sidewalks for pedestrians along these routes, which will adversely affect pedestrian safety and access.

Project Cost Estimates:		FY 2026	Future FY
	Design & Permitting	\$75,000	-
	Construction or Acquisition	-	\$275,000
	Construction Contingency	-	\$55,000
	Project Management	-	\$10,000
	Project Contingency	-	\$25,000
	All Other Costs	-	-
	Total Project Cost	\$75,000	\$365,000

Basis for Cost Estimates: Department of Public Works Engineering

Project Estimated Completion Date: 2028		Design & Permit (months)	12	Construction (months)	18
Cost/Description FY 2026 and Follow-On Years:					
Fiscal Year	Cost	Project Description/Components			
2026	\$75,000	Design & Permitting			
2027	\$365,000	Construction			
2028	-	-			
2029	-	-			
2030	-	-			

Source of Funding: Capital Trust Fund Reserves and/or Bond Issue. Potential Chapter 90 funding.

Operating Budget Impact now or in future: Maintenance will be increased due to increase length of sidewalk (i.e. plowing)



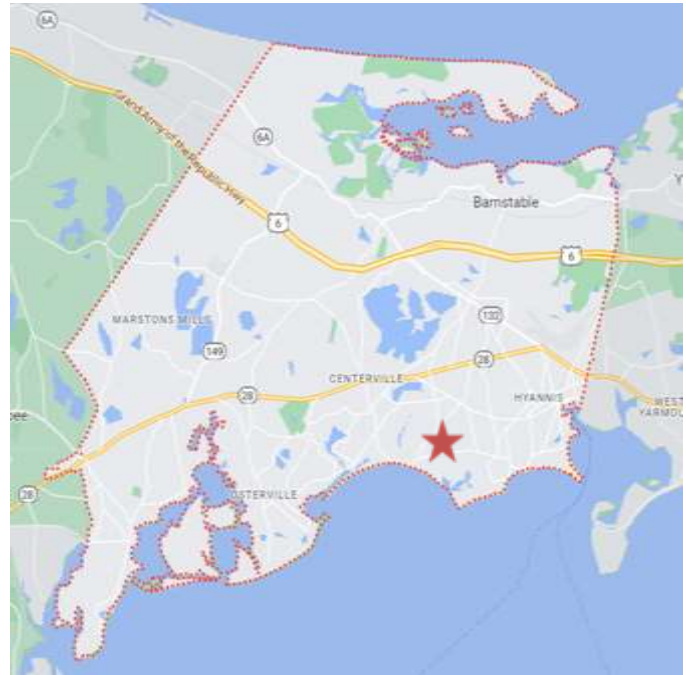
East Bay Road

Project Working Title: South Main Street Pedestrian Improvements – Design and Construction

Project Location: South Main Street from Craigville Beach Road to Pine Street

Project Description: This project is for pedestrian improvements on South Main Street from Craigville Beach Road to Pine Street. The project will include installing new ADA compliant sidewalks, improved crosswalks, and potentially other considerations such as bike lanes.

Project Justification: The existing sidewalks and crosswalks on South Main Street are not ADA compliant as shown in the Town’s ADA Self Evaluation and Transition Plan. Moreover, the project will improve connectivity by filling gaps in sidewalk along the project route. The Town will be installing sewer along these roads as part of the Long Pond Sewer Expansion Project scheduled to start FY28. This work presents an opportunity to address non-compliance.



Impact of Denial/Postponement: Failure to implement this project construction will perpetuate unsafe conditions for pedestrians and bicyclists traveling along the road.

Project Cost Estimates:	FY 2026	Future FY
Design and Permitting	\$100,000	-
Construction or Acquisition	-	\$1,500,000
Construction Contingency	-	\$150,000
Project Management	-	\$10,000
Project Contingency	-	\$25,000
All Other Costs	-	\$25,000
Total Project Cost	\$100,000	\$1,710,000

Basis for Cost Estimates: DPW Engineering Dept.

Project Estimated Completion Date: 2028		Design & Permit (months)	12	Construction (months)	12
Cost/Description FY 2026 and Follow-On Years:					
Fiscal Year	Cost	Project Description/Components			
2026	\$ 100,000	Design and Permitting			
2027	\$ 1,710,000	Construction			
2028	-	-			
2029	-	-			
2030	-	-			

Source of Funding: Capital Trust Fund Reserves and/or Bond Issue / Chapter 90.

Operating Budget Impact now or in future: Ongoing Maintenance costs.



Project Working Title: Old Town Hall - JFK Museum Improvements

Project Location: 397 Main St, Hyannis, MA 02601

Project Description: This project has been divided into multiple phases spanning two years. Funding for FY26 will focus on critical building systems, including the replacement of the fire escape, flat roof systems, head-end mechanical systems, cast iron waste lines, boilers, and water heaters. Additionally, the elevator will be evaluated, and corrective actions will be determined. In FY27, the focus will shift to the mechanical distribution and control systems. This will include the replacement of 45 fan coil units and upgrades to the electrical distribution system.

Project Justification: The Town of Barnstable constructed the building in 1926 as the Barnstable Town Hall. In 2018 a facility management study was completed for the building. Numerous building elements and systems were identified as overdue for replacement. The electric supply, electric distribution, tar and gravel roof system, boilers, fan coil unit’s backflow preventers, plumbing elements, pumps, water heater, fire alarm and numerous other items are in need of replacement. As a leased property, the John F Kennedy Museum receives over 50,000 visitors per year.



Recent review of the existing fire escape showed extensive signs of corrosion. This element is critical for egress from the second floor of the building and needs to be replaced. Installed in 2002 the fan coil units that heat and cool the Old Town Hall are 22 years old and have exceeded their useful life. The boiler system is aged and although currently operating, replacement parts for this unit is no longer available.

Impact of Denial/Postponement: Mechanical systems will continue to degrade, and the risk increases of a system failure.

Project Cost Estimates:	FY 2025	Future FY	
	Design, Permitting, Evaluation, Study	\$150,000	\$120,000
	Construction or Acquisition	\$1,480,000	\$1,250,000
	Construction Contingency	\$150,000	\$130,000
	Project Management	\$70,000	\$60,000
	Project Contingency	-	-
	All Other Costs	\$50,000	\$50,000
	Total Project Cost	\$1,900,000	\$1,610,000

Basis for Cost Estimates: 2018 Facility Study and In-house Estimate

Project Estimated Completion Date: 2027		Design & Permit (months)	8	Construction (months)	8
Cost/Description FY 2026 and Follow-On Years:					
Fiscal Year	Cost	Project Description/Components			
2026	\$1,900,000	Critical building element upgrades			
2027	\$1,610,000	Mechanical distribution, elevator, plumbing upgrades			

2028	-	-
2029	-	-
2030	-	-

Source of Funding: Capital Trust Fund Reserves and/or Bond Issue. Portions of this project are eligible for Community Preservation Funding

Operating Budget Impact now or in future: N/A



JFK Museum A/C and heater unit



Project Working Title: Town Hall Parking Lot Improvements - Design

Project Location: 367 Main St, Hyannis, MA 02601

Project Description: The project will fund the design of paving, curbing, landscaping, lighting, stormwater improvements and ADA improvements to resolve issues with circulation and traffic conflicts, multiple curb cuts, optimize parking layout, and improve security.

Project Justification: Town Hall parking lot is the central parking facility for town and school offices, art and historical museum activities, and overflow parking for Main Street commerce. The pavement within the parking lot is in poor condition and is in need of repairs. The proposed project would also correct deficiencies in the current automobile traffic pattern and provide safe pedestrian access to associated connection points. Current vehicular and pedestrian traffic practices, and the interaction between the two, are dangerous and inconvenient. In addition, lighting improvements are warranted within the parking lot. The proposed alterations are designed to correct these issues.



Impact of Denial/Postponement: We will continue to have problems with pedestrian and vehicular traffic. The public will continue to endure poor lighting conditions and security issues while attending evening meetings.

Project Cost Estimates:		FY 2026	Future FY
	Design, Permitting, Evaluation, Study	-	\$95,000
	Construction or Acquisition	-	\$750,000
	Construction Contingency	-	\$75,000
	Project Management	-	\$30,000
	Project Contingency	-	\$75,000
	All Other Costs	-	-
	Total Project Cost	-	\$1,025,000

Basis for Cost Estimates: Department of Public Works Engineering

Project Estimated Completion Date: 2029		Design & Permit (months)	12	Construction (months)	6
Cost/Description FY 2026 and Follow-On Years:					
Fiscal Year	Cost	Project Description/Components			
2026	-	-			
2027	\$ 95,000	Design and Permitting			
2028	-	-			
2029	\$ 930,000	Construction			
2030	-	-			

Source of Funding: Capital Trust Fund Reserves and/or Bond Issue.

Operating Budget Impact now or in future: Additional electrical cost may occur if additional site lighting is included.



Town Hall Parking Lot

Project Working Title: Town Hall & School Admin Building Security Improvements

Project Location: 367 Main St Hyannis, MA 02601

Project Description: This improvement plan continues phased implementation of the recommendations contained within the Internal Security Evaluation. The work will include:

- Upgrade exterior protection of the Town Hall building and exterior gas valves.
- Secure the half-moon walking path from vehicular access.
- Install metal detector at the main entrance
- Install a CCTV system to monitor the internal and external sides of all entrances
- Other related security measures.



Project Justification: In FY15 Town Council approved a CIP to evaluate the security risks in Town Hall. During initial project meetings between Town leaders, the Barnstable Police Department (BPD), and the Department of Public Works it was decided that the actual evaluation could be handled internally, and the monies in that CIP should be used for implementation of identified security measures. The evaluation has been completed, and the FY15 money was used for the FY17 portion implementation plan.

Impact of Denial/Postponement: The Town will still face the same risks, but without thoughtful proactive measures in place to mitigate those risks it is vulnerable to a potentially horrible, preventable outcome.

Project Cost Estimates:		FY 2026	Future FY
	Design & Permitting	-	\$124,200
	Construction or Acquisition	-	\$1,076,400
	Construction Contingency	-	\$82,800
	Project Management	-	\$77,680
	Project Contingency	-	-
	All Other Costs	-	\$70,000
	Total Project Cost	-	\$1,431,080

Basis for Cost Estimates: Engineer-assisted DPW cost estimate

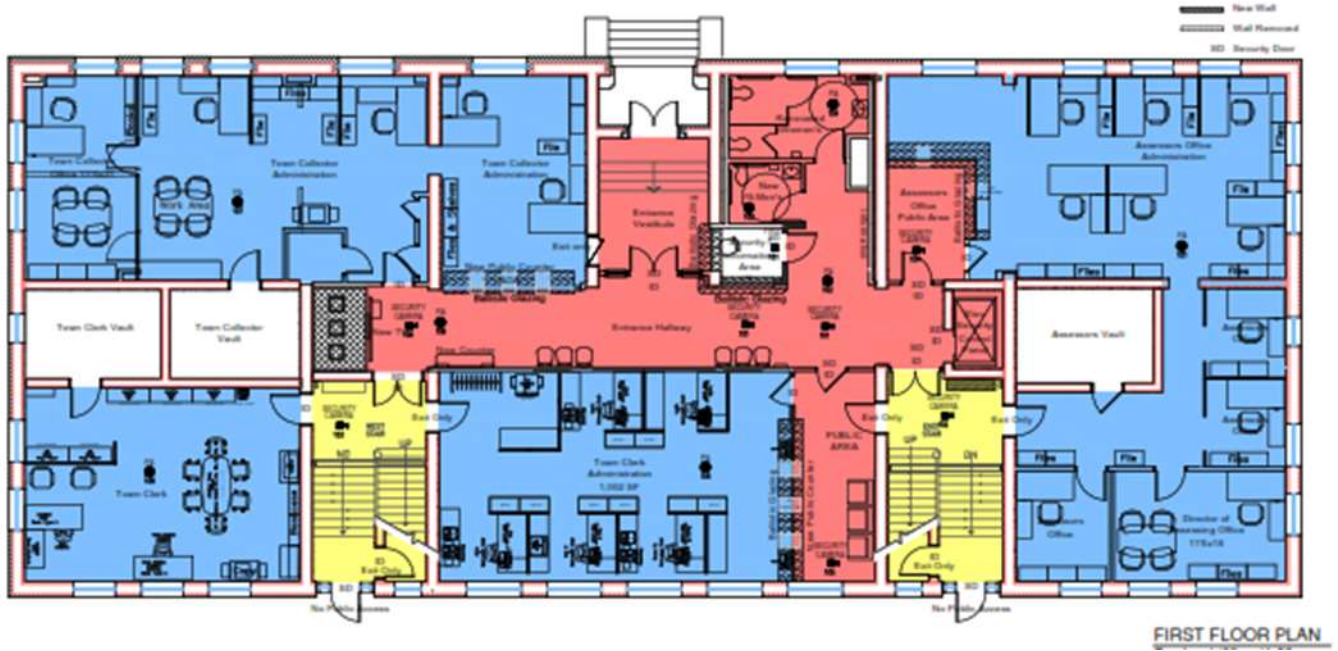
Project Estimated Completion Date: Fall 2025		Design & Permit (months)	8	Construction (months)	12
Cost/Description FY 2025 and Follow-On Years:					
Fiscal Year	Cost	Project Description/Components			
2026	-	-			
2027	\$409,600	Town Hall Security Implementation			
2028	\$1,021,480	School Administration Building Security Improvements			

Source of Funding: Capital Trust Fund Reserves and/or Bond Issue.

Operating Budget Impact now or in future: This project requires the hire of one security position in FY24



Town Hall

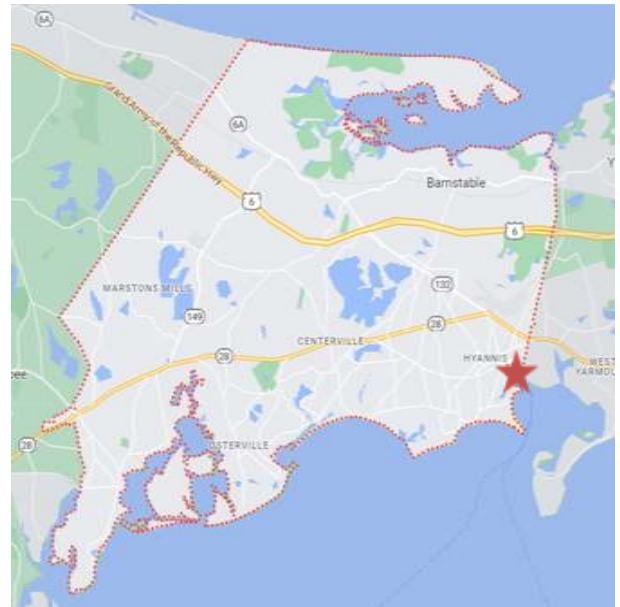


Project Working Title: Bismore Park Improvements – Design & Permitting

Project Location: Bismore Park, Hyannis

Project Description: This project focuses on replacing the deteriorated artist shanties with modern structures, reconfiguring the walkways for improved flow, and incorporating new electric services and lighting to create a vibrant and secure environment for pedestrians.

Project Justification: The existing shanties, initially designed as temporary structures, have reached a state of disrepair, posing safety risks to park visitors. Additionally, the constantly repaired walkway is no longer sustainable and fails to meet accessibility standards. By replacing the shanties and providing a permanent walkway solution, this project will significantly enhance safety and accessibility for all park users.



Impact of Denial/Postponement:

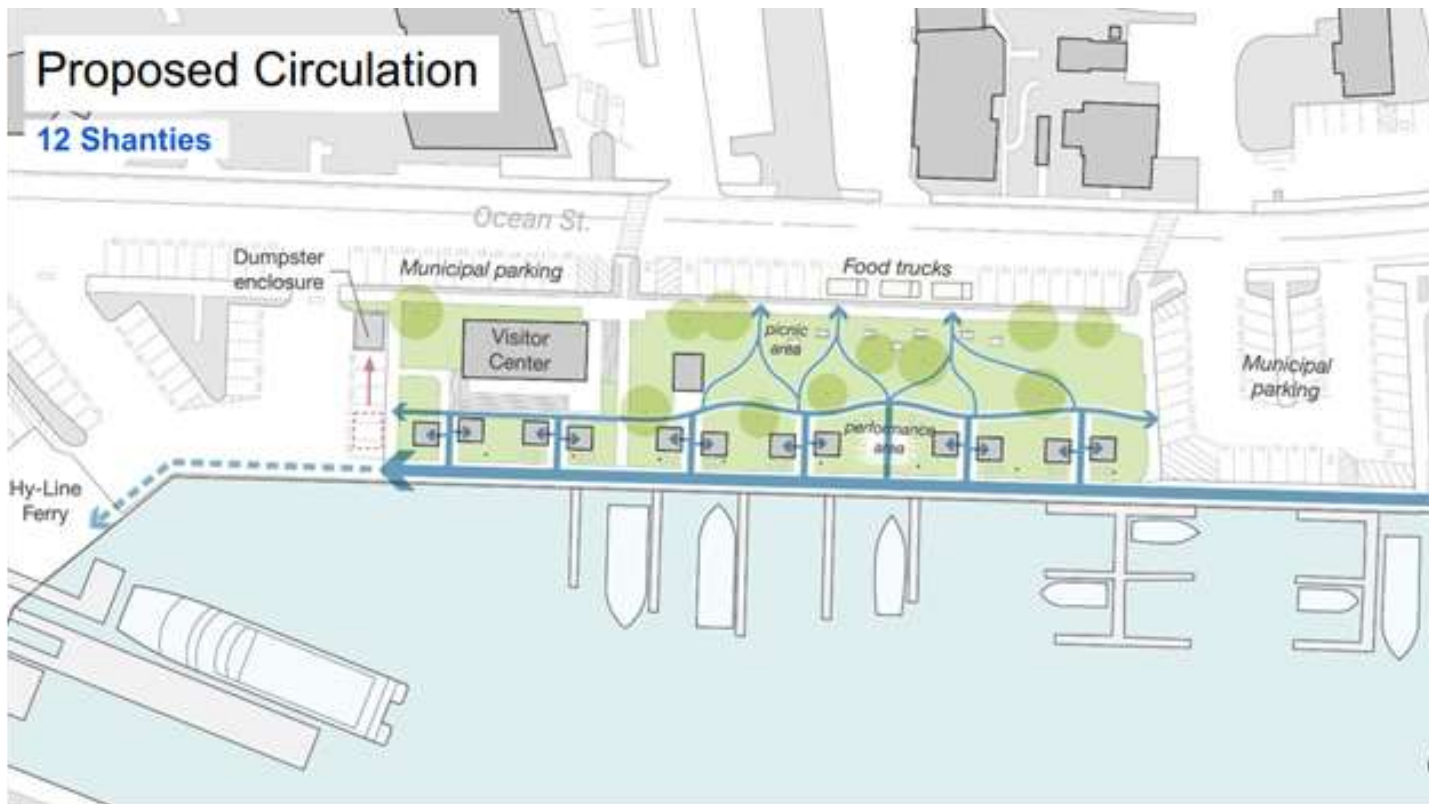
Project Cost Estimates:		FY 2026	Future FY
	Design & Permitting		\$173,000
Construction or Acquisition		-	\$865,000
Project Management		\$30,000	\$40,000
Project Contingency		-	\$86,000
All Other Cost		\$30,000	-
Total Project Cost		\$233,000	\$991,000

Basis for Cost Estimates: Department of Public Works Engineering

Project Estimated Completion Date: 2029		Design & Permit (months)	24	Construction (months)	36
Cost/Description FY 2026 and Follow-On Years:					
Fiscal Year	Cost	Project Description/Components			
2026	\$233,000	Design and Permitting			
2027	\$991,000	Construction			
2028	-	-			
2029	-	-			
2030	-	-			

Source of Funding: Capital Trust Fund Reserves and/or Bond Issue, and part of this project could be funded through Community Preservation Funding.

Operating Budget Impact now or in future: Maintenance costs should be reduced in the short term.



Waterfront walkway enhancement strategies

- Replace the traditional pedestrian pole lights with an overhead canopy of lights spanning poles on either side of the walkway
- Explore different paving strategies such as hexagonal asphalt pavers for the main waterfront walkway
- Explore raising the elevation of the walkway in conjunction with the bulkhead project



Project Working Title: Structures And Grounds Parking Lot Expansion

Project Location: 800 Pitcher’s Way, Hyannis

Project Description: The Structures and Grounds Parking Lot Expansion Project will involve land reallocation from the adjacent water pollution control facility to create additional parking spaces for the Structures and Grounds Division.

Project Justification: There is a severe shortage of parking spaces at the Structures and Grounds Division facility. The current parking capacity is insufficient to accommodate the number of vehicles used by the Division and its employees. Visitor parking has been compromised.

The expansion project will also enhance security infrastructure, with the expansion of the security fence.

The current parking layout does not optimize available space, resulting in congestion and inefficient traffic flow. A redesigned layout will improve operational efficiency by providing better access for vehicles, reducing congestion, and streamlining operations within the division.



Impact of Denial/Postponement: There will continue to be insufficient parking at the site. Parking disputes will continue.

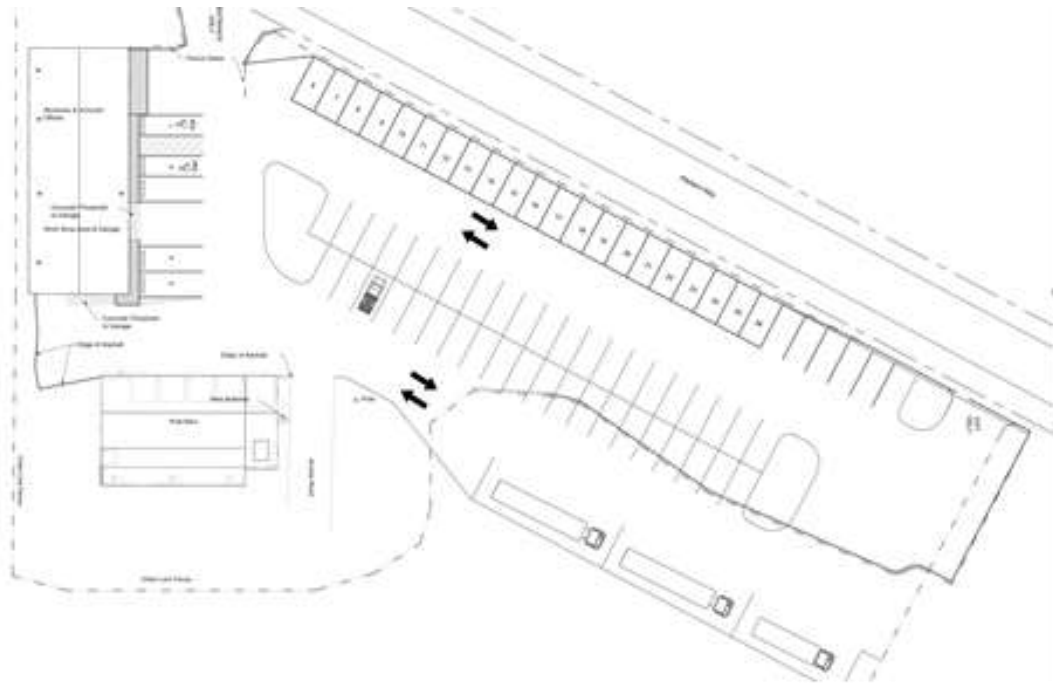
Project Cost Estimates:		FY 2026	Future FY
	Design & Permitting	-	\$60,000
Construction or Acquisition	-	\$620,000	
Construction Contingency	-	\$62,000	
Project Management	-	\$45,000	
Project Contingency	-	-	
All Other Costs	-	-	
Total Project Cost	-	\$787,000	

Basis for Cost Estimates: Department of Public Works Engineering

Project Estimated Completion Date: 2029		Design & Permit (months)	12	Construction (months)	6
Cost/Description FY 2026 and Follow-On Years:					
Fiscal Year	Cost	Project Description/Components			
2028	\$787,000	Design and Construction			

Source of Funding: Capital Trust Fund and/or Bond Issue.

Operating Budget Impact now or in future: N/A

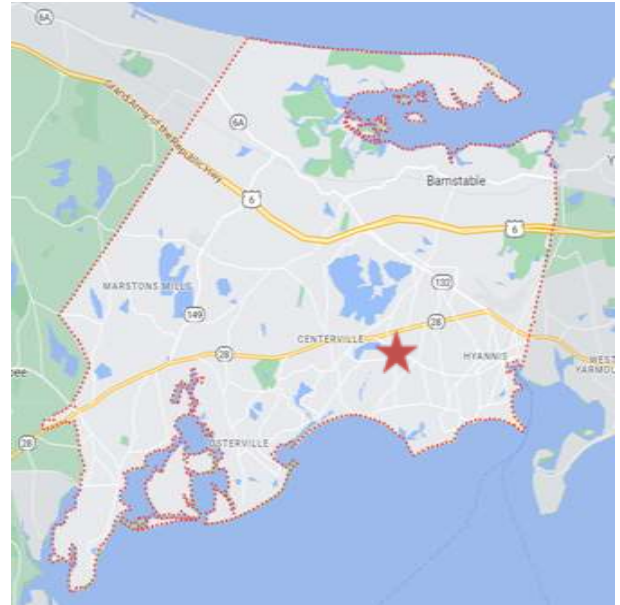


Project Working Title: Phinney’s Lane (Route 28 to Main Street, Centerville) Pedestrian Improvements – Design

Project Location: Phinney’s Lane from Route 28 to Main Street, Centerville

Project Description: This project is for pedestrian improvements on Phinney’s Lane from Route 28 to Main Street. The project will include installing new ADA compliant sidewalks and improved crosswalks.

Project Justification: The existing sidewalks and crosswalks on Phinney’s Lane from Route 28 to Main Street are not ADA compliant as shown in the Town’s ADA Self Evaluation and Transition Plan. This project has been identified as a part of the MassDOT Complete Streets Prioritization Plan. Moreover, the Town will be installing sewer along these roads as part of the Centerville Village North Sewer Expansion Project. This work presents an opportunity to address non-compliance.



Impact of Denial/Postponement: Failure to implement this project construction will perpetuate unsafe conditions for pedestrians and bicyclists traveling along the road.

Project Cost Estimates:		FY 2026	Future FY
	Design & Permitting	\$100,000	-
	Construction or Acquisition	-	\$1,200,000
	Construction Contingency	-	\$150,000
	Project Management	-	\$10,000
	Project Contingency	-	\$50,000
	All Other Costs	-	\$50,000
	Total Project Cost	\$100,000	\$1,460,000

Basis for Cost Estimates: Department of Public Works Engineering

Project Estimated Completion Date: 2028		Design & Permit (months)	12	Construction (months)	N/A
Cost/Description FY 2026 and Follow-On Years:					
Fiscal Year	Cost	Project Description/Components			
2026	\$ 100,000	Design and Permitting			
2027	\$ 1,460,000	Construction			
2028	-	-			
2029	-	-			
2030	-	-			

Source of Funding: Capital Trust Fund Reserves and/or Bond Issue. Chapter 90; Complete Streets

Operating Budget Impact now or in future: Maintenance of the sidewalk will be increased

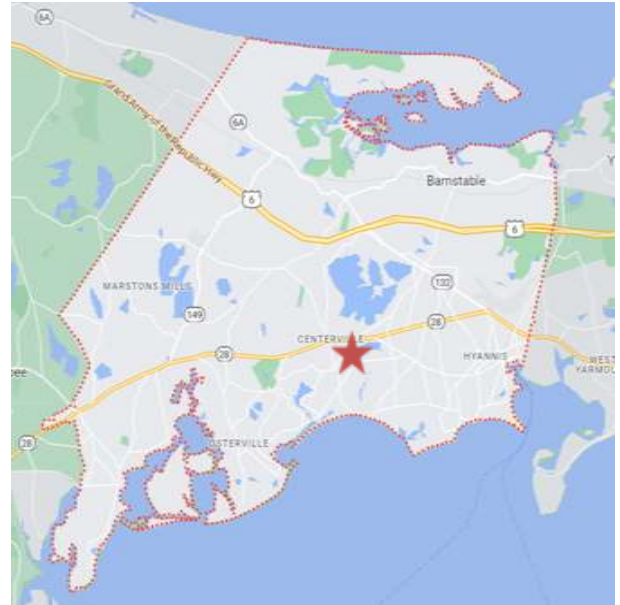


Project Working Title: Pine Street Pedestrian Improvements – Design and Permitting

Project Location: Pine Street from Mother’s Park to Strawberry Hill Road

Project Description: This project is for pedestrian improvements on Pine Street from Mother’s Park to Strawberry Hill Road. The project will include installing new ADA compliant sidewalks, improved crosswalks, and potentially other considerations such as drainage and bike lanes. Moreover, sidewalk along Pine St. does not carry completely through Mother’s Park.

Project Justification: The existing sidewalks and crosswalks on Pine Street are not ADA compliant as shown in the Town’s ADA Self Evaluation and Transition Plan. Moreover, the project will improve connectivity by filling gaps in sidewalk along the project route. The Town will be installing sewer along these roads as part of the Long Pond Sewer Expansion Project scheduled to start FY28. This work presents an opportunity to address non-compliance.



Impact of Denial/Postponement: Failure to implement this project construction will perpetuate unsafe conditions for pedestrians and bicyclists traveling along the road.

Project Cost Estimates:		FY 2026	Future FY
	Design & Permitting	\$200,000	-
	Construction or Acquisition	-	\$1,750,000
	Construction Contingency	-	\$175,000
	Project Management	-	\$10,000
	Project Contingency	-	\$25,000
	All Other Costs	-	\$25,000
	Total Project Cost	\$200,000	\$1,985,000

Basis for Cost Estimates: Department of Public Works Engineering

Project Estimated Completion Date: 2028		Design & Permit (months)	12	Construction (months)	12
Cost/Description FY 2026 and Follow-On Years:					
Fiscal Year	Cost	Project Description/Components			
2026	\$ 200,000	Design and Permitting			
2027	\$ 1,985,000	Construction			
2028	-	-			
2029	-	-			
2030	-	-			

Source of Funding: Capital Trust Fund Reserves and/or Bond Issue. Chapter 90; Complete Streets

Operating Budget Impact now or in future: Maintenance of the sidewalk will be increased



Project Working Title: DPW 382 Falmouth Rd Facility Parking Lot Repairs

Project Location: 382 Falmouth Rd, Hyannis, MA 02601

Project Description: Reclaim/regrade existing parking lot, provide new asphalt paving, and line striping and drainage improvements.

Project Justification: This parking lot is the hub of activity for employees and visitor parking at the DPW Administration and Highway facility. Working vehicles use the lot extensively and the parking lot is the hub of the Town’s Snow and Ice and severe storm operations. The parking lot has deteriorated with many cracks and irregularities. Improved stormwater management facilities are warranted. In addition, staffing increases have warranted the need to increase the number of parking spaces by either optimizing the parking space layout or expanding the parking areas.

Impact of Denial/Postponement: Failure to repair the parking lot will result in further damage to the surface from vehicle and snow removal activities. The parking lot will become difficult to use for critical functions and become a safety hazard for vehicles and pedestrians alike.



Project Cost Estimates:		FY 2026	Future FY
	Design & Permitting	-	\$50,000
	Construction or Acquisition	-	\$450,000
	Project Contingency	-	\$90,000
	Project Management	-	\$10,000
	Total Project Cost	-	\$460,000

Basis for Cost Estimates: Department of Public Works Engineering

Project Estimated Completion Date: 2028		Design & Permit (months)	6	Construction (months)	6
Cost/Description FY 2026 and Follow-On Years:					
Fiscal Year	Cost	Project Description/Components			
2028	\$600,000	Design and Construction			

Source of Funding: Capital Trust Fund and/or Bond Issue.

Operating Budget Impact now or in future: N/A



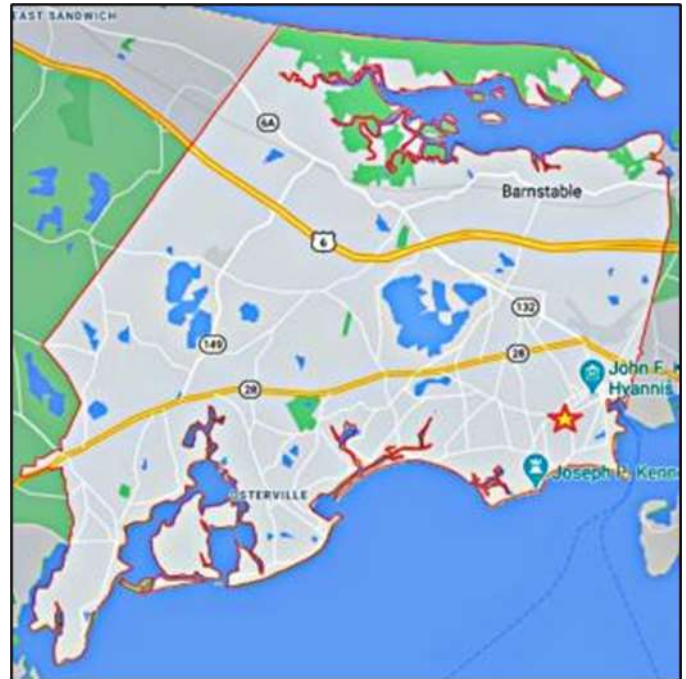
DPW 382 Falmouth Rd Facility Parking Lot

Project Working Title: West Main Street Corridor Pedestrian Improvements - Design and Permitting

Project Location: West Main Street, Hyannis, between the intersections with West End Rotary on the east and Rt. 28 on the west.

Project Description: The project scope includes constructing a shared use path; constructing sidewalks where there are gaps; reconstructing sidewalks that are deteriorated and/or non-compliant with ADA criteria; constructing or reconstructing curb ramps where missing, deteriorated, or non-compliant; adding or improving crosswalks; installing or replacing traffic signs where warranted; traffic signal improvements for pedestrians and bicyclists; speed mitigation; school zone improvements; adding street trees where appropriate; and other associated work.

Project Justification: There is a high volume of pedestrian traffic along both sides of West Main Street due to the large number of businesses on the street and students walking to and from the Barnstable High School and Hyannis West Elementary School. Many of the sidewalk sections that service this segment of the street have deteriorated over time, are too narrow for snow removal equipment to access and are not ADA compliant. This project is likely a strong candidate for Transportation Improvement Plan (TIP) funding; the budget and schedule have been prepared assuming TIP funding is sought which requires additional effort to comply with MassDOT project requirements.



Impact of Denial/Postponement: Denial of the project will perpetuate unsafe conditions for pedestrians traveling/crossing in this section of West Main Street

Project Cost Estimates:		FY 2026	Future FY
	Design & Permitting	-	\$750,000
	Construction or Acquisition	-	\$5,000,000
	Construction Contingency	-	\$500,000
	Project Management	-	\$50,000
	Project Contingency	-	\$125,000
	All Other Costs	-	-
	Total Project Cost	-	\$6,425,000

Basis for Cost Estimates: Department of Public Works In-house Estimate

Project Estimated Completion Date: 2030		Design & Permit (months)	30	Construction (months)	NA
Cost/Description FY 2026 and Follow-On Years:					
Fiscal Year	Cost	Project Description/Components			
2026	-	-			
2027	\$750,000	Design and Permitting			
2028	-	-			
2029	-	-			
2030	\$5,675,000	Construction			

Source of Funding: Capital Trust Fund Reserves and/or Bond Issue. Chapter 90.

Operating Budget Impact now or in future: No



5 Example of excessive driveway opening



6 Example of crosswalk missing curb ramps



7 Low-visibility crosswalk and missing sign



8 Crumbling sidewalk

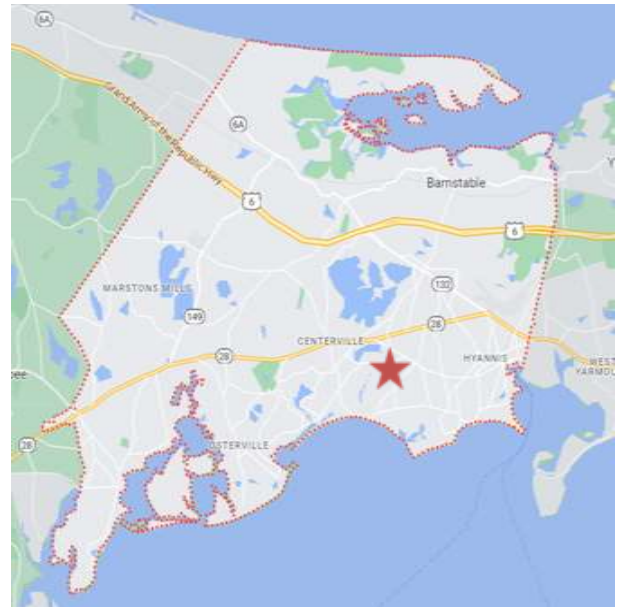
Project Working Title: Bay Lane Sidewalk Extension

Project Location: Bay Lane from Beech Leaf Island Road to South Main Street (there is an existing sidewalk on Bay Lane from Bumps River Road to Beech Leaf Island Road in Centerville).

Project Description: The project will install a new sidewalk on Bay Lane from Bumps River Road to Bech Leaf Island Road.

Project Justification: This project is necessary to improve public safety and convenience. Bay Lane is a relatively narrow road with numerous curves, hills, and trees that limit sight distances. It is a predominantly residential area with many residents walking or cycling in the road.

Impact of Denial/Postponement: If the proposed improvements are not funded, the southern half of Bay Lane will continue to lack a sidewalk, thus putting roadway users at higher risk.



Project Cost Estimates:		FY 2026	Future FY
	Design & Permitting		-
Construction or Acquisition		-	\$ 1,960,000
Construction Contingency		-	\$ 390,000
Project Management		-	\$ 20,000
Project Contingency		-	\$ 50,000
All Other Costs		-	\$ 20,000
Total Project Cost		-	\$ 2,705,000

Basis for Cost Estimates: Department of Public Works Engineering

Project Estimated Completion Date: 2030		Design & Permit (months)	12	Construction (months)	12
Cost/Description FY 2026 and Follow-On Years:					
Fiscal Year	Cost	Project Description/Components			
2026	-	-			
2027	-	-			
2028	\$ 305,000	Design, project management, and project contingency			
2029	\$ 2,400,000	Construction and construction contingency			
2030	-	-			

Source of Funding: Capital Trust Fund Reserves and/or Bond Issue. Chapter 90

Operating Budget Impact now or in future: Maintenance of the sidewalk will be increased

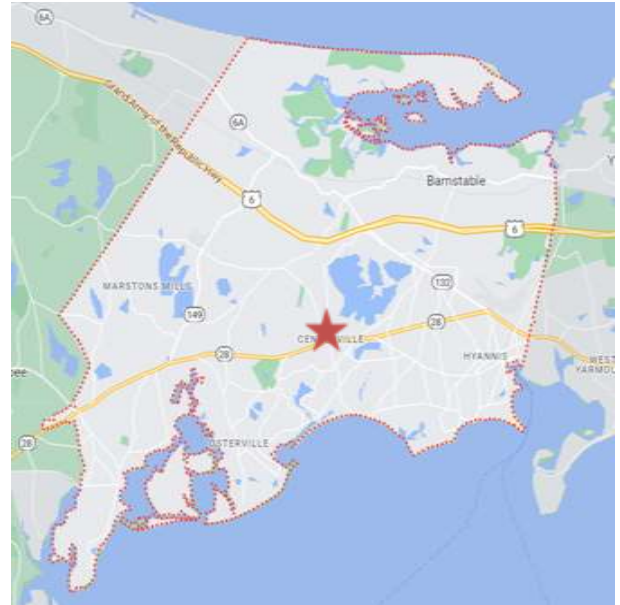


Project Working Title: Shootflying Hill Road Pedestrian Improvements – Design and Permitting

Project Location: Shootflying Hill Road from Old Stage Road to Lakeview Drive

Project Description: This project is for pedestrian improvements on Shootflying Hill Road from approximately the Old Stage Road to Lakeview Drive. The project will include installing new ADA compliant sidewalks and improved crosswalks.

Project Justification: The pedestrian facilities on Shootflying Hill Road from the Old Stage Road to Lakeview Drive are inadequate to support the usage, particularly during the summer months. Sidewalks do not currently exist from Old Stage Road to Hillside Drive, existing crosswalks are not ADA compliant, and bike facilities do not exist. A number of residents expressed interest in sidewalks in this area during a recent sewer expansion public meeting. The Town will be installing sewer along this road in 2025-2026. This work presents an opportunity to address this issue.



Impact of Denial/Postponement: Failure to implement this project construction will perpetuate unsafe conditions for pedestrians and bicyclists traveling along the road.

Project Cost Estimates:	FY 2026	Future FY
Design & Permitting	\$250,000	-
Construction or Acquisition	-	\$3,150,000
Construction Contingency	-	\$300,000
Project Management	-	\$10,000
Project Contingency	-	\$50,000
All Other Costs	-	\$50,000
Total Project Cost	\$250,000	\$3,560,000

Basis for Cost Estimates: Department of Public Works Engineering

Project Estimated Completion Date: 2028		Design & Permit (months)	12	Construction (months)	12
Cost/Description FY 2026 and Follow-On Years:					
Fiscal Year	Cost	Project Description/Components			
2026	\$ 250,000	Design and Permitting			
2027	\$ 3,560,000	Construction			
2028	-	-			
2029	-	-			
2030	-	-			

Source of Funding: Capital Trust Fund Reserves and/or Bond Issue. Chapter 90

Operating Budget Impact now or in future: Maintenance of the sidewalk will be increased

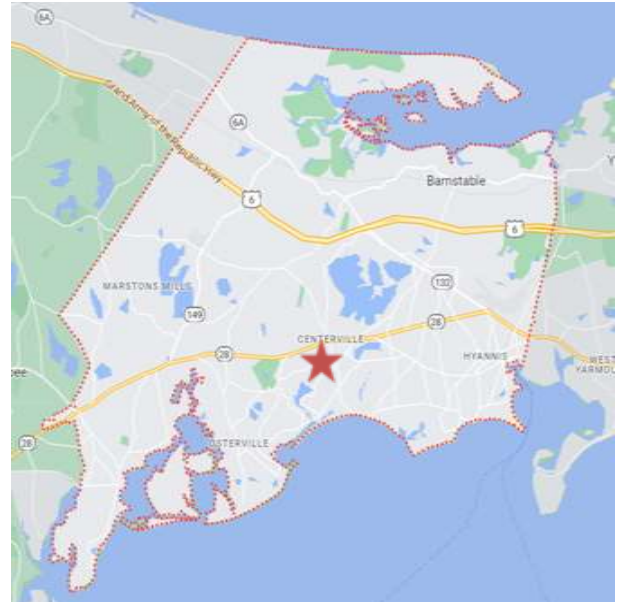


Project Working Title: Bumps River Road and Osterville/West Barnstable Road Pedestrian Improvements – Design and Permitting

Project Location: Bumps River Road and Osterville West Barnstable Road

Project Description: This project is for pedestrian improvements on Bumps River Road from Route 28 to Cape Cod Collaborative School and Osterville/West Barnstable Road from Route 28 to the Barnstable United Elementary School. The project will include installing new ADA compliant sidewalks, curb ramps, and improved crosswalks.

Project Justification: Large sections of the existing crosswalks on Bumps River Road and Osterville/West Barnstable Road are not ADA compliant as shown in the Town’s ADA Self Evaluation and Transition Plan. The proposed improvements enhance accessibility and connectivity to Barnstable United Elementary and Cape Cod Collaborative Schools. Moreover, the Town will be installing sewer along these roads in FY26 and FY27 as part of the Route 28 West Sewer Expansion Project. This work presents an opportunity to address non-compliance



Impact of Denial/Postponement: Failure to implement this project construction will perpetuate unsafe conditions for pedestrians and bicyclists traveling along the road.

Project Cost Estimates:		FY 2026	Future FY
	Design & Permitting	\$150,000	-
	Construction or Acquisition	-	\$2,400,000
	Construction Contingency	-	\$250,000
	Project Management	-	\$10,000
	Project Contingency	-	\$50,000
	All Other Costs	-	\$50,000
	Total Project Cost	\$150,000	\$2,760,000

Basis for Cost Estimates: Department of Public Works Engineering

Project Estimated Completion Date: 2028		Design & Permit (months)	6	Construction (months)	12
Cost/Description FY 2026 and Follow-On Years:					
Fiscal Year	Cost	Project Description/Components			
2026	\$150,000	Design and Permitting			
2027	\$2,760,000	Construction			
2028	-	-			
2029	-	-			
2030	-	-			

Source of Funding: Capital Trust Fund Reserves and/or Bond Issue. Chapter 90

Operating Budget Impact now or in future: Maintenance of the sidewalk will be increased

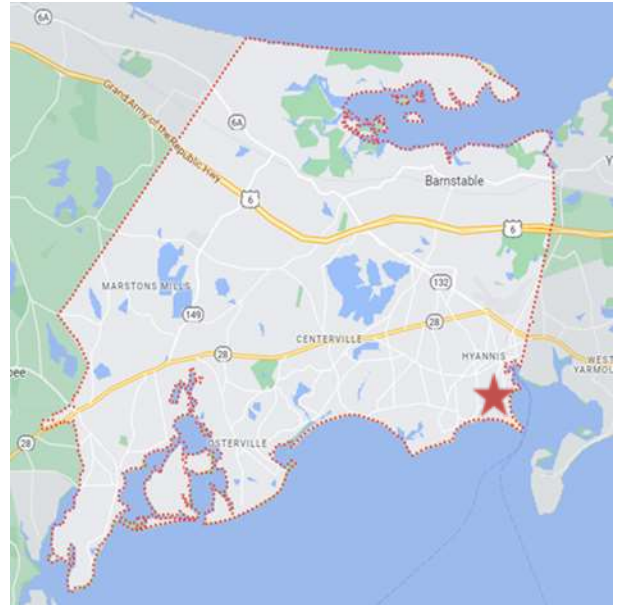


Project Working Title: South Street Corridor and Pedestrian Improvements - Design

Project Location: South Street Hyannis (Main Street to Lewis Bay Road)

Project Description: Design and permitting of a full street renovation, involving traffic flow analysis, roadway base and subbase analysis, bicycle and pedestrian movement analysis, ADA improvements and an evaluation of the sidewalks, roadway surface and storm water systems.

Project Justification: South Street is one of the main transportation arteries in Hyannis. The roadway carries traffic from the west enabling access to the Cape Cod Hospital, Hyannis waterfront, arts centers, museums, and the center of Town government. Several years ago, the water mains were upgraded in the roadway but only a thin overlay was provided to cover the resulting trenches. In recent years, the gas utilities were replaced. Next, sewer work is scheduled. At the end of all this work the road surface will need to be addressed. Additionally, the major signalized intersection at Old Colony, South and Ocean Street needs upgrading. The adjacent curbing and sidewalks are showing signs of disrepair. Lighting should be provided for pedestrian and vehicle safety. Drainage systems in the roadway are inadequate, resulting in flooding in the road at times of heavy rainfall. Allocation of space in the road layout for bicycles and pedestrians will result in addressing the needs for these modes of travel and increase the accessibility to the many attractions along the roadway for local users and visitors alike.



Impact of Denial/Postponement: Failure to fund South Street improvements will result in continued deterioration of the roadway surface features and underground utilities. An opportunity to upgrade the corridor to provide excellent access to the many businesses, cultural attractions and Municipal offices will be lost. Safety issues with curb ramps and sidewalks will be exacerbated and excessive maintenance funds are required to provide a minimum level of service.

Project Cost Estimates:		FY 2026	Future FY
	Design & Permitting	\$360,000	-
	Construction or Acquisition	-	\$3,500,000
	Construction Contingency	-	\$700,000
	Project Management	\$18,000	-
	Project Contingency	\$90,000	-
	All Other Costs	-	-
	Total Project Cost	\$468,000	\$4,200,000

Basis for Cost Estimates: Department of Public Works Engineering

Project Estimated Completion Date: 2027		Design & Permit (months)	18	Construction (months)	12
Cost/Description FY 2026 and Follow-On Years:					
Fiscal Year	Cost	Project Description/Components			
2026	\$ 468,000	Design and Permitting			
2027	-	-			
2028	\$ 4,200,000	Construction			
2029	-	-			

2030	-	-
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Source of Funding: Capital Trust Fund Reserves and/or Bond Issue, and potential Chapter 90 funding.

Operating Budget Impact now or in future: Over the past 18 months, DPW Highway has occurred approximately \$10,000 in emergency repairs to the road. Additional electrical cost will occur if decorative lighting is added.

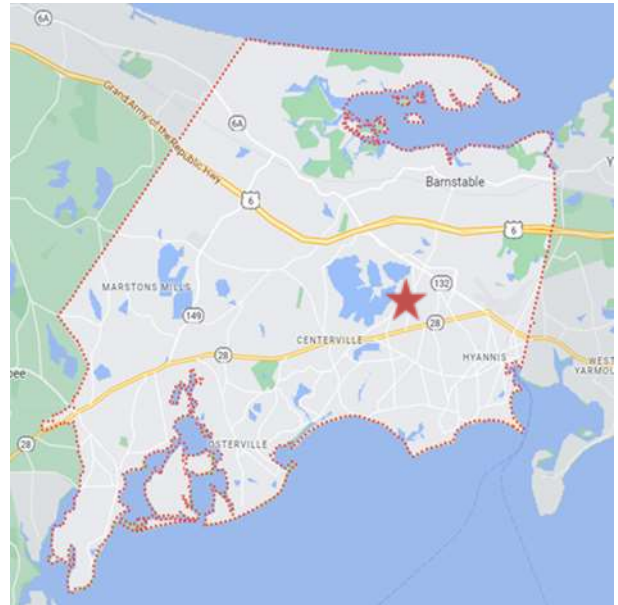


Project Working Title: Phinney’s Lane and Wequaquet Lane Sidewalk Extensions – Construction

Project Location: Phinney’s Lane from Route 132 to Old Strawberry Hill Road and Wequaquet Lane from Route 28 to Quisset Road

Project Description: Install new sidewalk extensions on Phinney’s Lane from Route 132 to Old Strawberry Hill Road and Wequaquet Lane from Route 28 to Quisset Road

Project Justification: There is a significant residential population along Phinneys Lane, Old Strawberry Hill Road and Wequaquet Lane and there are inadequate pedestrian facilities along these roadways. There are pedestrian facilities on Route 132 and Route 28 that provide desirable connections to points of interest. Pedestrians are observed walking on the roadway shoulders in these locations and there are worn footpaths on the shoulders from the amount of pedestrians walking in these areas. The Town’s Complete Streets Prioritization Plan identifies pedestrian and bicycle facilities on Phinney’s Lane and Old Strawberry Hill Road as priority improvements. This project would implement the first segments of pedestrian improvements and allow for further extensions in the future.



Impact of Denial/Postponement: Failure to implement this project construction will perpetuate unsafe conditions for pedestrians and bicyclists traveling along the road.

Project Cost Estimates:		FY 2026	Future FY
	Design & Permitting		-
Construction or Acquisition		\$1,250,000	-
Construction Contingency		\$150,000	-
Project Management		\$25,000	-
Project Contingency		\$50,000	-
All Other Costs		\$25,000	-
Total Project Cost		\$1,500,000	-

Basis for Cost Estimates: Department of Public Works Engineering

Project Estimated Completion Date: 2027		Design & Permit (months)	6	Construction (months)	6
Cost/Description FY 2026 and Follow-On Years:					
Fiscal Year	Cost	Project Description/Components			
2026	\$ 1,500,000	Construction			
2027	-	-			
2028	-	-			
2029	-	-			
2030	-	-			

Source of Funding: Capital Trust Fund Reserves and/or Bond Issue, and potential Chapter 90 funding.

Operating Budget Impact now or in future: Maintenance of the sidewalk will be increased



Project Working Title: Sheriff’s Youth Ranch Riding Arena Improvements

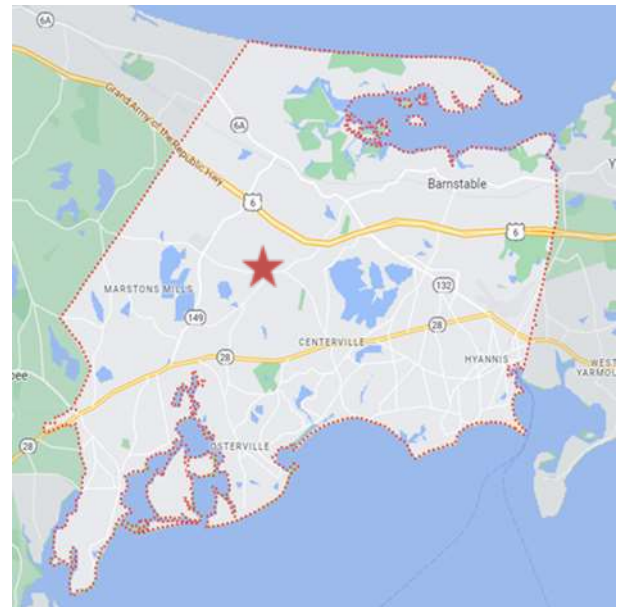
Project Location: 1445 Osterville-West Barnstable Road

Project Description: The project includes the following:

- Attach the original metal roof to the structure and apply a protective coating
- Replace the wooden sills around the building’s perimeter
- Replace cracked roof truss members

This project includes evaluation and design of improvements to the building. It is assumed that additional items needing correction will be discovered as part of the initial evaluation.

Project Justification: Constructed in the 1970s, the riding arena has stood for 50 years but now requires substantial repairs. The original corrugated aluminum roof has corroded and begun leaking, allowing water into the building and starting to compromise the wooden structure. Years of use have caused some structural members to crack and shift. The corrugated plastic skylights have also reached the end of their lifespan, becoming brittle and cracked, and are in need of replacement. Additionally, the wood sill around the base of the building is severely rotted or missing, which has allowed water to come into contact with the main structural posts, leading to early stages of deterioration in the primary structure. If not addressed promptly, un-repairable damage to the structure will result.



Impact of Denial/Postponement:

Project Cost Estimates:		FY 2026	Future FY
	Design & Permitting	\$35,000	-
	Construction or Acquisition	\$200,000	-
	Construction Contingency	\$20,000	-
	Project Management	\$30,000	-
	Project Contingency	-	-
	All Other Costs	\$55,000	-
	Total Project Cost	\$340,000.00	-

Basis for Cost Estimates: Department of Public Works

Project Estimated Completion Date: 2026		Design & Permit (months)	6	Construction (months)	3
Cost/Description FY 2026 and Follow-On Years:					
Fiscal Year	Cost	Project Description/Components			
2026	\$340,000	Design and construction			
2027	-	-			
2028	-	-			
2029	-	-			
2030	-	-			

Source of Funding: Capital Trust Fund Reserves and/or Bond Issue

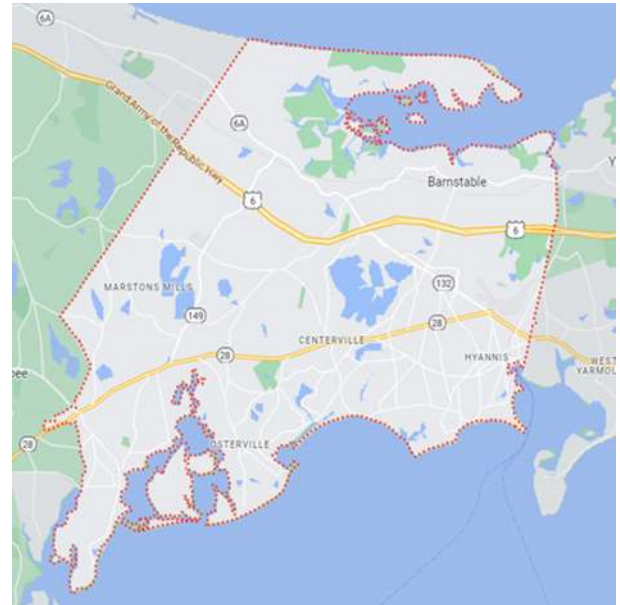
Operating Budget Impact now or in future: Maintenance of the sidewalk will be increased



Project Working Title: West Barnstable Railroad Depot Restoration - Design

Project Location: 2469 Meetinghouse Way (Route 149), West Barnstable

Project Description: The existing roof will be removed and salvaged and new roof sheathing and waterproofing installed. At some point in the past posts were added to the building to support the sagging roof framing. The roof structure will be repaired, and these non-original posts removed. Existing historic clay roof tiles will be reinstalled along with any required new tiles. Work includes restoration of the existing windows and interior repairs. The exiting heating system is no longer functioning. This project will install a new heat and air-conditioning system for the building. This project qualifies for historic preservation funding, but CIP funding will be required for mechanical items and project management.



Project Justification: Erected in 1910, the Arts & Crafts / Mission Style Architecture building has been patched, repaired, and painted, but more substantive renovations are now necessary. The clay tile roof is leaking, causing damage to underlayment, soffits, and interior historic finishes. Interior finishes and windows need to be restored or repaired. Exterior deterioration continues to allow moisture penetration into the structure, causing further damage. The old heating system no longer functions. It is important to have an interior environmental control system operating to protect restored elements and make the building more useful. It is expected that additional repair items will be discovered during the design and construction process. This is a contributing structure to the West Barnstable Historic District as well as the Old Kings Highway Regional Historic District. This building is leased property with substantial historical significance. This building is leased property, and it is the responsibility of the Town to maintain it.

Impact of Denial/Postponement: Continuing to defer maintenance on this facility will contribute to its deterioration and will result in increased future repair costs and extensive structural and interior damage. Intact original finishes could become severely damaged, and, at some point, the structure could become uninhabitable.

Project Cost Estimates:		FY 2026	Future FY
	Design & Permitting	\$80,000	-
	Construction or Acquisition	\$720,000	-
	Construction Contingency	-	-
	Project Management	\$70,000	-
	Project Contingency	\$72,000	-
	All Other Costs	\$40,000	-
	Total Project Cost	\$982,000.00	-

Basis for Cost Estimates: Architect-assisted DPW in-house estimate.

Project Estimated Completion Date: 2026		Design & Permit (months)	6	Construction (months)	8
Cost/Description FY 2026 and Follow-On Years:					
Fiscal Year	Cost	Project Description/Components			
2026	\$982,000	Design and construction			
2027	-	-			
2028	-	-			

2029	-	-
2030	-	-

Source of Funding: Capital Trust Fund Reserves and/or Bond Issue. In FY25 \$406,282 was targeted for CPC funding. An estimated total of \$780,000 is eligible for CPC funding.

Operating Budget Impact now or in future:

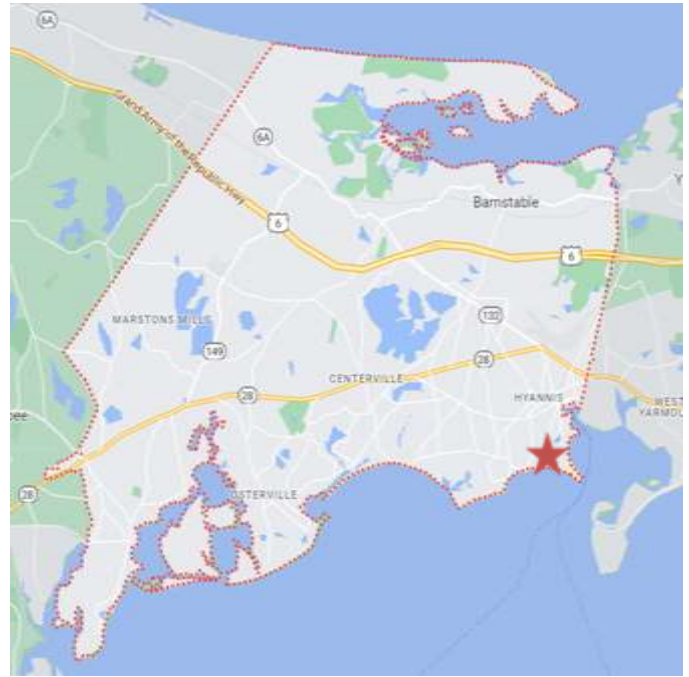


Project Working Title: Stewarts Creek Restoration Study

Project Location: Stewarts Creek, Hyannis

Project Description: A study to evaluate if increased tidal flushing within the creek, coves, and stream channels provides significant ecological benefit to the ecosystem and if the increased flushing also increases flood risk within Stewarts Creek.

Project Justification: This is a study to evaluate if tidal flushing can be improved within Stewarts Creek to promote additional restoration within Stewarts Creek while not significantly increasing flooding of properties around the creek. An evaluation of the existing and proposed tidal elevations and watershed hydrology into the creek will inform anticipated changes such as conversion of Phragmites to salt marsh, open water area at high and low tide, water quality benefits, and flood risk to adjacent properties. An analysis of sediment depth and characteristics will be completed to quantify any changes to stormwater and storm surge capacity that may result from further restoration.



Impact of Denial/Postponement: Denial or postponement of this project would result in the conditions of Stewarts Creek to remain the same.

Project Cost Estimates:		FY 2026	Future FY
	Evaluation / Study	\$275,000	-
	Design and Permitting	-	TBD
	Construction	-	TBD
	Total Project Cost	\$275,000	TBD

Basis for Cost Estimates: Department of Public Works Engineering

Project Estimated Completion Date: 2028		Design & Permit (months)	TBD	Construction (months)	TBD
Cost/Description FY 2026 and Follow-On Years:					
Fiscal Year	Cost	Project Description/Components			
2026	\$ 275,000	Study & Evaluation			
2027	-	-			
2028	TBD	Design and Permitting			
2029	-	-			
2030	TBD	Construction			

Source of Funding: Capital Trust Fund and/or Bond Issue.

Operating Budget Impact now or in future: TBD



Upstream trash rack near high tide – Photo taken March 2023



Upstream trash rack near low tide – Photo taken May 2023



Tide gate near high tide – Photo taken March 2023



Tide gate near low tide – Photo taken April 2021



Stewarts Creek near high tide – Photo taken March 2023



Stewarts Creek near low tide - Photo taken April 2021

Project Working Title: Mosswood Cemetery Building Improvements

Project Location: Mosswood Cemetery, Putnam Avenue, Cotuit

Project Description: This project is for an addition to the existing building which will add a public accessible entrance, restroom, and an employee locker room with shower to the facility.

Project Justification: Mosswood Cemetery, our largest cemetery, and location of the Town cemetery administration staff has a single inadequate restroom that is used by employees, visitors, and mourners while they conduct business at the office and attend burial services. The renovation will also provide public handicap access to the building.

Impact of Denial/Postponement: We will continue to not have an accessible public restroom or acceptable access to the building. Customers and residents will continue to be inconvenienced by the existing conditions. There will be continued use of inadequate facilities by our employees.



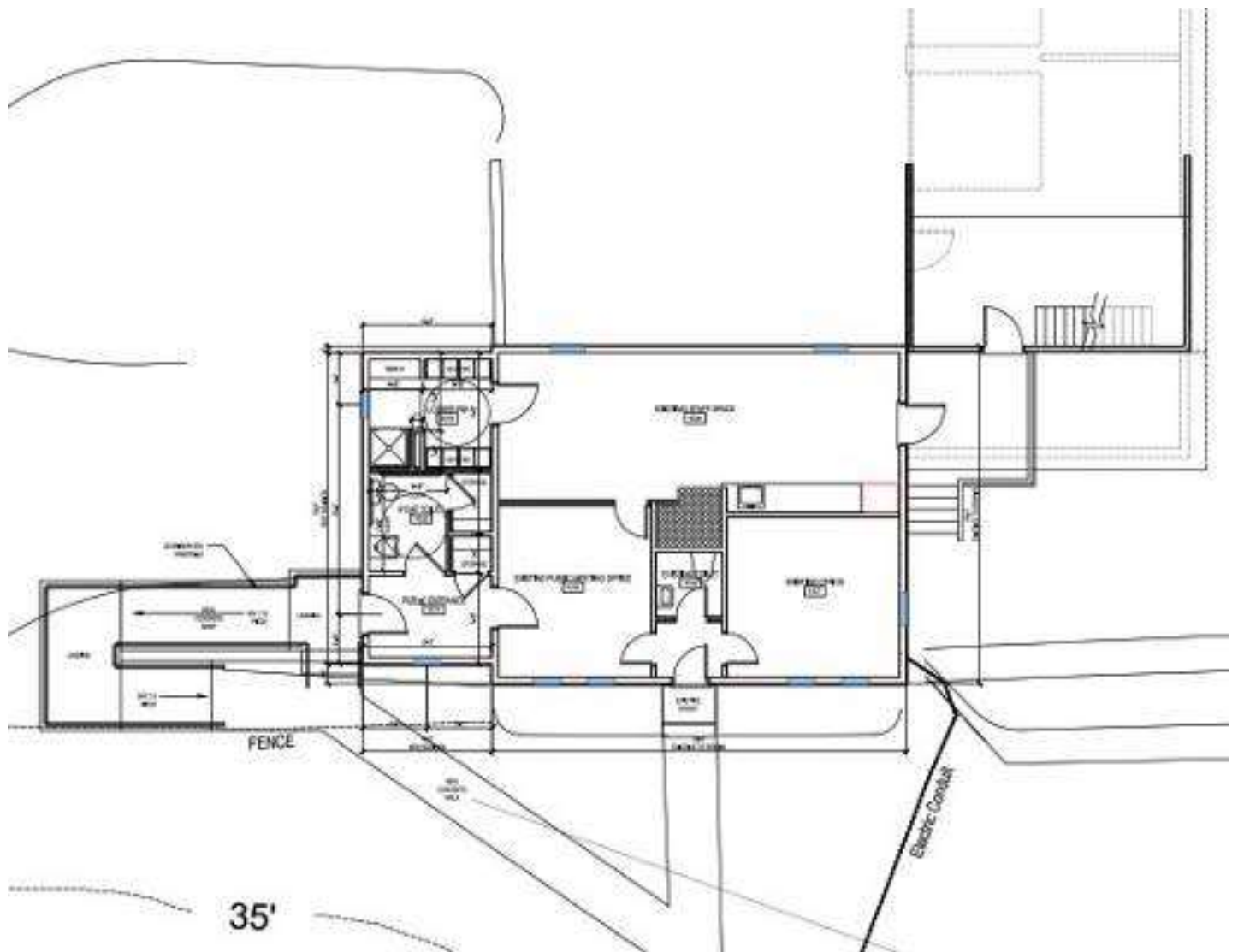
Project Cost Estimates:		FY 2026	Future FY
	Design, Permitting, Evaluation, Study	-	-
	Construction or Acquisition	-	\$244,635
	Construction Contingency	-	\$25,365
	Project Management	-	\$30,000
	Project Contingency	-	-
	All Other Costs	-	-
	Total Project Cost	-	\$300,000

Basis for Cost Estimates: Department of Public Works Engineering

Project Estimated Completion Date: 2028		Design & Permit (months)	TBD	Construction (months)	TBD
Cost/Description FY 2026 and Follow-On Years:					
Fiscal Year	Cost	Project Description/Components			
2026	-	-			
2027	-	-			
2028	\$300,000	Construction			
2029	-	-			
2030	-	-			

Source of Funding: Capital Trust Fund and/or Bond Issue. Kirkman Trust Funding may be available.

Operating Budget Impact now or in future: TBD



Project Working Title: Sidewalks on Commerce Road (George Street to Route 6A) – Construction

Project Location: Commerce Road from George Street to Route 6A.

Project Description: Installation of a new sidewalk on Commerce Road from the termination of the existing side at George Street to Route 6A.

Project Justification: Commerce Road is an attractive and frequently used pedestrian way. This project would provide a safe pedestrian connection between Route 6A and the Commerce Road residential neighborhoods as well as Barnstable Harbor, Millway Beach and the other nearby destination.

Impact of Denial/Postponement: Failure to implement this project construction will perpetuate unsafe conditions for pedestrians traveling along the road



Project Cost Estimates:		FY 2026	Future FY
	Design & Permitting	-	-
	Construction or Acquisition	-	\$900,000
	Construction Contingency	-	\$130,000
	Project Management	-	\$50,000
	Project Contingency	-	\$100,000
	All Other Costs	-	\$50,000
	Total Project Cost	-	\$1,230,000

Basis for Cost Estimates: Department of Public Works Engineering

Project Estimated Completion Date: 2028		Design & Permit (months)	12	Construction (months)	12
Cost/Description FY 2026 and Follow-On Years:					
Fiscal Year	Cost	Project Description/Components			
2026	-	-			
2027	\$1,230,000	Construction			
2028					

Source of Funding: Capital Trust Fund Reserves and/or Bond Issue, and potentially Chapter 90 funding.

Operating Budget Impact now or in future: Addition of a sidewalk will require additional associated maintenance (snow plowing, etc.).



Commerce Road (George Street to Route 6A)

Project Working Title: Commerce Road Resiliency Improvements and Culvert Replacement Project - Construction

Project Location: Commerce Road, Barnstable Village

Project Description: This project will raise portions of Commerce Road (from approximately house #281 to approximately #383) above the flood zone elevation to increase the ability of residents to evacuate the neighborhood when flooding occurs. The project also includes the replacement of the existing, aging culvert.

Project Justification: Commerce Road, like many coastal roads/neighborhoods has experienced an increase in flooding in recent years. This has led to residents being trapped in their homes due to that flooding, and emergency services workers having to make rescues during the heights of the storms. Based on predictions concerning sea level rise, it is expected that these types of incidents will only increase with time. This proposal will provide improved egress for residents to evacuate the neighborhood during flooding events, and improved access for emergency services to reach residents during these events, but will not prevent flooding from happening within the residential areas near Maraspin Creek/Commerce Road or the associated property damage.



Impact of Denial/Postponement: Commerce Road will continue to overtop during flooding events, rendering it impassable and preventing residents from evaluating.

Project Cost Estimates:		FY 2026	Future FY
	Design & Permitting	-	-
	Construction or Acquisition	-	\$3,800,000
	Construction Contingency	-	\$575,000
	Project Management	-	\$250,000
	Project Contingency	-	\$575,000
	All Other Costs	-	\$50,000
	Total Project Cost	-	\$5,250,000

Basis for Cost Estimates: Consultant 75% Design cost estimate

Project Estimated Completion Date: 2028		Design & Permit (months)	12	Construction (months)	12
Cost/Description FY 2025 and Follow-On Years:					
Fiscal Year	Cost	Project Description/Components			
2026	-	-			
2027	\$ 5,250,000	Construction			

Source of Funding: Capital Trust Fund Reserves and/or Bond Issue. Potential grants are available through NRCS, MVP and other culvert replacement grant opportunities.

Operating Budget Impact now or in future: Maintenance for new culvert and sidewalk will be through operating budget



Project Working Title: U.S. Custom House - Interior Building Improvements

Project Location: 3353 Main St, Barnstable, MA 02630

Project Description: Designed by Ammi B. Young, the first architect of the U.S. Treasury Department, and erected in 1856, the building and site are in the process of phased restoration. Exterior restoration of the Custom House received the Massachusetts Historic Preservation award in 2017. This project continues the restoration of the Custom House by upgrading mechanical and plumbing systems, and provides compliant handicapped access and bathroom. This building is one of the few buildings listed in the State Building Code as a “House Museum” and has a preservation restriction held by the Massachusetts Historic Commission.



Project Justification: This property contributes significantly to the historic character of the Village of Barnstable and the Old Kings Highway Historic District. It is currently a leased property and as such mechanical system condition responsibility falls on DPW. With exterior preservation work complete on the Custom House and associated Carriage House, work on the interior of the building is now necessary. The bathroom does not meet accessibility requirements and is in need of upgrades. Handicap ramp access does not meet code and needs to be addressed. The building still operates on an old outdated steam heat system which needs to be upgraded, and the limited toilet facilities do not meet accessibility requirements. There is no air-conditioning in the building. The wood handicapped access ramp is in need of repair.

Impact of Denial/Postponement: Continued deferred repair of the interior of this facility will contribute to its deterioration, and could ultimately result in an increase in repair costs, or require the emergency replacement of existing building systems in the future while limiting the public's use of the building.

Project Cost Estimates:		FY 2026	Future FY
	Design & Permitting	-	\$58,991
	Construction or Acquisition	-	\$589,908
	Project Management	-	\$47,193
	Project Contingency	-	\$58,991
	All Other Cost	-	\$8,800
	Total Project Cost	-	\$763,883

Basis for Cost Estimates: Architect-assisted in-house estimate

Project Estimated Completion Date: 2028		Design & Permit (months)	6	Construction (months)	10
Cost/Description FY 2026 and Follow-On Years:					
Fiscal Year	Cost	Project Description/Components			
2027	\$763,882	Design and Construction			

Source of Funding: Capital Trust Fund Reserves and/or Bond Issue. Exterior elements may be eligible for community preservation funding.

Operating Budget Impact now or in future: This project continues improvements on previously invested funds. Routine maintenance is anticipated to continue.



U.S. Custom House

Impact of Denial/Postponement: Life safety improvements will be deferred. Building and site elements will continue to deteriorate due to deferred improvements resulting in greater future costs.

Project Cost Estimates:		FY 2026	Future FY
	Design & Permitting	\$40,000	\$16,000
	Construction or Acquisition	\$350,000	\$140,000
	Construction Contingency	\$35,000	\$14,000
	Project Management	\$40,000	\$15,000
	Project Contingency	-	-
	All Other Costs	\$20,000	\$10,000
	Total Project Cost	\$485,000.00	\$195,000

Basis for Cost Estimates: In-house estimate based on facility management study costs

Project Estimated Completion Date: 2026		Design & Permit (months)	8	Construction (months)	6
Cost/Description FY 2026 and Follow-On Years:					
Fiscal Year	Cost	Project Description/Components			
2026	\$485,000	Design and construction - Exterior			
2027	\$195,000	Design and construction - Interior			

Source of Funding: Capital Trust Fund Reserves and/or Bond Issue. Some items may be eligible for Community Preservation Funding.

Operating Budget Impact now or in future: Reduced maintenance costs.





50 Pearl Street

Project Working Title: 46 Pearl Street Repairs

Project Location: 46 Pearl Street, Hyannis, MA 02601

Project Description: This project focuses on essential exterior renovations, with provisions for addressing additional issues that arise during the repair design process. The improvements follow the recommendations of the 2018 facility management study, while future funding will be required for interior upgrades.

Planned work includes replacing failed window systems with historically appropriate, energy-efficient windows. Exterior doors will either be repaired or replaced to improve security, weather resistance, and accessibility. The roof will be replaced and reduce ongoing maintenance costs. The deteriorating rear deck will be rebuilt to provide handicapped access to the building. Basement water infiltration issues will be addressed. The exterior wood shingles will be replaced.



Project Justification: This historic structure, initially constructed in 1920 and repurposed as an artist residence and workspace in 2007, has been a cornerstone of the local arts community for the past 16 years. It serves as a sanctuary for artists, providing them with essential housing and creative workspace.

Open to the public, this building is required to be handicapped accessible. The replacement of the rear deck along with renovations to the restroom are needed to create access into the building.

The exterior of the building is deteriorating. Windows, doors, roof and siding all needed replacement or restoration.

Impact of Denial/Postponement: Building and site elements will continue to deteriorate due to deferred improvements resulting in greater future expenditures.

Project Cost Estimates:		FY 2026	Future FY
	Design, Permitting, Evaluation, Study	\$52,000	\$27,000
	Construction or Acquisition	\$350,000	\$179,000
	Construction Contingency	\$35,000	\$18,000
	Project Management	\$50,000	\$26,900
	Project Contingency	-	-
	All Other Costs	\$2,000	-
	Total Project Cost	\$489,000	\$250,900

Basis for Cost Estimates: EMG facilities condition assessment

Project Estimated Completion Date: 2026		Design & Permit (months)	8	Construction (months)	8
Cost/Description FY 2026 and Follow-On Years:					
Fiscal Year	Cost	Project Description/Components			
2026	\$489,000	Design and construction – Exterior, Accessibility and immediate needs			
2027	\$250,900	Design and construction – Interior elements			

Source of Funding: 100% of FY26 funding is eligible for a combination of CBDG and Community Preservation Funding.

Operating Budget Impact now or in future: This project relocates and upgrades an existing space within the building. Staffing will remain the same.



46 Pearl Building

Project Working Title: Guyer Barn Improvements

Project Location: 250 South Street, Hyannis, MA 02601

Project Description: This project implements the recommendations from the facility management study completed in October 2018 and addresses building issues discovered recently. Improvements will include Emergency lighting, Interior wall finishes, water heater replacement, exit lighting, exterior lighting, failing concrete apron, and historic window restoration.

Project Justification: The Guyer Barn is currently utilized as a year-round community art space for established and emerging artists. This space is used for visual and performing arts experiences providing support for the arts and culture program. It is the hub of the Pearl Street Arts and culture complex. This 156-year-old structure requires on-going restoration and improvements to preserve its historical significance and continued use for the arts program. Some of these items are required to meet life safety requirements.



Impact of Denial/Postponement: Life safety improvements will be deferred. Building and site elements will continue to deteriorate due to deferred improvements resulting in greater future costs.

Project Cost Estimates:		FY 2026	Future FY
	Design & Permitting	\$37,000	-
	Construction or Acquisition	\$238,000	-
	Construction Contingency	\$24,000	-
	Project Management	\$46,000	-
	Project Contingency	-	-
	All Other Costs	\$30,000	-
	Total Project Cost	\$375,000.00	-

Basis for Cost Estimates: EMG Facilities Condition Assessment

Project Estimated Completion Date: 2026		Design & Permit (months)	8	Construction (months)	8
Cost/Description FY 2026 and Follow-On Years:					
Fiscal Year	Cost	Project Description/Components			
2026	\$375,000	Design and Construction			

Source of Funding: Capital Trust Fund Reserves and/or Bond Issue. It is estimated that this project may be eligible for \$265,000 in community preservation funding

Operating Budget Impact now or in future: This project continues improvement from previously funded projects, reduced routine maintenance is expected.



Guyer Barn

Project Working Title: Town Green Bandstand Improvements

Project Location: 367 Main Street. Hyannis

Project Description: The Bandstand on the Town Green needs extensive improvements. This project will replace the failing roof, address ramp issues, and replace trim.

Project Justification: The Bandstand on the Town Green is heavily used. Community drumming, Zumba, concerts, ballroom dancing, and many other events take place on the green and utilized the bandstand. The roof has failed and is allowing water into the structure. If the roof is not replaced, water will continue damage the structure of the facility.

Impact of Denial/Postponement: Conditions of the building will continue to deteriorate.



Project Cost Estimates:		FY 2026	Future FY
	Design & Permitting	\$10,500	-
	Construction or Acquisition	\$75,000	-
	Construction Contingency	\$7,500	-
	Project Management	\$7,500	-
	Project Contingency	-	-
	All Other Costs	\$5,000	-
	Total Project Cost	\$105,500	-

Basis for Cost Estimates: In-house Estimate

Project Estimated Completion Date: 2026		Design & Permit (months)	4	Construction (months)	4
Cost/Description FY 2026 and Follow-On Years:					
Fiscal Year	Cost	Project Description/Components			
2026	\$105,500	Design and construction			

Source of Funding: Capital Trust Fund Reserves and/or Bond Issue.

Operating Budget Impact now or in future: On-going maintenance



Project Working Title: U.S. Custom House - Site Improvements - Design

Project Location: 3353 Main St, Barnstable, MA 02630

Project Description: The site contains three structures, the U.C. Custom House, currently used by the US Coastguard Heritage Museum, the carriage house which contains the village blacksmith, and the Old Jail which dates back to the 1600's. The master plan includes converting the outhouse in the blacksmith's building to a gift shop for their wares. Additionally, the project continues the restoration of the property by restoring iron fencing, improving the decayed parking areas, relocating utilities, and upgrading signage. A comprehensive Class 1 survey is required to allow for a sitewide analysis of the site in guiding future planning.



Project Justification: Designed by Ammi B. Young, the first architect of the U.S. Treasury Department, and erected in 1856, the building and site are in the process of phased restoration. Exterior restoration of the Custom House received the Massachusetts Historic Preservation award in 2017. This property contributes significantly to the historic character of the Village of Barnstable and the Old Kings Highway Historic District. It is currently a leased property and as such parking conditions and site restoration responsibility falls on DPW. With exterior preservation work complete on the Custom House and associated Carriage House, work to the historic site and landscape is now necessary. The extant ADA ramp that provides access to the Custom House is aging and in dire need of replacement. Additionally, there is need of an accessible dais for outdoor public lectures and presentations for which the ramp will provide a platform. Parking on the site is in disarray and not clearly defined. Stone parking areas have deteriorated. The historic cast iron fence is corroding and missing pieces and continues to deteriorate. Given the significant historical resources found at this site, it is important for the town to develop a master plan to guide the phased work towards an ultimate goal of achieving a cohesive, thoughtful approach for maximizing the public use and benefit of this landmark location.

Impact of Denial/Postponement: Continuing to defer maintenance on this facility will contribute to its deterioration and will result in increased future repair costs.

Project Cost Estimates:		FY 2026	Future FY
	Design, Permitting, Evaluation, Study	-	\$90,718
	Construction or Acquisition	-	-
	Construction Contingency	-	-
	Project Management	-	42,072 \$0
	Project Contingency	-	\$60,479
	All Other Costs	-	\$30,000
	Total Project Cost	-	828,054

Basis for Cost Estimates: Architect-assisted in-house estimate

Project Estimated Completion Date: 2028	Design & Permit (months)	6	Construction (months)	10
Cost/Description FY 2026 and Follow-On Years:				
Fiscal Year	Cost	Project Description/Components		

2026	-	-
2027	\$223,269	Site restoration/ramp design
2028	\$604,785	Site restoration/ramp construction

Source of Funding: Capital Trust Fund Reserves and/or Bond Issue. Exterior elements may be eligible for community preservation funding.

Operating Budget Impact now or in future: This project continues improvements on previously invested funds. Routine maintenance is anticipated to continue.



U.S. Custom House

Project Working Title: Burgess Barn Improvements

Project Location: 559 Route 149, Marstons Mills

Project Description: The Burgess Barn Interior Improvement Project aims to revitalize and restore the interior of the historic Burgess Barn. Following the successful preservation of its exterior in FY14, this project seeks to transform the barn's interior into a functional, welcoming, and accessible community space with a capacity of 30 seats or standing room for 40. The proposed renovations will include interior construction, mechanical and electrical upgrades, thermal insulation, interior improvements, and the installation of a new ADA accessible restroom. Additionally, a septic system will be installed to support the building's operational needs.

Project Justification: Erected in the late 1700s, a concerted effort has been made to preserve the exterior of Burgess Barn. The FY25 renovations, partially fundable through the CPA, are the natural progression of the preservation journey, focusing on the barn's interior. The crux of these renovations lies in two critical components: ADA accessibility and the transformation of the interior into a vibrant community space.



With a versatile layout accommodating 25 to 35 seats or standing room for 40, the Burgess Barn will be used as a hub for community gatherings, meetings, and events. The Marstons Mills Village Association, which utilizes the Burgess House, envisions the barn as a pivotal venue for larger meetings and events that strengthen community bonds.

Impact of Denial/Postponement: Continued deferred renovation of this building will continue its non-use resulting in deterioration of work previously funded by the Community Preservation Board

Project Cost Estimates:		FY 2026	Future FY
	Design & Permitting	-	\$56,070
	Construction or Acquisition	-	\$560,700
	Construction Contingency	-	\$56,070
	Project Management	-	\$50,000
	Project Contingency	-	-
	All Other Costs	-	\$10,000
	Total Project Cost	-	\$732,840

Basis for Cost Estimates: Department of Public Works In-house Estimate

Project Estimated Completion Date: 2030		Design & Permit (months)	6	Construction (months)	8
Cost/Description FY 2024 and Follow-On Years:					
Fiscal Year	Cost	Project Description/Components			
2027	\$91,070	Design			
2028	\$641,770	Construction			

Source of Funding: Capital Trust Fund Reserves and/or Bond Issue. Portions of this project are eligible for Community Preservation Funding.

Operating Budget Impact now or in future: The building is maintained by the current leaseholder.



Burgess Barn

Project Working Title: Town Hall Campus Parking Garage - Design

Project Location: 367 Main St, Hyannis, MA 02601

Project Description: Design of a two-story 200 parking space, parking garage. The project will consist of reconfiguration of the parking area, driveways, and access points and includes the construction of a parking structure. Additional site improvements and utility relocations are included.

Project Justification: The Town Hall Campus parking lot provides parking for the Town’s administrative offices as well as parking for local businesses on Main Street and the arts complex. During the summer months, the parking lot is at full capacity, and parking is difficult to find. Additional parking is needed. This project supports ease of access to Town offices and increased foot traffic to local businesses. This project will also support parking for renovations to the Armory and expansion of the Town office complex.

Impact of Denial/Postponement: Parking issues will not be addressed.



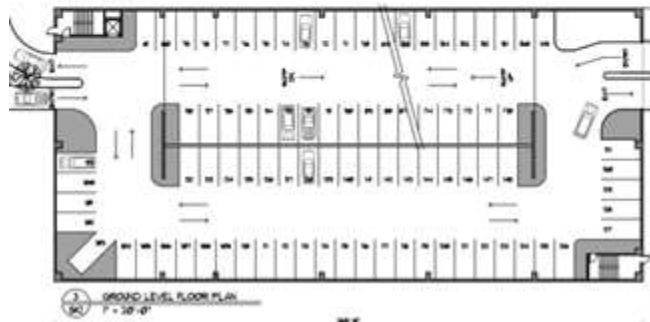
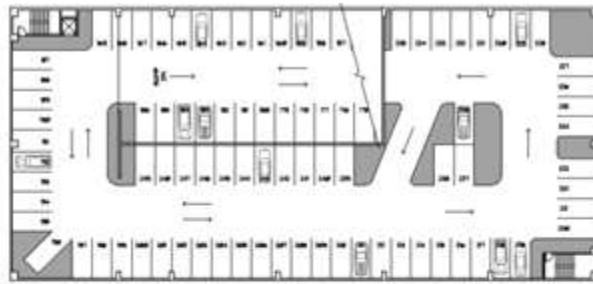
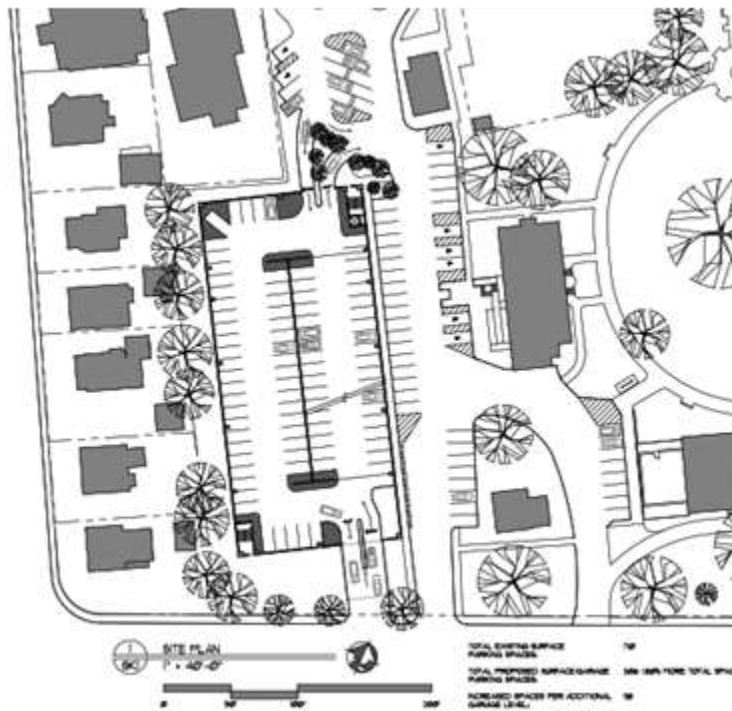
Project Cost Estimates:		FY 2026	Future FY
	Design & Permitting	-	\$1,104,427
	Construction or Acquisition	-	\$13,805,348
	Construction Contingency	-	\$1,380,534
	Project Management	-	\$207,080
	Project Contingency	-	-
	All Other Costs	-	\$35,000
	Total Project Cost	-	\$16,532,389

Basis for Cost Estimates: In-house Estimate

Project Estimated Completion Date: 2029		Design & Permit (months)	8	Construction (months)	16
Cost/Description FY 2026 and Follow-On Years:					
Fiscal Year	Cost	Project Description/Components			
2027	\$1,242,967	Design and Testing			
2028	\$15,289,422	Construction			

Source of Funding: Capital Trust Fund Reserves and/or Bond Issue.

Operating Budget Impact now or in future: Additional staff would be required to monitor the parking area



Project Working Title: Old Jail Repairs

Project Location: 3365 Main St, Barnstable, MA 02630

Project Description: Built in the late 1600's and one of the oldest wooden jails in the state, this project would fund needed structural, accessibility, exterior and site improvements to the building.

FY26 funding request will develop the design and construction drawings.

FY27 funding request will provide funds for construction.

Project Justification: In 2011 CBI Consulting completed a historic building study for this building. Originally constructed in 1690, the building has been moved, patched, repaired and painted, but additional renovations are now necessary. Extensive deterioration of original floor supports has been observed in the basement. Repair work identified as needing to be done in 2011 is included as part of this project.



There is renewed interest in expanding access and viewing of the old jail as part of expanding operations of the Coast Guard Heritage Museum campus and Blacksmith Shop.

Impact of Denial/Postponement: Continued deferred maintenance of this facility will contribute to its further deterioration and increased cost of repair. At some point the structural deterioration will become a life safety issue and the building will not be habitable.

Project Cost Estimates:		FY 2026	Future FY
	Design & Permitting		\$55,000
Construction or Acquisition		-	\$340,000
Construction Contingency		-	\$34,000
Project Management		\$20,000	\$15,000
Project Contingency		-	-
All Other Costs		\$30,000	\$2,000
Total Project Cost		\$105,000	\$391,000

Basis for Cost Estimates: Department of Public Works Architect In-house Estimate

Project Estimated Completion Date: 2026		Design & Permit (months)	6	Construction (months)	8
Cost/Description FY 2026 and Follow-On Years:					
Fiscal Year	Cost	Project Description/Components			
2026	\$105,000	Design			
2027	\$391,000	Construction			

Source of Funding: Capital Trust Fund Reserves and/or Bond Issue. This project is eligible for Community Preservation Funding

Operating Budget Impact now or in future: These renovations are not expected to have a measurable impact on the Operating Budget.



Old Jail

Project Working Title: Old Town Hall Basement Storage

Project Location: 397 Main St, Hyannis, MA 02601

Project Description: Conversion of the existing basement area into a temperature and humidity-controlled space. Moisture controlling coatings will be installed on masonry walls and floors. Mechanical systems will be updated to manage moisture and temperature. Fire alarm and suppression systems will be updated. Lighting and controls will be added. Hazardous materials will be removed.

Project Justification: Storage needs for town departments are continually increasing. There is a lack of moisture and temperature-controlled storage space town. The basement in the Old Town Hall is underutilized with hazardous materials exposed and in need of remediation. This project upgrades building systems in need of replacement and creates 2,200 square feet of much needed secure and conditioned storage space.



Impact of Denial/Postponement: The basement in the Old Town Hall is underutilized with hazardous materials exposed and in need of remediation.

Project Cost Estimates:	FY 2026	Future FY
Design & Permitting	-	\$45,188
Construction or Acquisition	-	\$451,882
Construction Contingency	-	\$45,188
Project Management	-	\$35,000
Project Contingency	-	-
All Other Costs	-	\$57,300
Total Project Cost	-	\$634,558

Basis for Cost Estimates: Department of Public Works In-house Estimate

Project Estimated Completion Date: 2030		Design & Permit (months)	8	Construction (months)	8
Cost/Description FY 2026 and Follow-On Years:					
Fiscal Year	Cost	Project Description/Components			
2030	\$634,558	Design and construction			

Source of Funding: Capital Trust Fund Reserves and/or Bond Issue.

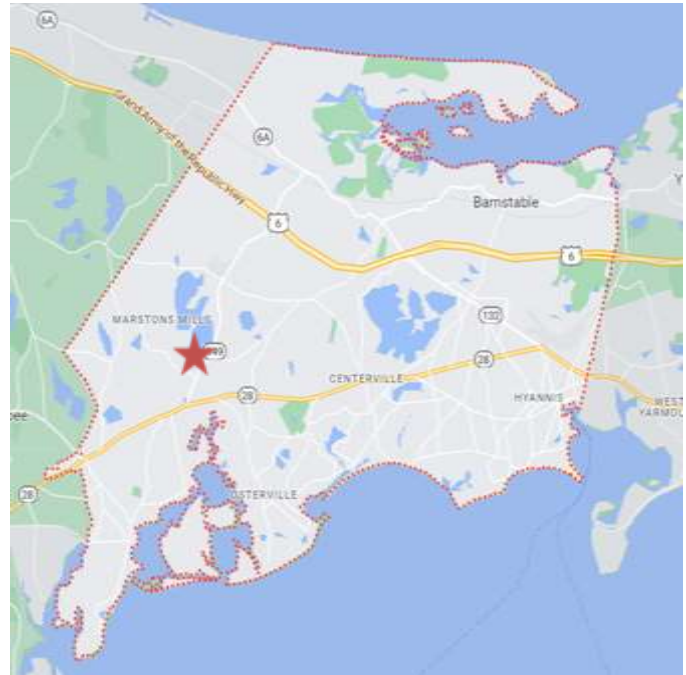
Operating Budget Impact now or in future: Mechanical upgrades will replace some worn equipment that would need maintenance.

Project Working Title: Hearse House Improvements

Project Location: Route 149, Marstons Mills

Project Description: Housed at the Marstons Mills Cemetery, the nineteenth century horse-drawn hearse is being restored by the Marstons Mills Historical Society. The hearse is stored in a historic hearse house located at the cemetery. This project will improve the house, so it is fit to store the restored hearse. Work will include bringing power to the building, weather proofing and insulating the structure and installing humidity and environmental controls. Issues with rodent infiltration will also be addressed. As part of the work, a security alarm and cameras will be installed at the site.

Project Justification: The Town of Barnstable acquired a horse-drawn hearse and hearse house for each of the seven villages of the Town during the 19th century. The house in each case was usually built next to the oldest burying ground of each village. Funds to pay for the hearses and hearse houses were appropriated by Town Meeting, as well as for the costs of repair. Marstons Mills acquired its hearse and house next to the Marstons Mills Cemetery on Route 149 at at cost of \$4.50 in 1889.



The hearse in Marstons Mills was constructed by the George Brownell Company of New Bedford, MA. Over the years, one by one, all of the other hearses and hearse houses of that era on Cape Cod have been removed, leaving the hearse and hearse house in Marstons Mills as the only 19th century glass hearse remaining on Cape Cod.

A volunteer group comprised of members of the Marstons Mills Historical Society, the Liberty Hall Club, and the Marstons Mills Village Association worked to save and renovate the hearse house, completing that work in 1991. Since that time, the hearse has been displayed on occasion in parades and at Marstons Mills Village Day. The hearse and hearse house are a source of pride for residents of the Mills.

Although the hearse house has served its purpose well, rodents are now infiltrating the structure and damaging parts of the hearse.

Once restored the horse-drawn hearse needs to be housed in a environmentally controlled and rodent resistant space. To accomplish this, power needs to be brought to the building. This project will upgrade the hearse house to meet that need and provide security systems for the restored hearse.

Impact of Denial/Postponement:

Project Cost Estimates:	FY 2026	Future FY
Design, Permitting, Evaluation, Study	\$20,000	-
Construction or Acquisition	\$133,000	\$244,635
Construction Contingency	\$13,000	\$25,365
Project Management	\$30,000	\$30,000
All Other Costs	\$32,000	-
Total Project Cost	\$228,000.00	\$300,000

Basis for Cost Estimates: Department of Public Works Engineering

Project Estimated Completion Date: 2027		Design & Permit (months)	12	Construction (months)	8
Cost/Description FY 2026 and Follow-On Years:					
Fiscal Year	Cost	Project Description/Components			
2026	\$228,000	Design and Construction			
2027	-	-			
2028	-	-			
2029	-	-			
2030	-	-			

Source of Funding: Capital Trust Fund and/or Bond Issue.

Operating Budget Impact now or in future: TBD



School Department Projects

As a result of a Facilities Conditions Assessment conducted in 2023, the Barnstable School District identified 89 projects that would fall within the 2026-2030 Capital Plan cycle. The first seventeen funded projects have been presented in detail within the 2026 -2030 Capital Plan. Projects 18-89 are consolidated below and will be expanded upon in future plans as scope and estimates are finalized.

Further information on the Facilities Conditions Assessment can be found on the Barnstable Public Schools website:

<https://www.barnstable.k12.ma.us/Domain/44>

DEPT	PRIORITY	PROJECT TITLE	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	TOTALS
SCH	18	BHS Replace & Repaint Interior Doors	-	150,000	-	-	-	150,000
SCH	19	BUE Acoustical Ceiling Tile Replacement	-	900,000	-	-	-	900,000
SCH	20	Field House Improvements	-	273,000	-	-	-	273,000
SCH	21	Centerville Roof Replacement (Membrane and Shingle)	-	1,401,400	-	-	-	1,401,400
SCH	22	BHS Masonry Repair and Repoint	-	234,000	200,000	100,000	-	534,000
SCH	23	Direct Digital Controls Upgrades HVAC	-	850,000	850,000	-	-	1,700,000
SCH	24	BHS Roof Replacement - Final Design & Construction	-	13,763,000	-	-	-	13,763,000
SCH	25	BIS Primary /Secondary Pumps	-	62,400	-	-	-	62,400
SCH	26	HYW HVAC Conversion	-	2,633,400	-	-	-	2,633,400
SCH	27	BHS Gym & Field House Windows	-	537,800	-	-	-	537,800
SCH	28	BUE Upgrade to 4 pipe system	-	1,142,000	-	-	-	1,142,000
SCH	29	BUE Interior door replacement	-	720,000	-	-	-	720,000
SCH	30	HYW Masonry Repairs	-	142,000	-	-	-	142,000
SCH	31	BHS Patch Parking/Drives	-	703,000	-	-	-	703,000
SCH	32	WVE Playground Paving	-	96,000	-	-	-	96,000
SCH	33	HYW Parking Mill repave & stripe	-	245,700	-	-	-	245,700
SCH	34	HYW Roadways Mill repave	-	259,700	-	-	-	259,700
SCH	35	Cape Cod Collaborative Window Replacement	-	750,000	-	-	-	750,000
SCH	36	BHS/BIS Gen/ Co Gen Install	-	-	-	1,000,000	-	1,000,000
SCH	37	HYW HVAC energy recover to offices add cooling	-	-	351,000	-	-	351,000
SCH	38	BHS Lintel Repair	-	-	78,000	-	-	78,000
SCH	39	BHS Accoustical Ceiling	-	-	\$1,734,000	-	-	1,734,000
SCH	40	BHS Kitchen Epoxy	-	-	97,000	-	-	97,000
SCH	41	BHS Gymnasium Floor and Painting	-	-	80,000	-	-	80,000
SCH	42	BHS Café Floor	-	-	107,000	-	-	107,000
SCH	43	BHS 1600s Floor	-	-	184,000	-	-	184,000
SCH	44	BHS 1300+2300 Floor	-	-	136,000	-	-	136,000
SCH	45	BHS 1500's Floor	-	-	92,000	-	-	92,000
SCH	46	BHS 1700's Floor	-	-	384,000	-	-	384,000
SCH	47	BHS Boiler Room Make up Air	-	-	71,000	-	-	71,000
SCH	48	BHS Electrical Distribution Upgrade	-	-	-	-	4,104,000	4,104,000
SCH	49	BHS Replace DHW Mixing Valves throughout	-	-	78,000	-	-	78,000
SCH	50	BHS Security Hardware on Classroom doors	-	-	243,000	-	-	243,000

DEPT	PRIORITY	PROJECT TITLE	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	TOTALS
SCH	51	BIS Roof Replacement	-	-	4,410,000	-	-	4,410,000
SCH	52	BIS Rubber floor in stairs	-	-	80,000	-	-	80,000
SCH	53	BIS Replace movable Partition in classrooms	-	-	200,000	-	-	200,000
SCH	54	BIS Locker Rm Reno	-	-	-	234,000	-	234,000
SCH	55	BIS Boiler/ Pump room effcient upgrade	-	-	-	550,000	-	550,000
SCH	56	BIS Sprinklers under exterior overhangs	-	-	60,000	-	-	60,000
SCH	57	BUE Gym Floor Replacement	-	-	144,000	-	-	144,000
SCH	58	BUE Classroom Casework	-	-	370,000	-	-	370,000
SCH	59	BUE Power distribution upgrade	-	-	666,000	-	-	666,000
SCH	60	BUE Parking Mill repave	-	-	470,000	-	-	470,000
SCH	61	BUE Roadways Mill repave	-	-	424,000	-	-	424,000
SCH	62	BWB Closed walkway to modular	-	-	-	195,000	-	195,000
SCH	63	BWB Replace flooring throughout	-	-	-	\$240,000	-	240,000
SCH	64	BWB Bathroom Reno	-	-	340,000	-	-	340,000
SCH	65	BWB Classroom closets	-	-	-	-	72,000	72,000
SCH	66	BWB Café and Gym Air handlers	-	-	-	-	247,000	247,000
SCH	67	BWB Boiler conversion Steam/HW	-	-	-	-	780,000	780,000
SCH	68	BWB Kitchen exhaust hood	-	-	-	-	71,000	71,000
SCH	69	BWB Clock system throughout	-	-	98,000	-	-	98,000
SCH	70	BWB Install Sprinklers	-	-	-	\$383,000	-	383,000
SCH	71	BWB Fire alarm upgrade	-	-	-	\$151,000	-	151,000
SCH	72	Cent Ceiling tiles throughout new wing	-	-	149,000	-	-	149,000
SCH	73	Cent Boiler upgrade	-	-	-	\$455,000	-	455,000
SCH	74	Cent Clock system throughout	-	-	141,000	-	-	141,000
SCH	75	Cent Fire alarm upgrade	-	-	-	\$218,000	-	218,000
SCH	76	BCIS Ceiling tiles	-	-	98,000	-	-	98,000
SCH	77	BCIS Bathroom Reno	-	-	-	\$450,000	-	450,000
SCH	78	BCIS Clock system throughout	-	-	-	-	142,000	142,000
SCH	79	BCIS Piping throughout	-	-	-	-	219,000	219,000
SCH	80	HYW Roof Replacement	-	-	-	\$1,002,000	-	1,002,000
SCH	81	HYW Ceiling throughout	-	-	-	-	262,000	262,000
SCH	82	HYW Classroom closets refinish wood	-	-	120,000	-	-	120,000
SCH	83	HYW Electrical Distribution Upgrade	-	-	-	-	1,053,000	1,053,000
SCH	84	WVE Roof replacement	-	-	-	-	1,248,000	1,248,000
SCH	85	WVE Ceiling throughout	-	-	414,000	-	-	414,000
SCH	86	WVE Gym AHU	-	-	-	\$97,000	-	97,000
SCH	87	WVE Boiler Upgrade	-	-	-	\$390,000	-	390,000
SCH	88	WVE Paving/restriping	-	-	423,000	-	-	423,000
SCH	89	ECELC Flooring Throughout	-	-	-	\$98,000	-	98,000
TOTAL SCHOOL			\$ 10,760,800	\$ 34,053,400	\$ 13,962,200	\$ 5,988,000	\$ 8,198,000	\$ 72,962,200

APPENDIX A – FISCAL YEAR 2026 CAPITAL BUDGET APPROPRIATIONS ORDERS

2025-085 APPROPRIATION AND LOAN ORDER **Airport Enterprise Fund (Two-thirds Vote Full Council)**

ORDERED: That the amount of **\$990,000** be appropriated for the purpose of funding the Design and Construction of Aircraft Hardstands for Terminal Aprons Project as outlined in the FY 2026 - FY 2030 Capital Improvement Plan, including the payment of costs incidental or related thereto; and that to meet this appropriation, that **\$24,750** be provided from the Airport Enterprise Fund surplus, and that the Town Treasurer, with the approval of the Town Manager, is authorized to borrow **\$965,250** under and pursuant to M.G.L. c. 44, §§7 or 8, or pursuant to any other enabling authority, and to issue bonds or notes of the Town therefor; and that the Cape Cod Gateway Airport Commission is authorized to contract for and expend the appropriation made available for these purposes and to accept any gifts or grants in relation thereto.

2025-086 APPROPRIATION ORDER **General Fund Capital Improvement Plan (Majority Vote Full Council)**

ORDERED: That the amount of **\$150,000** be appropriated for the purpose of funding the Information Technology Department Network Infrastructure Upgrade Project as outlined in the FY 2026 - FY 2030 Capital Improvement Plan, including the payment of costs incidental or related thereto; and that to meet this appropriation, that **\$150,000** be provided from the General Fund Reserves, and that the Town Manager is authorized to contract for and expend the appropriation made available for these purposes.

2025-087 APPROPRIATION ORDER **General Fund Capital Improvement Plan (Majority Vote Full Council)**

ORDERED: That the amount of **\$95,000** be appropriated for the purpose of funding the Information Technology Department Server Replacement Project as outlined in the FY 2026 - FY 2030 Capital Improvement Plan, including the payment of costs incidental or related thereto; and that to meet this appropriation, that **\$95,000** be provided from the General Fund Reserves, and that the Town Manager is authorized to contract for and expend the appropriation made available for these purposes.

2025-088 APPROPRIATION ORDER **General Fund Capital Improvement Plan (Majority Vote Full Council)**

ORDERED: That the amount of **\$416,000** be appropriated for the purpose of funding the Patrol Vessel Project as outlined in the FY 2026 - FY 2030 Capital Improvement Plan, including the payment of costs incidental or related thereto; and that to meet this appropriation, that **\$416,000** be provided from the Waterways Improvement Fund, and that the Town Manager is authorized to contract for and expend the appropriation made available for these purposes.

2025-089 APPROPRIATION AND LOAN ORDER **Water Supply Enterprise Fund Capital Improvement Plan (Two-thirds Vote Full Council)**

ORDERED: That the amount of **\$1,500,000** be appropriated for the purpose of funding the Pipe Replacement and Upgrade Project as outlined in the FY 2026 - FY 2030 Capital Improvement Plan, including the payment of costs incidental or related thereto; and that to meet this appropriation, that the Town Treasurer, with the approval of the Town Manager, is authorized to borrow **\$1,500,000** under and pursuant to M.G.L. c. 44, §§7 or 8, M.G.L. c. 29C, or pursuant to any other enabling authority, and to issue bonds or notes of the Town therefor; that the Town is authorized to borrow all or any portion of this appropriation from the Massachusetts Clean Water Trust (the "Trust") and that the Town Manager or the

Treasurer is authorized to sign any financing agreements or project regulatory agreements relating to such borrowing from the Trust; and that the Town Manager is authorized to contract for and expend the appropriation made available for these purposes.

2025-090 APPROPRIATION ORDER

Water Supply Enterprise Fund Capital Improvement Plan (Majority Vote Full Council)

ORDERED: That the amount of **\$200,000** be appropriated for the purpose of funding the Wells, Pump Stations, Treatment Plant Repair and Upgrade Project as outlined in the FY 2026 - FY 2030 Capital Improvement Plan, including the payment of costs incidental or related thereto; and that to meet this appropriation, that **\$200,000** be provided from the Water Supply Enterprise Fund reserves, and that the Town Manager is authorized to contract for and expend the appropriation made available for these purposes.

2025-091 APPROPRIATION AND LOAN ORDER

Water Pollution Control Enterprise Fund Capital Improvement Plan (Two-thirds Vote Full Council)

ORDERED: That the amount of **\$3,300,000** be appropriated for the purpose of funding Water Pollution Control Pump Station Rehabilitation Program as outlined in the FY 2026 - FY2030 Capital Improvement Plan, including the payment of costs incidental or related thereto; and that to meet this appropriation, that the Town Treasurer, with the approval of the Town Manager, is authorized to borrow **\$3,300,000** under and pursuant to M.G.L. c. 44, §§7 or 8, M.G.L. c. 29C, or pursuant to any other enabling authority, and to issue bonds or notes of the Town therefor; that the Town is authorized to borrow all or any portion of this appropriation from the Massachusetts Clean Water Trust (the "Trust") and that the Town Manager or the Treasurer is authorized to sign any financing agreements or project regulatory agreements relating to such borrowing from the Trust; and that the Town Manager is authorized to contract for and expend the appropriation made available for these purposes.

2025-092 APPROPRIATION ORDER

Water Pollution Control Enterprise Fund Capital Improvement Plan (Majority Vote Full Council)

ORDERED: That the amount of **\$165,000** be appropriated for the purpose of funding the Water Pollution Control Bearses Way Fence Replacement Project as outlined in the FY 2026 - FY 2030 Capital Improvement Plan, including the payment of costs incidental or related thereto; and that to meet this appropriation, that **\$165,000** be provided from the Water Pollution Control Enterprise Fund Reserves, and that the Town Manager is authorized to contract for and expend the appropriation made available for these purposes.

2025-093 APPROPRIATION ORDER

Marina Enterprise Fund Capital Improvement Plan (Majority Vote Full Council)

ORDERED: That the amount of **\$200,000** be appropriated for the purpose of funding the Prince Cove Marina Building Improvements Project as outlined in the FY 2026 - FY 2030 Capital Improvement Plan, including the payment of costs incidental or related thereto; and that to meet this appropriation, that **\$200,000** be provided from the Marina Enterprise Fund reserves, and that the Town Manager is authorized to contract for and expend the appropriation made available for these purposes.

2025-094 APPROPRIATION AND LOAN ORDER

Golf Enterprise Fund (Two-thirds Vote Full Council)

ORDERED: That the amount of **\$447,400** be appropriated for the purpose of funding the Olde Barnstable Fairgrounds Maintenance Building Project as outlined in the FY 2026 - FY 2030 Capital Improvement Plan, including the payment of costs incidental or related thereto; and that to meet this appropriation, that the Town Treasurer, with the approval of the Town Manager, is authorized to borrow **\$447,400** under and pursuant to M.G.L. c. 44, §§7 or 8, or pursuant to any other

enabling authority, and to issue bonds or notes of the Town therefor; and that the Town Manager is authorized to contract for and expend the appropriation made available for these purposes.

2025-095 APPROPRIATION ORDER
General Fund Capital Improvement Plan (Majority Vote Full Council)

ORDERED: That the amount of **\$189,000** be appropriated for the purpose of funding the Barnstable Police Department Security Modernization Project as outlined in the FY 2026 - FY 2030 Capital Improvement Plan, including the payment of costs incidental or related thereto; and that to meet this appropriation, that **\$189,000** be provided from the General Fund Reserves, and that the Town Manager is authorized to contract for and expend the appropriation made available for these purposes.

2025-096 APPROPRIATION AND LOAN ORDER
General Fund Capital Improvement Plan (Two-thirds Vote Full Council)

ORDERED: That the amount of **\$258,000** be appropriated for the purpose of funding the Barnstable Police Department Boiler Replacement Project as outlined in the FY 2026 - FY 2030 Capital Improvement Plan, including the payment of costs incidental or related thereto; and that to meet this appropriation, that the Town Treasurer, with the approval of the Town Manager, is authorized to borrow **\$258,000** under and pursuant to M.G.L. c. 44, §§7 or 8, or pursuant to any other enabling authority, and to issue bonds or notes of the Town therefor; and that the Town Manager is authorized to contract for and expend the appropriation made available for these purposes.

2025-097 APPROPRIATION AND LOAN ORDER
General Fund Capital Improvement Plan (Two-thirds Vote Full Council)

ORDERED: That the amount of **\$1,820,000** be appropriated for the purpose of funding the Hyannis Youth and Community Center Mechanical Improvements Project as outlined in the FY 2026 - FY 2030 Capital Improvement Plan, including the payment of costs incidental or related thereto; and that to meet this appropriation, that the Town Treasurer, with the approval of the Town Manager, is authorized to borrow **\$1,820,000** under and pursuant to M.G.L. c. 44, §§7 or 8, or pursuant to any other enabling authority, and to issue bonds or notes of the Town therefor; and that the Town Manager is authorized to contract for and expend the appropriation made available for these purposes.

2025-098 APPROPRIATION AND LOAN ORDER
General Fund Capital Improvement Plan (Two-thirds Vote Full Council)

ORDERED: That the amount of **\$394,000** be appropriated for the purpose of funding the Barnstable Adult Community Center Mechanical Upgrades Project as outlined in the FY 2026 - FY 2030 Capital Improvement Plan, including the payment of costs incidental or related thereto; and that to meet this appropriation, that the Town Treasurer, with the approval of the Town Manager, is authorized to borrow **\$347,639** under and pursuant to M.G.L. c. 44, §§7 or 8, or pursuant to any other enabling authority, and to issue bonds or notes of the Town therefor; and that the remaining funds in the amounts of **\$18,162** in Town Council Order 2016-112 and **\$28,199** in Town Council Order 2018-076 be transferred to this project, and that the Town Manager is authorized to contract for and expend the appropriation made available for these purposes.

2025-099 APPROPRIATION ORDER
General Fund Capital Improvement Plan (Majority Vote Full Council)

ORDERED: That the amount of **\$148,000** be appropriated for the purpose of funding the Covells Beach House Improvement Project as outlined in the FY 2026 - FY 2030 Capital Improvement Plan, including the payment of costs incidental or related thereto; and that to meet this appropriation, that **\$148,000** be provided from the General Fund Reserves, and that the Town Manager is authorized to contract for and expend the appropriation made available for these purposes.

2025-100 APPROPRIATION ORDER
General Fund Capital Improvement Plan (Majority Vote Full Council)

ORDERED: That the amount of **\$240,000** be appropriated for the purpose of funding the Saltwater Beach House Improvement Project as outlined in the FY 2026 - FY 2030 Capital Improvement Plan, including the payment of costs incidental or related thereto; and that to meet this appropriation, that **\$180,342** be provided from the General Fund Reserves, and that the remaining funds in the amounts of **\$9,743** in Town Council Order 2014-111, **\$49,875** in Town Council Order 2021-117, and **\$40** in Town Council Order 2022-117 be transferred to this project, and that the Town Manager is authorized to contract for and expend the appropriation made available for these purposes.

2025-101 APPROPRIATION AND LOAN ORDER
General Fund Capital Improvement Plan (Two-thirds Vote Full Council)

ORDERED: That the amount of **\$1,250,000** be appropriated for the purpose of funding the Town Hall Elevator Replacement Project as outlined in the FY 2026 - FY 2030 Capital Improvement Plan, including the payment of costs incidental or related thereto; and that to meet this appropriation, that the Town Treasurer, with the approval of the Town Manager, is authorized to borrow **\$1,217,042** under and pursuant to M.G.L. c. 44, §§7 or 8, or pursuant to any other enabling authority, and to issue bonds or notes of the Town therefor; and that the remaining funds in the amounts of **\$5,460** in Town Council Order 2017-069 and **\$27,498** in Town Council Order 2021-113 be transferred to this project, and that the Town Manager is authorized to contract for and expend the appropriation made available for these purposes.

2025-102 APPROPRIATION ORDER
General Fund Capital Improvement Plan (Majority Vote Full Council)

ORDERED: That the amount of **\$105,076** be appropriated for the purpose of funding the Cape Cod Airfield Hanger Repair Design Project as outlined in the FY 2026 - FY 2030 Capital Improvement Plan, including the payment of costs incidental or related thereto; and that to meet this appropriation, that **\$105,076** be provided from the General Fund Reserves, and that the Town Manager is authorized to contract for and expend the appropriation made available for these purposes.

2025-103 APPROPRIATION AND LOAN ORDER
Comprehensive Wastewater Management Plan (Two-thirds Vote Full Council)

That the amount of **\$16,000,000** be appropriated for the purpose of funding the Centerville Village South Sewer Expansion Project as outlined in the FY 2026 - FY 2030 Capital Improvement Plan, including the payment of costs incidental or related thereto; and that to meet this appropriation, that the Town Treasurer, with the approval of the Town Manager, is authorized to borrow **\$16,000,000** under and pursuant to M.G.L. c. 44, §§7 or 8, M.G.L. c. 29C, or pursuant to any other enabling authority, and to issue bonds or notes of the Town therefor; that the Town is authorized to borrow all or any portion of this appropriation from the Massachusetts Clean Water Trust (the "Trust") and that the Town Manager or the Treasurer is authorized to sign any financing agreements or project regulatory agreements relating to such borrowing from the Trust; and that the Town Manager is authorized to contract for and expend the appropriation made available for these purposes.

2025-104 APPROPRIATION AND LOAN ORDER
Comprehensive Wastewater Management Plan (Two-thirds Vote Full Council)

That the amount of **\$45,600,000** be appropriated for the purpose of funding the Phinney's Lane Neighborhoods Sewer Expansion Project as outlined in the FY 2026 - FY 2030 Capital Improvement Plan, including the payment of costs incidental or related thereto; and that to meet this appropriation, that the Town Treasurer, with the approval of the Town Manager, is authorized to borrow **\$45,600,000** under and pursuant to M.G.L. c. 44, §§7 or 8, M.G.L. c. 29C, or pursuant to any other enabling authority, and to issue bonds or notes of the Town therefor; that the Town is authorized to borrow all or any portion of this appropriation from the Massachusetts Clean Water Trust (the "Trust") and that the Town Manager or the Treasurer is authorized to sign any financing agreements or project regulatory agreements relating to such borrowing

from the Trust; and that the Town Manager is authorized to contract for and expend the appropriation made available for these purposes.

2025-105 APPROPRIATION ORDER
Comprehensive Wastewater Management Plan (Two-thirds Vote Full Council)

ORDERED: That the amount of **\$125,000** be appropriated for the purpose of funding the Design and Permitting of the Municipal Property Sewer Connection Project as outlined in the FY 2026 - FY 2030 Capital Improvement Plan, including the payment of costs incidental or related thereto; and that to meet this appropriation, that **\$125,000** be provided from the Capital Trust Fund reserves, and that the Town Manager is authorized to contract for and expend the appropriation made available for these purposes.

2025-106 APPROPRIATION ORDER
Comprehensive Wastewater Management Plan (Two-thirds Vote Full Council)

ORDERED: That the amount of **\$750,000** be appropriated for the purpose of funding the Design and Permitting of the Long Pond Centerville Area Sewer Expansion Project as outlined in the FY 2026 - FY 2030 Capital Improvement Plan, including the payment of costs incidental or related thereto; and that to meet this appropriation, that **\$750,000** be provided from the Capital Trust Fund reserves, and that the Town Manager is authorized to contract for and expend the appropriation made available for these purposes.

2025-107 APPROPRIATION ORDER
Comprehensive Wastewater Management Plan (Two-thirds Vote Full Council)

ORDERED: That the amount of **\$1,000,000** be appropriated for the purpose of funding the Preliminary Design and Survey of the Prince Cove Area Sewer Expansion Project as outlined in the FY 2026 - FY 2030 Capital Improvement Plan, including the payment of costs incidental or related thereto; and that to meet this appropriation, that **\$1,000,000** be provided from the Capital Trust Fund reserves, and that the Town Manager is authorized to contract for and expend the appropriation made available for these purposes.

2025-108 APPROPRIATION ORDER
Comprehensive Wastewater Management Plan (Two-thirds Vote Full Council)

ORDERED: That the amount of **\$2,250,000** be appropriated for the purpose of funding the Design and Permitting of the Great Marsh Road Sewer Expansion Project as outlined in the FY 2026 - FY 2030 Capital Improvement Plan, including the payment of costs incidental or related thereto; and that to meet this appropriation, that **\$2,250,000** be provided from the Capital Trust Fund reserves, and that the Town Manager is authorized to contract for and expend the appropriation made available for these purposes.

2025-109 APPROPRIATION ORDER
Comprehensive Wastewater Management Plan (Two-thirds Vote Full Council)

ORDERED: That the amount of **\$350,000** be appropriated for the purpose of funding the Preliminary Design and Survey of the Huckins Neck Road Sewer Expansion Project as outlined in the FY 2026 - FY 2030 Capital Improvement Plan, including the payment of costs incidental or related thereto; and that to meet this appropriation, that **\$350,000** be provided from the Capital Trust Fund reserves, and that the Town Manager is authorized to contract for and expend the appropriation made available for these purposes.

2025-110 APPROPRIATION ORDER
Sewer Construction and Private Way Fund (Majority Vote Full Council)

ORDERED: That the amount of **\$635,000** be appropriated for the purpose of funding the Asa Meigs Road Repair Project as outlined in the FY 2026 - FY 2030 Capital Improvement Plan, including the payment of costs incidental or related thereto; and that to meet this appropriation, that **\$635,000** be provided from the Sewer Construction and Private Way Improvement Fund reserves, and that the Town Manager is authorized to contract for and expend the appropriation made available for these purposes.

2025-111 APPROPRIATION AND LOAN ORDER
General Fund Capital Improvement Plan (Two-thirds Vote Full Council)

ORDERED: That the amount of **\$337,500** be appropriated for the purpose of funding the Cotuit Town Dock Replacement Project as outlined in the FY 2026 - FY 2030 Capital Improvement Plan, including the payment of costs incidental or related thereto; and that to meet this appropriation, that the Town Treasurer, with the approval of the Town Manager, is authorized to borrow **\$337,500** under and pursuant to M.G.L. c. 44, §§7 or 8, or pursuant to any other enabling authority, and to issue bonds or notes of the Town therefor; and that the Town Manager is authorized to contract for and expend the appropriation made available for these purposes.

2025-112 APPROPRIATION AND LOAN ORDER
General Fund Capital Improvement Plan (Two-thirds Vote Full Council)

ORDERED: That the amount of **\$3,000,000** be appropriated for the purpose of funding the Oyster Harbor Bridge Improvements Project as outlined in the FY 2026 - FY 2030 Capital Improvement Plan, including the payment of costs incidental or related thereto; and that to meet this appropriation, that the Town Treasurer, with the approval of the Town Manager, is authorized to borrow **\$3,000,000** under and pursuant to M.G.L. c. 44, §§7 or 8, or pursuant to any other enabling authority, and to issue bonds or notes of the Town therefor; and that the Town Manager is authorized to contract for and expend the appropriation made available for these purposes.

2025-113 APPROPRIATION ORDER
General Fund Capital Improvement Plan (Two-thirds Vote Full Council)

ORDERED: That the amount of **\$2,950,000** be appropriated for the purpose of funding the Public Roads Maintenance Project as outlined in the FY 2026 - FY 2030 Capital Improvement Plan, including the payment of costs incidental or related thereto; and that to meet this appropriation, that **\$2,929,386** be provided from the Capital Trust Fund Reserves, and that the remaining funds of **\$20,614** in Town Council Order 2021-108 be transferred to this project, and that the Town Manager is authorized to contract for and expend the appropriation made available for these purposes.

2025-114 APPROPRIATION AND LOAN ORDER
General Fund Capital Improvement Plan (Two-thirds Vote Full Council)

ORDERED: That the amount of **\$1,700,000** be appropriated for the purpose of funding the Hawes Avenue Culvert Reconstruction Project as outlined in the FY 2026 - FY 2030 Capital Improvement Plan, including the payment of costs incidental or related thereto; and that to meet this appropriation, that the Town Treasurer, with the approval of the Town Manager, is authorized to borrow **\$1,455,745** under and pursuant to M.G.L. c. 44, §§7 or 8, or pursuant to any other enabling authority, and to issue bonds or notes of the Town therefor; and that the remaining funds in the amounts of **\$68,500** in Town Council Order 2019-046, **\$30,716** in Town Council Order 2019-117, **\$125,239** in Town Council Order 2019-124, **\$3,251** in Town Council Order 2019-125, and **\$16,549** in Town Council Order 2019-126 be transferred to this project, and that the Town Manager is authorized to contract for and expend the appropriation made available for these purposes.

2025-115 APPROPRIATION ORDER
General Fund Capital Improvement Plan (Majority Vote Full Council)

ORDERED: That the amount of **\$150,000** be appropriated for the purpose of funding the Freshwater Ponds Monitoring and Management Plan Project as outlined in the FY 2026 - FY 2030 Capital Improvement Plan, including the payment of costs incidental or related thereto; and that to meet this appropriation, that **\$138,952** be provided from the General Fund Reserves, and that the remaining funds of **\$11,048** in Town Council Order 2021-109 be transferred to this project, and that the Town Manager is authorized to contract for and expend the appropriation made available for these purposes.

2025-116 APPROPRIATION AND LOAN ORDER
General Fund Capital Improvement Plan (Two-thirds Vote Full Council)

ORDERED: That the amount of **\$925,000** be appropriated for the purpose of funding the North Street Sidewalk Extension Project as outlined in the FY 2026 - FY 2030 Capital Improvement Plan, including the payment of costs incidental or related thereto; and that to meet this appropriation, that the Town Treasurer, with the approval of the Town Manager, is authorized to borrow **\$582,875** under and pursuant to M.G.L. c. 44, §7 or 8, or pursuant to any other enabling authority, and to issue bonds or notes of the Town therefor; and that the remaining funds in the amounts of **\$1,645** in Town Council Order 2017-073, **\$320,923** in Town Council Order 2017-074, **\$15,957** in Town Council Order 2018-095, and **\$3,600** in Town Council Order 2022-039 be transferred to this project, and that the Town Manager is authorized to contract for and expend the appropriation made available for these purposes.

2025-117 APPROPRIATION AND LOAN ORDER
General Fund Capital Improvement Plan (Two-thirds Vote Full Council)

ORDERED: That the amount of **\$368,000** be appropriated for the purpose of funding the Curb Ramp and Sidewalk ADA Transition Improvement Project as outlined in the FY 2026 - FY 2030 Capital Improvement Plan, including the payment of costs incidental or related thereto; and that to meet this appropriation, that the Town Treasurer, with the approval of the Town Manager, is authorized to borrow **\$368,000** under and pursuant to M.G.L. c. 44, §7 or 8, or pursuant to any other enabling authority, and to issue bonds or notes of the Town therefor, and that the Town Manager is authorized to contract for and expend the appropriation made available for these purposes.

2025-118 APPROPRIATION ORDER
General Fund Capital Improvement Plan (Majority Vote Full Council)

ORDERED: That the amount of **\$500,000** be appropriated for the purpose of funding the Public Bridge Replacement Study Project as outlined in the FY 2026 - FY 2030 Capital Improvement Plan, including the payment of costs incidental or related thereto; and that to meet this appropriation, that **\$475,345** be provided from the General Fund Reserves, and that the remaining funds of **\$16,000** in Town Council Order 2010-111 and **\$8,655** in Town Council Order 2018-093 be transferred to this project, and that the Town Manager is authorized to contract for and expend the appropriation made available for these purposes.

2025-119 APPROPRIATION AND LOAN ORDER
General Fund Capital Improvement Plan (Two-thirds Vote Full Council)

ORDERED: That the amount of **\$750,000** be appropriated for the purpose of funding the Intersection Improvement Project as outlined in the FY 2026 - FY 2030 Capital Improvement Plan, including the payment of costs incidental or related thereto; and that to meet this appropriation, that the Town Treasurer, with the approval of the Town Manager, is authorized to borrow **\$750,000** under and pursuant to M.G.L. c. 44, §7 or 8, or pursuant to any other enabling authority, and to issue bonds or notes of the Town therefor; and that the Town Manager is authorized to contract for and expend the appropriation made available for these purposes.

2025-120 APPROPRIATION ORDER
General Fund Capital Improvement Plan (Majority Vote Full Council)

ORDERED: That the amount of **\$125,000** be appropriated for the purpose of funding the Design and Permitting Old Stage Road Pedestrian Improvement Project as outlined in the FY 2026 - FY 2030 Capital Improvement Plan, including the payment of costs incidental or related thereto; and that to meet this appropriation, that **\$125,000** be provided from the General Fund Reserves, and that the Town Manager is authorized to contract for and expend the appropriation made available for these purposes.

2025-121 APPROPRIATION ORDER
General Fund Capital Improvement Plan (Majority Vote Full Council)

ORDERED: That the amount of **\$250,000** be appropriated for the purpose of funding the Design and Permitting Main Street Centerville Pedestrian Improvement Project as outlined in the FY 2026 - FY 2030 Capital Improvement Plan, including the payment of costs incidental or related thereto; and that to meet this appropriation, that **\$250,000** be provided from the General Fund Reserves, and that the Town Manager is authorized to contract for and expend the appropriation made available for these purposes.

2025-122 APPROPRIATION ORDER
General Fund Capital Improvement Plan (Majority Vote Full Council)

ORDERED: That the amount of **\$200,000** be appropriated for the purpose of funding the Design and Permitting Craigville Beach Road Pedestrian Improvement Project as outlined in the FY 2026 - FY 2030 Capital Improvement Plan, including the payment of costs incidental or related thereto; and that to meet this appropriation, that **\$200,000** be provided from the General Fund Reserves, and that the Town Manager is authorized to contract for and expend the appropriation made available for these purposes.

2025-123 APPROPRIATION AND LOAN ORDER
General Fund Capital Improvement Plan (Two-thirds Vote Full Council)

ORDERED: That the amount of **\$1,000,000** be appropriated for the purpose of funding the Barnstable United Elementary School HVAC Equipment Replacement Design Project as outlined in the FY 2025 - FY 2030 Capital Improvement Plan, including the payment of costs incidental or related thereto; and that to meet this appropriation, that the Town Treasurer, with the approval of the Town Manager, is authorized to borrow **\$1,000,000** under and pursuant to M.G.L. c. 44, §7 or 8, or pursuant to any other enabling authority, and to issue bonds or notes of the Town therefor; and that the Barnstable School Committee is authorized to contract for and expend the appropriation made available for these purposes.

2025-124 APPROPRIATION AND LOAN ORDER
General Fund Capital Improvement Plan (Two-thirds Vote Full Council)

ORDERED: That the amount of **\$500,000** be appropriated for the purpose of funding the Barnstable High School Gym Floor Replacement Project as outlined in the FY 2026 - FY 2030 Capital Improvement Plan, including the payment of costs incidental or related thereto; and that to meet this appropriation, that the Town Treasurer, with the approval of the Town Manager, is authorized to borrow **\$500,000** under and pursuant to M.G.L. c. 44, §7 or 8, or pursuant to any other enabling authority, and to issue bonds or notes of the Town therefor and that the Barnstable School Committee is authorized to contract for and expend the appropriation made available for these purposes.

2025-125 APPROPRIATION AND LOAN ORDER
General Fund Capital Improvement Plan (Two-thirds Vote Full Council)

ORDERED: That the amount of **\$550,000** be appropriated for the purpose of funding the Barnstable High School Culinary Kitchen Phase II Project as outlined in the FY 2026 - FY 2030 Capital Improvement Plan, including the payment of costs incidental or related thereto; and that to meet this appropriation, that the Town Treasurer, with the approval of the Town Manager, is authorized to borrow **\$550,000** under and pursuant to M.G.L. c. 44, §7 or 8, or pursuant to any other enabling

authority, and to issue bonds or notes of the Town therefor and that the Barnstable School Committee is authorized to contract for and expend the appropriation made available for these purposes.

2025-126 APPROPRIATION AND LOAN ORDER
General Fund Capital Improvement Plan (Two-thirds Vote Full Council)

ORDERED: That the amount of **\$3,000,000** be appropriated for the purpose of funding the Barnstable High School Performing Arts Center Upgrade Project as outlined in the FY 2026 - FY 2030 Capital Improvement Plan, including the payment of costs incidental or related thereto; and that to meet this appropriation, that the Town Treasurer, with the approval of the Town Manager, is authorized to borrow **\$3,000,000** under and pursuant to M.G.L. c. 44, §7 or 8, or pursuant to any other enabling authority, and to issue bonds or notes of the Town therefor and that the Barnstable School Committee is authorized to contract for and expend the appropriation made available for these purposes.

2025-127 APPROPRIATION ORDER
General Fund Capital Improvement Plan (Majority Vote Full Council)

ORDERED: That the amount of **\$200,000** be appropriated for the purpose of funding the Barnstable West Barnstable Elementary School Gymnasium Floor Replacement Project as outlined in the FY 2026 - FY 2030 Capital Improvement Plan, including the payment of costs incidental or related thereto; and that to meet this appropriation, that **\$200,000** be provided from the General Fund Reserves; and that the Barnstable School Committee is authorized to contract for and expend the appropriation made available for these purposes.

2025-128 APPROPRIATION AND LOAN ORDER
General Fund Capital Improvement Plan (Two-thirds Vote Full Council)

ORDERED: That the amount of **\$250,000** be appropriated for the purpose of funding the Barnstable Public Schools District Wide Mechanical Upgrades Project as outlined in the FY 2026 - FY 2030 Capital Improvement Plan, including the payment of costs incidental or related thereto; and that to meet this appropriation, that the Town Treasurer, with the approval of the Town Manager, is authorized to borrow **\$250,000** under and pursuant to M.G.L. c. 44, §7 or 8, or pursuant to any other enabling authority, and to issue bonds or notes of the Town therefor and that the Barnstable School Committee is authorized to contract for and expend the appropriation made available for these purposes.

2025-129 APPROPRIATION AND LOAN ORDER
General Fund Capital Improvement Plan (Two-thirds Vote Full Council)

ORDERED: That the amount of **\$350,000** be appropriated for the purpose of funding the Barnstable Public Schools District Wide HVAC Repairs Project as outlined in the FY 2026 - FY 2030 Capital Improvement Plan, including the payment of costs incidental or related thereto; and that to meet this appropriation, that the Town Treasurer, with the approval of the Town Manager, is authorized to borrow **\$350,000** under and pursuant to M.G.L. c. 44, §7 or 8, or pursuant to any other enabling authority, and to issue bonds or notes of the Town therefor and that the Barnstable School Committee is authorized to contract for and expend the appropriation made available for these purposes.

2025-130 APPROPRIATION AND LOAN ORDER
General Fund Capital Improvement Plan (Two-thirds Vote Full Council)

ORDERED: That the amount of **\$250,000** be appropriated for the purpose of funding the Barnstable Intermediate School Gym Floor Replacement Project as outlined in the FY 2026 - FY 2030 Capital Improvement Plan, including the payment of costs incidental or related thereto; and that to meet this appropriation, that the Town Treasurer, with the approval of the Town Manager, is authorized to borrow **\$250,000** under and pursuant to M.G.L. c. 44, §7 or 8, or pursuant to any other enabling authority, and to issue bonds or notes of the Town therefor and that the Barnstable School Committee is authorized to contract for and expend the appropriation made available for these purposes.

2025-131 APPROPRIATION ORDER
General Fund Capital Improvement Plan (Majority Vote Full Council)

ORDERED: That the amount of **\$162,700** be appropriated for the purpose of funding the Barnstable Intermediate School Library Floor Replacement Project as outlined in the FY 2026 - FY 2030 Capital Improvement Plan, including the payment of costs incidental or related thereto; and that to meet this appropriation, that **\$162,700** be provided from the General Fund Reserves; and that the Barnstable School Committee is authorized to contract for and expend the appropriation made available for these purposes.

2025-132 APPROPRIATION AND LOAN ORDER
General Fund Capital Improvement Plan (Two-thirds Vote Full Council)

ORDERED: That the amount of **\$2,100,000** be appropriated for the purpose of funding the Barnstable Intermediate School Rooftop Unit Replacement Project as outlined in the FY 2026 - FY 2030 Capital Improvement Plan, including the payment of costs incidental or related thereto; and that to meet this appropriation, that the Town Treasurer, with the approval of the Town Manager, is authorized to borrow **\$2,100,000** under and pursuant to M.G.L. c. 44, §§7 or 8, or pursuant to any other enabling authority, and to issue bonds or notes of the Town therefor and that the Barnstable School Committee is authorized to contract for and expend the appropriation made available for these purposes.

2025-133 APPROPRIATION ORDER
General Fund Capital Improvement Plan (Majority Vote Full Council)

ORDERED: That the amount of **\$80,000** be appropriated for the purpose of funding the Demolition of Old Portables Project as outlined in the FY 2026 - FY 2030 Capital Improvement Plan, including the payment of costs incidental or related thereto; and that to meet this appropriation, that **\$80,000** be provided from the General Fund Reserves; and that the Barnstable School Committee is authorized to contract for and expend the appropriation made available for these purposes.

2025-134 APPROPRIATION AND LOAN ORDER
General Fund Capital Improvement Plan (Two-thirds Vote Full Council)

ORDERED: That the amount of **\$507,600** be appropriated for the purpose of funding the Barnstable High School Exhaust Fan Replacement Project as outlined in the FY 2026 - FY 2030 Capital Improvement Plan, including the payment of costs incidental or related thereto; and that to meet this appropriation, that the Town Treasurer, with the approval of the Town Manager, is authorized to borrow **\$507,600** under and pursuant to M.G.L. c. 44, §§7 or 8, or pursuant to any other enabling authority, and to issue bonds or notes of the Town therefor and that the Barnstable School Committee is authorized to contract for and expend the appropriation made available for these purposes.

2025-135 APPROPRIATION AND LOAN ORDER
General Fund Capital Improvement Plan (Two-thirds Vote Full Council)

ORDERED: That the amount of **\$900,000** be appropriated for the purpose of funding the Barnstable United Elementary School Building Envelope Upgrade Project as outlined in the FY 2026 - FY 2030 Capital Improvement Plan, including the payment of costs incidental or related thereto; and that to meet this appropriation, that the Town Treasurer, with the approval of the Town Manager, is authorized to borrow **\$900,000** under and pursuant to M.G.L. c. 44, §§7 or 8, or pursuant to any other enabling authority, and to issue bonds or notes of the Town therefor and that the Barnstable School Committee is authorized to contract for and expend the appropriation made available for these purposes.

2025-136 APPROPRIATION ORDER
General Fund Capital Improvement Plan (Majority Vote Full Council)

ORDERED: That the amount of **\$50,000** be appropriated for the purpose of funding the Barnstable High School Locker Room Renovations Project as outlined in the FY 2026 - FY 2030 Capital Improvement Plan, including the payment of costs

incidental or related thereto; and that to meet this appropriation, that **\$50,000** be provided from the General Fund Reserves; and that the Barnstable School Committee is authorized to contract for and expend the appropriation made available for these purposes.

2025-137 APPROPRIATION ORDER
General Fund Capital Improvement Plan (Majority Vote Full Council)

ORDERED: That the amount of **\$160,000** be appropriated for the purpose of funding the Barnstable Public School Network Infrastructure Replacement and Upgrade Project as outlined in the FY 2026 - FY 2030 Capital Improvement Plan, including the payment of costs incidental or related thereto; and that to meet this appropriation, that **\$160,000** be provided from the General Fund Reserves; and that the Barnstable School Committee is authorized to contract for and expend the appropriation made available for these purposes.

2025-138 APPROPRIATION ORDER
General Fund Capital Improvement Plan (Majority Vote Full Council)

ORDERED: That the amount of **\$200,000** be appropriated for the purpose of funding the Barnstable Public School Security Camera Upgrade Project as outlined in the FY 2026 - FY 2030 Capital Improvement Plan, including the payment of costs incidental or related thereto; and that to meet this appropriation, that **\$200,000** be provided from the General Fund Reserves; and that the Barnstable School Committee is authorized to contract for and expend the appropriation made available for these purposes.

2025-139 APPROPRIATION AND LOAN ORDER
General Fund Capital Improvement Plan (Two-thirds Vote Full Council)

ORDERED: That the amount of **\$500,500** be appropriated for the purpose of funding the Barnstable West Barnstable Elementary School Roof Replacement Project as outlined in the FY 2026 - FY 2030 Capital Improvement Plan, including the payment of costs incidental or related thereto; and that to meet this appropriation, that the Town Treasurer, with the approval of the Town Manager, is authorized to borrow **\$500,500** under and pursuant to M.G.L. c. 44, §7 or 8, or pursuant to any other enabling authority, and to issue bonds or notes of the Town therefor and that the Barnstable School Committee is authorized to contract for and expend the appropriation made available for these purposes.

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**APPENDIX B - DEBT AMORTIZATION SCHEDULES AS OF JUNE
30, 2024**

GENERAL FUND OUSTANDING BONDS

SCHOOLS INTEREST & PRINCIPAL		Issue Date	Maturity Date	Original Amount	Pymts FY 2025	Pymts FY 2026	Pymts FY 2027	Pymts FY 2028	Pymts FY 2029	Pymts FY 2030	Pymts FY 2031	Pymts FY 2032	Pymts FY 2033	Pymts FY 2034	Pymts FY 2035
CTF Early Learning Center Modular Facility	Inside	02/17/15	02/15/35	2,000,000	133,125	129,125	126,125	123,125	120,625	118,000	115,000	112,000	109,000	106,000	103,000
CTF School Health & Safety Improvements \$478,000 Refunded	Inside	02/17/15	02/15/26	193,400	19,260	18,540	-	-	-	-	-	-	-	-	-
CTF MME Roof Replacement (I) \$750,000 Refunded	Inside	02/17/15	02/15/26	329,800	34,240	32,960	-	-	-	-	-	-	-	-	-
CTF School Upgrades 2 (I) \$150,000 Refunded	Inside	02/17/15	02/15/27	47,400	4,920	4,240	4,120	-	-	-	-	-	-	-	-
CTF BHMCPs Roof (I) \$910,000 Refunded	Inside	02/17/15	02/15/27	426,900	46,170	44,490	42,230	-	-	-	-	-	-	-	-
CTF Elementary School Modular Classroom (#2015-115)	Inside	02/25/16	06/30/36	3,720,000	250,906	243,506	236,106	232,406	227,781	223,850	218,300	212,750	207,200	201,650	196,100
CTF BIS Façade & Roof Improvements (#2015-116)	Inside	02/25/16	06/30/36	3,353,000	229,181	222,381	210,581	207,281	203,156	199,650	194,700	189,750	184,800	179,850	174,900
CTF BCHMCPs Façade & Roof Improvements (#2015-117)	Inside	02/25/16	06/30/26	270,000	27,000	26,000	-	-	-	-	-	-	-	-	-
CTF High School & Middle School Boiler Upgrades (#2015-119)	Inside	02/25/16	06/30/26	350,000	37,800	36,400	-	-	-	-	-	-	-	-	-
CTF W Village Elementary A/C Replacement (#2015-120)	Inside	02/25/16	06/30/26	250,000	27,000	26,000	-	-	-	-	-	-	-	-	-
CTF School Facility Improvements 1 (I) \$916,600 Refunded	Inside	06/21/16	06/30/28	295,700	32,400	31,800	31,200	30,600	-	-	-	-	-	-	-
CTF School Parking Lot Light Pole Replacement (I) (#2016-082)	Inside	02/23/17	06/30/27	435,000	44,800	43,200	41,600	-	-	-	-	-	-	-	-
CTF School Unit Ventilator Upgrade (I) (#2016-083)	Inside	02/23/17	06/30/27	230,000	22,400	21,600	20,800	-	-	-	-	-	-	-	-
CTF Horace Mann Roof (I) (#2016-081)	Inside	02/27/18	06/30/38	2,350,000	181,519	175,519	169,519	163,519	152,519	147,919	143,319	139,869	136,419	132,969	129,519
CTF Barnstable Public Schools Unit Ventilator (I) (#2017-062)	Inside	02/27/18	06/30/28	225,000	24,000	23,000	22,000	21,000	-	-	-	-	-	-	-
CTF Barnstable High School Learning Center (I) (#2017-063)	Inside	02/27/18	06/30/38	2,968,500	227,856	220,356	212,856	205,356	197,856	191,856	185,856	176,356	172,006	167,656	163,306
CTF Barnstable Public Schools Asbestos Abatement (I) (#2017-066)	Inside	02/27/18	06/30/28	270,000	30,000	28,750	27,500	26,250	-	-	-	-	-	-	-
CTF Barnstable High School Stadium Bleachers (I) (#2017-067)	Inside	02/27/18	06/30/33	966,000	88,750	85,500	82,250	79,000	75,750	73,150	70,550	63,600	61,800	-	-
CTF Barnstable High School Cafeteria Window (I) (#2017-068)	Inside	02/27/18	06/30/38	400,000	30,525	29,525	28,525	27,525	26,525	25,725	24,925	24,325	23,725	23,125	22,525
CTF Hyannis West Elementary School Roof Truss System (2019-058)	Inside	02/26/19	06/30/39	850,000	69,300	67,050	64,800	62,550	60,300	53,050	51,050	49,850	48,650	47,450	46,250
CTF Barnstable High School Sports Field Upgrade (#2018-064)	Inside	02/26/19	06/30/34	4,600,000	433,100	417,850	402,600	387,350	372,100	356,850	341,600	332,450	323,300	314,150	-
CTF Barnstable High School Engineering Phase 2 Sports Field (#2019-093)	Inside	02/25/20	06/30/25	144,000	26,250	-	-	-	-	-	-	-	-	-	-
CTF Barnstable Public Schools Mechanical Upgrades (#2019-096)	Inside	02/25/20	06/30/40	250,000	21,725	20,975	20,225	19,475	18,725	17,975	12,375	12,075	11,775	11,475	11,275
CTF Barnstable Public Schools Environmental Lab (#2019-097)	Inside	02/25/20	06/30/40	222,000	15,275	14,775	14,275	13,775	13,275	12,775	12,375	12,075	11,775	11,475	11,275
CTF BPS & BIS Roof Top Ventilators (#2019-098)	Inside	02/25/20	06/30/40	1,500,000	114,563	110,813	107,063	103,313	99,563	95,813	92,813	90,563	88,313	86,063	84,563
CTF Centerville Elementary Ventilator (#2019-099)	Inside	02/25/20	06/30/40	500,000	38,188	36,938	35,688	34,438	33,188	31,938	30,938	30,188	29,438	28,688	28,188
CTF Hyannis West Elementary School Roof (#2019-101)	Inside	02/25/20	06/30/40	450,000	37,000	35,750	34,500	33,250	32,000	30,750	24,750	24,150	23,550	22,950	22,550
CTF Centerville Elementary Roof (#2019-102)	Inside	02/25/20	06/30/40	250,000	21,725	20,975	20,225	19,475	18,725	17,975	12,375	12,075	11,775	11,475	11,275
CTF Barnstable High School Sports Field Upgrades (#2019-211)	Inside	02/25/20	06/30/35	1,100,000	105,850	102,100	98,350	94,600	90,850	87,100	79,100	77,000	74,900	72,800	71,400
CTF School Building Improvements Refi 6/15/10	Inside	03/15/21	06/30/30	337,450	48,850	46,975	45,600	43,700	41,800	39,900	-	-	-	-	-
CTF School Improvement (I) Refi 6/15/11	Inside	03/15/21	06/30/26	133,250	29,175	28,350	-	-	-	-	-	-	-	-	-
CTF School Facilities Upgrades/Repairs II Refi 6/15/11	Inside	03/15/21	06/30/26	44,400	9,900	9,450	-	-	-	-	-	-	-	-	-
CTF School Facilities Upgrades/Repairs III Refi 6/15/11	Inside	03/15/21	06/30/26	44,400	9,900	9,450	-	-	-	-	-	-	-	-	-
CTF School Facilities Upgrades/Repairs V (I) Refi 6/15/11	Inside	03/15/21	06/30/31	358,750	49,490	48,115	46,215	39,315	37,665	36,515	34,840	-	-	-	-
CTF School District-Wide Communication, Surveillance, and Entry Improvements (#2020-083)	Inside	03/15/21	06/30/26	404,500	88,000	84,000	-	-	-	-	-	-	-	-	-
CTF Elementary School HVAC Chiller Replacement (#2020-084)	Inside	03/15/21	06/30/41	400,000	31,000	30,000	29,000	28,000	27,000	26,000	25,000	24,200	23,600	23,200	22,800
CTF BHS and BIS Rooftop Ventilator Replacement (I) (#2021-084)	Inside	03/15/22	03/15/42	3,205,000	270,400	262,400	256,000	248,000	240,000	232,000	224,000	216,000	209,600	203,200	198,400
CTF BHS and BIS Rooftop Ventilator Replacement (#2022-121)	Inside	03/15/23	03/15/43	4,156,984	394,950	384,450	373,950	363,450	352,950	342,450	331,950	321,450	310,950	300,450	284,950
School Window & Door Replacement (#2022-122)	Inside	03/15/23	03/15/38	1,000,000	94,500	92,000	89,500	87,000	84,500	82,000	79,500	77,000	74,500	72,000	69,500
BHS Tennis Court Replacement (2022-124)	Inside	03/15/23	03/15/38	1,039,516	117,600	114,100	110,600	107,100	103,600	100,100	96,600	93,100	89,600	86,100	82,600
CTF Cobb Astro Park (2023-111)	Inside	05/29/24	06/01/44	330,000	34,792	34,000	33,000	32,000	31,000	30,000	24,000	23,250	22,650	22,050	21,450
CTF Campus-wide Door & Window Replacement (2023-112)	Inside	05/29/24	06/01/44	1,000,000	94,375	92,500	90,000	87,500	85,000	82,500	80,000	77,500	75,500	73,500	71,500
Total Schools Interest & Principal					3,647,759	3,505,908	3,127,003	2,920,353	2,746,453	2,655,840	2,505,915	2,391,575	2,324,825	2,198,275	1,827,325

SCHOOLS INTEREST & PRINCIPAL		Issue Date	Maturity Date	Original Amount	Pymts FY 2036	Pymts FY 2037	Pymts FY 2038	Pymts FY 2039	Pymts FY 2040	Pymts FY 2041	Pymts FY 2042	Pymts FY 2043	Pymts FY 2044	Pymts FY 2045
CTF Early Learning Center Modular Facility	Inside	02/17/15	02/15/35	2,000,000	-	-	-	-	-	-	-	-	-	-
CTF School Health & Safety Improvements \$478,000 Refunded	Inside	02/17/15	02/15/26	193,400	-	-	-	-	-	-	-	-	-	-
CTF MME Roof Replacement (I) \$750,000 Refunded	Inside	02/17/15	02/15/26	329,800	-	-	-	-	-	-	-	-	-	-
CTF School Upgrades 2 (I) \$150,000 Refunded	Inside	02/17/15	02/15/27	47,400	-	-	-	-	-	-	-	-	-	-
CTF BHMCPs Roof (I) \$910,000 Refunded	Inside	02/17/15	02/15/27	426,900	-	-	-	-	-	-	-	-	-	-
CTF Elementary School Modular Classroom (#2015-115)	Inside	02/25/16	06/30/36	3,720,000	190,550	-	-	-	-	-	-	-	-	-
CTF BIS Façade & Roof Improvements (#2015-116)	Inside	02/25/16	06/30/36	3,353,000	169,950	-	-	-	-	-	-	-	-	-
CTF BCHMCPs Façade & Roof Improvements (#2015-117)	Inside	02/25/16	06/30/26	260,000	-	-	-	-	-	-	-	-	-	-
CTF High School & Middle School Boiler Upgrades (#2015-119)	Inside	02/25/16	06/30/26	350,000	-	-	-	-	-	-	-	-	-	-
CTF W Village Elementary A/C Replacement (#2015-120)	Inside	02/25/16	06/30/26	250,000	-	-	-	-	-	-	-	-	-	-
CTF School Facility Improvements 1 (I) \$916,600 Refunded	Inside	06/21/16	06/30/28	295,700	-	-	-	-	-	-	-	-	-	-
CTF School Parking Lot Light Pole Replacement (I) (#2016-082)	Inside	02/23/17	06/30/27	435,000	-	-	-	-	-	-	-	-	-	-
CTF School Unit Ventilator Upgrade (I) (#2016-083)	Inside	02/23/17	06/30/27	230,000	-	-	-	-	-	-	-	-	-	-
CTF Horace Mann Roof (I) (#2016-081)	Inside	02/27/18	06/30/38	2,350,000	126,069	122,475	118,738	-	-	-	-	-	-	-
CTF Barnstable Public Schools Unit Ventilator (I) (#2017-062)	Inside	02/27/18	06/30/28	225,000	-	-	-	-	-	-	-	-	-	-
CTF Barnstable High School Learning Center (I) (#2017-063)	Inside	02/27/18	06/30/38	2,968,500	158,956	154,425	149,713	-	-	-	-	-	-	-
CTF Barnstable Public Schools Asbestos Abatement (I) (#2017-066)	Inside	02/27/18	06/30/28	270,000	-	-	-	-	-	-	-	-	-	-
CTF Barnstable High School Stadium Bleachers (I) (#2017-067)	Inside	02/27/18	06/30/33	966,000	-	-	-	-	-	-	-	-	-	-
CTF Barnstable High School Cafeteria Window (I) (#2017-068)	Inside	02/27/18	06/30/38	400,000	21,925	21,300	20,650	-	-	-	-	-	-	-
CTF Hyannis West Elementary School Roof Truss System (2019-058)	Inside	02/26/19	06/30/39	850,000	45,050	43,850	42,600	41,300	-	-	-	-	-	-
CTF Barnstable High School Sports Field Upgrade (#2018-064)	Inside	02/26/19	06/30/34	4,600,000	-	-	-	-	-	-	-	-	-	-
CTF Barnstable High School Engineering Phase 2 Sports Field (#2019-093)	Inside	02/25/20	06/30/25	144,000	-	-	-	-	-	-	-	-	-	-
CTF Barnstable Public Schools Mechanical Upgrades (#2019-096)	Inside	02/25/20	06/30/40	250,000	11,075	10,875	10,663	10,450	10,225	-	-	-	-	-
CTF Barnstable Public Schools Environmental Lab (#2019-097)	Inside	02/25/20	06/30/40	222,000	11,075	10,875	10,663	10,450	10,225	-	-	-	-	-
CTF BPS & BIS Roof Top Ventilators (#2019-098)	Inside	02/25/20	06/30/40	1,500,000	83,063	81,563	79,969	78,375	76,688	-	-	-	-	-
CTF Centerville Elementary Ventilator (#2019-099)	Inside	02/25/20	06/30/40	500,000	27,688	27,188	26,656	26,125	25,563	-	-	-	-	-
CTF Hyannis West Elementary School Roof (#2019-101)	Inside	02/25/20	06/30/40	450,000	22,150	21,750	21,325	20,900	20,450	-	-	-	-	-
CTF Centerville Elementary Roof (#2019-102)	Inside	02/25/20	06/30/40	250,000	11,075	10,875	10,663	10,450	10,225	-	-	-	-	-
CTF Barnstable High School Sports Field Upgrades (#2019-211)	Inside	02/25/20	06/30/35	1,100,000	-	-	-	-	-	-	-	-	-	-
CTF School Building Improvements Refi 6/15/10	Inside	03/15/21	06/30/30	337,450	-	-	-	-	-	-	-	-	-	-
CTF School Improvement (I) Refi 6/15/11	Inside	03/15/21	06/30/26	133,250	-	-	-	-	-	-	-	-	-	-
CTF School Facilities Upgrades/Repairs II Refi 6/15/11	Inside	03/15/21	06/30/26	44,400	-	-	-	-	-	-	-	-	-	-
CTF School Facilities Upgrades/Repairs III Refi 6/15/11	Inside	03/15/21	06/30/26	44,400	-	-	-	-	-	-	-	-	-	-
CTF School Facilities Upgrades/Repairs V (I) Refi 6/15/11	Inside	03/15/21	06/30/31	358,750	-	-	-	-	-	-	-	-	-	-
CTF School District-Wide Communication, Surveillance, and Entry Improvements (#2020-083)	Inside	03/15/21	06/30/26	404,500	-	-	-	-	-	-	-	-	-	-
CTF Elementary School HVAC Chiller Replacement (#2020-084)	Inside	03/15/21	06/30/41	400,000	22,400	22,000	21,600	21,200	20,800	20,400	-	-	-	-
CTF BHS and BIS Rooftop Ventilator Replacement (I) (#2021-084)	Inside	03/15/22	03/15/42	3,205,000	193,600	188,800	184,000	179,200	174,400	169,600	164,800	-	-	-
CTF BHS and BIS Rooftop Ventilator Replacement (#2022-121)	Inside	03/15/23	03/15/43	4,156,984	274,700	264,450	254,200	246,000	237,800	229,600	221,400	213,200	-	-
School Window & Door Replacement (#2022-122)	Inside	03/15/23	03/15/38	1,000,000	67,000	64,500	62,000	60,000	58,000	56,000	54,000	52,000	-	-
BHS Tennis Court Replacement (2022-124)	Inside	03/15/23	03/15/38	1,039,516	74,100	70,850	67,600	-	-	-	-	-	-	-
CTF Cobb Astro Park (2023-111)	Inside	05/29/24	06/01/44	330,000	20,700	19,950	19,200	18,600	18,000	17,400	16,800	16,200	15,600	-
CTF Campus-wide Door & Window Replacement (2023-112)	Inside	05/29/24	06/01/44	1,000,000	69,000	66,500	64,000	62,000	60,000	58,000	56,000	54,000	52,000	-
Total Schools Interest & Principal					1,600,125	1,202,225	1,164,238	785,050	722,375	551,000	513,000	335,400	67,600	-

LAND ACQUISITION INTEREST & PRINCIPAL		Issue Date	Maturity Date	Original Amount	Pymts FY 2025	Pymts FY 2026	Pymts FY 2027	Pymts FY 2028	Pymts FY 2029	Pymts FY 2030	Pymts FY 2031	Pymts FY 2032	Pymts FY 2033	Pymts FY 2034	Pymts FY 2035
CTF Land Acquisition (I) - Hyannis Golf Course \$748,000 Refunded	Inside	02/17/15	02/15/26	325,200	34,240	32,960	-	-	-	-	-	-	-	-	-
Total Land Acquisition Interest & Principal					34,240	32,960	-	-	-	-	-	-	-	-	-

PUBLIC WAYS INTEREST & PRINCIPAL		Issue Date	Maturity Date	Original Amount	Pymts FY 2025	Pymts FY 2026	Pymts FY 2027	Pymts FY 2028	Pymts FY 2029	Pymts FY 2030	Pymts FY 2031	Pymts FY 2032	Pymts FY 2033	Pymts FY 2034	Pymts FY 2035
CTF Guardrail Improvements (#2015-098)	Inside	02/25/16	06/30/36	170,000	16,200	15,600	-	-	-	-	-	-	-	-	-
CTF Sidewalk Improvements (#2015-098)	Inside	02/25/16	06/30/36	230,000	21,600	20,800	-	-	-	-	-	-	-	-	-
CTF Road Repairs (#2015-102)	Inside	02/25/16	06/30/31	518,000	41,919	40,519	39,119	38,419	37,544	31,800	30,900	-	-	-	-
CTF Road Repairs - Governor's Way (#2016-037)	Inside	02/25/16	06/30/31	304,000	24,125	23,325	22,525	22,125	21,625	21,200	20,600	-	-	-	-
CTF Private Roads Repairs (I) \$167,300	Inside	02/23/17	06/30/31	167,300	12,600	12,200	11,800	11,400	11,000	10,600	10,300	-	-	-	-
CTF Guardrail & Sidewalk Improvement Program (I) (#2016-103)	Inside	02/23/17	06/30/32	680,750	58,050	56,250	54,450	52,650	50,850	49,050	47,700	46,350	-	-	-
CTF Guardrail & Sidewalk (I) (#2017-073)	Inside	02/27/18	06/30/33	287,000	26,950	25,950	24,950	23,950	22,950	22,150	16,350	15,900	15,450	-	-
CTF Sidewalk Improvements (#2019-125)	Inside	02/25/20	06/30/35	314,000	28,400	27,400	26,400	25,400	24,400	23,400	22,600	22,000	21,400	20,800	20,400
CTF Crosswalk Improvements (#2019-128)	Inside	02/25/20	06/30/35	113,100	12,850	12,350	11,850	6,350	6,100	5,850	5,650	5,500	5,350	5,200	5,100
CTF Baxter's Neck Road - Private Way Refi 6/15/11	Inside	03/15/21	06/30/26	138,338	19,800	18,900	-	-	-	-	-	-	-	-	-
CTF Bumps River Bridge Repair (#2019-124)	Inside	03/15/21	06/30/41	900,000	69,750	67,500	65,250	63,000	60,750	58,500	56,250	54,450	53,100	52,200	51,300
CTF Public Bridge Maintenance and Repairs (I) (#2021-111)	Inside	03/15/22	03/15/32	500,000	69,000	66,500	64,500	62,000	59,500	57,000	54,500	52,000	-	-	-
CTF Emergency Generator Implementation Plan (I) (#2021-112)	Inside	03/15/22	03/15/32	615,250	88,050	79,800	77,400	74,400	71,400	68,400	65,400	62,400	-	-	-
Ocean St. Sidewalks & Kalmus Beach Entrance (2022-103)	Inside	03/15/23	03/15/38	2,950,000	335,550	325,550	315,550	305,550	290,550	280,800	271,050	261,300	251,550	241,800	232,050
Total Public Ways Interest & Principal					824,844	792,644	713,794	685,244	656,669	628,750	601,300	519,900	346,850	320,000	308,850

PUBLIC WAYS INTEREST & PRINCIPAL		Issue Date	Maturity Date	Original Amount	Pymts FY 2036	Pymts FY 2037	Pymts FY 2038	Pymts FY 2039	Pymts FY 2040	Pymts FY 2041	Pymts FY 2042	Pymts FY 2043	Pymts FY 2044	Pymts FY 2045
CTF Guardrail Improvements (#2015-098)	Inside	02/25/16	06/30/36	170,000	-	-	-	-	-	-	-	-	-	-
CTF Sidewalk Improvements (#2015-098)	Inside	02/25/16	06/30/36	230,000	-	-	-	-	-	-	-	-	-	-
CTF Road Repairs (#2015-102)	Inside	02/25/16	06/30/31	518,000	-	-	-	-	-	-	-	-	-	-
CTF Road Repairs - Governor's Way (#2016-037)	Inside	02/25/16	06/30/31	304,000	-	-	-	-	-	-	-	-	-	-
CTF Private Roads Repairs (I) \$167,300	Inside	02/23/17	06/30/31	167,300	-	-	-	-	-	-	-	-	-	-
CTF Guardrail & Sidewalk Improvement Program (I) (#2016-103)	Inside	02/23/17	06/30/32	680,750	-	-	-	-	-	-	-	-	-	-
CTF Guardrail & Sidewalk (I) (#2017-073)	Inside	02/27/18	06/30/33	287,000	-	-	-	-	-	-	-	-	-	-
CTF Sidewalk Improvements (#2019-125)	Inside	02/25/20	06/30/35	314,000	-	-	-	-	-	-	-	-	-	-
CTF Crosswalk Improvements (#2019-128)	Inside	02/25/20	06/30/35	113,100	-	-	-	-	-	-	-	-	-	-
CTF Baxter's Neck Road - Private Way Refi 6/15/11	Inside	03/15/21	06/30/26	138,338	-	-	-	-	-	-	-	-	-	-
CTF Bumps River Bridge Repair (#2019-124)	Inside	03/15/21	06/30/41	900,000	50,400	49,500	48,600	47,700	46,800	45,900	-	-	-	-
CTF Public Bridge Maintenance and Repairs (I) (#2021-111)	Inside	03/15/22	03/15/32	500,000	-	-	-	-	-	-	-	-	-	-
CTF Emergency Generator Implementation Plan (I) (#2021-112)	Inside	03/15/22	03/15/32	615,250	-	-	-	-	-	-	-	-	-	-
Ocean St. Sidewalks & Kalmus Beach Entrance (2022-103)	Inside	03/15/23	03/15/38	2,950,000	222,300	212,550	202,800	-	-	-	-	-	-	-
Total Public Ways Interest & Principal					272,700	262,050	251,400	47,700	46,800	45,900	-	-	-	-

PUBLIC FACILITIES INTEREST & PRINCIPAL		Issue Date	Maturity Date	Original Amount	Pymts FY 2025	Pymts FY 2026	Pymts FY 2027	Pymts FY 2028	Pymts FY 2029	Pymts FY 2030	Pymts FY 2031	Pymts FY 2032	Pymts FY 2033	Pymts FY 2034	Pymts FY 2035
CTF Centerville Recreation Building	Inside	02/17/15	02/15/35	185,000	12,863	12,463	12,163	11,863	11,613	11,350	11,050	10,750	5,450	5,300	5,150
CTF Senior Center - Parking Lot Expansion	Inside	02/17/15	02/15/30	290,000	23,325	22,525	21,925	21,325	20,825	10,300	-	-	-	-	-
CTF Police Facilities	Inside	02/17/15	02/15/35	288,000	19,519	18,919	18,469	18,019	17,644	17,250	16,800	16,350	10,900	10,600	10,300
CTF Police Station Construction (I) \$400,000 Adv Refunded 6-15-05	Inside	02/17/15	02/15/25	181,650	18,720	-	-	-	-	-	-	-	-	-	-
CTF Senior Center - Garden Level \$457,000 Refunded	Inside	02/17/15	02/15/27	195,000	20,900	20,140	19,570	-	-	-	-	-	-	-	-
CTF Town Building Repairs & Renovations \$685,000 Refunded	Inside	02/17/15	02/15/27	317,600	30,770	29,650	27,810	-	-	-	-	-	-	-	-
CTF Municipal Building Improvements \$297,000 Refunded	Inside	06/21/16	06/30/28	49,300	5,400	5,300	5,200	5,100	-	-	-	-	-	-	-
CTF Police Station Remodeling (#2015-100)	Inside	02/25/16	06/30/36	355,000	25,844	25,044	24,244	18,844	18,469	18,150	17,700	17,250	16,800	16,350	15,900
CTF Town Hall Remodeling (#2015-101)	Inside	02/25/16	06/30/36	939,000	61,031	59,231	57,431	56,531	55,406	54,450	53,100	51,750	50,400	49,050	47,700
CTF Joshua's Pond Recreational Facility (#2015-111)	Inside	02/25/16	06/30/31	282,000	23,594	22,794	21,994	16,594	16,219	15,900	15,450	-	-	-	-
CTF Craigville Beach Bathhouse (#2016-031)	Inside	02/25/16	06/30/36	450,000	32,525	31,525	25,525	25,125	24,625	24,200	23,600	23,000	22,400	21,800	21,200
CTF Beach Facility Improvement (I) (#2016-110)	Inside	02/23/17	06/30/27	438,000	44,800	43,200	41,600	-	-	-	-	-	-	-	-
CTF Oosterville Bay Elem School Improvements (I) (#2016-112)	Inside	02/23/17	06/30/37	724,300	50,794	49,394	47,994	46,594	45,194	43,794	42,744	41,694	40,644	39,594	38,456
CTF Lombard Field Improvements (I) (#2016-113)	Inside	02/23/17	06/30/37	895,000	65,138	63,338	61,538	59,738	57,938	56,138	54,788	53,438	52,088	50,738	49,275
CTF West Barnstable Shooting Range (I) (#2017-074)	Inside	02/27/18	06/30/28	314,000	36,000	34,500	33,000	31,500	-	-	-	-	-	-	-
CTF Senior Center Renovations (#2018-076)	Inside	02/26/19	06/30/39	659,000	53,788	52,038	50,288	48,538	46,788	45,038	38,288	37,388	36,488	35,588	34,688
CTF Oosterville Recreation Building Design & Construction (#2017-086)	Inside	02/26/19	06/30/39	675,000	54,388	52,638	50,888	49,138	47,388	45,638	43,888	42,838	41,788	40,738	34,688
CTF Town Hall Restroom Renovations	Inside	02/26/19	06/30/39	560,000	46,056	44,556	43,056	41,556	40,056	38,556	37,056	31,156	30,406	29,656	28,906
CTF School Administration Building Remodeling (#2019-148)	Inside	02/25/20	06/30/40	996,000	76,263	73,763	71,263	68,763	66,263	63,763	61,763	60,263	58,763	57,263	56,263
CTF Craigville Bath House (#2019-116)	Inside	02/25/20	06/30/40	255,000	21,875	21,125	20,375	19,625	18,875	18,125	17,525	12,075	11,775	11,475	11,275
CTF Craigville Parking Lot (#2019-116)	Inside	02/25/20	06/30/35	160,000	14,200	13,700	13,200	12,700	12,200	11,700	11,300	11,000	10,700	10,400	10,200
CTF Marston Mills Tennis Courts (#2019-117)	Inside	02/25/20	06/30/35	620,000	56,800	54,800	52,800	50,800	48,800	46,800	45,200	44,000	42,800	41,600	40,800
CTF Public Bridge Improvements and Repairs (#2019-122)	Inside	02/25/20	06/30/40	500,000	38,188	36,938	35,688	34,438	33,188	31,938	30,938	30,188	29,438	28,688	28,188
CTF Police Facility Refi 6/15/10	Inside	03/15/21	06/30/30	187,450	26,800	26,275	25,225	24,175	23,125	22,575	-	-	-	-	-
CTF Municipal Facility Improvements Refi 6/15/10	Inside	03/15/21	06/30/29	33,750	5,075	4,875	5,175	4,950	4,725	-	-	-	-	-	-
CTF Town Hall Security Improvements (#2019-129)	Inside	03/15/21	06/30/41	480,000	38,350	37,100	35,850	34,600	33,350	32,100	30,850	29,850	29,100	28,600	28,100
CTF Oosterville Field Construction & Site Improvement (#2019-146)	Inside	03/15/21	06/30/36	705,600	70,750	68,250	60,750	58,500	56,250	54,000	51,750	49,950	48,600	47,700	46,800
CTF 200 Main Street Mansard Evaluation & Repair (#2020-106)	Inside	03/15/21	06/30/41	374,000	30,400	29,400	28,400	27,400	26,400	25,400	24,400	23,600	23,000	22,600	22,200
CTF Salt Storage Facility Design & Construction (#2020-107)	Inside	03/15/21	06/30/41	345,000	29,750	28,750	27,750	26,750	25,750	24,750	18,750	18,150	17,700	17,400	17,100
CTF Police Facility Improvements (I) (#2021-098)	Inside	03/15/22	03/15/42	806,432	67,600	65,600	64,000	62,000	60,000	58,000	56,000	54,000	52,400	50,800	49,600
CTF Police Site Security Fence (I) (#2021-099)	Inside	03/15/22	03/15/42	340,032	31,800	30,800	30,000	29,000	28,000	27,000	21,000	20,250	19,650	19,050	18,600
CTF Marston Mills School Demolition (I) (#2021-113)	Inside	03/15/22	03/15/27	360,011	85,500	81,750	78,750	-	-	-	-	-	-	-	-
CTF Town Hall Mechanical Improvements (I) (#2021-114)	Inside	03/15/22	03/15/42	1,908,596	160,550	155,800	152,000	147,250	142,500	137,750	133,000	128,250	124,450	120,650	117,800
CTF Town Hall Mechanical Improvements (I) (#2022-107)	Inside	05/29/24	06/01/44	2,025,852	195,877	191,000	185,750	180,500	175,250	165,000	160,000	155,000	151,000	147,000	143,000
CTF Police Facility Improvements (I) (#2022-110)	Inside	05/29/24	06/01/44	1,167,321	114,305	109,600	106,600	103,600	100,600	97,600	94,600	91,600	89,200	86,800	84,400
CTF Centerville Recreation Site Improvements (2022-112)	Inside	05/29/24	06/01/39	827,376	95,458	90,750	88,000	85,250	82,500	79,750	77,000	74,250	72,050	69,850	67,650
CTF Hathaway's Pond Bath House & Site Improvements (2022-113)	Inside	05/29/24	06/01/44	450,000	45,067	44,100	42,850	41,600	40,350	39,100	37,850	36,600	35,600	34,600	28,600
CTF School Administration Building Mechanicals & Cooling (2022-108)	Inside	05/29/24	06/01/44	1,906,100	185,713	175,750	171,000	166,250	161,500	156,750	152,000	147,250	143,450	139,650	135,850
CTF School Administration Building Mechanicals & Cooling (2023-099)	Inside	05/29/24	06/01/44	1,141,929	112,760	108,450	105,450	102,450	99,450	96,450	93,450	90,450	83,050	80,850	78,650
					-	-	-	-	-	-	-	-	-	-	-
Total Public Facilities Interest & Principal					2,128,533	2,035,828	1,963,568	1,731,063	1,641,238	1,569,313	1,471,838	1,402,338	1,350,088	1,314,388	1,271,338

PUBLIC FACILITIES INTEREST & PRINCIPAL		Issue Date	Maturity Date	Original Amount	Pymts FY 2036	Pymts FY 2037	Pymts FY 2038	Pymts FY 2039	Pymts FY 2040	Pymts FY 2041	Pymts FY 2042	Pymts FY 2043	Pymts FY 2044	Pymts FY 2045
CTF Centerville Recreation Building	Inside	02/17/15	02/15/35	185,000	-	-	-	-	-	-	-	-	-	-
CTF Senior Center - Parking Lot Expansion	Inside	02/17/15	02/15/30	290,000	-	-	-	-	-	-	-	-	-	-
CTF Police Facilities	Inside	02/17/15	02/15/35	288,000	-	-	-	-	-	-	-	-	-	-
CTF Police Station Construction (I) \$400,000 Adv Refunded 6-15-05	Inside	02/17/15	02/15/25	181,650	-	-	-	-	-	-	-	-	-	-
CTF Senior Center - Garden Level \$457,000 Refunded	Inside	02/17/15	02/15/27	195,000	-	-	-	-	-	-	-	-	-	-
CTF Town Building Repairs & Renovations \$685,000 Refunded	Inside	02/17/15	02/15/27	317,600	-	-	-	-	-	-	-	-	-	-
CTF Municipal Building Improvements \$297,000 Refunded	Inside	06/21/16	06/30/28	49,300	-	-	-	-	-	-	-	-	-	-
CTF Police Station Remodeling (#2015-100)	Inside	02/25/16	06/30/36	355,000	15,450	-	-	-	-	-	-	-	-	-
CTF Town Hall Remodeling (#2015-101)	Inside	02/25/16	06/30/36	939,000	46,350	-	-	-	-	-	-	-	-	-
CTF Joshua's Pond Recreational Facility (#2015-111)	Inside	02/25/16	06/30/31	282,000	-	-	-	-	-	-	-	-	-	-
CTF Craigville Beach Bathhouse (#2016-031)	Inside	02/25/16	06/30/36	450,000	20,600	-	-	-	-	-	-	-	-	-
CTF Beach Facility Improvement (I) (#2016-110)	Inside	02/23/17	06/30/27	438,000	-	-	-	-	-	-	-	-	-	-
CTF Osterville Bay Elem School Improvements (I) (#2016-112)	Inside	02/23/17	06/30/37	724,300	37,319	36,181	-	-	-	-	-	-	-	-
CTF Lombard Field Improvements (I) (#2016-113)	Inside	02/23/17	06/30/37	895,000	47,813	41,350	-	-	-	-	-	-	-	-
CTF West Barnstable Shooting Range (I) (#2017-074)	Inside	02/27/18	06/30/28	314,000	-	-	-	-	-	-	-	-	-	-
CTF Senior Center Renovations (#2018-076)	Inside	02/26/19	06/30/39	659,000	33,788	32,888	31,950	30,975	-	-	-	-	-	-
CTF Osterville Recreation Building Design & Construction (#2017-086)	Inside	02/26/19	06/30/39	675,000	33,788	32,888	31,950	30,975	-	-	-	-	-	-
CTF Town Hall Restroom Renovations	Inside	02/26/19	06/30/39	560,000	28,156	27,406	26,625	25,813	-	-	-	-	-	-
CTF School Administration Building Remodeling (#2019-148)	Inside	02/25/20	06/30/40	996,000	55,263	54,263	53,200	52,138	46,013	-	-	-	-	-
CTF Craigville Bath House (#2019-116)	Inside	02/25/20	06/30/40	255,000	11,075	10,875	10,663	10,450	10,225	-	-	-	-	-
CTF Craigville Parking Lot (#2019-116)	Inside	02/25/20	06/30/35	160,000	-	-	-	-	-	-	-	-	-	-
CTF Marston Mills Tennis Courts (#2019-117)	Inside	02/25/20	06/30/35	620,000	-	-	-	-	-	-	-	-	-	-
CTF Public Bridge Improvements and Repairs (#2019-122)	Inside	02/25/20	06/30/40	500,000	27,688	27,188	26,656	26,125	25,563	-	-	-	-	-
CTF Police Facility Refi 6/15/10	Inside	03/15/21	06/30/30	187,450	-	-	-	-	-	-	-	-	-	-
CTF Municipal Facility Improvements Refi 6/15/10	Inside	03/15/21	06/30/29	33,750	-	-	-	-	-	-	-	-	-	-
CTF Town Hall Security Improvements (#2019-129)	Inside	03/15/21	06/30/41	480,000	27,600	27,100	21,600	21,200	20,800	20,400	-	-	-	-
CTF Osterville Field Construction & Site Improvement (#2019-146)	Inside	03/15/21	06/30/36	705,600	45,900	-	-	-	-	-	-	-	-	-
CTF 200 Main Street Mansard Evaluation & Repair (#2020-106)	Inside	03/15/21	06/30/41	374,000	16,800	16,500	16,200	15,900	15,600	15,300	-	-	-	-
CTF Salt Storage Facility Design & Construction (#2020-107)	Inside	03/15/21	06/30/41	345,000	16,800	16,500	16,200	15,900	15,600	15,300	-	-	-	-
CTF Police Facility Improvements (I) (#2021-098)	Inside	03/15/22	03/15/42	806,432	48,400	47,200	46,000	44,800	43,600	42,400	41,200	-	-	-
CTF Police Site Security Fence (I) (#2021-099)	Inside	03/15/22	03/15/42	340,032	18,150	17,700	17,250	16,800	16,350	15,900	15,450	-	-	-
CTF Marston Mills School Demolition (I) (#2021-113)	Inside	03/15/22	03/15/27	360,011	-	-	-	-	-	-	-	-	-	-
CTF Town Hall Mechanical Improvements (I) (#2021-114)	Inside	03/15/22	03/15/42	1,908,596	114,950	112,100	109,250	106,400	103,550	100,700	97,850	-	-	-
CTF Town Hall Mechanical Improvements (I) (#2022-107)	Inside	05/29/24	06/01/44	2,025,852	138,000	133,000	128,000	124,000	120,000	116,000	112,000	108,000	104,000	-
CTF Police Facility Improvements (I) (#2022-110)	Inside	05/29/24	06/01/44	1,167,321	81,400	78,400	70,400	68,200	66,000	63,800	61,600	59,400	57,200	-
CTF Centerville Recreation Site Improvements (2022-112)	Inside	05/29/24	06/01/39	827,376	64,900	62,150	59,400	57,200	-	-	-	-	-	-
CTF Hathaway's Pond Bath House & Site Improvements (2022-113)	Inside	05/29/24	06/01/44	450,000	27,600	26,600	25,600	24,800	24,000	23,200	22,400	21,600	20,800	-
CTF School Administration Building Mechanicals & Cooling (2022-108)	Inside	05/29/24	06/01/44	1,906,100	131,100	126,350	121,600	117,800	114,000	110,200	106,400	102,600	98,800	-
CTF School Administration Building Mechanicals & Cooling (2023-099)	Inside	05/29/24	06/01/44	1,141,929	75,900	73,150	70,400	68,200	66,000	63,800	61,600	59,400	57,200	-
					-	-	-	-	-	-	-	-	-	-
Total Public Facilities Interest & Principal					1,164,788	999,788	882,944	857,675	687,300	587,000	518,500	351,000	338,000	-

WATERWAYS INTEREST & PRINCIPAL		-	Issue Date	Maturity Date	Original Amount	Pymts FY 2025	Pymts FY 2026	Pymts FY 2027	Pymts FY 2028	Pymts FY 2029	Pymts FY 2030	Pymts FY 2031	Pymts FY 2032	Pymts FY 2033	Pymts FY 2034	Pymts FY 2035
CTF Marstons Mills Fish Run Reconstruction	Inside	02/17/15	02/15/30	326,000	23,625	22,825	22,225	21,625	21,125	20,600	-	-	-	-	-	-
CTF Paving: Bay Street Boat Ramp (#2015-099)	Inside	02/25/16	06/30/26	142,000	10,800	10,400	-	-	-	-	-	-	-	-	-	-
CTF Channel Dredging- Barnstable Harbor (#2016-035)	Inside	02/25/16	06/30/26	490,000	48,600	46,800	-	-	-	-	-	-	-	-	-	-
CTF Blish Point Boat Access Channel Dredging (I) (#2016-111)	Inside	02/23/17	06/30/37	943,900	70,506	63,506	61,706	59,906	58,106	56,306	54,956	53,606	52,256	50,906	49,444	
CTF Prince Cove/Hayward Rd. Boat Ramp Refi 6/15/11	Inside	03/15/21	06/30/26	177,650	39,075	37,800	-	-	-	-	-	-	-	-	-	-
CTF Channel Dredging - (#2019-119)	Inside	03/15/21	06/30/41	406,000	31,000	30,000	29,000	28,000	27,000	26,000	25,000	24,200	23,600	23,200	22,800	
CTF Patrol Vessel Replacement (I) (#2021-103)	Inside	03/15/22	03/15/32	310,000	41,400	39,900	38,700	37,200	35,700	34,200	32,700	31,200	-	-	-	-
CTF Channel Dredging (2020-108)	Inside	03/15/23	03/15/38	1,057,000	118,300	114,800	111,300	107,800	104,300	100,800	97,300	93,800	90,300	86,800	83,300	
CTF Channel Dredging (2021-102)	Inside	05/29/24	06/01/34	1,032,000	154,925	148,250	143,000	137,750	132,500	127,250	117,000	112,000	108,000	104,000	-	-
CTF Scudder Lane Boat Ramp Reconstruction (2023-076)	Inside	05/29/24	06/01/39	496,000	58,878	56,400	54,650	52,900	51,150	49,400	47,650	45,900	44,500	38,100	36,900	
Total Waterways Interest & Principal						597,109	570,681	460,581	445,181	429,881	414,556	374,606	360,706	318,656	303,006	192,444

WATERWAYS INTEREST & PRINCIPAL		-	Issue Date	Maturity Date	Original Amount	Pymts FY 2036	Pymts FY 2037	Pymts FY 2038	Pymts FY 2039	Pymts FY 2040	Pymts FY 2041	Pymts FY 2042	Pymts FY 2043	Pymts FY 2044	Pymts FY 2045
CTF Marstons Mills Fish Run Reconstruction	Inside	02/17/15	02/15/30	326,000	-	-	-	-	-	-	-	-	-	-	-
CTF Paving: Bay Street Boat Ramp (#2015-099)	Inside	02/25/16	06/30/26	142,000	-	-	-	-	-	-	-	-	-	-	-
CTF Channel Dredging- Barnstable Harbor (#2016-035)	Inside	02/25/16	06/30/26	490,000	-	-	-	-	-	-	-	-	-	-	-
CTF Blish Point Boat Access Channel Dredging (I) (#2016-111)	Inside	02/23/17	06/30/37	943,900	47,981	46,519	-	-	-	-	-	-	-	-	-
CTF Prince Cove/Hayward Rd. Boat Ramp Refi 6/15/11	Inside	03/15/21	06/30/26	177,650	-	-	-	-	-	-	-	-	-	-	-
CTF Channel Dredging - (#2019-119)	Inside	03/15/21	06/30/41	406,000	22,400	22,000	21,600	21,200	20,800	20,400	-	-	-	-	-
CTF Patrol Vessel Replacement (I) (#2021-103)	Inside	03/15/22	03/15/32	310,000	-	-	-	-	-	-	-	-	-	-	-
CTF Channel Dredging (2020-108)	Inside	03/15/23	03/15/38	1,057,000	79,800	76,300	72,800	-	-	-	-	-	-	-	-
CTF Channel Dredging (2021-102)	Inside	05/29/24	06/01/34	1,032,000	-	-	-	-	-	-	-	-	-	-	-
CTF Scudder Lane Boat Ramp Reconstruction (2023-076)	Inside	05/29/24	06/01/39	496,000	35,400	33,900	32,400	31,200	-	-	-	-	-	-	-
Total Waterways Interest & Principal						185,581	178,719	126,800	52,400	20,800	20,400	-	-	-	-

WATER QUALITY INTEREST & PRINCIPAL		-	Issue Date	Maturity Date	Original Amount	Pymts FY 2025	Pymts FY 2026	Pymts FY 2027	Pymts FY 2028	Pymts FY 2029	Pymts FY 2030	Pymts FY 2031	Pymts FY 2032	Pymts FY 2033	Pymts FY 2034	Pymts FY 2035
CTF Hamblin Pond Alum Treatment (#2015-112)	Inside	02/25/16	06/30/31	300,000	24,125	23,325	22,525	22,125	21,625	21,200	20,600	-	-	-	-	-
CTF Lake Treatment Refi 6/15/10	Inside	03/15/21	06/30/25	54,350	14,700	-	-	-	-	-	-	-	-	-	-	-
CTF Stormwater Improvements - Impaired Ponds (#2020-110)	Inside	03/15/21	06/30/41	300,000	23,250	22,500	21,750	21,000	20,250	19,500	18,750	18,150	17,700	17,400	17,100	
CTF Stormwater Improvements - Impaired Ponds (#2021-110)	Inside	03/15/22	03/15/32	325,000	47,100	45,350	43,950	37,200	35,700	34,200	32,700	31,200	-	-	-	-
Total Water Quality Interest & Principal						109,175	91,175	88,225	80,325	77,575	74,900	72,050	49,350	17,700	17,400	17,100

WATER QUALITY INTEREST & PRINCIPAL		-	Issue Date	Maturity Date	Original Amount	Pymts FY 2036	Pymts FY 2037	Pymts FY 2038	Pymts FY 2039	Pymts FY 2040	Pymts FY 2041	Pymts FY 2042	Pymts FY 2043	Pymts FY 2044	Pymts FY 2045
CTF Hamblin Pond Alum Treatment (#2015-112)	Inside	02/25/16	06/30/31	300,000	-	-	-	-	-	-	-	-	-	-	-
CTF Lake Treatment Refi 6/15/10	Inside	03/15/21	06/30/25	54,350	-	-	-	-	-	-	-	-	-	-	-
CTF Stormwater Improvements - Impaired Ponds (#2020-110)	Inside	03/15/21	06/30/41	300,000	16,800	16,500	16,200	15,900	15,600	15,300	-	-	-	-	-
CTF Stormwater Improvements - Impaired Ponds (#2021-110)	Inside	03/15/22	03/15/32	325,000	-	-	-	-	-	-	-	-	-	-	-
Total Water Quality Interest & Principal						16,800	16,500	16,200	15,900	15,600	15,300	-	-	-	-

AIRPORT INTEREST & PRINCIPAL		Issue Date	Maturity Date	Original Amount	Pymts FY 2025	Pymts FY 2026	Pymts FY 2027	Pymts FY 2028	Pymts FY 2029	Pymts FY 2030	Pymts FY 2031	Pymts FY 2032	Pymts FY 2033	Pymts FY 2034	Pymts FY 2035
Airport Terminal Ramp Construction - Phase 2 (O) (#2013-0101)	Outside	02/23/17	06/30/37	428,000	30,813	30,013	29,213	28,413	32,613	31,613	30,863	30,113	29,363	28,613	27,800
Airport New Fuel Farm (I) (#2013-102)	Inside	02/23/17	06/30/36	634,500	45,475	44,275	48,075	46,675	45,275	43,875	47,825	46,625	45,425	44,225	47,925
Airport East Ramp Design & Construction (O) (#2014-053)	Outside	02/23/17	06/30/37	641,200	45,969	44,769	43,569	42,369	46,169	44,769	43,719	42,669	46,619	45,419	44,119
Runway Reconstruction & Generator Replacement	Outside	02/26/19	06/30/39	355,500	30,144	29,144	28,144	27,144	26,144	25,144	19,144	18,694	18,244	17,794	17,344
Airfield Improvements	Outside	02/26/19	06/30/31	59,700	6,650	6,400	6,150	5,900	5,650	5,400	5,150	-	-	-	-
Total Airport Fund Bonds					159,050	154,600	155,150	150,500	155,850	150,800	146,700	138,100	139,650	136,050	137,188

AIRPORT INTEREST & PRINCIPAL		Issue Date	Maturity Date	Original Amount	Pymts FY 2036	Pymts FY 2037	Pymts FY 2038	Pymts FY 2039	Pymts FY 2040	Pymts FY 2041	Pymts FY 2042	Pymts FY 2043	Pymts FY 2044	Pymts FY 2045
Airport Terminal Ramp Construction - Phase 2 (O) (#2013-0101)	Outside	02/23/17	06/30/37	428,000	31,988	31,013	-	-	-	-	-	-	-	-
Airport New Fuel Farm (I) (#2013-102)	Inside	02/23/17	06/30/36	634,500	46,463	-	-	-	-	-	-	-	-	-
Airport East Ramp Design & Construction (O) (#2014-053)	Outside	02/23/17	06/30/37	641,200	42,819	46,519	-	-	-	-	-	-	-	-
Runway Reconstruction & Generator Replacement	Outside	02/26/19	06/30/39	355,500	16,894	16,444	15,975	15,488	-	-	-	-	-	-
Airfield Improvements	Outside	02/26/19	06/30/31	59,700	-	-	-	-	-	-	-	-	-	-
Total Airport Fund Bonds					138,163	93,975	15,975	15,488	-	-	-	-	-	-

GOLF COURSE INTEREST & PRINCIPAL		Issue Date	Maturity Date	Original Amount	Pymts FY 2025	Pymts FY 2026	Pymts FY 2027	Pymts FY 2028	Pymts FY 2029	Pymts FY 2030	Pymts FY 2031	Pymts FY 2032	Pymts FY 2033	Pymts FY 2034	Pymts FY 2035
Hyannis Golf Course Acquisition \$3,900,000 Refunded	Inside	02/17/15	02/15/25	1,951,500	290,160	-	-	-	-	-	-	-	-	-	-
Olde Barnstable Building Improvements (#2015-105)	Inside	02/25/16	06/30/26	174,000	21,600	20,800	-	-	-	-	-	-	-	-	-
Hyannis Building Improvements (#2015-106)	Inside	02/25/16	06/30/26	140,000	16,200	15,600	-	-	-	-	-	-	-	-	-
Olde Barnstable Fairgrounds Golf Course (I) (#2016-107)	Inside	02/23/17	06/30/37	245,000	19,913	19,313	13,713	13,313	12,913	12,513	12,213	11,913	11,613	11,313	10,988
Hyannis Golf Course Improvements (I) (#2016-108)	Inside	02/23/17	06/30/37	292,700	21,275	20,675	20,075	19,475	18,875	18,275	17,825	17,375	16,925	16,475	10,988
Olde Barnstable Turfmaintenance Equipment Replacement (I) (#2021-096)	Inside	03/15/22	03/15/32	467,179	52,900	51,150	49,750	68,000	65,250	62,500	59,750	52,000	-	-	-
Hyannis Golf Course Cart Path System (2019-118)	Inside	03/15/23	03/15/38	317,500	39,300	38,050	31,800	30,800	29,800	28,800	27,800	26,800	25,800	24,800	23,800
Total Golf Course					461,348	165,588	115,338	131,588	126,838	122,088	117,588	108,088	54,338	52,588	45,775

GOLF COURSE INTEREST & PRINCIPAL		Issue Date	Maturity Date	Original Amount	Pymts FY 2036	Pymts FY 2037	Pymts FY 2038	Pymts FY 2039	Pymts FY 2040	Pymts FY 2041	Pymts FY 2042	Pymts FY 2043	Pymts FY 2044	Pymts FY 2045
Hyannis Golf Course Acquisition \$3,900,000 Refunded	Inside	02/17/15	02/15/25	1,951,500	-	-	-	-	-	-	-	-	-	-
Olde Barnstable Building Improvements (#2015-105)	Inside	02/25/16	06/30/26	174,000	-	-	-	-	-	-	-	-	-	-
Hyannis Building Improvements (#2015-106)	Inside	02/25/16	06/30/26	140,000	-	-	-	-	-	-	-	-	-	-
Olde Barnstable Fairgrounds Golf Course (I) (#2016-107)	Inside	02/23/17	06/30/37	245,000	10,663	10,338	-	-	-	-	-	-	-	-
Hyannis Golf Course Improvements (I) (#2016-108)	Inside	02/23/17	06/30/37	292,700	10,663	10,338	-	-	-	-	-	-	-	-
Olde Barnstable Turfmaintenance Equipment Replacement (I) (#2021-096)	Inside	03/15/22	03/15/32	467,179	-	-	-	-	-	-	-	-	-	-
Hyannis Golf Course Cart Path System (2019-118)	Inside	03/15/23	03/15/38	317,500	22,800	21,800	20,800	-	-	-	-	-	-	-
Total Golf Course					44,125	42,475	20,800	-	-	-	-	-	-	-

WATER POLLUTION CONTROL INTEREST & PRINCIPAL		Issue Date	Maturity Date	Original Amount	Pymts FY 2025	Pymts FY 2026	Pymts FY 2027	Pymts FY 2028	Pymts FY 2029	Pymts FY 2030	Pymts FY 2031	Pymts FY 2032	Pymts FY 2033	Pymts FY 2034	Pymts FY 2035
MWPAT CW-04-35	Outside	12/15/09	07/15/27	4,938,114	326,668	326,668	326,668	326,668	-	-	-	-	-	-	-
Sewer 05-28 Restructured	Outside	03/15/11	07/15/28	629,403	41,637	41,637	41,636	41,637	41,636	-	-	-	-	-	-
Sewer CW-04-35A Pool 13	Inside	06/06/12	07/15/27	1,469,137	107,234	107,221	107,207	107,193	-	-	-	-	-	-	-
Rehab Clarifiers (#2015-091)	Inside	06/21/16	06/30/28	251,000	27,000	26,500	26,000	25,500	-	-	-	-	-	-	-
Pump Station/Sewer Main Const (#2009-132)	Outside	02/25/16	06/30/36	1,000,000	67,813	65,813	63,813	62,813	61,563	60,500	59,000	57,500	56,000	54,500	53,000
Wastewater Treatment Plant Clarifiers Rehab (O) (#2016-097)	Outside	02/23/17	06/30/37	1,146,000	85,219	82,819	75,419	73,219	71,019	68,819	67,169	65,519	63,869	62,219	60,431
Wastewater Treatment Plant Backup Generator (O) (#2016-098)	Outside	02/23/17	06/30/37	862,000	64,050	62,250	60,450	58,650	56,850	50,050	48,850	47,650	46,450	45,250	43,950
Sewer System Evaluation Surveys (#2019-131)	Inside	02/25/20	06/30/25	343,500	68,250	-	-	-	-	-	-	-	-	-	-
Rendezvous Lane Pump Station Replacement (#2019-132)	Outside	03/15/21	06/30/41	1,160,000	92,200	89,200	86,200	83,200	80,200	77,200	74,200	71,800	70,000	63,800	62,700
Pump Station Rehabilitation (#2020-175)	Outside	03/15/21	06/30/29	40,300	6,250	6,000	5,750	5,500	5,250	-	-	-	-	-	-
720 Main Street Sewer Pump Station Replacement (#2021-125)	Inside	03/15/22	03/15/26	23,500	5,450	5,200	-	-	-	-	-	-	-	-	-
Water Pollution control Facility Improvements (2022-088)	Inside	03/15/23	03/15/43	240,000	25,400	24,650	23,900	23,150	22,400	21,650	15,900	15,400	14,900	14,400	13,900
Sewer System Rehab Infiltration & Inflow	Inside	03/15/23	03/15/43	760,000	73,900	71,900	69,900	67,900	65,900	63,900	61,900	59,900	57,900	55,900	53,900
Pump Station Improvements (2020-175) CWP-20-18	Inside	11/21/23	01/15/44	576,776	34,492	33,236	33,276	33,318	33,360	33,403	33,447	33,490	33,536	33,582	33,629
Solids Handling Upgrades (2021-009) CWP-20-43	Inside	11/21/23	01/15/54	7,346,134	328,493	310,069	310,385	310,705	311,032	311,366	311,704	312,051	312,402	312,761	313,127
Solids Handling Upgrades (2021-009) CWP-20-43-A	Inside	11/21/23	01/15/54	765,864	34,247	32,326	32,359	32,392	32,426	32,461	32,497	32,533	32,570	32,607	32,645
Total Water Pollution Control Enterprise Fund					1,388,301	1,285,488	1,262,963	1,251,844	781,636	719,348	704,667	695,842	687,627	675,018	667,281

WATER POLLUTION CONTROL INTEREST & PRINCIPAL		Issue Date	Maturity Date	Original Amount	Pymts FY 2036	Pymts FY 2037	Pymts FY 2038	Pymts FY 2039	Pymts FY 2040	Pymts FY 2041	Pymts FY 2042	Pymts FY 2043	Pymts FY 2044	Pymts FY 2045
MWPAT CW-04-35	Outside	12/15/09	07/15/27	4,938,114	-	-	-	-	-	-	-	-	-	-
Sewer 05-28 Restructured	Outside	03/15/11	07/15/28	629,403	-	-	-	-	-	-	-	-	-	-
Sewer CW-04-35A Pool 13	Inside	06/06/12	07/15/27	1,469,137	-	-	-	-	-	-	-	-	-	-
Rehab Clarifiers (#2015-091)	Inside	06/21/16	06/30/28	251,000	-	-	-	-	-	-	-	-	-	-
Pump Station/Sewer Main Const (#2009-132)	Outside	02/25/16	06/30/36	1,000,000	51,500	-	-	-	-	-	-	-	-	-
Wastewater Treatment Plant Clarifiers Rehab (O) (#2016-097)	Outside	02/23/17	06/30/37	1,146,000	58,644	56,856	-	-	-	-	-	-	-	-
Wastewater Treatment Plant Backup Generator (O) (#2016-098)	Outside	02/23/17	06/30/37	862,000	42,650	41,350	-	-	-	-	-	-	-	-
Sewer System Evaluation Surveys (#2019-131)	Inside	02/25/20	06/30/25	343,500	-	-	-	-	-	-	-	-	-	-
Rendezvous Lane Pump Station Replacement (#2019-132)	Outside	03/15/21	06/30/41	1,160,000	61,600	60,500	59,400	58,300	57,200	56,100	-	-	-	-
Pump Station Rehabilitation (#2020-175)	Outside	03/15/21	06/30/29	40,300	-	-	-	-	-	-	-	-	-	-
720 Main Street Sewer Pump Station Replacement (#2021-125)	Inside	03/15/22	03/15/26	23,500	-	-	-	-	-	-	-	-	-	-
Water Pollution control Facility Improvements (2022-088)	Inside	03/15/23	03/15/43	240,000	13,400	12,900	12,400	12,000	11,600	11,200	10,800	10,400	-	-
Sewer System Rehab Infiltration & Inflow	Inside	03/15/23	03/15/43	760,000	46,900	45,150	43,400	42,000	40,600	39,200	37,800	36,400	-	-
Pump Station Improvements (2020-175) CWP-20-18	Inside	11/21/23	01/15/44	576,776	33,676	33,724	33,773	33,822	33,873	33,925	33,978	34,030	34,085	-
Solids Handling Upgrades (2021-009) CWP-20-43	Inside	11/21/23	01/15/54	7,346,134	313,498	313,878	314,264	314,657	315,057	315,466	315,881	316,305	316,736	317,176
Solids Handling Upgrades (2021-009) CWP-20-43-A	Inside	11/21/23	01/15/54	765,864	32,683	32,723	32,764	32,804	32,846	32,889	32,932	32,976	33,021	33,067
Total Water Pollution Control Enterprise Fund					654,551	597,081	496,000	493,583	491,177	488,780	431,391	430,111	383,842	350,243

WATER POLLUTION CONTROL INTEREST & PRINCIPAL		Issue Date	Maturity Date	Original Amount	Pymts FY 2046	Payments FY 2047	Payments FY 2048	Payments FY 2049	Payments FY 2050	Payments FY 2051	Payments FY 2052	Payments FY 2053	Payments FY 2054	Payments FY 2055	Payments FY 2056
MWPAT CW-04-35	Outside	12/15/09	07/15/27	4,938,114	-	-	-	-	-	-	-	-	-	-	-
Sewer 05-28 Restructured	Outside	03/15/11	07/15/28	629,403	-	-	-	-	-	-	-	-	-	-	-
Sewer CW-04-35A Pool 13	Inside	06/06/12	07/15/27	1,469,137	-	-	-	-	-	-	-	-	-	-	-
Rehab Clarifiers (#2015-091)	Inside	06/21/16	06/30/28	251,000	-	-	-	-	-	-	-	-	-	-	-
Pump Station/Sewer Main Const (#2009-132)	Outside	02/25/16	06/30/36	1,000,000	-	-	-	-	-	-	-	-	-	-	-
Wastewater Treatment Plant Clarifiers Rehab (O) (#2016-097)	Outside	02/23/17	06/30/37	1,146,000	-	-	-	-	-	-	-	-	-	-	-
Wastewater Treatment Plant Backup Generator (O) (#2016-098)	Outside	02/23/17	06/30/37	862,000	-	-	-	-	-	-	-	-	-	-	-
Sewer System Evaluation Surveys (#2019-131)	Inside	02/25/20	06/30/25	343,500	-	-	-	-	-	-	-	-	-	-	-
Rendezvous Lane Pump Station Replacement (#2019-132)	Outside	03/15/21	06/30/41	1,160,000	-	-	-	-	-	-	-	-	-	-	-
Pump Station Rehabilitation (#2020-175)	Outside	03/15/21	06/30/29	40,300	-	-	-	-	-	-	-	-	-	-	-
720 Main Street Sewer Pump Station Replacement (#2021-125)	Inside	03/15/22	03/15/26	23,500	-	-	-	-	-	-	-	-	-	-	-
Water Pollution control Facility Improvements (2022-088)	Inside	03/15/23	03/15/43	240,000	-	-	-	-	-	-	-	-	-	-	-
Sewer System Rehab Infiltration & Inflow	Inside	03/15/23	03/15/43	760,000	-	-	-	-	-	-	-	-	-	-	-
Pump Station Improvements (2020-175) CWP-20-18	Inside	11/21/23	01/15/44	576,776	-	-	-	-	-	-	-	-	-	-	-
Solids Handling Upgrades (2021-009) CWP-20-43	Inside	11/21/23	01/15/54	7,346,134	317,623	318,079	318,545	319,018	319,500	319,991	320,491	321,000	321,519	-	-
Solids Handling Upgrades (2021-009) CWP-20-43-A	Inside	11/21/23	01/15/54	765,864	33,113	33,161	33,210	33,258	33,309	33,360	33,412	33,465	33,519	-	-
Total Water Pollution Control Enterprise Fund					350,737	351,240	351,754	352,276	352,809	353,351	353,903	354,466	355,039	-	-

SOLID WASTE INTEREST & PRINCIPAL		Issue Date	Maturity Date	Original Amount	Pymts FY 2025	Pymts FY 2026	Pymts FY 2027	Pymts FY 2028	Pymts FY 2029	Pymts FY 2030	Pymts FY 2031	Pymts FY 2032	Pymts FY 2033	Pymts FY 2034	Pymts FY 2035
Solid Waste Facility (I) \$630,000 Refunded	Inside	02/17/15	02/15/27	284,900	30,800	29,680	28,840	-	-	-	-	-	-	-	-
Total Solid Waste Fund					30,800	29,680	28,840	-	-	-	-	-	-	-	-

WATER SUPPLY INTEREST & PRINCIPAL		Issue Date	Maturity Date	Original Amount	Pymts FY 2025	Pymts FY 2026	Pymts FY 2027	Pymts FY 2028	Pymts FY 2029	Pymts FY 2030	Pymts FY 2031	Pymts FY 2032	Pymts FY 2033	Pymts FY 2034	Pymts FY 2035
MWPAT DWS-09-02	Outside	07/08/10	07/15/30	2,788,911	169,185	169,184	169,184	169,184	169,184	169,184	169,184	-	-	-	-
DWP-11-10 Series 17A	Outside	05/22/13	01/15/33	560,761	34,382	34,431	34,482	34,534	34,587	34,641	34,698	34,754	34,812	-	-
Water Co. (Level Debt) (O) \$10,000,000 Refunded	Outside	02/17/15	02/15/27	5,704,800	689,750	692,750	692,160	-	-	-	-	-	-	-	-
Water Main Loop	Outside	02/17/15	02/15/35	540,000	38,138	36,938	36,038	35,138	34,388	23,600	23,000	22,400	21,800	21,200	20,600
DW-09-02 Series 16	Outside	05/14/15	07/15/32	533,117	35,300	35,346	35,391	35,439	35,487	35,536	35,586	35,637	35,689	-	-
DWP-11-09 Series 17A	Outside	05/14/15	01/15/33	793,438	52,980	53,057	53,135	53,215	53,298	53,381	53,466	53,553	53,643	-	-
Pipe Replacement Upgrade FY17 (#2015-085)	Outside	02/25/16	06/30/36	900,000	61,031	59,231	57,431	56,531	55,406	54,450	53,100	51,750	50,400	49,050	47,700
Hyannis Water System Pipe Replacement (O) (#2016-093)	Outside	02/23/17	06/30/37	858,400	63,850	62,050	60,250	58,450	51,650	50,050	48,850	47,650	46,450	45,250	43,950
DWP-14-09 Mass Clean Water Trust (#2014-071, 2013-085, 2013-088)	Outside	04/13/17	07/15/37	1,467,339	89,471	89,591	89,713	89,838	89,966	90,096	90,229	90,366	90,505	90,647	90,791
Well Reactivation (O) (#2017-080)	Outside	02/27/18	06/30/38	276,000	22,113	21,363	20,613	19,863	19,113	18,513	17,913	17,463	17,013	11,563	11,263
Water Pipe Replacement (O) (#2017-081)	Outside	02/27/18	06/30/38	468,000	37,075	35,825	34,575	33,325	32,075	31,075	30,075	24,325	23,725	23,125	22,525
Mary Dunn Water Storage Tank Site Work (O) (#2017-083)	Outside	02/27/18	06/30/38	600,500	45,788	44,288	42,788	41,288	39,788	38,588	37,388	36,488	35,588	34,688	33,788
Water Carbon Filter Units (O) (#2017-079)	Outside	02/27/18	06/30/28	440,000	53,500	51,250	44,000	42,000	-	-	-	-	-	-	-
Pipe Replacement Upgrade FY19 (#2018-081)	Outside	02/26/19	06/30/39	1,050,000	85,063	82,313	79,563	76,813	74,063	66,313	63,813	62,313	60,813	59,313	57,813
Carbon Treatment System Construction at Maher Wellfield (2017-099)	Outside	02/26/19	06/30/28	318,500	42,000	40,250	38,500	36,750	-	-	-	-	-	-	-
Well Exploration Program (2013-087)	Outside	02/26/19	06/30/28	489,500	65,500	62,750	55,000	52,500	-	-	-	-	-	-	-
MCWT Series 19 DWP-13-01 Reamortization	Outside	04/11/19	07/15/36	1,736,865	121,059	121,225	121,394	121,566	121,742	121,922	122,106	122,294	122,486	122,682	122,882
Water Pipe Replacement (#2019-135)	Outside	02/25/20	06/30/40	950,500	75,188	72,688	70,188	67,688	65,188	62,688	55,688	54,338	52,988	51,638	50,738
MCWT Bonds; Series 21 DWP-16-17 (#2014-073, 2016-146, 2016-163 & 2017-010)	Outside	09/25/20	06/30/39	2,428,471	159,656	159,837	160,021	160,209	160,403	160,599	160,800	161,006	161,216	161,430	161,649
New Well Exploration Program (#2018-083)	Outside	03/15/21	06/30/41	314,500	23,250	22,500	21,750	21,000	20,250	19,500	18,750	18,150	17,700	17,400	17,100
CTF 50% Water Infrastructure Construction (#2019-212)	Outside	03/15/21	06/30/41	1,000,000	77,500	75,000	72,500	70,000	67,500	65,000	62,500	60,500	59,000	58,000	57,000
Pipe Replacement & Upgrades (#2020-120)	Outside	03/15/21	06/30/41	750,000	60,950	58,950	56,950	54,950	52,950	50,950	48,950	42,350	41,300	40,600	39,900
MCWT DWP-18-10 (#2017-099, 2018-173)	Outside	05/10/23	01/15/46	9,754,852	485,627	486,159	486,703	487,259	487,830	488,394	489,011	489,623	490,250	490,891	491,547
MCWT DWP-19-28 (#2019-215)	Outside	05/10/23	01/15/41	2,320,877	127,491	127,683	127,874	128,066	128,259	128,451	128,644	128,837	129,031	129,225	129,419
Hyannisport, Simmons Pond, Mary Dunn Study DW-20-13 (2020-122 & 2020-123)	Outside	12/14/22	01/15/43	547,542	27,033	27,074	27,114	27,155	27,196	27,236	27,277	27,318	27,359	27,400	27,441
Water Pipe Replacement and Upgrades (O) (#2021-119)	Outside	03/15/22	03/15/42	946,000	82,750	80,250	78,250	75,750	73,250	70,750	68,250	60,750	58,950	57,150	55,800
Water Pipe Replacement (2022-092)	Outside	03/15/23	03/15/43	1,000,000	101,750	99,000	96,250	93,500	90,750	88,000	85,250	82,500	79,750	72,000	69,500
Ocean St Water Main Looping (2022-094)	Outside	03/15/23	03/15/43	353,000	35,600	34,600	33,600	32,600	31,600	30,600	29,600	28,600	27,600	21,600	20,850
Straightway Filtration Plant Design (2022-093)	Inside	05/29/24	06/01/44	1,000,000	94,375	92,500	90,000	87,500	85,000	82,500	80,000	77,500	75,500	73,500	71,500
Downtown Hyannis Force Main Rehab (2023-086)	Outside	05/29/24	06/01/44	800,000	75,500	74,000	72,000	70,000	68,000	66,000	64,000	62,000	60,400	58,800	57,200
Pipe Replacement & Upgrade (2023-092)	Outside	05/29/24	06/01/44	1,500,000	141,563	138,750	135,000	131,250	127,500	123,750	120,000	116,250	113,250	110,250	107,250
Mary Dunn Water Storage Tank Rehabilitation (2023-094)	Outside	05/29/24	06/01/34	927,000	140,044	133,800	129,050	124,300	119,550	109,800	105,300	100,800	97,200	93,600	-
Well Exploration (2023-095)	Inside	05/29/24	06/01/29	26,000	7,282	6,000	5,750	5,500	5,250	-	-	-	-	-	-
Mary Dunn 4 Well Building (2023-096)	Outside	05/29/24	06/01/44	1,000,000	94,375	92,500	90,000	87,500	85,000	82,500	80,000	77,500	75,500	73,500	71,500
Mary Dunn Rd Water Main Replacement (2023-097)	Outside	05/29/24	06/01/44	3,000,000	283,125	277,500	270,000	262,500	255,000	247,500	240,000	232,500	226,500	220,500	214,500
Total Water Enterprise Fund					3,799,240	3,750,630	3,687,215	2,943,159	2,761,220	2,691,565	2,643,425	2,419,512	2,386,415	2,214,999	2,094,204

WATER SUPPLY INTEREST & PRINCIPAL	-	Issue Date	Maturity Date	Original Amount	Pymts FY 2036	Pymts FY 2037	Pymts FY 2038	Pymts FY 2039	Pymts FY 2040	Pymts FY 2041	Pymts FY 2042	Pymts FY 2043	Pymts FY 2044	Pymts FY 2045
MWPAT DWS-09-02	Outside	07/08/10	07/15/30	2,788,911	-	-	-	-	-	-	-	-	-	-
DWP-11-10 Series 17A	Outside	05/22/13	01/15/33	560,761	-	-	-	-	-	-	-	-	-	-
Water Co. (Level Debt) (O) \$10,000,000 Refunded	Outside	02/17/15	02/15/27	5,704,800	-	-	-	-	-	-	-	-	-	-
Water Main Loop	Outside	02/17/15	02/15/35	540,000	-	-	-	-	-	-	-	-	-	-
DW-09-02 Series 16	Outside	05/14/15	07/15/32	533,117	-	-	-	-	-	-	-	-	-	-
DWP-11-09 Series 17A	Outside	05/14/15	01/15/33	793,438	-	-	-	-	-	-	-	-	-	-
Pipe Replacement Upgrade FY17 (#2015-085)	Outside	02/25/16	06/30/36	900,000	46,350	-	-	-	-	-	-	-	-	-
Hyannis Water System Pipe Replacement (O) (#2016-093)	Outside	02/23/17	06/30/37	858,400	42,650	41,350	-	-	-	-	-	-	-	-
DWP-14-09 Mass Clean Water Trust (#2014-071, 2013-085, 2013-088)	Outside	04/13/17	07/15/37	1,467,339	90,939	91,091	-	-	-	-	-	-	-	-
Well Reactivation (O) (#2017-080)	Outside	02/27/18	06/30/38	276,000	10,963	10,650	10,325	-	-	-	-	-	-	-
Water Pipe Replacement (O) (#2017-081)	Outside	02/27/18	06/30/38	468,000	21,925	21,300	20,650	-	-	-	-	-	-	-
Mary Dunn Water Storage Tank Site Work (O) (#2017-083)	Outside	02/27/18	06/30/38	600,500	32,888	31,950	30,975	-	-	-	-	-	-	-
Water Carbon Filter Units (O) (#2017-079)	Outside	02/27/18	06/30/28	440,000	-	-	-	-	-	-	-	-	-	-
Pipe Replacement Upgrade FY19 (#2018-081)	Outside	02/26/19	06/30/39	1,050,000	56,313	54,813	53,250	51,625	-	-	-	-	-	-
Carbon Treatment System Construction at Maher Wellfield (2017-099)	Outside	02/26/19	06/30/28	318,500	-	-	-	-	-	-	-	-	-	-
Well Exploration Program (2013-087)	Outside	02/26/19	06/30/28	489,500	-	-	-	-	-	-	-	-	-	-
MCWT Series 19 DWP-13-01 Reamortization	Outside	04/11/19	07/15/36	1,736,865	123,087	-	-	-	-	-	-	-	-	-
Water Pipe Replacement (#2019-135)	Outside	02/25/20	06/30/40	950,500	49,838	48,938	47,981	47,025	46,013	-	-	-	-	-
MCWT Bonds; Series 21 DWP-16-17 (#2014-073, 2016-146, 2016-163 & 2017-010)	Outside	09/25/20	06/30/39	2,428,471	161,873	162,103	162,336	162,575	-	-	-	-	-	-
New Well Exploration Program (#2018-083)	Outside	03/15/21	06/30/41	314,500	16,800	16,500	16,200	15,900	15,600	15,300	-	-	-	-
CTF 50% Water Infrastructure Construction (#2019-212)	Outside	03/15/21	06/30/41	1,000,000	56,000	55,000	54,000	53,000	52,000	51,000	-	-	-	-
Pipe Replacement & Upgrades (#2020-120)	Outside	03/15/21	06/30/41	750,000	39,200	38,500	37,800	37,100	36,400	35,700	-	-	-	-
MCWT DWP-18-10 (#2017-099, 2018-173)	Outside	05/10/23	01/15/46	9,754,852	492,219	492,908	493,611	494,333	495,071	495,827	496,601	497,393	498,204	499,034
MCWT DWP-19-28 (#2019-215)	Outside	05/10/23	01/15/41	2,320,877	129,612	129,807	130,002	130,197	130,392	130,588	-	-	-	-
Hyannisport, Simmons Pond, Mary Dunn Study DW-20-13 (2020-122 & 2020-123)	Outside	12/14/22	01/15/43	547,542	27,482	27,524	27,565	27,606	27,648	27,689	27,731	27,772	-	-
Water Pipe Replacement and Upgrades (O) (#2021-119)	Outside	03/15/22	03/15/42	946,000	54,450	53,100	51,750	50,400	49,050	47,700	46,350	-	-	-
Water Pipe Replacement (2022-092)	Outside	03/15/23	03/15/43	1,000,000	67,000	64,500	62,000	60,000	58,000	56,000	54,000	52,000	-	-
Ocean St Water Main Looping (2022-094)	Outside	03/15/23	03/15/43	353,000	20,100	19,350	18,600	18,000	17,400	16,800	16,200	15,600	-	-
Straightway Filtration Plant Design (2022-093)	Inside	05/29/24	06/01/44	1,000,000	69,000	66,500	64,000	62,000	60,000	58,000	56,000	54,000	52,000	-
Downtown Hyannis Force Main Rehab (2023-086)	Outside	05/29/24	06/01/44	800,000	55,200	53,200	51,200	49,600	48,000	46,400	44,800	43,200	41,600	-
Pipe Replacement & Upgrade (2023-092)	Outside	05/29/24	06/01/44	1,500,000	103,500	99,750	96,000	93,000	90,000	87,000	84,000	81,000	78,000	-
Mary Dunn Water Storage Tank Rehabilitation (2023-094)	Outside	05/29/24	06/01/34	927,000	-	-	-	-	-	-	-	-	-	-
Well Exploration (2023-095)	Inside	05/29/24	06/01/29	26,000	-	-	-	-	-	-	-	-	-	-
Mary Dunn 4 Well Building (2023-096)	Outside	05/29/24	06/01/44	1,000,000	69,000	66,500	64,000	62,000	60,000	58,000	56,000	54,000	52,000	-
Mary Dunn Rd Water Main Replacement (2023-097)	Outside	05/29/24	06/01/44	3,000,000	207,000	199,500	192,000	186,000	180,000	174,000	168,000	162,000	156,000	-
Total Water Enterprise Fund					2,043,388	1,844,833	1,684,245	1,600,361	1,365,574	1,300,004	1,049,682	986,965	877,804	499,034

WATER SUPPLY INTEREST & PRINCIPAL		Issue Date	Maturity Date	Original Amount	Pymts FY 2046	Payments FY 2047	Payments FY 2048	Payments FY 2049	Payments FY 2050	Payments FY 2051	Payments FY 2052	Payments FY 2053	Payments FY 2054	Payments FY 2055	Payments FY 2056
MWPAT DWS-09-02	Outside	07/08/10	07/15/30	2,788,911	-	-	-	-	-	-	-	-	-	-	-
DWP-11-10 Series 17A	Outside	05/22/13	01/15/33	560,761	-	-	-	-	-	-	-	-	-	-	-
Water Co. (Level Debt) (O) \$10,000,000 Refunded	Outside	02/17/15	02/15/27	5,704,800	-	-	-	-	-	-	-	-	-	-	-
Water Main Loop	Outside	02/17/15	02/15/35	540,000	-	-	-	-	-	-	-	-	-	-	-
DW-09-02 Series 16	Outside	05/14/15	07/15/32	533,117	-	-	-	-	-	-	-	-	-	-	-
DWP-11-09 Series 17A	Outside	05/14/15	01/15/33	793,438	-	-	-	-	-	-	-	-	-	-	-
Pipe Replacement Upgrade FY17 (#2015-085)	Outside	02/25/16	06/30/36	900,000	-	-	-	-	-	-	-	-	-	-	-
Hyannis Water System Pipe Replacement (O) (#2016-093)	Outside	02/23/17	06/30/37	858,400	-	-	-	-	-	-	-	-	-	-	-
DWP-14-09 Mass Clean Water Trust (#2014-071, 2013-085, 2013-088)	Outside	04/13/17	07/15/37	1,467,339	-	-	-	-	-	-	-	-	-	-	-
Well Reactivation (O) (#2017-080)	Outside	02/27/18	06/30/38	276,000	-	-	-	-	-	-	-	-	-	-	-
Water Pipe Replacement (O) (#2017-081)	Outside	02/27/18	06/30/38	468,000	-	-	-	-	-	-	-	-	-	-	-
Mary Dunn Water Storage Tank Site Work (O) (#2017-083)	Outside	02/27/18	06/30/38	600,500	-	-	-	-	-	-	-	-	-	-	-
Water Carbon Filter Units (O) (#2017-079)	Outside	02/27/18	06/30/28	440,000	-	-	-	-	-	-	-	-	-	-	-
Pipe Replacement Upgrade FY19 (#2018-081)	Outside	02/26/19	06/30/39	1,050,000	-	-	-	-	-	-	-	-	-	-	-
Carbon Treatment System Construction at Maher Wellfield (2017-099)	Outside	02/26/19	06/30/28	318,500	-	-	-	-	-	-	-	-	-	-	-
Well Exploration Program (2013-087)	Outside	02/26/19	06/30/28	489,500	-	-	-	-	-	-	-	-	-	-	-
MCWT Series 19 DWP-13-01 Reamortization	Outside	04/11/19	07/15/36	1,736,865	-	-	-	-	-	-	-	-	-	-	-
Water Pipe Replacement (#2019-135)	Outside	02/25/20	06/30/40	950,500	-	-	-	-	-	-	-	-	-	-	-
MCWT Bonds; Series 21 DWP-16-17 (#2014-073, 2016-146, 2016-163 & 2017-010)	Outside	09/25/20	06/30/39	2,428,471	-	-	-	-	-	-	-	-	-	-	-
New Well Exploration Program (#2018-083)	Outside	03/15/21	06/30/41	314,500	-	-	-	-	-	-	-	-	-	-	-
CTF 50% Water Infrastructure Construction (#2019-212)	Outside	03/15/21	06/30/41	1,000,000	-	-	-	-	-	-	-	-	-	-	-
Pipe Replacement & Upgrades (#2020-120)	Outside	03/15/21	06/30/41	750,000	-	-	-	-	-	-	-	-	-	-	-
MCWT DWP-18-10 (#2017-099, 2018-173)	Outside	05/10/23	01/15/46	9,754,852	499,884	-	-	-	-	-	-	-	-	-	-
MCWT DWP-19-28 (#2019-215)	Outside	05/10/23	01/15/41	2,320,877	-	-	-	-	-	-	-	-	-	-	-
Hyannisport, Simmons Pond, Mary Dunn Study DW-20-13 (2020-122 & 2020-123)	Outside	12/14/22	01/15/43	547,542	-	-	-	-	-	-	-	-	-	-	-
Water Pipe Replacement and Upgrades (O) (#2021-119)	Outside	03/15/22	03/15/42	946,000	-	-	-	-	-	-	-	-	-	-	-
Water Pipe Replacement (2022-092)	Outside	03/15/23	03/15/43	1,000,000	-	-	-	-	-	-	-	-	-	-	-
Ocean St Water Main Looping (2022-094)	Outside	03/15/23	03/15/43	353,000	-	-	-	-	-	-	-	-	-	-	-
Straightway Filtration Plant Design (2022-093)	Inside	05/29/24	06/01/44	1,000,000	-	-	-	-	-	-	-	-	-	-	-
Downtown Hyannis Force Main Rehab (2023-086)	Outside	05/29/24	06/01/44	800,000	-	-	-	-	-	-	-	-	-	-	-
Pipe Replacement & Upgrade (2023-092)	Outside	05/29/24	06/01/44	1,500,000	-	-	-	-	-	-	-	-	-	-	-
Mary Dunn Water Storage Tank Rehabilitation (2023-094)	Outside	05/29/24	06/01/34	927,000	-	-	-	-	-	-	-	-	-	-	-
Well Exploration (2023-095)	Inside	05/29/24	06/01/29	26,000	-	-	-	-	-	-	-	-	-	-	-
Mary Dunn 4 Well Building (2023-096)	Outside	05/29/24	06/01/44	1,000,000	-	-	-	-	-	-	-	-	-	-	-
Mary Dunn Rd Water Main Replacement (2023-097)	Outside	05/29/24	06/01/44	3,000,000	-	-	-	-	-	-	-	-	-	-	-
Total Water Enterprise Fund					499,884	-	-	-	-	-	-	-	-	-	-

MARINA INTEREST & PRINCIPAL		Issue Date	Maturity Date	Original Amount	Pymts FY 2025	Pymts FY 2026	Pymts FY 2027	Pymts FY 2028	Pymts FY 2029	Pymts FY 2030	Pymts FY 2031	Pymts FY 2032	Pymts FY 2033	Pymts FY 2034	Pymts FY 2035
Gateway Marina Dredging (#2015-108)	Inside	02/25/16	06/30/26	280,000	27,000	26,000	-	-	-	-	-	-	-	-	-
Prince Cover Marina Bulkhead (#2015-109)	Inside	02/25/16	06/30/36	570,000	39,788	38,588	37,388	36,788	36,038	35,400	29,500	28,750	28,000	27,250	26,500
Gateway Marina Maintenance Dredging (I) (#2016-109)	Inside	02/23/17	06/30/37	476,500	35,475	34,475	33,475	32,475	31,475	30,475	29,725	28,975	28,225	27,475	26,725
CTF Marina Bulkhead Repair I Refi 6/15/11	Inside	03/15/21	06/30/30	271,950	37,800	36,350	35,400	34,925	34,450	33,975	-	-	-	-	-
Marina Bulkhead Repair II Refi 6/15/11	Inside	03/15/21	06/30/30	243,800	32,575	31,875	31,650	31,425	31,200	30,975	-	-	-	-	-
Marina Bismore Park Bulkhead Imp. Design (I) (#2021-101)	Inside	03/15/22	03/15/27	184,000	39,900	38,150	36,750	-	-	-	-	-	-	-	-
Total Marina Enterprise Fund					212,538	205,438	178,663	137,363	132,663	133,075	59,225	57,725	51,225	49,875	48,475

MARINA INTEREST & PRINCIPAL		Issue Date	Maturity Date	Original Amount	Pymts FY 2036	Pymts FY 2037	Pymts FY 2038	Pymts FY 2039	Pymts FY 2040	Pymts FY 2041	Pymts FY 2042	Pymts FY 2043	Pymts FY 2044	Pymts FY 2045
Gateway Marina Dredging (#2015-108)	Inside	02/25/16	06/30/26	280,000	-	-	-	-	-	-	-	-	-	-
Prince Cover Marina Bulkhead (#2015-109)	Inside	02/25/16	06/30/36	570,000	25,750	-	-	-	-	-	-	-	-	-
Gateway Marina Maintenance Dredging (I) (#2016-109)	Inside	02/23/17	06/30/37	476,500	21,325	20,675	-	-	-	-	-	-	-	-
CTF Marina Bulkhead Repair I Refi 6/15/11	Inside	03/15/21	06/30/30	271,950	-	-	-	-	-	-	-	-	-	-
Marina Bulkhead Repair II Refi 6/15/11	Inside	03/15/21	06/30/30	243,800	-	-	-	-	-	-	-	-	-	-
Marina Bismore Park Bulkhead Imp. Design (I) (#2021-101)	Inside	03/15/22	03/15/27	184,000	-	-	-	-	-	-	-	-	-	-
Total Marina Enterprise Fund					47,075	20,675	-	-	-	-	-	-	-	-

SANDY NECK INTEREST & PRINCIPAL		Issue Date	Maturity Date	Original Amount	Pymts FY 2025	Pymts FY 2026	Pymts FY 2027	Pymts FY 2028	Pymts FY 2029	Pymts FY 2030	Pymts FY 2031	Pymts FY 2032	Pymts FY 2033	Pymts FY 2034	Pymts FY 2035
Sandy Neck Beach House I Refl 6/15/11	Inside	03/15/21	06/30/31	470,600	56,190	55,715	64,665	62,065	58,965	59,890	55,640	-	-	-	-
Sandy Neck Beach House II Refl 6/15/11	Inside	03/15/21	06/30/26	26,250	5,200	9,975	-	-	-	-	-	-	-	-	-
Sandy Neck Beach House III Refl 6/15/11	Inside	03/15/21	06/30/31	98,350	11,120	10,745	10,870	15,470	14,820	14,170	13,520	-	-	-	-
Total Sandy Neck Enterprise Fund					72,510	76,435	75,535	77,535	73,785	74,060	69,160	-	-	-	-

SANDY NECK INTEREST & PRINCIPAL		Issue Date	Maturity Date	Original Amount	Pymts FY 2025	Pymts FY 2026	Pymts FY 2027	Pymts FY 2028	Pymts FY 2029	Pymts FY 2030	Pymts FY 2031	Pymts FY 2032	Pymts FY 2033	Pymts FY 2034	Pymts FY 2035
Sandy Neck Beach House I Refl 6/15/11	Inside	03/15/21	06/30/31	470,600	56,190	55,715	64,665	62,065	58,965	59,890	55,640	-	-	-	-
Sandy Neck Beach House II Refl 6/15/11	Inside	03/15/21	06/30/26	26,250	5,200	9,975	-	-	-	-	-	-	-	-	-
Sandy Neck Beach House III Refl 6/15/11	Inside	03/15/21	06/30/31	98,350	11,120	10,745	10,870	15,470	14,820	14,170	13,520	-	-	-	-
Total Sandy Neck Enterprise Fund					72,510	76,435	75,535	77,535	73,785	74,060	69,160	-	-	-	-

HYCC INTEREST & PRINCIPAL		Issue Date	Maturity Date	Original Amount	Pymts FY 2025	Pymts FY 2026	Pymts FY 2027	Pymts FY 2028	Pymts FY 2029	Pymts FY 2030	Pymts FY 2031	Pymts FY 2032	Pymts FY 2033	Pymts FY 2034	Pymts FY 2035
CTF HYCC 1 (I) \$1,000,000 Refunded	Inside	02/17/15	02/15/27	474,900	51,670	49,790	47,380	-	-	-	-	-	-	-	-
CTF HYCC 2 (I) \$8,000,000 Refunded	Inside	02/17/15	02/15/27	3,794,400	413,330	396,290	380,070	-	-	-	-	-	-	-	-
CTF HYCC 3 (I) \$1,600,000 Refunded	Inside	02/17/15	02/15/27	759,000	82,470	79,470	76,220	-	-	-	-	-	-	-	-
CTF HYCC 4 (I) \$6,765,000 Refunded	Inside	06/21/16	06/30/28	3,320,000	360,800	344,100	332,600	316,200	-	-	-	-	-	-	-
CTF HYCC Roof, HVAC, and Parking & Security (#2019-115)	Inside	02/25/20	06/30/40	679,000	52,925	51,175	49,425	47,675	45,925	44,175	42,775	41,725	40,675	39,625	38,925
CTF HYCC Facility Improvements (#2020-103)	Inside	03/15/21	06/30/41	674,700	58,450	51,450	49,700	47,950	46,200	44,450	42,700	36,300	35,400	34,800	34,200
CTF HYCC Facility Improvements (I) (#2021-106)	Inside	03/15/22	03/15/42	1,484,000	126,150	122,400	119,400	115,650	111,900	108,150	104,400	100,650	97,650	94,650	92,400
CTF HYCC Mechanical Improvements (2022-111)	Inside	03/15/23	03/15/43	1,626,000	157,200	152,950	148,700	144,450	135,200	131,200	127,200	123,200	119,200	115,200	111,200
CTF HYCC Mechanical Improvements (2023-100)	Inside	05/29/24	06/01/44	1,663,422	162,401	155,600	151,350	147,100	142,850	138,600	134,350	130,100	126,700	123,300	119,900
Total HYCC Enterprise Fund					1,465,396	1,403,225	1,354,845	819,025	482,075	466,575	451,425	431,975	419,625	407,575	396,625

HYCC INTEREST & PRINCIPAL		Issue Date	Maturity Date	Original Amount	Pymts FY 2036	Pymts FY 2037	Pymts FY 2038	Pymts FY 2039	Pymts FY 2040	Pymts FY 2041	Pymts FY 2042	Pymts FY 2043	Pymts FY 2044	Pymts FY 2045
CTF HYCC 1 (I) \$1,000,000 Refunded	Inside	02/17/15	02/15/27	474,900	-	-	-	-	-	-	-	-	-	-
CTF HYCC 2 (I) \$8,000,000 Refunded	Inside	02/17/15	02/15/27	3,794,400	-	-	-	-	-	-	-	-	-	-
CTF HYCC 3 (I) \$1,600,000 Refunded	Inside	02/17/15	02/15/27	759,000	-	-	-	-	-	-	-	-	-	-
CTF HYCC 4 (I) \$6,765,000 Refunded	Inside	06/21/16	06/30/28	3,320,000	-	-	-	-	-	-	-	-	-	-
CTF HYCC Roof, HVAC, and Parking & Security (#2019-115)	Inside	02/25/20	06/30/40	679,000	33,225	32,625	31,988	31,350	30,675	-	-	-	-	-
CTF HYCC Facility Improvements (#2020-103)	Inside	03/15/21	06/30/41	674,700	33,600	33,000	32,400	31,800	31,200	30,600	-	-	-	-
CTF HYCC Facility Improvements (I) (#2021-106)	Inside	03/15/22	03/15/42	1,484,000	90,150	87,900	85,650	83,400	81,150	78,900	76,650	74,400	72,150	-
CTF HYCC Mechanical Improvements (2022-111)	Inside	03/15/23	03/15/43	1,626,000	107,200	103,200	99,200	96,000	92,800	89,600	86,400	83,200	-	-
CTF HYCC Mechanical Improvements (2023-100)	Inside	05/29/24	06/01/44	1,663,422	115,650	106,400	102,400	99,200	96,000	92,800	89,600	86,400	83,200	-
Total HYCC Enterprise Fund					379,825	363,125	351,638	336,750	326,975	287,200	248,100	169,600	83,200	-

ROAD BETTERMEND REVOLVING FUND INTEREST & PRINCIPAL		-	Issue Date	Maturity Date	Original Amount	Pymts FY 2025	Pymts FY 2026	Pymts FY 2027	Pymts FY 2028	Pymts FY 2029	Pymts FY 2030	Pymts FY 2031	Pymts FY 2032	Pymts FY 2033	Pymts FY 2034	Pymts FY 2035
Gleneagle Drive Private Road Repairs (#2019-197)	Inside	02/25/20	06/30/30	675,000	89,100	80,600	77,350	74,100	70,850	67,600	-	-	-	-	-	-
Crosby Circle Private Road Repairs (#2017-148)	Inside	02/25/21	06/30/30	44,000	5,600	5,500	5,400	5,300	5,200	5,100	-	-	-	-	-	-
Pine Ridge & Waquoit Private Road (#2017-149)	Inside	02/25/21	06/30/33	113,200	11,520	11,320	11,120	10,920	10,720	10,520	10,320	10,200	5,070	-	-	-
Woodland Avenue Private Road Repair (#2017-150)	Inside	02/25/21	06/30/33	71,900	5,795	5,695	5,595	5,495	5,395	5,295	5,195	5,135	5,070	-	-	-
Bunker Hill Private Road Repair (#2017-168)	Inside	02/25/21	06/30/33	296,450	28,905	28,405	27,905	27,405	26,905	26,405	25,905	25,605	20,280	-	-	-
Beach Plum & Smoke Valley Private Road (#2017-169)	Inside	02/25/21	06/30/33	447,600	45,865	45,065	44,265	43,465	42,665	41,865	41,065	40,265	35,490	-	-	-
Ice Valley & Fox Island Private Road (#2017-170)	Inside	02/25/21	06/30/33	512,300	51,760	50,860	49,960	49,060	48,160	47,260	46,360	45,460	41,080	40,560	-	-
Locust Lane Private Road (#2018-140)	Inside	02/25/21	06/30/29	38,750	5,500	5,400	5,300	5,200	5,100	-	-	-	-	-	-	-
Multiple Temporary Private Road (#2018-151)	Inside	02/25/21	06/30/34	335,300	29,375	28,875	28,375	27,875	27,375	26,875	26,375	26,075	25,750	25,400	-	-
Laura Road Private Road #2018-167)	Inside	02/25/21	06/30/26	28,500	5,200	5,100	-	-	-	-	-	-	-	-	-	-
Wheeler Road Private Road (#2020-045)	Inside	02/25/21	06/30/36	510,650	42,085	41,385	40,685	39,985	39,285	38,585	37,885	37,465	37,010	36,520	30,960	-
Goodview Way Private Road (#2020-080)	Inside	02/25/21	06/30/36	218,850	18,025	17,725	17,425	17,125	16,825	16,525	16,225	16,045	15,850	15,640	15,400	-
Nyes Neck Private Road (#2020-189)	Inside	02/25/21	06/30/36	127,500	11,695	11,495	11,295	11,095	10,895	10,695	10,495	5,375	5,310	5,240	5,160	-
Total Road Betterment Revolving Fund						350,425	337,425	324,675	312,025	299,475	287,025	210,325	202,925	190,390	82,800	51,520

ROAD BETTERMEND REVOLVING FUND INTEREST & PRINCIPAL		-	Issue Date	Maturity Date	Original Amount	Pymts FY 2036	Pymts FY 2037	Pymts FY 2038	Pymts FY 2039	Pymts FY 2040	Pymts FY 2041	Pymts FY 2042	Pymts FY 2043	Pymts FY 2044	Pymts FY 2045
Gleneagle Drive Private Road Repairs (#2019-197)	Inside	02/25/20	06/30/30	675,000	-	-	-	-	-	-	-	-	-	-	-
Crosby Circle Private Road Repairs (#2017-148)	Inside	02/25/21	06/30/30	44,000	-	-	-	-	-	-	-	-	-	-	-
Pine Ridge & Waquoit Private Road (#2017-149)	Inside	02/25/21	06/30/33	113,200	-	-	-	-	-	-	-	-	-	-	-
Woodland Avenue Private Road Repair (#2017-150)	Inside	02/25/21	06/30/33	71,900	-	-	-	-	-	-	-	-	-	-	-
Bunker Hill Private Road Repair (#2017-168)	Inside	02/25/21	06/30/33	296,450	-	-	-	-	-	-	-	-	-	-	-
Beach Plum & Smoke Valley Private Road (#2017-169)	Inside	02/25/21	06/30/33	447,600	-	-	-	-	-	-	-	-	-	-	-
Ice Valley & Fox Island Private Road (#2017-170)	Inside	02/25/21	06/30/33	512,300	-	-	-	-	-	-	-	-	-	-	-
Locust Lane Private Road (#2018-140)	Inside	02/25/21	06/30/29	38,750	-	-	-	-	-	-	-	-	-	-	-
Multiple Temporary Private Road (#2018-151)	Inside	02/25/21	06/30/34	335,300	-	-	-	-	-	-	-	-	-	-	-
Laura Road Private Road #2018-167)	Inside	02/25/21	06/30/26	28,500	-	-	-	-	-	-	-	-	-	-	-
Wheeler Road Private Road (#2020-045)	Inside	02/25/21	06/30/36	510,650	30,480	-	-	-	-	-	-	-	-	-	-
Goodview Way Private Road (#2020-080)	Inside	02/25/21	06/30/36	218,850	10,160	-	-	-	-	-	-	-	-	-	-
Nyes Neck Private Road (#2020-189)	Inside	02/25/21	06/30/36	127,500	5,080	-	-	-	-	-	-	-	-	-	-
Total Road Betterment Revolving Fund						45,720	-	-	-	-	-	-	-	-	-

COMMUNITY PRESERVATION FUND INTEREST & PRINCIPAL		-	Issue Date	Maturity Date	Original Amount	Pymts FY 2025	Pymts FY 2026	Pymts FY 2027	Pymts FY 2028	Pymts FY 2029	Pymts FY 2030	Pymts FY 2031	Pymts FY 2032	Pymts FY 2033	Pymts FY 2034	Pymts FY 2035
Land Acquisition - 2004-105 Bone Hill \$200K Refunded	Inside	02/17/15	02/15/25	90,850	9,360	-	-	-	-	-	-	-	-	-	-	-
Land Acquisition - 06-15-05 - 2004-106 \$180K Refunded	Inside	02/17/15	02/15/25	73,600	4,160	-	-	-	-	-	-	-	-	-	-	-
Land Acquisition - Hyannis Golf \$5,500,000 Refunded	Inside	02/17/15	02/15/25	2,496,300	255,320	-	-	-	-	-	-	-	-	-	-	-
Land Acquisition - Archibald \$500,000 Refunded	Inside	02/17/15	02/15/26	212,100	24,610	23,690	-	-	-	-	-	-	-	-	-	-
Town Hall Renovations Refi 6/15/10	Inside	03/15/21	06/30/30	487,550	70,350	67,650	65,450	62,725	60,500	57,750	-	-	-	-	-	-
Total Community Preservation Fund						363,800	91,340	65,450	62,725	60,500	57,750	-	-	-	-	-

TITLE V FUND INTEREST & PRINCIPAL		-	Issue Date	Maturity Date	Original Amount	Pymts FY 2025	Pymts FY 2026	Pymts FY 2027	Pymts FY 2028	Pymts FY 2029	Pymts FY 2030	Pymts FY 2031	Pymts FY 2032	Pymts FY 2033	Pymts FY 2034	Pymts FY 2035
Title V - Phase III - Pool 11 T5-97-1131-2	Outside	10/31/05	07/15/25	200,000	10,000	10,000	-	-	-	-	-	-	-	-	-	-
Title V - Phase IV - Pool 11 T5-97-1131-3	Outside	10/31/05	07/15/25	200,000	10,000	10,000	-	-	-	-	-	-	-	-	-	-
Title V - Phase V - Pool 12 97-1131-4D	Outside	12/14/06	07/15/26	200,000	10,000	10,000	10,000	-	-	-	-	-	-	-	-	-
Total Title V						30,000	30,000	10,000	-	-	-	-	-	-	-	-

COMPREHENSIVE WASTEWATER MANGEMENT PLAN			Issue Date	Maturity Date	Original Amount	Pymts FY 2025	Pymts FY 2026	Pymts FY 2027	Pymts FY 2028	Pymts FY 2029	Pymts FY 2030	Pymts FY 2031	Pymts FY 2032	Pymts FY 2033	Pymts FY 2034	Pymts FY 2035
MWPAT CWS-09-07	Inside	07/08/10	07/15/30	3,285,646	199,318	199,318	199,318	199,318	199,318	199,318	199,318	199,318	-	-	-	-
Sewer CWS-09-07-A Series 16	Inside	05/14/15	07/15/32	4,592,367	304,082	304,471	304,868	305,273	305,688	306,111	306,544	306,986	307,438	-	-	-
310 Main Street, Barnstable (Centerville) Acquisition (#2020-025)	Inside	02/25/20	06/30/40	549,000	44,438	42,938	41,438	39,938	38,438	31,938	30,938	30,188	29,438	28,688	28,688	28,188
1456 Falmouth Road, Route 28, Barnstable (Centerville) Acquisition (#2020-026)	Inside	02/25/20	06/30/40	283,900	22,475	21,725	20,975	20,225	19,475	18,725	18,125	17,675	17,225	16,775	16,775	16,475
RT 28 East Sewer Expansion Pump Station, Roadway & Utility Work (#2020-030)	Outside	03/15/21	06/30/41	800,000	62,000	60,000	58,000	56,000	54,000	52,000	50,000	48,400	47,200	46,400	46,400	45,600
Strawberry Hill Rd Sewer Expansion (2019-213) CWP-20-23	Inside	11/21/03	01/15/54	9,456,935	422,956	399,235	399,641	400,055	400,475	400,904	401,341	401,786	402,239	402,700	402,700	403,171
Strawberry Hill Rd Sewer Expansion (2019-213) CWP-20-23-A	Inside	11/21/03	01/15/54	338,450	15,135	14,286	14,300	14,315	14,330	14,345	14,361	14,376	14,393	14,410	14,410	14,427
Rt. 28/Yarmouth Rd. Intersection (2020-002) CWP-20-24	Inside	11/21/23	01/15/44	1,241,484	74,245	71,538	71,626	71,715	71,807	71,898	71,993	72,088	72,185	72,284	72,384	72,384
Rt. 28 East Sewer Expansion (2021-180) CWP-21-49	Inside	11/21/23	01/15/54	12,236,623	547,178	516,490	517,015	517,550	518,094	518,649	519,214	519,789	520,375	520,975	521,581	521,581
Rt. 28 East Sewer Expansion (2021-180) CWP-21-49-A	Inside	11/21/23	01/15/54	908,504	40,625	38,347	38,386	38,426	38,466	38,507	38,549	38,592	38,635	38,679	38,724	38,724
Centerville Sewer Expansion Design & Permitting (2022-044)	Inside	05/29/24	06/01/44	2,142,000	207,209	200,950	195,450	189,950	184,450	178,950	173,450	167,950	158,550	154,350	150,150	150,150
Rt. 28 West Sewer Expansion Design & Permitting (2022-045)	Inside	05/29/24	06/01/44	3,500,000	330,313	323,750	315,000	306,250	297,500	288,750	280,000	271,250	264,500	257,500	250,250	250,250
Nitrogen Removal Improvements at WPCF (2022-085)	Inside	05/29/24	06/01/44	3,000,000	283,125	277,500	270,000	262,500	255,000	247,500	240,000	232,500	226,500	220,500	214,500	214,500
WPCF Headworks Improvements (2023-052)	Inside	05/29/24	06/01/44	2,850,000	271,567	266,100	258,850	251,600	244,350	237,100	229,850	222,600	216,800	211,000	200,200	200,200
Total Sewer Construction & Private Way Maintenance and Improvement Fund						2,824,666	2,736,647	2,704,867	2,673,114	2,641,390	2,604,695	2,573,682	2,344,180	2,315,227	1,984,009	1,955,649

COMPREHENSIVE WASTEWATER MANGEMENT PLAN			Issue Date	Maturity Date	Original Amount	Pymts FY 2036	Pymts FY 2037	Pymts FY 2038	Pymts FY 2039	Pymts FY 2040	Pymts FY 2041	Pymts FY 2042	Pymts FY 2043	Pymts FY 2044	Pymts FY 2045
MWPAT CWS-09-07	Inside	07/08/10	07/15/30	3,285,646	-	-	-	-	-	-	-	-	-	-	-
Sewer CWS-09-07-A Series 16	Inside	05/14/15	07/15/32	4,592,367	-	-	-	-	-	-	-	-	-	-	-
310 Main Street, Barnstable (Centerville) Acquisition (#2020-025)	Inside	02/25/20	06/30/40	549,000	27,688	27,188	26,656	26,125	25,563	-	-	-	-	-	-
1456 Falmouth Road, Route 28, Barnstable (Centerville) Acquisition (#2020-026)	Inside	02/25/20	06/30/40	283,900	16,175	10,875	10,663	10,450	10,225	-	-	-	-	-	-
RT 28 East Sewer Expansion Pump Station, Roadway & Utility Work (#2020-030)	Outside	03/15/21	06/30/41	800,000	44,800	44,000	43,200	42,400	41,600	40,800	-	-	-	-	-
Strawberry Hill Rd Sewer Expansion (2019-213) CWP-20-23	Inside	11/21/03	01/15/54	9,456,935	403,650	404,138	404,635	405,142	405,657	406,183	406,718	407,264	407,819	408,385	408,385
Strawberry Hill Rd Sewer Expansion (2019-213) CWP-20-23-A	Inside	11/21/03	01/15/54	338,450	14,443	14,461	14,478	14,497	14,515	14,534	14,554	14,572	14,592	14,613	14,613
Rt. 28/Yarmouth Rd. Intersection (2020-002) CWP-20-24	Inside	11/21/23	01/15/44	1,241,484	72,486	72,590	72,695	72,803	72,912	73,023	73,135	73,250	73,366	-	-
Rt. 28 East Sewer Expansion (2021-180) CWP-21-49	Inside	11/21/23	01/15/54	12,236,623	522,201	522,832	523,476	524,131	524,798	525,478	526,171	526,876	527,595	528,327	528,327
Rt. 28 East Sewer Expansion (2021-180) CWP-21-49-A	Inside	11/21/23	01/15/54	908,504	38,771	38,817	38,865	38,914	38,964	39,014	39,065	39,118	39,171	39,225	39,225
Centerville Sewer Expansion Design & Permitting (2022-044)	Inside	05/29/24	06/01/44	2,142,000	144,900	139,650	134,400	130,200	126,000	121,800	117,600	113,400	109,200	-	-
Rt. 28 West Sewer Expansion Design & Permitting (2022-045)	Inside	05/29/24	06/01/44	3,500,000	241,500	232,750	224,000	217,000	210,000	203,000	196,000	189,000	182,000	-	-
Nitrogen Removal Improvements at WPCF (2022-085)	Inside	05/29/24	06/01/44	3,000,000	207,000	199,500	192,000	186,000	180,000	174,000	168,000	162,000	156,000	-	-
WPCF Headworks Improvements (2023-052)	Inside	05/29/24	06/01/44	2,850,000	193,200	186,200	179,200	173,600	168,000	162,400	156,800	151,200	145,600	-	-
Total Sewer Construction & Private Way Maintenance and Improvement Fund						1,926,813	1,893,001	1,864,268	1,841,262	1,818,234	1,760,232	1,698,043	1,676,680	1,655,344	990,550

COMPREHENSIVE WASTEWATER MANGEMENT PLAN			Issue Date	Maturity Date	Original Amount	Pymts FY 2046	Payments FY 2047	Payments FY 2048	Payments FY 2049	Payments FY 2050	Payments FY 2051	Payments FY 2052	Payments FY 2053	Payments FY 2054	Payments FY 2055	Payments FY 2056
MWPAT CWS-09-07	Inside	07/08/10	07/15/30	3,285,646	-	-	-	-	-	-	-	-	-	-	-	-
Sewer CWS-09-07-A Series 16	Inside	05/14/15	07/15/32	4,592,367	-	-	-	-	-	-	-	-	-	-	-	-
310 Main Street, Barnstable (Centerville) Acquisition (#2020-025)	Inside	02/25/20	06/30/40	549,000	-	-	-	-	-	-	-	-	-	-	-	-
1456 Falmouth Road, Route 28, Barnstable (Centerville) Acquisition (#2020-026)	Inside	02/25/20	06/30/40	283,900	-	-	-	-	-	-	-	-	-	-	-	-
RT 28 East Sewer Expansion Pump Station, Roadway & Utility Work (#2020-030)	Outside	03/15/21	06/30/41	800,000	-	-	-	-	-	-	-	-	-	-	-	-
Strawberry Hill Rd Sewer Expansion (2019-213) CWP-20-23	Inside	11/21/03	01/15/54	9,456,935	408,961	409,548	410,147	410,756	411,377	412,009	412,654	413,309	413,978	-	-	
Strawberry Hill Rd Sewer Expansion (2019-213) CWP-20-23-A	Inside	11/21/03	01/15/54	338,450	14,634	14,654	14,676	14,697	14,719	14,743	14,765	14,789	14,813	-	-	
Rt. 28/Yarmouth Rd. Intersection (2020-002) CWP-20-24	Inside	11/21/23	01/15/44	1,241,484	-	-	-	-	-	-	-	-	-	-	-	-
Rt. 28 East Sewer Expansion (2021-180) CWP-21-49	Inside	11/21/23	01/15/54	12,236,623	529,073	529,833	530,606	531,395	532,198	533,016	533,849	534,698	535,562	-	-	
Rt. 28 East Sewer Expansion (2021-180) CWP-21-49-A	Inside	11/21/23	01/15/54	908,504	39,281	39,337	39,394	39,454	39,513	39,573	39,636	39,698	39,763	-	-	
Centerville Sewer Expansion Design & Permitting (2022-044)	Inside	05/29/24	06/01/44	2,142,000	-	-	-	-	-	-	-	-	-	-	-	-
Rt. 28 West Sewer Expansion Design & Permitting (2022-045)	Inside	05/29/24	06/01/44	3,500,000	-	-	-	-	-	-	-	-	-	-	-	-
Nitrogen Removal Improvements at WPCF (2022-085)	Inside	05/29/24	06/01/44	3,000,000	-	-	-	-	-	-	-	-	-	-	-	-
WPCF Headworks Improvements (2023-052)	Inside	05/29/24	06/01/44	2,850,000	-	-	-	-	-	-	-	-	-	-	-	-
Total Sewer Construction & Private Way Maintenance and Improvement Fund					991,949	993,373	994,823	996,302	997,806	999,341	1,000,904	1,002,494	1,004,116	-	-	

FY 2026 Budget Action Calendar

DATE	ACTION
Monday, September 16, 2024	Town Manager issues instructions to Municipal Departments for FY26 Operating & Capital budgets
Friday, October 11, 2024	Municipal Departments submit preliminary listing of any proposed FY26 position changes with supporting justification to Human Resources (HR) with copy to Town Manager
Wednesday, October 16, 2024	Municipal Departments submit Calendar Year fee change requests to Town Manager
Thursday, October 24, 2024	Town Council conducts a joint meeting with School Committee in accordance with Town Charter to review financial condition and financial policies of the Town
Monday, October 28, 2024	Town Manager & School Superintendent develop annual policy agreement on allocation of projected FY26 General Fund revenue growth
Monday, November 4, 2024	Departments (including School) submit Capital Improvements Project (CIP) data sheets with supporting photos and review of existing capital projects to Town Manager
Tuesday, November 12, 2024	Town Manager conducts public hearing on any proposed changes to <u>Calendar Year fees</u>
Wednesday, November 13, 2024	Human Resources submits position changes summary including comments to Town Manager
Wednesday, November 13, 2024	School Committee Meeting – Strategic Plan and Priorities
Monday, November 25, 2024	CIP Task Force provided copy of CIP submissions
Monday, November 25, 2024	Superintendent issues Operating budget instructions for School Department
Thursday, December 5, 2024	Municipal Department Managers submit Operating Budget <i>Decision Packages</i>
Thursday, December 12, 2024	Annual Organization of Town Council (TM must submit budget to Town Council within 170 days per M.G.L. 44 § 32) (Friday, May 30, 2025)
Friday, December 20, 2024	School site/department submit Operating Budget requests
Friday, January 3, 2025	Municipal Department Managers submit Operating Budget <i>Narratives</i> including photos
Monday, January 6, 2025	CIP Task Force conducts workshop on CIP submissions
Wednesday, January 15, 2025	Municipal Departments submit Fiscal Year fee change requests to Town
Wednesday, February 5, 2025	School Committee Meeting – Initial Presentation of FY26 Budget
Wednesday, February 12, 2025	School Committee Workshop (Round Table Review of Budget)
Monday, March 3, 2025	Town Manager submits recommended FY26 Capital Budget to Town Council per Part VI, Section 6-5 (d) of the Charter (TC must adopt plan BEFORE June 1, 2025)
Wednesday, March 5, 2025	School Committee Meeting – FY26 Budget Review
Tuesday, March 18, 2025	Town Manager conducts public hearing on any proposed changes to <u>Fiscal Year fees</u>
Wednesday, March 26, 2025	FY26 School Operating Budget Public Hearing
Wednesday, April 2, 2025	School Committee meeting to adopt FY26 Operating budget
Thursday, April 3, 2025	Town Council conducts first reading of FY26 Capital Budget Orders. Capital Budget presentation made to the Town Council
Monday, April 7, 2025	School Department last day to submit adopted FY26 School budget to Town Manager
Monday, April 7, 2025	CFAC submits their review of recommended FY26 Capital Budget to Town Manager & Town Council
Thursday, April 17, 2025	Town Council conducts first public hearing on FY26 Capital Budget
Thursday, May 1, 2025	Town Council conducts second public hearing on FY26 Capital Budget
Monday, May 12, 2025	CFAC submits their review of recommended FY26 Operating Budget to Town Manager & Town Council
Wednesday, May 14, 2025	Town Manager submits recommended FY26 Operating Budget to the Town Council. Town Council must adopt budget within 45 days (by June 27, 2025) otherwise it becomes part of FY26 appropriations per Section 6-3 (b) of the Charter
Thursday, May 15, 2025	Last Town Council meeting to adopt FY26 proposed Capital Budget (Must be adopted by June 1, 2025)
Thursday, May 15, 2025	Town Council conducts first reading of the FY26 Operating Budget Orders. Operating Budget presentation made to Town Council.
Thursday, June 5, 2025	Town Council conducts first public hearing on FY26 Operating Budget
Thursday, June 26, 2025	Town Council conducts second public hearing on FY26 Operating Budget Date is subject to Town Council approval.
Friday, June 27, 2025	Special Town Council meeting (if needed) to complete public hearings on FY26 proposed Operating Budget.

Town Council Action
 School Committee Action
 Town Manager Action
 Municipal & School Dept./CFAC Action

